



**Regional Homeland Security Coordinating Committee
Co-chair Meeting
June 7, 2011
Summary**

Members/Co-Chairs Present

Richard (Smokey) Dyer, KCMO Fire Department, (Co-chair, RHSCC and Policy Subcommittee)
Dr. Rex Archer, Kansas City Public Health
Ken Cope, American Red Cross, (Co-chair, Mental Health and Functional & Access Needs Subcommittee)
Mike Corwin, Kansas City Police Department, (Chair, AMSC)
Adam Crowe, Johnson County Emergency Management & Homeland Security, (Chair, RAPIO Subcommittee)
Nick Crossley, Johnson County Emergency Management
Jeff DeGraffenreid, Olathe Fire Department
Bryan Dehner, Overland Park Fire Department, (Co-chair, KCTEAM)
Bob Evans, United Government of Wyandotte County
Larry Jones, Independence Public Health Department (Co-chair, Public Health Subcommittee)
Larry Larimore, Shawnee Police Department, (Co-chair, Law Enforcement Subcommittee)
Tim Lynch, Overland Park Police Department, (Co-chair, Plans Subcommittee)
Lougene Marsh, Johnson County Health Department
Jesse McLendon, North Kansas City Police Department, (Co-chair, Interoperability Subcommittee)
Matt Meyer, American Red Cross
Dr. Lee Norman, University of Kansas Hospital
Penny Postoak Ferguson, Johnson County Administration
Tim Richards, Olathe Fire Department
Sandra Schiess, Independence Fire Department
Keith Shaw, Johnson County AIMS, (Co-chair, GIS Subcommittee)
Gene Shepherd, Kansas City Office of Emergency Management
John Spencer, Lee's Summit Fire Department
Nancy Tausz, Johnson County Health Department, (Co-chair, Public Health Subcommittee)
Kris Turnbow, Raymore Police Department
Carolyn Wells, Liberty Hospital, (Co-chair, Hospital Subcommittee)
Dwight Purtle, (Co-chair, Interoperability Subcommittee)
Susan Rome, (Co-chair, Mental Health Subcommittee)

Guests

Ken Cantrell, Excelsior Springs Fire Department
Ben Chlapek, Central Jackson County Fire Protection District
Bonnie Martin, Kansas City Missouri Health Department
Bruce Clemonds, DHS – State of Missouri
Paul Fennewald, DHS – State of Missouri
Eric Greenwell, Kansas City Police Department
Paul Godlewski, DHS (KCTEW)
Mike Latta, Kansas City Fire Department
Donna Maize, KCMO Fire Department
Matt May, Johnson County Emergency Management
Kim Nakahodo, City of Blue Springs, (Co-chair, RAPIO)
Byron Price, Kansas City Police Department
Stan Swaggart, Cass County Emergency Management

Johny Woodward, KCTEW

Excused

Hannes Zacharias, Johnson County Administration

Richard Carrizzo, Southern Platte Fire Protection District

Mike O'Neal, Platte County Sherriff's Department

Mark Owen, Platte County Sheriff's Office

MARC Staff

Christine Allen Hunter, Emergency Services

Bill McCabe, Emergency Services

Dan Manley, Emergency Services

Erin Lynch, Emergency Service

Justin Sorg, MARC Emergency Services

Keith Faddis, Public Safety

Marlene Nagel, Community Development

Mike Hicks, Emergency Services

Steve Adukaitis, Emergency Services

Welcome and Introductions

The meeting was opened by Co-chair Chief Dyer who asked that a moment of silence be taken for Officer Taylor who died in the line of duty. He also noted that for all government entities Governor Nixon has requested flags to be flown at half-staff tomorrow throughout the State of Missouri recognizing Officer Taylor's service and dedication. A moment of silence was taken. Self-introductions were made and Co-chair Chief Dyer gave a special thanks to Mr. Fennewald and Mr. Clemonds for attending.

TEW Update and 2010 Annual Report - Mr. Johny Woodward

Update – None of the information coming out of the UVL compound has directly pertained to the Kansas City area. Two of the TEW staff personnel are utilizing APRS to identify critical infrastructure sites that may be affected by the upcoming floods.

Annual Report - Mr. Godlewski (DHS Intelligence Officer) noted that a copy of the report had been included in the meeting packets. This is their first annual report which TEW can use in its public outreach to raise awareness throughout the region of its activities and the impact it has on the region.

