January 23, 2018
Board Member Lunch: Noon / Meeting: 12:15 p.m.
MARC Conference Center - 2nd Floor - Board Room

AGENDA

1. Introductions and Board sharing time

2. Recognition of MARC employee

3. VOTE: Election of 2018 MARC Board Officers

4. New Aging Programs
   a. VOTE: Authorize Aging and Adult Services to contract with the Department of Veterans Affairs for the Veterans Directed Home and Community-Based Services (VD-HCBS) program
   b. REPORT: Approve contract to establish MARC’s Regional Long-Term Care Ombudsman Coordinator
   c. REPORT: Update on Aging and Adult Services Nutrition Program Contracts

5. REPORT: Updated Strategic Plan for the Regional Early Learning System

6. Federal and State Policy Positions
   a. VOTE: Approve the 2018 Federal Policy Agenda for the Greater Kansas City area
   b. VOTE: Endorse the Missouri 21st Century Transportation System Task Force Recommendations for the Missouri legislature

7. REPORT: Review the 2018 Work Plan

8. REPORT: Annual Refresher of the Conflict of Interest and Whistleblower Policies

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

9. VOTE: Approve Consent Agenda
   a. Approve minutes of the December 19, 2017, Board meeting
   b. Approve actions taken at the January 9, 2018, Head Start Advisory Committee meeting
   c. Authorize release of SFY 2019 Aging and Adult Services Requests for Proposals for services beginning on July 1, 2018
   d. Approve agreement with The Family Conservancy to serve as a Central Intake System provider for Mid-America Head Start programs
   e. Authorize applications to Missouri Housing Development Commission, and accept funds to support the Homelessness Management Information System (HMIS) Services
   f. Approve 2018 1st Quarter Amendment to the 2018-22 Transportation Improvement Program
g. Authorize a contract with Iteris for the Regional Traffic Signal System Engineering and RFP development support services for MARC’s Operation Green Light Program  
h. Approve the 2018 Regional Safety Performance Targets for the MARC metropolitan area  
i. Authorize acceptance of federal funds from KDOT for the Destination Safe Outreach Campaign  
j. Authorize a lease of Ethernet Circuits from Comcast Business for 911 Call Delivery

10. Executive Director’s Report

11. Other Business

12. Adjournment

Please notify the Mid-America Regional Council at (816) 474-4240 at least 48 hours in advance if you require special accommodations to attend this meeting (i.e., qualified interpreter, large print reader, hearing assistance). We will make every effort to meet reasonable requests.

Free parking is available when visiting MARC. Visitors and guests should park on the upper level of the garage. An entrance directly into the conference area is available from this level. To enter this level from Broadway, turn west into the Rivergate Center parking lot. Please use any of the available spaces on the upper level at the top of the ramp.
## MARC Board of Directors — Members and Alternates

<table>
<thead>
<tr>
<th>Name</th>
<th>Jurisdiction</th>
<th>Title</th>
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<tbody>
<tr>
<td>Allen, Jim</td>
<td>Johnson County</td>
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<tr>
<td>Alvey, David</td>
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<tr>
<td>Barnes, Lee</td>
<td>City of Kansas City</td>
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<tr>
<td>Barry, Susan**</td>
<td>MoDOT</td>
<td>District Planning Manager</td>
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<td>Boehm, Mike</td>
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<td>Bogle, Hugh**</td>
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<td>Copeland, Michael</td>
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<td>Eilert, Ed</td>
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<td>KDOT</td>
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<td>Wood, Dagmar</td>
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<td>Ye, John</td>
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<td>Mayor</td>
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*Public Transit Representatives (Voting)   **Public Transit Advisory Representatives (Non-Voting)
AGENDA REPORT
MARC Board of Directors

January 2018
Item No. 1

ISSUE:
Introductions and Board sharing time

BACKGROUND:
Time has been reserved on the MARC agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.
ISSUE:
Recognition of MARC employee

BACKGROUND:
Barbara Pittman has reached a significant milestone in her employment with MARC. Barbara has been with MARC for 40 years. She serves as an accountant I in the Finance and Administration Department.

STAFF CONTACT:
David Warm
ISSUE: Election of 2018 MARC Board Officers

BACKGROUND: MARC Board Officers are elected annually, although officers typically serve for two terms. All of the current officers are completing their first year of service. Mayor Randy Rhoads, who serves as Board Secretary, will conclude his service as Mayor of Lee’s summit in April 2018. At the December 2017 MARC Board meeting, Councilmember Carol Suter, Board Chair, appointed the following MARC Board members to serve as the Nominating Committee for 2018 Officers: Councilmember Marge Vogt, Councilmember Curt Skoog and Mayor Randy Rhoads. The committee met on Friday, January 12, and has nominated the following slate of officers for election by the MARC Board of Directors.

- **Chair:** Carol Suter, Councilmember, City of Gladstone, Missouri
- **First Vice Chair:** Rob Roberts, Commission Vice Chairman, Miami County, Kansas
- **Second Vice Chair:** Jimmy Odom, Associate Commissioner Cass County, Missouri
- **Treasurer:** Harold Johnson, Commissioner, Unified Government of Wyandotte County/Kansas City, Kansas
- **Secretary:** Carson Ross, Mayor, City of Blue Springs, Missouri

RECOMMENDATION: Elect the above slate of officers for 2018 as recommended by the Nominating Committee.

STAFF CONTACT: David Warm
ISSUE:
Authorize Aging and Adult Services to contract with the Department of Veterans Affairs for the Veterans Directed Home and Community-Based Services (VD-HCBS) program

BACKGROUND:
In Missouri and nationally, Area Agencies on Aging have contracted with local VA Medical Centers to manage the VD-HCBS program. In this program, MARC would primarily manage referrals made from the Kansas City VA Medical Center, or referrals from other VA Medical Centers with patients who reside in the Kansas City region. Veterans choose a care provider, and MARC provides assessment, care plan development, and management of the care relationship between the chosen provider and the veteran.

A Financial Management Services firm will be contracted to provide fiscal oversight of the care provider/veteran as well as review activities and submit care provision for reimbursement.

BUDGET CONSIDERATIONS:
Under the VD-HCBS program, MARC is reimbursed approximately $550 per veteran each month for coordinating and managing the VD HCBS program. An elevated reimbursement of $700 is made for the first assessment of the veteran. Similar engagements across the state suggest that MARC would yield approximately 100 clients per month after program establishment, but client volume is estimated only.

<table>
<thead>
<tr>
<th>Service/Program</th>
<th>Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>VD-HCBS Initial Encounter</td>
<td>$ 70,000</td>
</tr>
<tr>
<td>VD-HCBS Ongoing Management (11 months)</td>
<td>$605,000</td>
</tr>
<tr>
<td>Total</td>
<td>$675,000</td>
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</tbody>
</table>

Assessors are contracted to fulfill the assessment role and may draw fees ranging from approximately $35 - $150, depending upon the assessment or activity.

A financial management services firm (likely to be GT Independence) will draw a monthly fee for managing fiscal components of the program.

COMMITTEE ACTION:
During the January 10th meeting, the Commission on Aging recommended that MARC enter a contract to manage the VD-HCBS program.

RECOMMENDATION:
Authorize establishment of a contract with the Department of Veterans Affairs for MARC Aging and Adult Services to manage the VD-HCBS program.
ISSUE: Approve contract to establish MARC’s Regional Long-Term Care Ombudsman Coordinator

BACKGROUND: MARC issued an RFP seeking an agency to contract for Long-Term Care Ombudsman Program services and required responses by December 22nd, 2017. No responses were received. Therefore, MARC will secure a qualified candidate as a contract employee to serve in the Regional Long-Term Care Ombudsman Coordinator position while MARC develops and advertises a regular staff position to fill this capacity.

BUDGET CONSIDERATIONS: Annually, approximately $85,000 is allocated to support Long-Term Care Ombudsman Program activities. The contractor is expected to serve through June 2018, at a value not to exceed $24,000, after which time a regular staff position will fill this capacity.

COMMITTEE ACTION: During the January 10th meeting, the Commission on Aging recommended that a contract employee fill the Long-Term Care Ombudsman capacity through June 2018.

STAFF CONTACT: James Stowe
ISSUE:
REPORT: Update on Aging and Adult Services Nutrition Program Contracts

BACKGROUND:
GA Foods currently holds MARC’s Medicaid meals contract and significant portions of MARC’s congregate and home-delivered meals contracts. Ongoing serious service-related issues as well as problems with meal portions and compliance led to the issuance of a 45-day termination notice with potential for remedy.

The contractor failed to remedy problems with the congregate service, and this portion of the contract will be terminated effective January 22nd. Treat America and Don Bosco Center will assume portions of the congregate meal service.

If GA Foods fails to remedy portion problems within the home-delivered meals/Medicaid programs by January 22, 2018, then MARC must establish contract relationships to facilitate seamless continuation of this critical community service.

Valley Foods has been identified as a potential contractor for weekly frozen home-delivered meals. Valley Foods did not submit a bid to the most recent RFP, but as a current contractor for other service areas, it performs at a high level and has the ability to expand services.

This matter has been reviewed with MARC’s legal advisors and the State of Missouri’s Department of Health and Senior Services.

BUDGET CONSIDERATIONS:
The previously approved nutrition program budget is not expected to vary due to these contractor changes. GA Foods provided congregate meals at a rate of $4.05 per meal, lower than Don Bosco and Treat America prices shown below. However, due to a dramatic decline of attendees during the time of GA’s service, funds have been drawn down at a relatively slow rate for the past three months. Therefore, minimal overall impact to the program year budget is anticipated.

COMMITTEE ACTION:
The Commission on Aging has been apprised of this vendor issue, and continues to provide advice and counsel as the situation develops.

BULK MEALS - Congregate, bulk hot daily

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Belton</th>
<th>Buckner</th>
<th>Ex Spgs</th>
<th>Booth</th>
<th>H’Crest</th>
<th>Liberty</th>
<th>Oak Gr</th>
<th>Palmer</th>
<th>Platte</th>
<th>Ray</th>
<th>St Ther</th>
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<tbody>
<tr>
<td>Don Bosco</td>
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<td></td>
<td></td>
<td>4.35</td>
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<tr>
<td>Treat America</td>
<td>5.67</td>
<td>5.67</td>
<td>5.67</td>
<td>5.67</td>
<td>5.67</td>
<td>5.67</td>
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</table>
PRE-PLATED MEALS - Single site, hot daily

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Shepherd’s Center Central</th>
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</thead>
<tbody>
<tr>
<td>Treat America</td>
<td>5.67</td>
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</table>

PRE-PLATED MEALS - Home-Delivered Meals, hot daily

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<tr>
<th>Contractor</th>
<th>Shepherd’s Center, Mohart clients</th>
<th>St. Therese</th>
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<tbody>
<tr>
<td>Don Bosco (hot)</td>
<td>4.44 + 3.69 delivery per meal</td>
<td>4.44 + 3.69 delivery per meal</td>
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STAFF CONTACT:
James Stowe
ISSUE:
REPORT: Updated strategic plan for the Regional Early Learning System

BACKGROUND:

Sustained and strategic public and private investment in the early learning system of Greater Kansas City has resulted in a stronger workforce, improved program quality, increased access to programs, and initiatives to enhance community collaboration. While the region’s current early learning system has many strengths, the challenges of system fragmentation and underfunding remain.

The Mid-America Regional Council and its early learning partners developed a strategic plan through extensive research and with community participation. The plan lays out strategies for strengthening the system to achieve our community vision — that every child in the region will enter school healthy and ready to succeed in kindergarten and beyond. This strategic plan will assist in the coordination and collaboration of early learning initiatives across partners and strategic investments. Children, prenatal to age 5, and their families are the highest priority in the regional early learning system. The system encompasses nine counties in the Kansas City metropolitan area: Johnson, Leavenworth, Miami and Wyandotte in Kansas; and Cass, Clay, Jackson, Platte and Ray in Missouri.

The enclosed report provides an overview of the five pillars of the early learning system included in the strategic plan: (1) Child and Family Relationships; (2) Programs and Resources; (3) Community; (4) Funding, Policy, and Public Engagement; and (5) Leadership and Coordination. The work of the Early Learning Department in 2018, and how it supports the system building strategies, is also highlighted.

BUDGET CONSIDERATIONS:
This project is funded through the Early Education Funders Collaborative.

STAFF CONTACT:
Jovanna Rohs
Kyle Matchell
Strengthening the Regional Early Learning System in Greater Kansas City

Sustained and strategic public and private investment in the early learning system of Greater Kansas City has resulted in a stronger workforce, improved program quality, increased access to programs, and initiatives to enhance community collaboration. While the region’s current early learning system has many strengths, the challenges of system fragmentation and underfunding remain. This document lays out key strategies for strengthening the system to achieve our community vision — that every child in the region will enter school healthy and ready to succeed in kindergarten and beyond. The Mid-America Regional Council and its early learning partners developed this strategy plan through extensive research and with community participation. This strategic plan will assist in the coordination and collaboration of early learning initiatives across partners and strategic investments.