- 1) A Common Operating Picture – The TEW strives to create a common operating picture throughout the region and bring local/state Law Enforcement (LE) intelligence assets under one roof to give everyone the same terrorism/criminal picture. Last year the TEW had their secure room certified and began holding bi-weekly classified meetings; inviting appropriate individuals from the region to attend.
- 2) The Intelligence Gap – The TEW supports organizations throughout the region to plug the information gaps so that they can help to secure and maintain safety for the region. They provide information nationally.
- 3) Support Partners – The TEW helps with supplying intelligence and is partnering with larger venues throughout the region such as the Kansas City Chiefs, Royals and Sporting KC.
- 4) Messaging/Capabilities/Resources – Raising awareness of their resources and capabilities is an area of focus. It is important for agencies to know what they are doing, how they do it, what they can get out of it and where they are going in the future.
- 5) Maturing the Regional Network – At the end of the month their office will increase from 7 to 8 individuals. The TEW has trained hundreds of individuals within the region in the Intelligence Liaison Officer Program (ILO). (1st responders, private sector, police and intelligence individuals).
- 6) Briefings and Intelligence Meetings – When Paul arrived last year, they had an intelligence meeting once a month in which 4-5 individuals participated. Now, it is standing room only.
- 7) Education Seminars – The 1st year they educated approximately 700 individuals. His personal goal was to educate 2,500 this year and they are close to reaching this goal now. The training is for line personnel (examples were: parking lot attendees, cleaning and security companies).

- 8) Trainings
 - Intelligence Liaison Officer (ILO) – Three of these have been conducted since last year.
 - Have brought in instructors from DHS to do trainings at no cost to the region. The next training is scheduled for July.
 - Mr. Woodward put together a monthly training, bringing in local analysts from throughout the region.
 - Developed internal trainings offered to public LE and public analysts in the region.
- 9) Annual Report –SARs - The Suspicious Activity Reporting initiative was a significant undertaking. Kansas City was one of the first 13 to go live with SARS. This means that Kansas City has access into the national sharing environment. For example, Mr. Woodward or another analyst can upload a suspicious activity report into the national sharing environment and search for a nexus across the nation. They were also the 1st Fusion Center in the country to partner with the NFL.
- 10) Critical Infrastructure Key Resources (CIKR) – The Asset Protection and Response System (APRS) continued to develop. At the individual users' level, information can be uploaded and used real time for 1st responders throughout the region. The KCTEW will run CIKR through their office for the State of MO along with the MIAC and the St. Louis TEW.
- 11) Operational Procedures – They now have an operations manual that has been approved by the Department of Homeland Security.

The TEW is working on classified briefings and analysis that affect the region and help the TEW get national visibility. The analysis and collaboration that occurred recently with the information for the Secretary's briefing is a good example of what can be achieved. Captain Corwin noted that in this particular situation a request for assistance was put out through the secure network. The KCTEW picked this up and was able to connect the dots. Then, they were able to push this information back to the agency saying that they believed they had found their person.

Mr. Godlewski noted the importance of the private sector and how he was able to secure clearances for appropriate private sector personnel.

Dr. Norman asked if the Missouri metro KCTEW equivalent to the Kansas Intelligence Fusion Center in Topeka and questioned who Kansas agencies should contact if something came up. Mr. Godlewski noted that the KCTEW serves 9 counties around the metro area (5 in Mo and 4 in Ks). The Kansas Fusion Center has all of the other Ks counties.

2011 Homeland Security Program – Overall & Awards to Kansas City Area – Co-chair Chief Dyer shared that this was the first meeting since the announcement that the Kansas City area would not be receiving urban area funds. He noted that the state of Missouri homeland security funds had been cut by 50%. He advised that the region would be applying for several other grants including the 2011 MMRS grant \$267,000, the 2011 Missouri State Homeland Security Grant Program \$600,000 and the 2011 Port Grant of \$1.2 million.

UASI Program – Recommendation of the Policy committee in light of no 2011 Urban Area Funding – Chief Dyer advised that a letter had been sent to the Department of Homeland Security (DHS) via Director John Britt, the Director of the Mo Department of Homeland Security and Public Safety (which Mr. Fennwald was attending this meeting to represent) to find out how Kansas City managed to fall out of being in the top 25 regions and why Kansas City was not included in the 31 urban areas that will be funded in 2011. Mr. Fennwald added that the State of Missouri provided a cover letter for this region's letter to Department of Homeland.