Children, prenatal to age 5, and their families are the highest priority in the regional early learning system. The system encompasses nine counties in the Kansas City metropolitan area: Johnson, Leavenworth, Miami and Wyandotte in Kansas; and Cass, Clay, Jackson, Platte and Ray in Missouri.

The success of the regional early learning system is a shared responsibility that relies on families, service providers, school districts, colleges and universities, faith communities, businesses and policy makers. Working together, all of these partners can maximize the impact of strategies based on the principles and fundamentals below.

**Principles** that guide the system:

- Reach **all** children and families as early as possible, serving children and families with the greatest need first.
- Reflect and respect the strengths, needs, values, languages, cultures and communities of children and families.
- Value parents and family members as decision makers and leaders.
- Measure outcomes whenever possible to inform both practices and the overall system.
- Develop programs, services and supports using evidence-based and promising practices.

**Fundamental** building blocks of the system:

- Strong partnerships
- Sufficient investments
- Sound policy
- Robust public engagement
- Shared accountability
- Effective leadership
KEY COMPONENTS: QUALITY, ACCESS, and SUSTAINABILITY

Quality early learning programs are a critical component of the regional system.

QUALITY programs have:

- Families engaged in meaningful ways that enhance and strengthen their protective factors (resilience, social connections, support, knowledge of child development, and social/emotional competence of children).
- Effectively implemented curricula that is developmentally appropriate and addresses the domains of approaches to learning, social and emotional development, language and literacy development, cognitive development, and physical development.
- Assessments that consider all areas of a child’s developmental progress and inform instructional planning.
- Well-prepared teachers/home visitors who provide engaging experiences and interactions that support learning.
- Ongoing professional development opportunities for teachers/home visitors, including coaching and mentoring.
- Recognition and response to the needs of children with varying abilities, cultures and languages.
- Low teacher-child ratios, engaging classroom environments, and sufficient learning time for young children.
- Programs assessments conducted to measure both structure and process.

High-quality early learning programs must also be accessible to the children and families who need them.

ACCESS is defined as:

- People who need the service know about it, know where it is, can afford it, and can get to it.
- Services are available and convenient.
- Services are respectful and inclusive of family culture, eliminating barriers for dual-language families.
- Services meet the needs of children of all abilities.
- The people who need it actually use it.
- There is enough capacity to meet the community need.¹

The early learning system needs structural and policy changes, as well as variety of funding sources to be SUSTAINABLE:

- Coordination and efficiency among early learning programs and agencies that serve young children and their families.
- Policy and legislative changes that support quality and access.
- Public and private funding support at the local, state, and federal levels.
  - Examples of private support include business, philanthropy, and parent fees.
- An expanded public funding stream dedicated to early learning.

¹ Adapted from Kent County Michigan

Mid-America Regional Council 12/2017
**FIVE PILLARS OF THE EARLY LEARNING SYSTEM**

A robust early learning system relies on strong families, skilled teachers, supportive communities, sustained and sufficient funding, and collaborative leadership. The five pillars described below interact to enhance the development of young children and provide support for the adults in their lives. The first three focus on child development and interactions with children and families. The last two focus on aspects that drive the implementation and coordination of the early learning system.

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<thead>
<tr>
<th>PILLAR</th>
<th>DESCRIPTION</th>
<th>OUTCOME</th>
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<tbody>
<tr>
<td><strong>CHILD &amp; FAMILY RELATIONSHIPS</strong></td>
<td>Starts in the home and expands to any place children and family members are together. Develops and enhances strong interactions and relationships between children and family members.</td>
<td><strong>A SUPPORTIVE HOME CONTEXT</strong></td>
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<tr>
<td><strong>PROGRAMS &amp; RESOURCES</strong></td>
<td>Early learning programs and services provide regular and consistent developmentally appropriate interactions. Builds the following domains: approaches to learning, social and emotional development, language and literacy development, cognitive development, and physical development.</td>
<td><strong>DEVELOPMENT OF THE WHOLE CHILD</strong></td>
</tr>
<tr>
<td><strong>COMMUNITY</strong></td>
<td>Includes formal and informal community services and supports such as health care, museums, libraries, and parks. Provides key supports for healthy child development and building a family-friendly community.</td>
<td><strong>HEALTH AND ENRICHMENT OPPORTUNITIES</strong></td>
</tr>
<tr>
<td><strong>FUNDING, POLICY &amp; PUBLIC ENGAGEMENT</strong></td>
<td>Sustains a high quality delivery system. Promotes community-wide public education and informs state and national policies. Creates a strong community context and demand for excellence.</td>
<td><strong>STABLE AND ADEQUATE FUNDING</strong></td>
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<tr>
<td><strong>LEADERSHIP &amp; COORDINATION</strong></td>
<td>Community forums, systems and networks that facilitate multi-sector coordination and collaboration while building capacity for continual impact and improvement.</td>
<td><strong>CONTINUAL SYSTEM IMPROVEMENT</strong></td>
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**CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED IN KINDERGARTEN AND BEYOND**
### STRATEGIES

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<tbody>
<tr>
<td>1. Effective home visiting programs</td>
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<td>2. Robust information and referral networks with coordinated support services for children and families</td>
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<td>3. Family friendly workplace policies and practices</td>
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<th><strong>Early Learning Programs and Resources</strong></th>
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<td>4. Regional quality indicator system</td>
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<td>5. Regional implementation of the CLASS (Classroom Assessment Scoring System) Institute</td>
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<td>6. Regional early learning workforce pathway</td>
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<td>7. Collaborative interagency approach to professional development</td>
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<td>8. Child-centered transition process from early learning to K-12</td>
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<td>9. Improved compensation for the early learning workforce</td>
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<td>10. Early learning and development opportunities integrated in community settings</td>
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<td>11. Health and wellness fields integrated with early learning</td>
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<th><strong>Funding, Policy, and Public Engagement</strong></th>
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<td>12. Expanded public and private early learning funding models</td>
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<td>13. Strong early learning advocacy network</td>
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<td>14. Consistent messaging of the role of early years in children’s development</td>
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<td>15. Shared and coordinated measurement, data collection, evaluation and reporting system</td>
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<td>16. Multi-sector coordination of early learning initiatives</td>
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<td>17. Linkage with broader community efforts that impact family stability</td>
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ISSUE:
VOTE: Approve the 2018 Federal Policy Agenda for the Greater Kansas City area

BACKGROUND:
Each year, the Mid-America Regional Council works with committees and community partners to identify federal policy, legislative and funding issues of importance to the Greater Kansas City area. With the uncertainty around the federal budget, the report focuses on communicating about policy principles and outcomes of importance to the region.

2018 FEDERAL LEGISLATIVE PLATFORM

PRIORITIES

- **Role of Local Governments and Metropolitan Areas**
The federal government has transitioned funding for a number of programs from direct grants to local communities to block grants to the states. States often do not recognize the important role of urban centers and large metropolitan areas, both in terms of their unique needs and in terms of the size of their population, and their economic contribution to the state and the nation. *Federal programs should be responsive to the unique needs of metropolitan and urban areas, and local leaders should have a meaningful voice in decisions about federal investments and program implementation.*

- **Reauthorization of the federal transportation law and maintain transportation funding for the nation’s surface transportation system**
Metropolitan Kansas City, like much of the nation, relies on federal resources for major investments in all modes of transportation that ensure mobility for people, goods and services. As a national logistics center, the region has a particular interest in the strength of the national transportation network. The federal transportation law passed in 2015, Fixing America’s Surface Transportation (FAST) Act, is an important funding mechanism that will require reauthorization and additional appropriations. *Significant and stable federal infrastructure investment is essential to the Kansas City region’s unique transportation and logistics systems.*

- **Funding to support the Head Start and Early Head Start programs**
While over 900,000 young children are served by the federal Head Start and Early Head Start programs nationwide, public funding does not meet the current need. Locally, MARC serves 2,401 children as the grantee for Mid-America Head Start (MAHS) serving Jackson, Clay and Platte counties, and nearly 4,000 children benefit from Head Start and Early Head Start across the bistate metro area. At the current funding level, MAHS is able to serve only 12 percent of children living in poverty. Adequate funding is needed to provide increased access to high-quality early learning experiences. *The federal government should support increased funding for Head Start and Early Head Start to allow more eligible children to be served and enter school ready to succeed.*
• Full funding for preparations to ensure a quality 2020 Census

Public and private decision makers in all aspects of community life rely on data from federal statistical agencies to provide high-quality, objective information to evaluate the costs and benefits of potential choices. The federal government conducts a census of the population every 10 years, but more current information generated through the American Community Survey on the nation’s population, households, housing stock, businesses and other data is critical to preparing for and responding to changes that affect our quality of life and economy. Federal agencies, such as the Census Bureau, the Bureau of Labor Statistics and the Bureau of Economic Analysis, provide unique and powerful data that is at the core of effective community decision making. The independence and funding of federal statistical programs is important to local and regional decision making. Full funding is needed for the 2020 Census to ensure quality data for federal, state and local decision-making.

GENERAL PRINCIPLES

• Federal Government Presence in Metro Kansas City

The Kansas City area is a regional center for numerous federal offices and operations. Its central location, high work ethic, strong community partnerships and other assets benefit the federal government. About 28,000 federal employees work in the Kansas City region, with about 13,000 civilian workers at 150 agencies. Further, several federal, university and business partnerships provide important underpinnings to the regional economy. In particular, Ft. Leavenworth is of critical importance to both the nation and the region. A strong federal presence, including Ft. Leavenworth, contributes significantly to the regional economy and the effectiveness of federal programs.

• Importance of Sound Infrastructure in Local Communities

Public infrastructure, including transportation, water, sewer, and power, are critical to quality of life and business operations throughout our nation. The federal and state governments support public infrastructure, but local governments have an important leadership role to ensure their ongoing improvement and maintenance. The federal government needs to support continued and adequate investment in public infrastructure.

• Maintain programs that serve as the nation’s safety net

The federal government ensures that the needs of the nation’s vulnerable populations are addressed through a number of programs. Some of these include Social Security, Medicare and Older Americans Act for older adults and disabled persons; Medicaid, Federally Qualified Health Centers and Mental Health programs, Supplemental Nutrition Assistance Program, Women Infants Children and other programs addressing access to health care and nutritious food; public housing and affordable housing programs for low-income and homeless persons and families; and education and workforce, including Head Start and the public workforce investment programs.

• Maintain standards that protect our natural environment and the health of the public

The nation’s air and water quality depend upon sound scientific standards implemented at the federal, state and local levels to ensure protection of our nation’s natural resources and to protect the public health. As the threat of natural hazards grows with a changing climate, local communities need tools offered by the federal government to support sound policy that protects life and property.
• **Support metropolitan regional capacity to achieve economic growth for the nation**
  Metropolitan areas fuel the nation’s economic progress, and federal support for continued efforts in innovation and entrepreneurship, foreign trade and the ability to attract and retain workforce talent is necessary.

**SPECIFIC POLICY AREAS**

**Transportation**

- **Transportation Funding For Special Projects**
  The TIGER grant program has enabled metropolitan areas and local communities to advance significant transportation projects. The Kansas City area has invested in a starter Streetcar system, and applications have been submitted to USDOT for a TIGER grant to support the system’s extension. The Kansas City region, the city of Kansas City, Missouri and MODOT are investing in a new Missouri River bridge to replace the Buck O’Neil Bridge. **Federal funds support for regionally significant is essential.**

- **Transportation Choices**
  Public transportation is an important component of a balanced transportation system. Transit investments, including expanding fixed guideway systems, are important to connect residents to jobs and vital services and to support tourism and economic development. Active transportation is important to the health of our residents and to provide options to increase mobility. Amtrak and Rail Services are important to the nation’s economic activity, and investments in rail services and infrastructure are vital to connecting the Kansas City region to the rest of the nation. **Federal policy should support public transportation as an essential element of comprehensive metropolitan transportation systems.**

- **Public/Private Partnerships**
  In many cases, public/private partnerships can be useful mechanisms for states and local communities to complete important transportation infrastructure projects. **Federal policies should facilitate the use of public/private partnerships as a supplement to public infrastructure financing and project delivery.**

- **Transportation Technologies**
  Emerging technologies, such as highly automated vehicles, hold the promise of saving lives and improving mobility, especially in automobile-oriented regions such as Kansas City. Federal policy will have a profound influence on the effective deployment of these new systems. **Federal policies affecting new transportation technologies should be developed in a broad context that encourages innovation in local and metropolitan networks, maintain the integrity of local transportation systems and be compatible across state lines.**

**Environment**

- **Water Quality, Stormwater Management and Green Infrastructure**
  The Kansas City region has enjoyed adequate water supply through proper management of the Missouri River, Kansas River, reservoirs supported by the Corps of Engineers and other area sources. Maintaining high water quality for our residents is a priority for our local communities, and the federal government has supported investments to ensure that quality. In addition, conservation and restoration of the region’s green infrastructure —
natural stream, forest, prairie and wetland ecosystems — is necessary to meeting community objectives related to clean air and water, energy conservation, shifting weather patterns, recreation and overall quality of life. **Federal support for water and wastewater system improvements is essential to the capacity of local communities to ensure water supply and water quality and to achieve the multiple benefits that accrue from effective water resource management.**

- **Missouri River Management and Watershed Planning**
  A current study of the Missouri River’s management is important to ensure that the river meets all authorized purposes with a local emphasis on water supply, flood control and navigation. A Corps of Engineers’ study of the Missouri River bed degradation is close to completion; it is expected to outline corrective actions for federal consideration. In addition, the federal government has supported important flood control and ecosystem restoration projects in the Kansas City region, and a number of those need continued appropriations. These include the Kansas City 7 Levees, Swope Park Industrial Area construction, Line Creek basin planning, funding for the Continuing Authorities program that supports small projects, and funding to complete the Missouri River degradation study report. **Federal management of national waterways and investment in key flood control and ecosystem restoration projects are critical to the Kansas City region.**

- **Air Quality**
  The Kansas City region’s business, industry, government and environmental interests have worked together effectively to improve the air quality of our community. The Kansas City region has maintained compliance with the federal ozone standard since 1992 using EPA’s three-year rolling average, although some years exceeded the standard. The ozone standard was lowered in 2008 and again in 2015. **Federal air quality policies should support the Kansas City region’s efforts to ensure public health and community economic development.**

- **Energy Conservation**
  The Kansas City region has benefitted from federal investments in energy conservation, from helping low-income homeowners with energy conservation improvements to installation of more efficient street lighting and enabling use of renewable energy through solar energy and alternative fuel vehicles. **Federal support for energy conservation and renewable energy sources enhance our region’s quality of life and lower costs for residents and businesses.**

**Health and Human Services**

- **Health Care Access**
  The Kansas City area is a regional health care center, with 36 hospitals and six Federally Qualified Health Centers. The federal government provides important resources that help residents with limited incomes and little or no health insurance access health care. Over 254,000 area residents, about 13 percent of the region’s population, are uninsured. While this number has been reduced due to enrollment in coverage through the federal insurance marketplace, many residents are still unable to access coverage due to limited incomes and the lack of Medicaid expansion in Missouri and Kansas. **The federal government should provide programs and resources to ensure access to affordable health care.**

- **Mental Health Services**
  There is a growing need in local communities to address mental health challenges among children, youth and adults. The federal Community Mental Health Block Grant program is
an important source of grants to state and local governments to prevent, diagnose and treat mental illness. Comprehensive parity between coverage of mental and physical health benefits in group and private health insurance plans, as well as federal and state insurance programs could broaden affordable mental health services. **Federal health policy should expand the availability of mental health services.**

- **Services to Older Adults**
  The Mid-America Regional Council serves as the Area Agency on Aging for the region’s five Missouri counties, serving about 8,300 older adults annually with home-delivered meals, transportation services, congregate meals, in-home care, and information and referral services. Similar services are provided by Area Agencies on Aging in Johnson, Leavenworth, Wyandotte and Miami counties in Kansas. The region’s older adult population is expected to more than double over the next 20 years from 180,000 to more than 372,000. Congress reauthorized the Older Americans Act earlier this year, which provides important continuity in services to older adults. **Federal support enables local communities to serve a rapidly expanding population of vulnerable older adults.**

- **Emergency Medical Services**
  The Kansas City region is served by over 30 EMS agencies providing high-quality pre-hospital emergency care. As the cost of these services continues to increase, support from the federal government through adequate Medicare reimbursement rates is important. As our communities’ health care needs change, emergency medical services are well positioned to support residents with non-emergency care (community paramedicine) to reduce emergency transports and costly emergency room visits, help patients recently released from hospitals avoid re-hospitalization, and improve patient health outcomes in a cost-effective manner. **Federal health care programs should utilize the capacity of local EMS agencies to provide cost-effective emergency response, preventive care and non-emergency services.**

**Self Sufficiency/Family Support**
Federal income assistance programs are important to local communities. The Supplemental Nutrition Assistance Program (SNAP) provides important source of family stability and health. In addition, for some 40 years, the Earned Income Tax Credit has been one of the nation’s most effective tools for lifting low-income workers and their families above the poverty line. In 2013 alone, the Brookings Institute estimated that the EITC lifted 6.2 million people, including 3.1 million children, out of poverty. **Federal policy should ensure support for programs that serve disadvantaged residents of our communities and enable them to provide for their families.**

**Education and Workforce Development**

- **Early Learning**
  The Child Care and Development Block Grant (CCDBG), the primary federal child care assistance program, provides funding to states to help low- and moderate-income families afford child care. CCDBG also funds the critical infrastructure underpinning the nation’s entire child care system—including inspections of child care settings to ensure children’s health and safety, support to help teachers earn credentials, and basic equipment and supplies for family child care homes and child care centers. The program has a long history of bipartisan support—from its passage under President George W. Bush in 1990 to Congress’s overwhelming approval of its reauthorization in 2014. Current funding is far from sufficient to serve all eligible families who need help, to support high-quality child care, or to ensure decent compensation for the child care providers who serve families
receiving assistance. *Increase Child Care and Development Block Grant funding is important to enable the states to serve more families and implement the important reforms in the program’s 2014 reauthorization and increase access and quality assurance components of the Act.*

- **Higher Education/Post-Secondary Attainment**
  School districts are transforming their education systems to help students gain the skills they need to earn post-secondary certification and enter career pathways. School districts and colleges have created partnerships to provide dual credit to high school students. However, the cost of college credit continues to be a barrier for low-income students. Changes to Pell grant policy could enable more high school students to earn an associate degree, a technical certification or progress toward a four-year degree while still in high school. *Requirements for federal education programs should be broadened to enable the transition of young students from secondary to post-secondary programs.*

- **Workforce Development**
  Kansas City area employment has made a steady recovery from the 2008-2012 recession, yet many area residents lack the education, skills and experience necessary to fill available jobs. Businesses struggle to invest and grow when the available workforce does not meet their needs. The federal government supports important education and workforce development programs, including Workforce Investment Boards, which enable communities to help disadvantaged residents gain the 21st-century skills they need to meet employer needs. In addition, the Kansas City region, like most metropolitan areas across the nation, faces a shortage of workers with technical skills key technology and scientific occupations. The H1-B Visa programs helps to address this labor shortage problem is to attract immigrants equipped with H1-B Visas to the region to fill jobs and to encourage international students to stay in the community. *Federal workforce policy should support regional workforce development strategies and enable businesses to hire highly skilled foreign workers.*

**Emergency Services**

- **Homeland Security**
  The Kansas City area has demonstrated the wise investment of federal resources over the past decade in building a high-quality regional homeland security preparedness and response system. The Kansas City region benefitted from the Urban Areas Security Initiative (UASI) program, and the loss of support from this program has affected our region’s ability to sustain important capabilities. Local communities and organizations are contributing to our regional system, but federal resources and guidance are important. In addition, the region has invested in establishing a high-quality interoperable emergency communications system that enables dozens of agencies with over 29,000 first responder radios to communicate seamlessly. Federal policies that govern broadband and wireless systems have a profound impact on the efficacy of regional emergency communications networks. *Federal policies should support the Kansas City’s region’s capacity to respond to evolving threats, to maintain a coordinated operational structure for effective preparedness and response, and to foster strong, public safety communication networks.*

- **Resilient Communities**
  Federal resources have been instrumental in supporting the region’s efforts to build community resiliency by educating the public about threats and hazards, and by increasing community capacity to respond to severe weather events, hazardous materials
incidents, and other disasters. Federal resources are crucial to enable public health, emergency medical services, and hospitals to collaborate to be better prepared to respond, to save lives, and to minimize the adverse health effects of emergencies and natural disasters. Federal support is critical to address both man-made and natural hazards, as well as public health emergencies, and create a nation of safe, prepared and resilient communities.

Housing and Neighborhoods

- **Affordable Housing**
The federal government has had a longstanding role in helping local communities meet the housing needs of low-income families and the elderly, including the Low-Income Housing Tax Credits, Historic Preservation Tax Credits, public housing, and housing vouchers. Continuums of Care and Emergency Shelter grants are also important in helping communities address homelessness, providing veterans, youth and families with urgent housing and support services. The federal government has an essential role as a partner in helping local communities meet the housing needs of low-income families and the elderly.

- **Community Revitalization**
The Community Development Block Grant and HOME programs provide important leverage for public and private investments to support low- and moderate-income families and distressed neighborhoods, creating communities of opportunity. The Economic Development Administration and EPA’s Brownfields program support business growth and addresses economic revitalization in distressed communities. Federal community growth and revitalization partnerships are important to local initiatives to revitalize communities.

**RECOMMENDATION:**
Approve the 2018 Federal Policy Agenda

**STAFF CONTACT:**
Marlene Nagel
AGENDA REPORT

MARC Board of Directors

January 2018
Item No. 6b

ISSUE:
VOTE: Endorse the Missouri 21st Century Transportation System Task Force Recommendations for the Missouri legislature

BACKGROUND:
In 2017, the Missouri Legislature created the 21st Century Missouri Transportation System Task Force to evaluate statewide transportation needs and funding and develop recommendations for consideration by the General assembly in 2018. The 24-member task force was chaired by Representative Kevin Corlew and included representatives of the governor, state representatives and senators, senior staff of state agencies, and private citizens. The task force held meetings across the state between July and December, including a meeting in Kansas City on July 26, 2017.

The task force has completed its work and has provided findings and recommendations in a report available online at: http://www.senate.mo.gov/17web/MTTF/

The task force found that current funding for state transportation systems is inadequate to meet current and future needs and provided recommendations in three parts:
   1. Immediate-Impact Investment.
   2. Long-term sustainability and diversification of revenue streams.
   3. Legislative actions to improve transportation system, increase efficient project-delivery options, better leverage federal dollars, enhance highway safety, and encourage innovation.

The immediate impact investment recommendations are to increase gasoline and diesel excise taxes for state-system road and bridge projects and to establish a dedicated multimodal revenue stream for aviation, mass transportation, railroads, ports, waterways, waterborne commerce, and transportation of elderly and disabled persons.

Staff will discuss the task force recommendations at the meeting.

COMMITTEE ACTION:
TTPC discussed the task force report on January 16, 2018, and recommends that the MARC Board formally endorse the task force’s immediate impact investment recommendations for the Missouri legislature to:
   a) Allow a public vote to increase gasoline and diesel excise taxes for state-system road and bridge projects by 10 cents and 12 cents per gallon, respectively.
   b) Establish a dedicated multimodal revenue stream for aviation, mass transportation, railroads, ports, waterways, waterborne commerce, and transportation of elderly and disabled persons.

RECOMMENDATION:
That the MARC Board formally endorse the task force’s immediate impact investment recommendations for the Missouri legislature as described above.

STAFF CONTACT:
Ron Achelpohl
ISSUE: Review the 2018 MARC Work Plan

BACKGROUND:
A summary of MARC’s major work objectives for 2018 is enclosed. The summary is prepared each year to help both the staff and the Board better understand and focus on key initiatives. The summary does not fully describe all of MARC’s activities, particularly those that are routine, but it highlights issues of particular importance that may require attention by the Board, MARC committees, and the community-at-large.

Staff will present the work objectives at the Board meeting and seek input and discussion on planned initiatives.

STAFF CONTACT:
David Warm
Since 1972, MARC has served as the nonprofit association of city and county governments and the metropolitan planning organization for the bistate Kansas City region.

Governed by a board of 33 local elected officials, MARC provides a forum for the region to work together to advance social, economic and environmental progress.

The MARC region includes nine counties and 119 cities spread over 4,423 square miles, with an estimated population of 2 million.

MARC Board Officers
Chair
Councilmember Carol Suter
Gladstone, Missouri
First Vice Chair
Commissioner Rob Roberts
Miami County, Kansas
Second Vice Chair
Commissioner Jimmy Odom
Cass County, Missouri
Treasurer
Commissioner Harold Johnson Jr.
Unified Government of Wyandotte County/Kansas City, Kansas
Secretary
Mayor Randy Rhoads,
Lee’s Summit, Missouri

This planning document outlines major work objectives for 2018 that strive to support MARC’s:

- **VISION** of Greater Kansas City as a sustainable region that increases the vitality of our society, economy and environment for current residents and future generations.
- **MISSION** to advance regional progress through leadership, planning and action, with a strategic agenda aimed at realizing regional potential and enhancing local effectiveness.
- **VALUES** of integrity, innovation, collaboration, diversity and inclusion, excellence in performance, and service leadership.

This is not a comprehensive list of all of MARC’s work, but a snapshot of our current plans for new or more focused efforts in the coming year.
KEY WORK AREAS AND POLICY GOALS

Efficient Transportation
Establish priorities, guide investments and support coordinated operations to implement the region’s long-range plan for a safe, balanced, multimodal and equitable transportation system.