Chief Dyer reported that in light of the change in funding the number of people attending the 2011 UASI conference from the Kansas City area was reduced. It was thought that with the lack of funding and all of the media coverage on the lack of UASI funding for our region, that this course of action was prudent. There is still a good group of representatives attending that will be able to bring back relevant information.

Chief Dyer reported that the 07 UASI projects were proceeding as planned. The Policy Committee is recommending that an extension on the 08 UASI grant be requested. While there has been significant work completed, there are a number of open projects that require additional time to complete. This would also allow time for committees to look at what funding remains and see if there are any anticipated funds for '08 projects that the region might want to use in another way. Mr. Evans made a motion that the region apply for an extension for '08 funding, it was seconded by Captain Corwin and the motion passed.

With the Kansas City urban area not receiving funding in 2011, The Kansas City area will need to be considered in the states homeland security grant program. Chief Dyer turned the floor over to Mr. Fennewald, who shared that right now it was not only a time of challenges but a time of opportunity. There are some problematic issues, such as the loss of UASI status for the Kansas City region. In addition, St. Louis was reduced from \$8 million to \$5 ½ million. With other grant programs, the State Homeland Security program that funded regionalization and a number of the other initiatives including our LE and the State Fusion Center was cut in half. In addition, the programs that fund the Interoperable Communications program and The Buffer Zone Protection program were eliminated. Paul believes that we need to focus on communication; if we cannot communicate, all the things that we buy, build and train on are out the window. We need to focus on communicating first and foremost with each other but also having that capability supports us in emergencies. Then focus on collaboration by coming together at the table to look at things critically from the various perspectives while building all together to collaborate about the best way to move forward.

We need to focus on one State, one Homeland Security program. They recognize that there are unique focuses, challenges and needs in the Kansas City region, the St. Louis region and rural Missouri. It is the State's hope that we can bring all this together and focus as a state on how we can better prepare to meet whatever challenges we have. He noted they need to make sure that they are inclusive of the UASI areas. They have been trying to do this already through some of their 2011 allocations. One of their challenges with this is the money that the State of MO receives needs to be focused on MO jurisdictions while realizing that the metro area for years and by very nature needs to be inclusive of the whole metro area. It does not need to stop at a state line. So, how do they support MO jurisdictions but yet support that overall safety and security of the whole metro area?

At the state level, they have a Governor's Homeland Security Advisory Council that ultimately has the say on the State's funding allocations. The HASC receives recommendations from the regions and the LE work group on how to spend the funding; 99.9% of the time the Advisory Council goes along with the recommendations of the subject experts. At the Council's last meeting, they added the St. Louis UASI to have a voting seat on the HSAC and added the Urban Area A - Urban as a 10th region.

Funding to the regions is based on a formula of a weighted scale: 20% the number of counties in the region, 30% the number of critical infrastructure points now on the federal Tier II DHS critical infrastructure database and 50% is based on the population. This is how the state of Missouri allocates the 80% local jurisdictional share of the Homeland Security funding. For 2011, they have already adopted this formula and the region has recommended that they go to this now including the Kansas City Urban Area as the 10th RSOC or Regional Homeland Security body. Based on 2011 funding, \$600,000 has been allocated for the Kansas City Urban Area. He noted that this is a pittance based on the \$7½ million that was received prior to this and that this will do very little, but it is something to start with and to move forward on. In addition, the state has formally asked the St. Louis UASI, from the LE perspective, to take the designated 25% of their grant and contribute it to a pot that would be used State wide. If St. Louis agrees, the State will combine their funds with St. Louis' funding and allocate a 1/3 to KC, 1/3 to St. Louis and 1/3 to the rest of the state. This would enable the State to keep critical capabilities such as our region's Terrorism Early Warning (TEW) Group because they recognize the value and investment that has been made and it would be tragic to turn around and walk away from that. It is going to be challenging to keep this going in years to come especially, if additional funding is lost and we lose the St. Louis urban area funding. It is still not known if St. Louis will look favorable upon this request, but they are hopeful. Even if St. Louis is not favorable, they are going to go back to the LE group and ask them to reallocate some of their funding. The State will be sharing more about this as we move forward.