Competitive Economy
Help lead regional partnerships to enhance the performance of the metropolitan economy and expand inclusive economic opportunity, focusing on workforce development systems, postsecondary educational attainment, and research and analysis.

Land Use and Sustainability
Advance the region’s vision for sustainable land use, which focuses development and redevelopment energy around existing activity centers and the transportation corridors that connect them.

Healthy Environment
Develop policies, processes and projects that help keep the region’s air and water clean, reduce the amount of waste sent to landfills, protect and conserve green infrastructure, and promote climate resilience.

Healthy Communities
Strengthen support systems for the region’s most vulnerable residents, including older adults and disadvantaged populations. Promote public health and healthy, active lifestyles for all residents.

Early Education
Help lead the implementation of a comprehensive, high-quality early learning system that prepares children for success in school. Support efforts to improve program quality and develop innovative models for fiscal sustainability.

Public Safety and Emergency Services
Coordinate ongoing enhancement and operation of the regional 9-1-1 and interoperable communications systems. Help ensure the region’s ability to prepare, respond and recover with coordinated plans and high-quality training, technology and equipment.

Support for Local Governments
Provide high quality training and technical assistance services to local governments, and develop collaborative efforts and shared services to help cities and counties work more efficiently and effectively.
Policy Issue — Efficient Transportation
Establish priorities, guide investments and support coordinated operations to implement the region’s long-range plan for a safe, balanced, multimodal and equitable transportation system.

MARC’s Work Areas
Long-Range Planning and Policy Development
System Management
Transit Planning and Development
Transportation Funding
Technologies, Tools, Data and Analysis

Lead Policy Committee
Total Transportation Policy Committee (TTPC)
Co-Chairs:
• Mayor Carson Ross, Blue Springs, Missouri
• Councilmember Chuck Adams, Edwardsville, Kansas

Supporting Committees
Aviation Committee
Bicycle-Pedestrian Advisory Committee
Destination Safe Coalition
Goods Movement Committee
Highway Committee
Regional Transportation Plan Steering Workgroup
Regional Transit Coordinating Council (RTCC)
Active Transportation Programming Committee
Kansas and Missouri Surface Transportation Program Committees
Mobility Advisory Committee
Operation Green Light Steering Committee

2018 Major Work Objectives
Long-range planning and policy development
• Initiate stakeholder and community engagement activities for the next Regional Transportation Plan (RTP), due in 2020, which will succeed Transportation Outlook 2040.
• Assemble data and analytic tools and finalize the needs assessment for the RTP and update the RTP policy framework.
• Develop and evaluate various policy-based transportation investment scenarios and arrive at a preferred scenario that will guide the selection of projects to be included in the next RTP.
• Work with a diverse set of stakeholders to establish and monitor performance measures pursuant to the FAST Act. Consider establishment of targets for certain measures.

System management
• Coordinate traffic signals with 24 agencies at over 700 intersections on high-volume, arterial roadways in the region using Operation Green Light, a real-time traffic management system and communications network. Continue to update traffic signal timing and create incident diversion timing plans.
• Implement recommendations of the I-35 Integrated Corridor Management plan recently completed with KC Scout and local governments, including development of regional Transportation Systems Management and Operations and Transportation Incident Management programs.
• Complete community engagement and initial analysis of improvement alternatives for “Beyond the Loop,” the Broadway Bridge/North Loop Planning and Environmental Linkages Study, in partnership with MoDOT, KCMO and others.

Transit system planning and development
• Work with the RTCC to implement elements of the RideKC Regional Transit Plan (SmartMoves 3.0) and the TIGER job access planning grant.
  ◦ Continue community engagement work to identify priorities for mobility hubs, on-demand mobility services and transit system expansion.
  ◦ Implement recommendations of the job access plan in partnership with KCATA, local governments and businesses in key employment centers.

Transportation funding
• Conduct calls for projects and project selection activities for future federal funds expected to be allocated to the region.
• Maintain the 2018-2022 Transportation Improvement Program for federally funded and regionally significant transportation projects consistent with Transportation Outlook 2040.

Emerging transportation technologies
• Complete development of a regional framework for deployment of emerging transportation technologies, such as autonomous and connected vehicles, including an update to the regional Intelligent Transportation System (ITS) architecture.
• Engage the community in KINETIC, a series of forums focused on disruptive technologies and their potential impacts on regional transportation facilities, development patterns and key industry sectors.
• Strengthen data management, technical tools and travel models to align regional planning processes with emerging technologies and transportation management systems.

Staff Contact
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Policy Issue — Competitive Economy
Help lead regional partnerships to enhance the performance of the metropolitan economy and expand inclusive economic opportunity, focusing on workforce development systems, postsecondary educational attainment, and research and analysis.

MARC’s Work Areas
KC Rising Initiative
GradForce KC
KC Degrees
Gateways KC
Data and Analysis on the Regional Economy
Economic Development Planning and Policy Research

Lead Committees and Workgroups
Regional Workforce Intelligence Network
GradForce KC
- Common Sector Competencies Workgroup
- Scholarship Clearinghouse Workgroup
KC Degrees Guiding Team
KC Rising Steering Committee
- Globally Competitive Sectors Workgroup
- Innovation and Entrepreneurship Workgroup
- Human Capital Workgroup
CEDS Advisory Board

Staff Contacts
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816-701-8308

Frank Lenk
Director, Research Services
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2018 Major Work Objectives
Support the KC Rising initiative
- Work with the Civic Council, KCADC and GKC Chamber of Commerce to continue implementation of the KC Rising business plan to advance key drivers of regional economic performance — globally competitive sectors, innovation and entrepreneurship, and human capital.
- Update regional economic performance metrics relative to 30 peer metros and monitor impact and efficacy of KC Rising initiatives.
- Support the Human Capital Oversight Committee.

In support of KC Rising’s human capital goals, advance the development of a skilled, educated workforce through GradForce KC initiatives
- Use an employer-driven talent production system (Talent-to-Industry Exchanges) to improve the labor supply in key industry sectors.
  - Conduct Construction Trades and Advanced Manufacturing TIEs.
- Implement identified experiential learning strategies — strengthen mentor network for young professionals, establish internship broker, and support effort to redesign high school experience to include market-value assets.
- Plan for the launch of a regional scholarship clearinghouse and evaluate the possibility of establishing a regional College Access Network in Kansas City.
- Continue to expand KC Degrees to support returning adult learners seeking postsecondary credentials.
  - Engage businesses in referral and tuition benefit strategies.
- Support KC Scholars effort to expand financial support to low- to moderate-income students for postsecondary education.
- Host the annual Workforce and Education Summit.
- Create a workforce development data dashboard to document progress along the education continuum, from elementary to postsecondary, identifying gaps and setting achievement goals.
- Through Gateways KC, continue to foster a welcoming region for international students and immigrants.

Provide data and analysis on the regional economy
- Produce and present the annual economic forecast for the region.
- Gather data and produce reports on economic issues of regional importance, including an analysis of the region’s performance on key exporting sectors of the economy.
- Convene semiannual meetings of the Regional Workforce Intelligence Network (RWIN)
- Provide regional economic data on the kcworkforce.org and kceconomy.com websites.

Support economic development planning and policy research
- Support local and regional economic development planning initiatives.
- Conduct research on key issues affecting regional progress, including health, housing, food policy, workforce and poverty. Prepare economic impact analyses as requested.
- Update the Regional Health Assessment prepared on behalf of the REACH Foundation.
- Maintain the region’s Economic Development Administration (EDA) Comprehensive Economic Development Strategy Plan (CEDS) and prepare a new CEDS in 2018.
Policy Issue — Land Use and Sustainability

Advance the region’s vision for sustainable land use, which focuses development and redevelopment energy around existing activity centers and the transportation corridors that connect them.

MARC’s Work Areas
Planning Sustainable Places Initiative
Land Use Forecast
Technical Tools
Emerging Issues
Financing Tools

Lead Policy Committee
Sustainable Places Policy Committee
Co-Chairs:
• Commissioner Jim Walters, Unified Government of WYCOCK
• Vacant (Missouri co-chair)

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Martin Rivarola
Assistant Director of Transportation and Land Use Planning
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2018 Major Work Objectives

Scenario Planning
• Ensure driving forces and other outcomes are included in development of the new Regional Transportation Plan.

Planning Sustainable Places
• Support the FY2019 Planning Sustainable Places (PSP) Call for Projects and select local community applications for funding.
• Facilitate the successful completion of projects currently funded through the PSP initiative.
• Promote the integration of transportation, environmental and community planning processes.

Land Use Forecast
• Prepare new land use, economic and demographic forecasts to 2050 in support of the Regional Transportation Plan and other projects
• Upgrade the land use forecasting model to UrbanSim, a model used by many MPOs around the country.

Technical Tools
• Participate in a national consortium of regional councils seeking to broaden the use of scenario planning tools and help lead the effort to improve their interoperability, flexibility and ease of use.
• Help local communities and other stakeholders effectively use planning tools created through the Creating Sustainable Places initiative, including Envision Tomorrow scenario software, sustainable development codes, visualization library and tools, Natural Resource Inventory and indicators.
• Offer training through MARC’s Academy for Sustainable Communities.

Emerging Regional Land Use Issues
• Provide guidance in the preparation of an analysis of the changing retail environment.
• Enhance support to city and county planning directors and area planners, including quarterly meetings, regular communications and special projects.

Housing
• Help local governments address housing choice by promoting fair housing and working on code and development review processes.

Land Use & Transportation Planning Coordination
• Support community partner efforts to revise comprehensive plans, area plans, regulatory zoning tools, etc., to leverage current and future investments in transit systems along SmartMoves fast-and-frequent corridors and at mobility hubs.
• Help community partners advance SmartMoves mobility hub and transit-oriented development recommendations, with in-depth exploration of priorities, adjacent land use policies, branding and marketing, and needed partnerships for future regional hubs.
Policy Issue — Healthy Environment

Develop policies, processes and projects that help keep the region’s air and water clean, reduce the amount of waste sent to landfills, protect and conserve green infrastructure, and promote climate resilience.

MARC’s Work Areas

Air Quality
Water Quality and Green Infrastructure
Solid Waste Management
MetroGreen Trails and Greenways System
Climate Resilience and Energy Efficiency

Lead Committees

Air Quality Forum
- Co-Chairs — Rick Boeshaar, former mayor of Mission Hills, Kansas, and County Legislator Scott Burnett, Jackson County, Missouri

Air Quality Public Education Committee
- Chair — Mike Boothe, Johnson County Health and Environment

Water Quality Public Education Committee
- Chair — Lara Isch, KCMO Water Services

Solid Waste Management District Council
- Chair — Chris Bussen, Lee’s Summit, Missouri
- Vice-Chair — Michael Shaw, Kansas City, Missouri

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2018 Major Work Objectives

Air Quality
- Monitor the region’s attainment status and mitigation plans for ground-level ozone and other pollutants, such as sulfur dioxide.
- Update the Clean Air Action Plan to advance sustainability initiatives that protect clean air and provide other environmental, economic and community benefits.
- Continue public education and outreach efforts, including use of the AirQKC website, paid and earned media to encourage voluntary actions to reduce ground-level ozone.

Water Quality and Green Infrastructure
- Develop a green infrastructure plan with broad community and stakeholder engagement.
- Support specific projects and initiatives, including Brush Creek ecosystem restoration and an integrated interstate plan for the Blue River watershed.
- Integrate green infrastructure policy and planning recommendations into the Regional Transportation Plan update and Planning Sustainable Places program.
- Expand public education efforts to encourage native landscaping and healthy landscapes.
- Help communities with planning/design approaches for green and complete streets.
- Develop a customized training and certification program for area contractors on stormwater treatment installation and maintenance.

Solid Waste Management
- Implement a pilot dropoff program for businesses that generate very small quantities of hazardous waste, and conduct 11 mobile collection events for household hazardous waste.
- Explore opportunities for a regional recycling drop-off program in response to recent facility closures.
- Use grant funds to develop local recycling markets in response to changes in China’s policies for accepting recyclable materials, which have caused prices to fall and created a glut of materials, particularly paper and plastic.
- Focus public education and outreach activities on “recycling better,” encouraging residents to follow guidelines that reduce contamination and stabilize costs.
- Monitor legislative activities and provide information to legislators to help ensure continued funding for solid waste management districts.

MetroGreen Trails and Greenways System
- Continue to work with area parks departments to promote completion of the MetroGreen system.
- Work with the National Park Service on a retracement plan for the historic trails in the region.

Climate Resilience and Energy Efficiency
- Work with local, state and federal partners to assess risks, set priorities and formulate integrated regional strategies for climate resilience.
- Support regional energy efficiency and renewable energy initiatives.
- Work with national and regional partners to develop large-scale procurement systems to help public and private organizations purchase alternative fuel vehicles, components and infrastructure at lower cost.
MARC's Work Areas

Aging and Adult Services
KC Communities for All Ages
Aging Mastery Program
Managed Services Network
Public Health and Healthy Living
Homelessness and Housing
Health Care Access

Lead Committees

Commission on Aging
- Chair — Tina Uridge, Clay County Senior Services
- Co-chairs — Rob Givens and Tina Uridge

KC Communities for All Ages Advisory Board
- Chair — Terry Brecheisen, Wyandotte County Health Department
- Vice-Chair — Andrew Warlen, Independence Health Department

Cover KC Committee
- Co-chairs — Molly Moffett, Community Health Council of Wyandotte County, and Jim Torres, Samuel U. Rodgers Health Center

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2018 Major Work Objectives

Aging and Adult Services
- Increase effectiveness and breadth of services — including congregate and home-delivered meals, transportation, caregiver support, legal assistance and in-home services — and reduce or eliminate service waitlists.
  - Reinvigorate the Long-Term Care Ombudsman Program.
  - Refresh community senior center models.
- Enhance the organizational structure, mission and activities of the Commission on Aging by exploring new funding models and other improvements.
  - Establish capacity and relationships to coordinate the Veterans Directed Home and Community Based Services (VD-HCBS) program.
  - Increase Medicaid Re-Assessment capacity to 400 per month and expand a network of professional assessors.
  - Enhance regional capacity for in-home services.
- Explore opportunities for new partnerships and systems to broaden the ability of older adults to stay independent and minimize hospitalizations.
- Explore advanced technology to improve the effectiveness and reach of services and initiatives.
  - Deliver excellent performance under the Administration for Community Living Innovations in Nutrition grant, and introduce smart speaker technology to home-delivered meals clients.
- Design a new Managed Services Network initiative and launch a pilot project to help health care providers and payers connect their patients with robust community-based services.

KC Communities for All Ages
- Help communities prepare for increasing numbers of older adult residents.
  - Work with community partners to design richer systems that enable older adults to prepare for healthy aging and stay engaged in community affairs.
  - Help agencies benefit from older adults experience as volunteers.
  - Explore new ways to expand caregiver resources and support systems.
- Expand the use of the new Aging Mastery Program to help older adults lead healthy, rewarding lives in retirement.
- Host the third annual Age Positive conference for professionals who design and develop social, cultural, health and lifelong learning programs for older adults.

Public Health
- Support a nutrition incentive program for SNAP (Supplemental Nutrition Assistance Program) recipients at grocery stores and farmers markets to encourage healthier eating.
- Work with local officials, businesses and others to create a safe and supportive built environment.

Homelessness
- Work with community stakeholders to implement a more integrated system of outreach, intake, assessment and delivery of services.
- Serve as the lead agency for the Homelessness Management Information System, and assist local agencies in using the system to support services for at-risk individuals and families.

Health Care Access
- Work with health care providers, safety net clinics and other organizations to improve access to health care by increasing enrollment in the federal health insurance marketplace.
- Support efforts to broaden the use of Community Health Workers to improve health outcomes and reduce costs.
MARC’s Work Areas
School Readiness
Early Learning Program Quality
Workforce Development
Data Collection and Analysis

Lead Committees and Workgroups
MAHS Advisory Board
- MARC Board of Directors
MAHS Advisory Committee
- Chair — Rebecca Curtis
MAHS Policy Council
- Chair — Samantha Belcher
Partners in Quality for Early Childhood Education
- Co-Chairs — Deidre Anderson and Scott Hall

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Policy Issue — Early Education
Help lead the implementation of a comprehensive, high-quality early learning system that prepares children for success in school. Support efforts to improve program quality and develop innovative models for fiscal sustainability.

2018 Major Work Objectives
Early Education Quality and Access
- Finalize and implement a structure and strategic direction for MARC’s early learning programs.
- Through the Metropolitan Council on Early Learning, work to advance the four-part strategic agenda developed by Partners in Quality:
  - School readiness — Pilot the Kindergarten Observation and Parent Information Forms — a tool to measure kindergarten readiness — in 80 kindergarten classrooms in three school districts. Develop a strategy to scale up and sustain use of this tool.
  - Workforce development — Obtain the commitment of two regional institutions of higher education to use EarlyEdU Alliance, a program that provides alternative pathways and delivery models to develop the early learning workforce. Complete a review of the feasibility of implementing micro-credentials that build toward a two-year or four-year degree.
  - Quality enhancement — Pilot the locally created Early Learning Program Profile with 50 programs to develop benchmarks and supports for early learning programs to improve quality.
  - Coordination and fiscal sustainability — Redefine workgroup roles to better coordinate the implementation of the early learning vision and strategies. Advocate for legislative and policy changes to increase public investment in early learning.

Mid-America Head Start
- Submit an application for a new five-year regional Head Start grant for Clay, Platte and Jackson counties, due in early 2018.
- Continue to operate a multi-county Head Start partnership that oversees the provision of Head Start and Early Head Start services to more than 2,400 children and families.
  - Coordinate access to community resources, including health care exchange data, mental health services and trauma-informed care.
  - Fully implement the Learning Genie app to facilitate electronic reporting of the Desired Results Development Profile (DRDP) child assessment in all MAHS classrooms.
  - Implement delivery of the Family Development Credential coursework for MAHS Family Advocates.
  - Support coordinated systems of professional development, providing training on the Classroom Assessment Scoring System (CLASS) and DRDP. Support and enhance the development of mentor coaching systems within early childhood programs.
  - Pilot the use of current and past Head Start parents as Community Health Workers to support families, increase health literacy and engage in preventive health practices.
  - Pilot a Centralized Intake System to support recruitment, determine Head Start eligibility and maintain a grantee-wide waitlist.
MARC’s Work Areas
Homeland Security
Emergency Medical Services
Emergency Management
Hazardous Materials Risk Management
Regional 911 System
Interoperable Communications
Health Care Preparedness

Lead Policy Committees
Regional Homeland Security Coordinating Committee
• Co-Chairs — City Manager Bill Ebel, Overland Park, Kansas, and City Manager Stephen Arbo, Lee’s Summit, Missouri

Public Safety Communications Board
• Co-Chairs — Maury Thompson, Johnson County, Kansas, and Sheriff Mark Owen, Platte County, Missouri

Other Key Committees
Mid-America Regional Council Emergency Rescue Committee (MARCER)
• Chair — Deputy Chief Tom Collins, KCMO Fire Department

Metropolitan Emergency Managers Committee (MEMC)
• Chair — Will Akin, Emergency Management Director, Clay County Sheriff’s Department

Mid-America Local Emergency Planning Committee (LEPC)
• Chair — Deputy Chief Tim Richards, Olathe Fire Department

Hospital Committee
• Co-Chairs — Derek Collins, St. Luke’s Health Center, and Ian Saxton, University of Kansas Health System

MARRS Management Council
• Co-Chairs — Ellen Wernicke, Johnson County Emergency Management & Communications, and Major Daniel Gates, KCMO Police Department

Staff Contacts
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Eric Winebrenner, Public Safety Communications Program Director, ewinebrenner@marc.org or 816-701-8211

2018 Major Work Objectives

Homeland Security
• Work with cities and counties to help the region implement a new federal grant to prepare for Complex Coordinated Terrorist Attacks.
• Support more than 50 training courses and 11 planned exercises and implement new web-based training modules.
• Support specialized response teams through training, exercises and purchase and sustainment of critical equipment.
• Engage additional providers in the regional Health Care Coalition and help health care providers meet CMS emergency preparedness requirements.

Emergency Medical Services
• Support MARCER’s efforts to coordinate emergency medical response services and improve pre-hospital emergency care.
• Address state and federal legislative issues affecting EMS services.
• Work with EMS agencies to adopt community paramedicine programs.

Emergency Management
• Support the MEMC’s efforts to educate the public on risks and emergency preparedness and encourage community involvement.
• Address needs of the whole community with a focus on planning for those with functional and access needs; expanding the Community Disaster Resilience Network; and promoting use of the Personal Preparedness Inventory.
• Update the Regional Coordination Guide ESF 8 (Health and Medical) and Resource Annexes.

Hazardous Materials Risk Management
• Support the Mid-America LEPC in its efforts to reduce risks from hazardous materials incidents in the region; increase industry participation and conduct a public/private hazmat capability assessment.
• Update the regional LEPC plan and maintain an inventory of locations of hazardous chemicals in the region.
• Pilot an online hazardous materials mapping app for first responders.

Regional 911 System
• Prepare for next generation 911 by migrating to new mapping software, upgrading equipment, and researching new technologies and services.
• Coordinate planning for handling video and photo files, including storage, ownership and chain of custody.
• Seek legislative support for county surcharges for all communications devices capable of calling 911 in Missouri.
• Provide comprehensive training for telecommunicators and implement peer support for those who handle critical incidents.
• Review backup plans to ensure continued answering of 911 calls in the event of a critical failure at one or more PSAPs, including planning for Complex Coordinated Terrorist Attacks.
• Define metrics and a reporting process to allow external transparency of the 911 system’s operations and performance.
• Conduct an audit of bundled telephone billing for 911 services.

Interoperable Communications
• Bring Lee’s Summit and Excelsior Springs onto the MARRS system.
• Continue to work with MARRS to maintain the system and plan for long-term infrastructure sustainability.
• Review opportunities for additional shared services to improve efficiency and/or reduce costs, such as a regional agreement for FirstNet implementation.
**MARC’s Work Areas**

Local Government Services  
Government Training Institute  
Legislative Advocacy and Policy Leadership  
Civic Engagement  
Research, Data and Mapping  
Shared Services

**Lead Committees and Workgroups**

Managers Roundtable  
First Suburbs Coalition
- **Co-Chairs** — R. D. Mallams, Councilmember, Gladstone, Missouri, and Kristin Inman, Councilmember, Mission, Kansas

**KC Metro GIS**

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**2018 Major Work Objectives**

**Local government services**
- Enhance support to city and county managers, including bimonthly meetings, regular communications and special projects.
- Through the First Suburbs Coalition, support efforts of older suburbs to address housing, commercial and infrastructure challenges.
- Provide support to small cities in grantwriting and grant administration, planning and administrative services.

**Government Training Institute**
- Provide high quality seminars, workshops, customized training and needs assessments for local governments to build professional capacity and help develop the current and future workforce.
- Introduce executive leadership workshops addressing emerging issues.

**Legislative advocacy and policy leadership**
- Support federal and state legislation in priority areas for local governments in the Kansas City region.
- Support existing forums for local elected officials and engage them in regional efforts.

**Civic engagement**
- Continue to identify and use civic engagement tools and techniques to seek substantive feedback and engage the public in planning and decision-making processes.
- Support efforts of the Regional Equity Network to engage underserved populations in planning.

**Research, data and mapping**
- Create automated data systems that speed and standardize data collection from a wide variety of federal, state and local sources.
- Prepare high-quality tabular and geographic databases that support many MARC programs, including transportation, environment, emergency services, 911, housing, workforce and economic development.
- Develop data distribution systems that increase access to MARC’s databases, both among staff and external stakeholders.
- Use a wide variety of technical tools, including statistical analysis, empirical modeling and geographic information systems, to analyze the data, visualize and interpret it, and communicate key findings to MARC programs and external stakeholders.

**Shared services**
- Enhance shared services that help local governments increase efficiencies and effectiveness of programs and services and have the potential to save money and time.
- Lead a consortium of local governments to prepare for a 2018 aerial photography flight and deliver high resolution images, adding LiDAR imagery to the traditional orthophotography.
- Facilitate the CORE 4 jurisdictions’ efforts to develop more coordinated and collaborative programs and services.
- Enhance support for the current regional cooperative purchasing program and increase its utilization.
Organizational Effectiveness

All of MARC’s work in key policy areas is supported by its professional staff. In addition to ongoing efforts to maintain efficient and effective agency operations, staff will focus on these specific objectives in 2018:

• Upgrade MARC’s technical capacities (tools, database integration and staff skills) to help local governments and partner organizations better understand and address to changing technological, economic and policy circumstances.

• Assess and retool MARC’s communications strategies, with a comprehensive review of current publications (print and electronic) to ensure their effectiveness.

• Conduct a thorough review of and make recommendations for improvements to MARC’s indirect cost allocation methods.