Paul Fennewald indicated that we need to look at building a culture of sustainment and how we can sustain things even if we do not have a lot of funding. He gave the example of Geographic Information Systems (GIS). He noted that the State could provide anyone a thumb drive in which they could take Google Earth and pull in information from the Corp of Engineers of areas that are likely to flood in relation to infrastructure layers.

Another example is the use of HISN. This is a federal system in which the State now has a Missouri portal and Kansas City has a portal. The State is now using this for updating the Google Earth and data layers. There is an ability to use the HISN connect which is the same thing as Adobe Connect (a webinar tool). At the State level, they were spending \$20,000 a year to be able to use Adobe Connect to collaborate. This is available free of charge in HISN.

There are several areas that we need to continue to do including training and exercises. It is important to have training and exercises that bring people together again while furthering communication and collaboration. This can be done for less cost by not paying vendors to design, manage, evaluate or conduct the exercises. The state will use the stakeholder communities themselves to handle those items. They will let the jurisdictions design their own exercises, evaluate them and write the after action reports. The State is reconfiguring the statewide exercises and training work group and asking each region and UASI areas to send representatives to this to help the State to reinvent state trainings and exercises.

Mutual Aid Coordination – As just seen with the Joplin event, it is so important to have mutual aid and also have the ability to know where our assets and resources are located; both staff and equipment, and to be able to deploy those resources into a disaster area.

Communications – With 2011 funding, the State made it mandatory for each region to devote a minimum of \$10,000 to communications sustainment in their region.

Mr Fennewald noted that because of the ongoing challenges, we need to come together, have critical thinking, collaboration, and communication. He believes that the burden is on the State to make sure that they resolve to come and listen to the jurisdictions.

Chief Dyer asked if there was any Kansas homeland security funding information. Captain Lynch shared that they had not be informed of anything at this time. Mr. Crossley noted that this year's funds have been allocated and unfortunately, they have a communications project that they had to commit to that took a significant portion of their funding.

Chief Dyer noted that discussions have taken place about other funding alternatives and the Policy Committee had discussed this extensively at their meeting. Since the Policy meeting, he met with the Kansas City Mayor and City Manager since Kansas City has been the core city on receiving the urban area grant funds and was reminded that this was a public policy decision. It is good if there are ideas about alternative funding, but it is clear that it will have to be brought to the RHSCC and then make a decision on whether to refer it to the MARC board or to other elected officials to get directions on how to proceed.

RHSCC/Co-Chair Summer Meeting Schedule and Plan –Chief Dyer reported the Policy Committee is recommending not having a July 5th meeting but that the August 2nd meeting be a joint meeting of the full RHSCC and Co-chairs at 3:00 p.m. due to the decisions that need to be made. We have to determine whether it makes sense to continue to put funding in programs that are totally sustained by UASI funds and no other funds or if it makes more sense to reprogram those funds to programs that are sustainable because they will be supported by local government. He provided examples of tactical teams, tech rescue teams and hazmat teams, which he believes will continue to be sustained even when UASI funds go away although they may be scaled back over time. If we do not see the program being sustained after two years without UASI funding, do we continue to put funds towards those projects or should that funding be reallocate now? These are the types of decisions that we would need to be prepared to discuss at the August meeting. The committee agreed to cancel

the July meeting and have a joint meeting in August. In the meantime Committees would review their 09/10 UASI projects and plans consider revisions.

'08 UASI Open Projects –Ms. Lynch noted there are 16 open projects. Staff will work on formally requesting a six month extension but need to know the project plans in order to write the extension. For the majority of projects the plan is known but there are a couple of projects where additional information is required. The badging and credentialing project has \$289,000 which may be reprogrammed. Chief Dehner confirmed the funds were available for reprogramming as the RHSCC sees fit. There are also funds remaining for the enhanced tactical capability. Captain Lynch shared that the tactical commanders were scheduled to meet on Thursday. She asked the state representative present if it would be possible to request the extension without knowing the specific plans. Mr. Clemonds noted that it would be beneficial for them to have that information in the request and indicated the State could delay the extension request due date. He suggested contacting Mr. Dante Stellar and let him know whether the extension request would be submitted Aug 6th or 7th.