MARC Core Values

<table>
<thead>
<tr>
<th>Integrity</th>
<th>Work with transparency and honesty. Do the work entrusted to us in a responsible, trustworthy and neutral manner. Be respectful, open and fair. Be accountable to ourselves and others.</th>
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</thead>
<tbody>
<tr>
<td>Innovation</td>
<td>Seek creative and strategic solutions. Be inquisitive about emerging technologies and visionary approaches. Be forward-thinking, yet always mindful of sustainability.</td>
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<tr>
<td>Collaboration</td>
<td>Stay open-minded and receptive to ideas. Build consensus. Develop strong relationships with stakeholders. Share resources efficiently.</td>
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<tr>
<td>Diversity and Inclusion</td>
<td>Strive to understand, respect, value and accept all differences, including race, gender, ability, cultural, socioeconomic, and geographical or community identity. Include the whole community in discourse. Promote social equity in all aspects of MARC’s work.</td>
</tr>
<tr>
<td>Excellence in Performance</td>
<td>Demonstrate expertise in our work. Produce high-quality, impactful results. Use efficient methods and professional approaches. Constantly improve processes, tools and relationships. Demonstrate personal responsibility, passion, commitment and enthusiasm to go beyond expectations.</td>
</tr>
<tr>
<td>Service Leadership</td>
<td>Lead the region towards sustainability by providing resources and solutions that add value. Strive to make a difference for the greater good of our organization and improve quality of life for the community. Be good stewards of resources, both human and fiscal. Be accountable and responsive to the needs of one another and the communities we serve.</td>
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ISSUE:
REPORT: Annual Refresher of the Conflict of Interest and Whistleblower Policies

BACKGROUND:
The MARC board has established two key policies to promote ethical decision making and operations. As a best practice, the policies are annually included on the agendas to provide an opportunity to review the policies and inform new members of the Board. The policies are attached.

   I. Conflict of Interest Policy Governing all Boards, Commissions, Committees and Subcommittees

MARC strives to operate in an open and transparent way that inspires confidence that the organization is an effective steward of public resources. The MARC Board of Directors and a number of MARC committees are responsible for authorizing grants and funding allocations that benefit local governments, public agencies and other organizations in the Kansas City metropolitan area. The committee processes ensure that federal, state and local funds available to the metropolitan area are invested in ways that benefit the region and local communities. The purpose of the Conflict of Interest Policy is to ensure that participants on the MARC board and committees have clear guidance when a participant in any MARC decisions-making process could have a conflict of interest and what the appropriate action would be in those circumstances.

The MARC Board first approved the Conflict of Interest Policy in August 2009. The policy was updated in September 2013 to clarify the definition of family members. Further edits were made based on feedback from the Total Transportation Policy Committee at its October 15, 2013 meeting.

The policy is designed to help directors, officers, employees and volunteers identify conflicts of interest and disclose them to the appropriate authority. It is also designed to provide a procedure to appropriately manage conflicts in accordance with legal requirements and the goals of accountability and transparency in all MARC operations.

The policy is intended to supplement but not replace any state or federal laws that govern conflicts of interest in public, non-profit, and charitable organizations.

The following MARC boards and committees involved in making decisions or recommendations regarding funding awards have this topic on their agenda annually:

- MARC Board of Directors
- MARC CSC Board of Directors
- MARC Budget and Personnel Committee
- Total Transportation Policy Committee (including its supporting planning and programming committees)
- Head Start Policy Council
- Commission on Aging
- Regional Homeland Security Coordinating Committee
- Solid Waste Management District
II. Whistleblower Policy

Since the enactment of the Sarbanes-Oxley Act of 2002, many organizations (not just publicly traded corporations) have expressed interest in and expectation for whistleblower policies. Organizations have begun to focus on protecting whistleblowers and providing mechanisms for employees to raise concerns, realizing “...it is better for an organization to learn about unethical or unlawful conduct internally than to find out about the conduct from a news article, a subpoena from law enforcement, or an investigation for a regulatory agency.”

“Protecting whistleblowers is an essential component of an ethical and open work environment.” It increases transparency and gives management the opportunity “to learn early on of unethical or unlawful practices directly from their employees rather than from the media, law enforcement, or a regulatory agency. In addition, effective whistleblower protection helps foster a work environment in which all employees are held accountable, thereby improving performance and empowering employees.”

Nonprofits are now required to answer a question on the IRS 990 form to indicate whether or not the nonprofit has a whistleblower policy.

A good whistleblower protection program should:

- Provide employees multiple ways to report concerns
- Establish a forum where employees can raise concerns
- Prohibit retaliation
- Train managers and supervisors
- Take disciplinary action against those who engage in retaliation

The attached policies incorporates the use of an external hotline program called “WeTip,” which is provided free of charge by Midwest Public Risk, MARC’s insurance carrier. Any reports submitted to the WeTip program will be forwarded to the Executive Director, Financial Affairs Director, Human Resources Manager and MARC Board Chair.

STAFF CONTACT:
Carol Gonzales

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1 Information in this paragraph is taken from an article, Whistleblower Protection in the Nonprofit Sector, written by Jason M. Zuckerman that appeared on the Nonprofit Risk Management Center website.
Mid-America Regional Council
Whistleblower Policy

Policy Objective:
MARC is committed to lawful and ethical behavior in all of its activities and requires all staff to act in accordance with all applicable laws, regulations and policies and to observe high standards of business and personal ethics in the conduct of their duties and responsibilities.

This policy is intended to:
- Encourage individuals to bring ethical or legal violations to the attention of an internal or external authority so that action can be taken to resolve the problem.
- Establish guidance and procedures for staff (paid and volunteer) or others to report illegal, unethical or inappropriate behaviors or practices, in good faith, without fear of retribution.
- To provide a constructive process for individuals to report issues of concern.
- Emphasize the importance of adherence to MARC’s standards of conduct.

Overview:
A whistleblower is a person (often an employee) who raises a concern about serious wrongdoing occurring in an organization. Examples of misconduct that might lead to whistleblowing include the violation of laws, rules or regulations; fraud, mismanagement or corruption; or direct threats to the public interest, such as health or safety violations.

In general, whistleblowing refers to reporting misconduct outside the normal chain of command. Most workplace issues are, and to the extent possible, should be resolved by working with direct supervisors and department directors as described in the Issues Resolution policy. However, if an individual, acting in good faith, has reasonable grounds for believing that serious wrongdoing is taking place that has not been addressed or cannot be addressed through normal channels, he or she has the option of “whistleblowing” without fear of retribution.

Examples of the types of situations a whistleblower might report may include, but are not limited, to the following:
- A violation of law.
- Questionable accounting or monitoring practices.
- Discrimination based on protected classes.
- Fraud, waste or mismanagement.

Examples of problems that can be addressed through normal issues resolution procedures may include, but are not limited, to the following:
- Disagreements or misunderstandings between employees.
- Issues related to employment or working conditions.
- Personality conflicts.
- Working relationships between employees or employees and supervisors.

See the Issues Resolution policy for more information.

Reporting Procedures
Individuals may report misconduct, without fear of retribution, through the following procedures:
- For internal employee relations issues, seek assistance from supervisors, department directors or Human Resources staff as described in the Issues Resolution policy.

Updated October 2013
For issues related to harassment, immediately report to a supervisor, department director, executive director or Human Resources as described in the Harassment-Free workplace policy.

For all other issues related to suspected fraud, theft, harassment or other illegal activity, contact a supervisor, department director, executive director or call the “WeTip” hotline at 1-800-782-7463 or go online to www.wetip.com.

For issues related to suspected mismanagement or waste of American Recovery and Reinvestment Act (ARRA) funds, call 1-877-392-3375 or go online to www.recovery.gov.

After the Report:
Response procedures for whistleblower reports will vary according to how the report was made.

• Reports related to ARRA funding will be addressed by the U.S. Recovery Accountability and Transparency Board.
• Reports to the “WeTip” hotline are forwarded to designated members of MARC’s management team (i.e., the Executive Director, Finance and Administration Department Director, Human Resources Manager, and MARC Board Chair) for review and resolution.

All reports will be acknowledged promptly and handled with due care and diligence. Those who receive the reports have the full authority to investigate all concerns raised, and may use other resources such as legal counsel, accountants, private investigators or others as reasonably necessary to conduct a full and complete investigation. Reports and concerns will be kept confidential to the extent possible.

If a report is found to be of merit or is substantiated, MARC management will take appropriate steps and will adhere to the federal rules for that grant, if applicable. No employee who, in good faith, makes a whistleblowing report will be threatened, discriminated against or otherwise subject to any retaliation or adverse employment consequences. Any staff member who attempts to retaliate against someone who reported a concern in good faith may be subject to discipline.

Allegations that prove to have been made maliciously, recklessly, with gross negligence, or with the foreknowledge that the allegations are false, will be viewed as a serious offense and may result in disciplinary action against the reporting employee.

Any situation involving an issue relating to harassment should be reported immediately to the employee’s supervisor, department director, executive director or Human Resources. Specific information relating to MARC’s policy regarding a harassment-free workplace can be found on the MARC intranet under Policies. Complaints of this nature are taken very seriously and will be fully investigated.
Mid-America Regional Council
Conflict of Interest Policy
Governing all Boards, Commissions, Committees and Subcommittees

The Mid-America Regional Council (MARC) is dedicated to building a stronger metropolitan region by promoting regional cooperation and developing innovative solutions to regional challenges. MARC strives to operate in an open and transparent way that inspires confidence that the organization is an effective steward of public resources. The purpose of this conflict of interest policy is to ensure that participants on the MARC board and committees have clear guidance when a participant in any MARC decision-making process could have a conflict of interest and what the appropriate action would be in those circumstances.

It is in the best interest of the MARC Board of Directors, Mid-America Head Start and all other boards, commissions, committees and subcommittees to be aware of and properly manage all conflicts of interest and any appearances of conflicts of interest. This conflict of interest policy is designed to help directors, officers, employees and volunteers identify conflicts of interest and disclose them to the appropriate authority. It is also designed to provide a procedure to appropriately manage conflicts in accordance with legal requirements and the goals of accountability and transparency in all MARC operations.

The MARC Board, and boards that work through MARC such as the Mid-America Solid Waste Management District, make decisions in a number of program areas that impact the availability of federal, state and local government funds and private contributions. This conflict of interest policy is intended to support those decision-making processes.

This policy is intended to supplement but not replace any state or federal laws that govern conflicts of interest in public, non-profit, and charitable organizations.

1. Interested Person

Any member of a MARC board, commission, committee or subcommittee charged with decision-making or making recommendations for funding, who has a direct or indirect financial interest, as defined below, is an interested person.

2. Financial Interest Defined

A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:
   a. An ownership or investment interest in any entity with which MARC has a transaction or other financial arrangement,
   b. A compensation arrangement with MARC or with any entity or individual with which MARC has a transaction or arrangement, or
   c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which MARC is negotiating a transaction or arrangement.
For purposes of this policy, “family members” includes spouses, parents, children, and siblings (including those related by marriage), as well as significant others and any other person who resides with the committee/board member.

3. Procedure

In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the conflict of interest to members of the committee considering the proposed action or recommendation.

A person who has a conflict of interest in a certain matter shall not participate in the discussion of that matter except to disclose material facts and to respond to questions. Such person shall not attempt to exert his or her personal influence with respect to the matter, either at or outside the meeting.

The interested person shall abstain from any votes on funding recommendations, contracts or transactions in which there is an interest as defined above, and shall abstain from any votes for all meeting minutes or other records of the meeting.

4. Gifts, Gratuities and Entertainment

MARC committee members and directors shall avoid accepting, directly or indirectly, any rebate, gift, money or anything of monetary value from an organization or vendor that could benefit from a MARC committee action regarding funding recommendations, vendor selection or other transactions. From time to time, vendors may pay for meals apart from a bid process.

5. Committee Representation

MARC makes decisions on federal and state funding that benefits local communities within the Kansas City region. The MARC Board and many of its committees are composed of local officials representing the communities that may benefit from MARC Board decisions. It is not a conflict of interest for a board member or a committee member, who are also elected officials or local government staff members, to advocate for or vote on issues that will affect their jurisdiction. If an elected official serves on another public board by virtue of their elected office, it is not a conflict of interest for that elected official to participate in discussions and vote on matters affecting that other public body.

In the past, smaller communities have at times been represented by consulting engineers on committees which rely on both technical and community considerations to make funding recommendations. Private consultants or other private parties shall abstain from any discussion or vote on all matters before the committee that might pose a conflict of interest due to a relationship between the project applicant and the private consultant. The private consultant or party should limit any participation in discussion to answering questions asked by other committee members. Individual committees may adopt specific procedural requirements for participation by members and others present at meetings.
6. Disclosure, Notification, and Review Policy

Each director, officer, and committee member shall disclose any relationships, positions or circumstances in which he or she is involved that he or she believes could contribute to a conflict of interest when and if such situations arise.

If a board member or committee member is unsure as to whether or not a conflict of interest exists, it is their responsibility to consult a MARC staff member associated with that committee to make a determination. If after such consultation, the individual is still unsure, then a determination will be made by the executive director of MARC.

If the board of directors, the Head Start Policy Council or other commission or committee has reasonable cause to believe a member has failed to disclose actual or possible conflicts of interest, that body shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.

If such a report is made regarding a member of the board, committees or commissions, the following steps will be taken:

- MARC staff, including the Executive Director, will review the information and attempt to clarify if a conflict of interest exists or if additional information is needed. MARC staff will contact the board/committee member and discuss the issue. In most cases, the issue may be one of clarifying a relationship or disclosing it for future decision-making processes.

- If the conflict is one that could raise questions by funding agencies or others regarding MARC’s decisions, the issue will be discussed with the MARC board officers to determine appropriate disciplinary and corrective action.

This policy shall be distributed annually to all decision-making bodies associated with the Mid-America Regional Council, including but not limited to the Mid-America Head Start, for their review.

Adopted by the MARC Board of Directors, August 25, 2009 (Updated September 26, 2013 and May 23, 2017)
ISSUE:
VOTE: Approve minutes of the December 19, 2017, Board meeting

BACKGROUND:
The minutes of the December 19, 2017, meeting are enclosed.

RECOMMENDATION:
Approve the minutes of the December 19, 2017, meeting

STAFF CONTACTS:
David Warm
Nancy Fordham - for Mary Laird
COMMITTEE MEMBERS PRESENT
Councilmember Carol Suter, Gladstone, Mo. — MARC Board Chair
Commissioner Rob Roberts, Miami County, Kan. — MARC Board 1st Vice Chair
Commissioner Jimmy Odom, Cass County, Mo. — MARC Board 2nd Vice Chair
Commissioner Harold Johnson, Unified Government of Wyandotte County/Kansas City, Kan. — MARC Board Treasurer
Mayor Rick Boeshaar, Mission Hills, Kan.
Commissioner Brian McKiernan, Unified Government of Wyandotte County, Kansas City, Kan.
Mayor Randy Rhoads, Lee’s Summit, Mo. — MARC Board Secretary
Commissioner Ron Shaffer, Johnson County, Kan.
Councilmember Fred Spears, Overland Park, Kan.
Mayor Holly Stark, Peculiar, Mo.
Commissioner Dagmar Wood, Platte County, Mo.
Brian Kidwell, MoDOT District Engineer

OTHERS PRESENT
Councilmember Bryant DeLong, North Kansas City, Mo.

STAFF PRESENT
Executive Director David A. Warm and other MARC staff

INTRODUCTIONS AND BOARD SHARING TIME
Councilmember Carol Suter called the meeting to order at 12:18 p.m. and welcomed attendees. Self-introductions were made and members shared items of interest from their jurisdictions.

RECOGNITION OF OUTGOING BOARD MEMBERS
Councilwoman Suter announced that following November elections, Mayor Mark Holland and Mayor Rick Boeshaar would both be leaving the Board. She presented a small token of appreciation to Mayor Boeshaar and thanked him for his service to the Board. A similar gift will be sent to Mayor Holland, who was unable to attend. Mayor Boeshaar said that he had appreciated being part of the MARC Board and helping to advance its mission and work for the greater good of the region.
RECOGNITION OF MARC EMPLOYEES

David Warm introduced Ron Achelpohl, MARC’s director of transportation and environment, who has reached a significant milestone in his employment at MARC, recently celebrating 20 years with the agency. Ron joined MARC as manager of transportation projects and administration in December 1997. He was promoted to assistant director of the transportation department in 2003 and was named department director in 2014. Mr. Warm thanked him for his years of service and Councilmember Suter presented Ron with a token of appreciation.

FORMATION OF A NOMINATING COMMITTEE FOR 2018 MARC BOARD OFFICERS

Councilwoman Suter reported that three Board members — Olathe Councilwoman Marge Vogt, Johnson County Commissioner Ron Shaffer and Overland Park Councilman Curt Skoog — have agreed to serve on a nominating committee to present recommendations for 2018 Board officers. Officers are elected for one-year terms, but typically serve two years. The current officers are concluding their first terms. Mayor Randy Rhoads, current Board secretary, is not running for re-election and is expected to leave the board in April.

REPORT AND VOTE: ADOPT REVISED 2017 AND PROPOSED 2018 MARC BUDGET

Mr. Warm called the Board’s attention to the revised 2017 and proposed 2018 budget documents, which were first presented to the Board for review in November. He reiterated that the budget is stable and very similar to last year, with long-term strategies in place to continue the agency’s fiscal health. He noted that the Budget and Personnel committee had met earlier and recommended adoption.

DISCUSSION: Councilman Fred Spears noted that the budget summary showed expenses of $68.2 million, but revenues of only $67.8 million. Mr. Warm said that discrepancy was a result of overlap in grant budgets that MARC experiences from year to year, as grants often show revenues in one year and expenses in another.

MOTION: Commissioner Harold Johnson moved for approval and Mayor Rick Boeshaar seconded. The motion was approved.
FINANCIAL OUTLOOK
MARC’s proposed 2018 budget projects a stable financial outlook in the face of a shifting fiscal environment that has become familiar to all public agencies in recent years.

The budget is guided by financial management strategies that position the agency to operate effectively within its financial constraints, help the region address critical needs, and take advantage of emerging opportunities:

- Contain direct and overhead expenses.
- Balance the Enterprise Fund.
- Pursue new revenues and service opportunities.
- Identify new sources of non-federal funds.
- Monitor health insurance benefit costs.
- Review operational capacities and staffing levels, reassigning staff as needed.

2018 REVENUES

- Federal, State & Private Grants — $54,646,220
- Contributed Services (Non-Cash) — $10,255,646
- Program & Other Income — $1,955,006
- Local Government Dues — $959,752

MARC’s Coordination Services — $14,976,255
Program & Other Income — $1,955,006
Contributed Services (Non-Cash) — $10,255,646
Local Government Dues — $959,752

Note: 74.2% of cash revenue is passed through to local governments and service providers.

EXPENDITURES BY FUND CATEGORY

MARC’s revenues and expenses are tracked through four separate funds:

- The **General Fund** includes contributions from local governments, additional state income, investment income, and other charges for services and events. It is used to provide match for federal and state grants and is the only source of funding for activities not supported by federal, state or private resources.
- The **Special Revenue Fund** is used to manage grants awarded for designated purposes. Revenues are earned as expenses are incurred, so there is never a surplus or deficit balance in this fund.
- The **Enterprise Fund** includes activities and programs where MARC charges a fee for services.
- The **Clearing Fund** is used to account for the indirect cost and fringe benefit pools. Indirect cost allocation rates are negotiated with the federal government on a two-year cycle, which usually results in a pendulum swing between deficits and surpluses that evens out over time.

The budget also includes contributed services (or in-kind match), such as non-cash expenses donated to MARC’s programs from partner agencies. These expenses are included in the budget to satisfy grant match requirements, along with corresponding revenues as an offset.

<table>
<thead>
<tr>
<th>EXPENDITURES BY FUND</th>
<th>ACTUAL 2016</th>
<th>AMENDED 2017</th>
<th>PROPOSED 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$499,034</td>
<td>$480,823</td>
<td>$559,782</td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td>$58,185,415</td>
<td>$64,597,339</td>
<td>$66,442,288</td>
</tr>
<tr>
<td>Enterprise Fund</td>
<td>$832,036</td>
<td>$647,045</td>
<td>$1,106,766</td>
</tr>
<tr>
<td>Clearing Fund</td>
<td>($535,355)</td>
<td>($451,477)</td>
<td>$116,752</td>
</tr>
<tr>
<td>Total Expenditures (Cash)</td>
<td>$58,981,130</td>
<td>$65,273,730</td>
<td>$68,225,588</td>
</tr>
<tr>
<td>Less Contributed Services (Non-Cash)</td>
<td>($10,402,624)</td>
<td>($10,964,672)</td>
<td>($10,255,646)</td>
</tr>
<tr>
<td>Net Expenditures</td>
<td>$48,578,506</td>
<td>$54,309,058</td>
<td>$57,969,942</td>
</tr>
</tbody>
</table>

Note: MARC’s budget typically fluctuates from year to year as new grants are awarded, other grants come to a close, and some ongoing grants expand and contract. MARC maintains a contingency reserve ($1.3 million in 2018) to manage cash flow and support new opportunities.
EXPENDITURES BY PROGRAM | Special Revenue Fund Only

<table>
<thead>
<tr>
<th>EXPENDITURES BY PROGRAM</th>
<th>ACTUAL 2016</th>
<th>AMENDED 2017</th>
<th>PROPOSED 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental Planning</td>
<td>$2,557,532</td>
<td>$2,270,063</td>
<td>$2,763,240</td>
</tr>
<tr>
<td>Water Quality, Solid Waste Management, Energy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Development</td>
<td>$2,241,970</td>
<td>$3,279,927</td>
<td>$4,146,480</td>
</tr>
<tr>
<td>Communities for All Ages, Gov’t Innovations, Health Care, Homelessness, Nutrition, Workforce</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation Planning</td>
<td>$7,984,980</td>
<td>$12,436,603</td>
<td>$9,995,425</td>
</tr>
<tr>
<td>Planning Grants, Operation Green Light, RideShare, Air Quality, Active Transportation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aging</td>
<td>$8,538,432</td>
<td>$8,694,583</td>
<td>$8,461,746</td>
</tr>
<tr>
<td>Emergency Services/Public Safety</td>
<td>$3,988,370</td>
<td>$3,839,216</td>
<td>$4,710,817</td>
</tr>
<tr>
<td>Early Learning/Head Start</td>
<td>$32,843,088</td>
<td>$34,076,947</td>
<td>$36,364,580</td>
</tr>
<tr>
<td>Insurance Trust Administration</td>
<td>$31,043</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Special Revenue Fund Expenditures</td>
<td>$58,185,415</td>
<td>$64,597,339</td>
<td>$66,442,288</td>
</tr>
</tbody>
</table>

STAFFING LEVELS

Staffing levels change from year to year as programs are added, expanded or contracted.

NOTABLE PROGRAM CHANGES

<table>
<thead>
<tr>
<th>NEW &amp; EXPANDED GRANTS</th>
<th>PROPOSED 2018</th>
<th>INCREASE FROM 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head Start</td>
<td>$35,598,149</td>
<td>$2,090,354</td>
</tr>
<tr>
<td>USDA Nutrition Incentives</td>
<td>$2,037,980</td>
<td>$995,983</td>
</tr>
<tr>
<td>Household Travel Survey</td>
<td>$937,500</td>
<td>$937,500</td>
</tr>
<tr>
<td>Operation Green Light</td>
<td>$750,000</td>
<td>$710,000</td>
</tr>
<tr>
<td>Complex Coord. Terror Attacks</td>
<td>$579,614</td>
<td>$567,155</td>
</tr>
<tr>
<td>Blue River Watershed Study</td>
<td>$503,154</td>
<td>$474,717</td>
</tr>
<tr>
<td>Regional Aerial Photography</td>
<td>$367,711</td>
<td>$367,711</td>
</tr>
<tr>
<td>Managed Services Network</td>
<td>$318,632</td>
<td>$318,632</td>
</tr>
<tr>
<td>Homeland Security</td>
<td>$1,327,890</td>
<td>$228,896</td>
</tr>
<tr>
<td>Solid Waste Management</td>
<td>$1,330,048</td>
<td>$205,723</td>
</tr>
<tr>
<td>Metro Council on Early Learning</td>
<td>$766,431</td>
<td>$199,279</td>
</tr>
<tr>
<td>Margaret A. Cargill Foundation</td>
<td>$192,184</td>
<td>$183,525</td>
</tr>
<tr>
<td>EPA Metro Infrastructure Plan</td>
<td>$157,237</td>
<td>$157,237</td>
</tr>
<tr>
<td>Sidewalk Labs</td>
<td>$150,168</td>
<td>$150,168</td>
</tr>
<tr>
<td>Government Innovations Forum</td>
<td>$271,270</td>
<td>$148,703</td>
</tr>
</tbody>
</table>

Two of the largest increases are in the Head Start program, due to an expansion grant for Early Head Start, and the USDA Food Insecurity Nutrition Incentive program, a multi-year grant which will see accelerated expenses in 2018.

New grants include the Household Travel Survey, a FEMA Complex Coordinated Terrorist Attack planning grant, the biannual Regional Aerial Photography project, a new Managed Services Network, a new EPA green infrastructure grant and the Sidewalk Labs data collection project.

<table>
<thead>
<tr>
<th>GRANTS DECREASING/CLOSING</th>
<th>PROPOSED 2018</th>
<th>DECREASE FROM 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Broadway Bridge/No. Loop Study</td>
<td>$1,101,071</td>
<td>($1,340,713)</td>
</tr>
<tr>
<td>Planning Sustainable Places</td>
<td>$736,826</td>
<td>($1,228,945)</td>
</tr>
<tr>
<td>EPA DERA/CNG Grant</td>
<td>$5,303</td>
<td>($981,086)</td>
</tr>
<tr>
<td>Congregate/Home-Delivered Meals</td>
<td>$5,178,927</td>
<td>($531,182)</td>
</tr>
<tr>
<td>Transportation Planning</td>
<td>$3,827,957</td>
<td>($324,278)</td>
</tr>
<tr>
<td>RideKC Workforce Connex (TIGER)</td>
<td>0</td>
<td>($288,681)</td>
</tr>
<tr>
<td>Alternative Energy Technology</td>
<td>$99,385</td>
<td>($177,740)</td>
</tr>
</tbody>
</table>

NET EXPENDITURES, 2014-2018 (in millions)

<table>
<thead>
<tr>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>$51.7</td>
<td>$49.0</td>
<td>$48.6</td>
<td>$54.3</td>
<td>$58.0</td>
</tr>
</tbody>
</table>

CONTACTS:

David A. Warm, Executive Director, dwarm@marc.org
Carol Gonzales, Director of Finance & Administration, cgonzales@marc.org

600 Broadway, Suite 200
Kansas City, MO 64105
Phone 816-474-4240
www.marc.org
Marc Hansen reported that transportation funds are allocated in a two-year cycle. In 2018, MARC will issue a call for projects for funding expected to be available in federal fiscal years 2021 and 2022. He said that the call will include funding for three programs: the Congestion Mitigation Air Quality (CMAQ) program, the Surface Transportation Block Grant Program (STP) and the Surface Transportation Block Grant Set-Aside Program (TAP). A total of $78 million is expected for the region, with $34 million available in Kansas and $44 million in Missouri.