2011 Homeland Security Funding

- a. 2011 MMRS Investment and Approval of Budget** – Chief Dyer advised the committee on the past use of the MMRS funds and the value of adequately staffing committees at MARC that support the regional emergency services effort. It is the Policy's Committee recommendation that MMRS funds continue to be used to supplement staffing and for the Medical Reserve Corp. He asked Ms. Lynch to go over the MMRS handout in the packets that explained the expectation of sub-grantee's to the MMRS program. The MMRS application requires outlining specific projects and allocating costs across them. Projects included are conducting a systematic review of the regional response to the Joplin tornado, outreach and engagement to the disability community, implementing Resource Manager, completing the implementation of the bi-state surveillance system and supporting the MMRS Steering Committee. The MMRS funding will support 2.5 FTEs from January to December 2012. There is \$25,000 to help sustain the Medical Reserve Corp (MRC) capabilities and MMRS capability sustainment. There was consensus from the committee to apply for the MMRS funds as outlined.
- b. 2011 MO State Homeland Security Non LE RHSOC funds** –Chief Dyer restated what Mr. Fennewald had reported earlier with there being \$600,000 that the State has made available from the 2011 SHSGP to support the Kansas City area and can be applied for. He thanked Mr. Fennewald, Mr. Clemonds, Mr. Britt and all of the Dept. of Homeland Security staff for making this adjustment so quickly and prior to a meeting being put together. The State is working under a very tight time frame and requires the RHSCC to provide them with information on how these funds will be spent by June 9th in order to include the KC area in the 2011 application. Ms. Lynch advised of a proposal in the handouts for the Committee's consideration based on priorities identified at the strategic planning session (sustaining capabilities and systems at minimum level and minimal staffing). Chief Dyer noted that it is very difficult to do this on such a short timeframe and before knowing what St. Louis' decision is about the LE alternatives.

Ms. Lynch went over the proposed recommendations. The recommendations reflect a commitment to the multidiscipline approach; look at those systems the RHSCC has invested in for multiple years to develop capability and looking at what would be minimum funding on the MO side to continue. It includes license fees and crucial minimum requirements for patient tracking (\$95,000), WebEOC (\$51,875), public health disease surveillance (\$48,000), and GIS (\$24,000). She noted it did not include any personnel to support the technology efforts. The proposal includes \$75,000 to minimally support the 5 MO hazmat teams and \$75,000 for the 4 MO side tech rescue teams; \$81,000 towards interoperability which is a requirement; and \$150,125 for staffing to be continued to closeout prior grants. She noted that it is too early to know more specifically what the staffing composition will be in 2013, when these funds are to be spent. It is not known if there will be a need to have expertise around planning, training, exercise or grant administration at that point; but the \$150,000 would provide some funding to accommodate the vote of the committee. Mr. Fennewald added that MARC would receive \$20,000 towards M&A. Mr. Clemonds added that the State's HSGP application is due June 20th and they needed to meet certain timelines. The deadline is June 9th in order to get needed approvals and submit the application. Chief Dyer thanked them and expressed that the explanation was appreciated.

Chief Dyer advised that if agreed upon we can submit the recommendations holding the \$600,000 in place until we are better prepared and can make better decisions and also have the answers about the LE funds knowing that we may have to make program adjustments based upon our August meeting.

The RHSCC agreed that this recommendation for use of funding would be accepted as submitted to this committee.

Joplin Tornado Response –Chief Dyer introduced Chief Spencer, the Region A Mutual Aid Coordinator for Missouri and the person that initiated UASI resources for Joplin, and asked him to start the discussion.

Chief Spencer reported that this started about twenty minutes after the incident had occurred with a call from SEMA giving the heads up about what had occurred. There was a gap of about an hour after this in their decision to request deployment. In the meantime, KC and the CJC had been notified to organize for an immediate response and they started getting things together. Once the decision was made to make a deployment request, it was left in the hands of KC and CJC to organize and get the movement of the heavy rescue teams. Chief Spencer had numerous conversations on the state level about what needs they actually had and it was not until 9:40 p.m. or so that they actually started having dialog about emergency management responses. Initially, the call came from the Director of EMS for 5 strike teams which is 5 ambulances and a supervisor. KC had already offered up 1 strike team and had been working on the 2nd strike team made up of units from Cass County, Lee's Summit and some of the southern parts of the area. When the State was informed that the 1st team was being deployed, they asked for the 2nd team and this escalation continued with a 3rd team. When the 3rd team was deployed, there was another conversation where it was asked if they needed a 4th and 5th team and they did. Overall our region sent 27 ambulances with numerous supervisor vehicles and chief officers. They all staged at Harrisonville Station. It was made sure that the leader for the strike team communicated with their group going and exchanged phone numbers and then, deployed. Strike team #5 responded and had a few maintenance issues. After about 1:00 a.m. there were no more calls. In the morning, they did ask for additional heavy rescue and Kansas City Kansas responded and worked with those that were there trying to identify what was going on. At one time, there were 27 ambulances at the staging area unassigned.

There was some discussion about what they could have done differently and the organizational issues in Joplin.

The 1st call for EMS was made by the highway patrol giving a blanket broadcast to anyone in a 30 mile radius. The 2nd open call was for anyone in a 60 mile radius. So, everyone just started going and there was no coordination.

Chief Spencer felt our region did really well by not self-dispatching. People waited on calls or called and shared they were available or when they would be available if needed. The region responded as said in the HRSR years, that if you call the KC region we will come and help without a lot of fanfare.

Chief Dyer commended Chief Spencer for his great job at coordinating Fire and EMS responses from the region. Chief Dyer had spoken with Mr. Fennewald earlier about regretting the rest of the state not having the same thing and same disciplines so that we are not making those "all calls" type of radio broadcast. Chief Spencer shared that EMS mutual aid is being developed in the state. There is another meeting on this in July. The biggest factor is training for EMS because some agencies have never had anything like that. So, in the future, there is work on getting this done statewide which will be a fairly significant task.

Chief Dyer asked Chief Maize to report on the immediate response. The tornado hit around 6 p.m. and the departed Station 41 around 9:00 p.m. If the request had followed the 1st call, response time would have been 1 hour earlier. This would have been only a 1 hour delay in response from Joplin's request to the State EOC and back to us. For this type of disaster, that is probably not that unusual. The caravan was put together from our UASI at Station 41 (old Bannister Mall) where there was plenty of room for marshaling. He noted that Chief Maize was one of the two Deputy Chiefs that lead our region's response in Joplin. Also, from lesson learned, we

could have gone to work much sooner if they would have had assignments when they arrived. Chief Maize and Chief Grote went down as the forward team for the large caravan that was coming to make sure our region had a staging area. They were given a couple of different locations to report to and ended up running upon MO Task Force 1 who directed them to the EOC where they made contact with Joplin.

At the EOC, 4 different staging areas were set up and at 1 time the caravan of apparatus were moved to 2 different staging areas. Once they found correct place, there was no assignment given to them. The following morning, they went back to the EOC and started working with them for an assignment. It was several hours before they received an assignment. The city was gridded off into sections and they received an assignment for around an 80 block area in the western division doing search and rescue and then, received another assignment. Chief Dyer noted that KCFD worked 24 hours on and then workers were switched out after that time to keep fresh crews there. After they had completed 72 hours, Joplin terminated the search and rescue since a primary and secondary was completed of the city. There was a plan to have Olathe come down as the 6th team and change out with KCK when Joplin declared the secondary search had been completed. So, the Arkansas, Oklahoma, MO Task Forces and KC UASIs were released at this time. Arkansas advised that they had put 8 people on the scene and our UASI response at one point or another involved probably 100 rescue technicians from our 5 teams that were there at various times conducting operations. We were by far the largest complement of resources for tech rescue and the same with ambulances at the first 24 hours of the incident.

Chief Latta shared that he responded down the next day as part of a strike team. One of the things that those locally (in our region) know is that we operate off of the 800 megahertz system and outside this area radios are not going to work. When they got to Joplin, (he is not sure what their backbone radio system was) they had tied into RAMBIS and their mobile and portable radios worked almost 100% throughout the Joplin area. They were able to communicate the whole time they were there with Joplin EMS routinely. He wanted to make sure that this group recognized the importance of the radio interoperability for them while working in Joplin. Chief Dyer added it was also advantageous to take KCPD radio techs on their support since they are also our communication support and he believes that KCPD was doing quite a bit of reprogramming in Joplin that brought interoperability to that area. He noted the regional high rise unit was taken because it has a lot of capability for moving equipment. The Regional Command vehicle was important in the tech rescue; the semi-trailer tractor truck that supports the tech rescue team was also deployed and the rehab support for tech rescue. All tech rescue resources were deployed except for Olathe.

One thing that the region was also doing, again through being across state line but with Chief Spencer coordinating as the Region A Mo Coordinator, we always kept a minimum of 1.5 tech rescue companies still in our region. KCFD never went down to zero in tech rescue capabilities but at one point and time the whole region was probably dependant on Olathe. He noted that some could criticize us for holding back any resources during a major disaster, but for us it has always been our plan to maintain some tech rescue capability in the region and not deploy 100% response.

The KCPD had about 32 personnel in Joplin including 1 full tech team and a traffic squad and they would still be there for possibly another week or two on a 5 day rotation. They did assist with President Obama's visit.

Chief Maize shared that having the radios and technicians was really helpful. In addition to our tech rescue teams we deployed 15 canines that assisted in search and rescue and 9 were cycled through on a voluntary bases. Chief Dyer shared that this was a resource that our region had through UASI and this was coordinated through MARC and volunteers providing tech assistance to the tech rescue teams.

Chief Dyer shared that from a logistics view of lessons learned, our region had to send fleet support for ambulances (KCFD's resources). Tires had to be changed out on most of their Gators (around 12 tires). Chief Dyer shared that he has always said that the emphasis is on serving our region and then, statewide mutual aid with MO and KS, but he noted that if our region is going to be a two state mutual aid resource that some sustainability is necessary unless you are in a very sophisticated EOC that knows how to set up logistics quickly. You will likely be on your own for the line personnel.

Dr. Archer questioned whether resources provided were in the Joplin EOC to help the run this kind of event. This kind of event would not be run very often and would there be a need to start thinking about how we could provide some of that support to these types of events. Chief Dyer noted that the State is primarily set up dealing with county emergency management systems and there are 116 county emergency management's directors with KC and St. Louis. It works well in the day-to-day chain of command but this event happened in two counties (Jasper & Newton) with each having their own county EOCs. The way the State looks at this is that these requests would go from Joplin, to the Jasper EOC and from there to the State and so forth but it appeared to him that Joplin operated as the city direct to the State.

The Tulsa Police Department was the first one that dispatched their IST team to the Joplin EOC. Chief Spencer shared that Region B team did go but they were not able to access anything. Chief Schiess noted that there were other resources offered, such as the International Association of Firefighters. The IM teams that are being discussed were available but there was a breakdown when they tried to interface with Joplin through the channels and they were not sure why. This was a lesson learned that needs to be analyzed. She questioned Chief Spencer regarding how many resources were available and standing by. He shared that numerous communities had called, but the State had requested at one point what was available. Chief Schiess added that there was a tremendous number of resources available had it been necessary to back up our own region, trade out in latter days or if needed for other areas adjacent to Joplin. Chief Dyer added that the State had made it very clear on several occasions to Chief Spencer that they wanted tech rescue, ambulances and no other fire resources.

Ms. Wells noted that she felt that it was very important to talk about the medical aspect of Joplin. The Kansas City region did supply nursing staff to Freeman Hospital which was completely overwhelmed by the number of patients they received from St. Johns. Dan Manley coordinated this with the State and with the Hospital Association. Mr. Manley shared that 51 nurses had been sent with the first group going down on Tuesday morning mobilizing at Freedom West. A second charter bus was sent down that afternoon and since that time, nurses have been sent down on 3 day deployments operating out of Freeman West, working their shift, sleeping at the hospital and waking up and beginning a new shift. The primary nursing care focus was critical and surge nurses. In the first 96 hours of operation, they started to increase their requests of labor and delivery nurses since St. John's obstetrical unit was no longer functioning. Freeman was receiving all of St. John's obstetrical cases. With the medical response, in addition to the support that had been provided by the hospitals, the MO One Disaster Medical Assistance Team has 3 divisions with one being from KC. All three divisions were deployed on Sunday night (22nd). In their provisions, each took a rapid response trailer which is basically a tent trailer that allows the setup of an emergency department for operating in a disaster environment. The southwest trailer which is located in Hollister, MO had deployed to the Ford dealership where EMS staging was located. They were on scene about 11:00 p.m. that evening and with the coordination and collaboration of the Region A Fire Service Agencies on the scene; they worked with the DMAT team helping to set up that structure and make it operational by 11:00 that morning. In addition to the DMAT function, the medical surge operation within the community since Freeman was not impacted by the storm all of the priority patients that were classified as red or yellow triage were taken to Freeman West. The staff of St. John's mobilized their staff to Joplin Memorial Hall where they operated an alternative care site for the 1st 96 hours of the event. They were taking patients at this facility and trying to coordinate transports out of the region. For the Kansas City hospitals, 15 patients were transferred into the KC region within the 1st 18 hours of the event. In addition to the medical surge deployment, our region also had mass fatality operations that were managed once the region VII DMORT was mobilized. Jackson County had already sent down 3 members of their medical examiner's office, one of which was Dr. Dudley and they were involved with helping set up the DMORT operations capabilities for Region VII. Ms. Wells also noted that the Medical Mobile Unit (MMU) that the State had just purchased was set up on display and it was taken down and moved to Joplin. This is the 1st time it has been used and is now functioning as St. John's hospital.

Chief Chlapek shared that in the military and in consulting he had participated in quite a few committee groups such as the RHSCC and they were very territorial and it was a free for all. He wanted to acknowledge everyone's contribution. We have been able to erase the state line in a lot of ways. This was a coordinated and logical

response and things worked which is no small part because of what has been done through the RHSCC effort at MARC.

Chief Dyer said that during the event, Senator Claire McCaskill was present when KCFD was doing a rescue operation at the Wal-Mart facility. She was very complimentary about the KC region and reached out to him. He called her and left a message thanking her for all that she has done to support efforts in Joplin. He also let her know that all she had seen in Joplin; the training, equipment and resources were UASI funding and if another event like Joplin should happen in 5 years from now, you would not see the same responses or capabilities..

Chief Dyer invited Mr. Cope with the Red Cross to talk about their efforts in Joplin. The Red Cross was there feeding and had sent 15 people from this area and others from all over the country. Their workers have been there and will be there for quite some time. Chief Dyer thanked him for what the Red Cross was doing and always does. Chief Schiess added that as part of the NLE the Red Cross was able to set up a 500 bed operation in just a very few hours. She commended the Red Cross for putting that together.

Regional Coordination Guide – Overview and Endorsement of ESF #2 – Communications and ESF #10 – Hazardous Materials – Captain Lynch shared that these had gone through the process review of the respective committees/boards and they were here today asking for this committee’s endorsement. He gave some background on each ESF. Mr. Jones shared that he felt this had been reviewed by the experts and should be endorsed. As a document that can always be updated; the RHSCC supported endorsing ESF 2 and 10 and thanked those responsible for their work.

Subcommittee Reports

- * **WebEOC** – Matt May – They were meeting following this month’s MEMC meeting. It will be another after action review opportunity to talk about how WebEOC was used for the Joplin response.
- * **Plans** – Captain Lynch – Reported that one of Plans’ projects is to install emergency generators in three emergency shelters. In order to protect the generators, Plans submitted a waiver request to allow the construction of security enclosures around each generator. DHS had approved the waiver, which will allow 3 more large shelters in our area to support functional and access needs with backup power.

Report on current Regional Homeland Security Activities/grant administration not addressed above

- a. **RHSCC/Other Grants – Ms. Lynch** – 1.) ’07 Homeland Security UASI grant – Last time this committee met, there were 10 open projects and she was pleased to report that only the Mass Fatality project is open. The plan has been delayed because of the Joplin deployment. 2) ’08 UASI had 23 open projects and now 16 remain open. This represents a tremendous amount of work from everyone at this table. There is still quite a bit of work to close out the grants and this will be the focus for the next 60 days.
Port Grant –The AMSC is looking at the viability of some of the projects and at reallocating some funds from port investments. They are also working on putting the port application together which is due in 2 weeks.

Other Business –Chief Dyer reminded everyone that the MARC Annual Assembly will be held this Friday and a valuable member of our Coordinating Committee, Captain Tim Lynch would be receiving the MARC Leadership Award.

Next Meeting: RHSCC, August 2, 2011

Handouts:

Agenda

March RHSCC Co-chair Meeting Summary

Copy of Letter from State of Missouri to FEMA Assistant Administrator for the Grant Programs Directorate

Kansas City Terrorism Early Warning Group Inter-Agency Analysis Center 2010 Annual Report

Grant Summary Report
Letter sent to elected officials regarding funding
2011 Mo State Homeland Security Grant Program Proposal
2011 Metropolitan Medical Response System budget
MARC's Annual Assembly invite