Mr. Hansen noted that MARC has received prior approval for certain amounts to be taken off the top, including $20 million in STP funds for the Buck O’Neil Bridge replacement, $1.2 million for Operation Green Light and $1.6 million for other regional programs, leaving a total of just over $55 million available for programming. He identified the committees that will be responsible for reviewing project applications and making recommendations and reviewed the schedule, which calls for Board review and approval in September 2018.

Discussion: Councilwoman Suter asked why the estimate of CMAQ funds available in Missouri is less than in Kansas. Mr. Hansen responded that much of Missouri’s available CMAQ funding goes to the St. Louis area because of its poorer air quality status.

Motion: Mayor Boeshaar moved for approval and Commissioner Johnson seconded. The motion passed.

Ron Achelpohl reported that the Missouri Department of Transportation, anticipating the possibility of more state funding for transportation, had asked for a list of priority projects in the region. He provided a handout with specific projects and programs recommended by the Missouri STP Priorities committee, broken down by multimodal options and road and bridge options. He said that MoDOT’s process was moving very quickly and evolving as it went, making something of a moving target.

Discussion: Brian Kidwell said that the request was based on the potential for the state to collect $250 million through a 10-cent gas tax, which would mean $41 million for the Kansas City region. The projects submitted are already in the region’s long-range plan, but the prioritization was useful and interesting.
### Multimodal Funding Options - Ranking

<table>
<thead>
<tr>
<th>Rank</th>
<th>Description</th>
<th>Weighted Score</th>
<th>Cost Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Pedestrian Improvements along various corridors in the KC region (sidewalks, etc.)</td>
<td>8.39</td>
<td>$25,000,000</td>
</tr>
<tr>
<td>2</td>
<td>Streetcar extensions to UMKC and Riverfront</td>
<td>7.71</td>
<td>$30,000,000</td>
</tr>
<tr>
<td>3</td>
<td>Regional freight improvements including aviation, port and rail</td>
<td>6.52</td>
<td>$25,000,000</td>
</tr>
<tr>
<td>4</td>
<td>Regional non-motorized transportation program (Multi-use Trails, Cycle Tracks, etc.)</td>
<td>6.48</td>
<td>$9,000,000</td>
</tr>
<tr>
<td>5</td>
<td>Independence Ave BRT/MAX</td>
<td>6.06</td>
<td>$14,000,000</td>
</tr>
<tr>
<td>6</td>
<td>KCATA transit operating assistance</td>
<td>5.87</td>
<td>$15,000,000</td>
</tr>
<tr>
<td>7</td>
<td>KCATA Job Access Services (flexible, on-demand transit)</td>
<td>5.81</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>8</td>
<td>Enhanced Airport Access</td>
<td>5.42</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>9</td>
<td>31st/Linwood to Eastern Jackson County BRT/MAX</td>
<td>5.32</td>
<td>$15,000,000</td>
</tr>
<tr>
<td>10</td>
<td>KCATA Transit Asset Management (Bus and shelter replacement)</td>
<td>4.84</td>
<td>$15,000,000</td>
</tr>
<tr>
<td>11</td>
<td>Construct various new pedestrian overpasses on I-49 and MO 150 in the city of Grandview</td>
<td>3.58</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>DESCRIPTION</td>
<td>EST. COST ($M)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------------------------------------------------------------</td>
<td>----------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intermodal Freight Program</td>
<td>$15</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transit Program (Capital &amp; Operating Assistance)</td>
<td>$50</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regional Active Transportation Program (ADA upgrades, sidewalks and bicycle</td>
<td>$25</td>
<td></td>
<td></td>
</tr>
<tr>
<td>accommodations)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Road and Bridge Options (Original List)

<table>
<thead>
<tr>
<th>Rank</th>
<th>Description</th>
<th>Weighted Score</th>
<th>Cost Estimate</th>
<th>Rank</th>
<th>Description</th>
<th>Weighted Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>US 169 Corridor and Buck O'Neil Bridge improvements</td>
<td>21</td>
<td>$50</td>
<td>14</td>
<td>Add lanes to I-70 from MO 7 Highway to Oak Grove</td>
<td>12</td>
</tr>
<tr>
<td>2</td>
<td>Implement preferred strategies from I-70 STEIS (Jackson/Benton curve, fix bottlenecks, bridges)</td>
<td>19</td>
<td>$170</td>
<td>15</td>
<td>Interchange improvements at US 50 and 3rd Street interchange in Lee's Summit</td>
<td>12</td>
</tr>
<tr>
<td>3</td>
<td>I-435 Bridge over MO River</td>
<td>18</td>
<td>$30</td>
<td>16</td>
<td>MO 92 corridor improvements in Platte City</td>
<td>11</td>
</tr>
<tr>
<td>4</td>
<td>Interchange improvements at I-70/I-470</td>
<td>17</td>
<td>$50</td>
<td>17</td>
<td>Add lanes to MO 291 from Ash Ave. to I-435 in Kansas City</td>
<td>11</td>
</tr>
<tr>
<td>5</td>
<td>Add Lanes and interchange improvements on I-29/I-35 in Kansas City (I-29 from MO 210 to I-635 and I-35 from MO 210 to I-435)</td>
<td>16</td>
<td>$100</td>
<td>18</td>
<td>Add lanes to I-470 from US 50 TO I-49</td>
<td>10</td>
</tr>
<tr>
<td>6</td>
<td>Implement strategies from Buck O'Neil PEL study (At-grade crossings on MO 9)</td>
<td>16</td>
<td>$15</td>
<td>19</td>
<td>Add lanes to I-470 from 39th St to US 50</td>
<td>10</td>
</tr>
<tr>
<td>7</td>
<td>Regional intersection improvements by constructing turn lanes and other traffic flow improvements.</td>
<td>16</td>
<td>$5</td>
<td>20</td>
<td>Interchange improvements at I-49/Rte 58 interchange in Belton</td>
<td>10</td>
</tr>
<tr>
<td>8</td>
<td>Add lanes to I-70 from Blue Ridge Cut Off to I-470 in Kansas City</td>
<td>16</td>
<td></td>
<td>21</td>
<td>Construct new interchange at I-35 and 19th Street in Kearney</td>
<td>10</td>
</tr>
<tr>
<td>9</td>
<td>Interchange improvements at Blue Ridge Blvd and I-70</td>
<td>15</td>
<td></td>
<td>22</td>
<td>Add lanes to US 50 from MO 350 to Todd George</td>
<td>10</td>
</tr>
<tr>
<td>10</td>
<td>Add lanes to I-35 from US 69 to I-435 in Clay County</td>
<td>14</td>
<td></td>
<td>23</td>
<td>Construct a new flyover at Tyer Road in Blue Springs</td>
<td>8</td>
</tr>
<tr>
<td>11</td>
<td>Interchange improvements at I-470/Rte 50 interchange in Lee's Summit</td>
<td>14</td>
<td></td>
<td>24</td>
<td>Add lanes to I-49 to North Cass Parkway</td>
<td>8</td>
</tr>
<tr>
<td>12</td>
<td>US 50 and MO 291 North interchange, replace bridges and modify designs</td>
<td>13</td>
<td></td>
<td>25</td>
<td>Add lanes to MO 291 South from Persels/Bailey Road to south of 16th Street in Lee's Summit</td>
<td>7</td>
</tr>
<tr>
<td>13</td>
<td>Interchange improvements at I-70/MO 7 interchange in Blue Springs</td>
<td>12</td>
<td></td>
<td></td>
<td><strong>TOTAL = $ 420,000,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

* Cost in Millions
## Road and Bridge Options Adjusted
(Based Upon STP Committee Recommendation)

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>EST. COST ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>US 169 Corridor and Buck O'Neil Bridge improvements</td>
<td>$50</td>
</tr>
<tr>
<td>Implement preferred strategies from I-70 STEIS (Jackson/Benton curve, fix bottlenecks, bridges)</td>
<td>$170</td>
</tr>
<tr>
<td>Interchange improvements at I-70/I-470</td>
<td>$52.3</td>
</tr>
<tr>
<td>Add Lanes and interchange improvements on I-29/I-35 in Kansas City (I-29 from MO 210 to I-635 and I-35 from MO 210 to I-435)</td>
<td>$100</td>
</tr>
<tr>
<td>Interchange improvements at I-49/Rte 58 interchange in Belton</td>
<td>$21.45</td>
</tr>
<tr>
<td>US 50 and MO 291 North interchange, replace bridges and modify designs</td>
<td>$13</td>
</tr>
<tr>
<td>Regional intersection improvements by constructing turn lanes and other traffic flow improvements.</td>
<td>$1.85</td>
</tr>
</tbody>
</table>
REPORT: UPDATE ON VOLKSWAGEN ENVIRONMENTAL MITIGATION TRUST SETTLEMENT FUNDS
FOR MISSOURI AND KANSAS
Amanda Graor reported on settlement negotiations with Volkswagen over allegations that the company had used illegal devices to defeat emissions tests on its 2.0-liter diesel engines. The settlement resulted in establishment of an Environmental Mitigation Trust to be divided among states based on the number of offending vehicles sold. Each state was required to identify a department to run the program, and Missouri and Kansas named the Missouri Department of Natural Resources and Kansas Department of Health and Environment, respectively. Both agencies have experience with diesel reduction programs. Each state must submit a plan to the trust for allocation of the funds, and both Missouri and Kansas are now accepting comments. Ms. Graor provided copies of a letter to be submitted on behalf of the Air Quality Forum, offering guidance on regional priorities, including focusing spending on areas with the greatest public health impact and preserving some funds in the 10-year program for later years to take advantage of technological advancements.

DISCUSSION: Commissioner Shaffer asked how much each state would receive through the settlement. Ms. Graor said that Missouri is expected to receive approximately $41 million and Kansas $15.6 million. Commissioner Shaffer asked if this was separate from individual settlements between Volkswagen and auto buyers, and Ms. Graor said yes. Councilman Spears asked if where the vehicles were sold was the only guideline for funding allocation and Ms. Graor said that the sales numbers determine how much each state receives, but the states can set further guidelines.

PUBLIC SAFETY COMMUNICATIONS MATTERS
REPORT: 2018 PUBLIC SAFETY COMMUNICATIONS WORK PLAN AND BUDGET
Eric Winebrenner provided a report on the Public Safety Communications Program’s 2018 work plan and budget, outlining program goals and projects, including continued work on the five-year equipment replacement plan for Public Safety Answering Points (PSAPs) and capital projects to upgrade the server that maps caller locations; replace the selective routers that route the calls to the appropriate PSAP; and upgrade the system’s microwave infrastructure. Mr. Winebrenner said that other key projects for 2018 include adding Lee’s Summit and Excelsior Springs to the Metropolitan Area Regional Radio System (MARRS); continuing to develop plans for MARRS’ long-term sustainability; legislative advocacy, including support for HB 1456; developing peer support systems for dispatchers; and planning for Next Generation 911.

REPORT AND VOTE: AUTHORIZE THE PURCHASE OF TWO 911 SELECTIVE ROUTERS
Mr. Winebrenner followed his work plan presentation with a request for approval to purchase two selective routers, part of a long-planned upgrade of major 911 system components. These routers underpin the regional network, directing wireless 911 calls to the correct PSAP. The current routers, purchased and installed in 2002 and 2004, have reached the end of their useful life and are no longer supported by the manufacturer. The total cost for replacement is $1,759,418.01, which will be paid from the 911 Capital Projects Fund. Mr. Winebrenner said the Public Safety Communications Board had approved the purchase at its December meeting, and the Budget and Personnel Committee had approved it earlier in the day.

MOTION: Commissioner Ron Shaffer moved for approval. Councilmember Fred Spears seconded. Motion passed.

REPORT: PROVIDE INPUT INTO MARC’S 2018 FEDERAL POLICY AGENDA
Marlene Nagel reminded the Board that each year MARC and its committees identify federal policy, legislative and funding issues of importance to the region. She provided copies of the 2017 federal legislative platform and asked the board to provide input for 2018. Ms. Nagel
said that similar to the state legislative platforms, we expect to pull forward a few key issues as priorities. Those will likely include transportation funding and reauthorization of federal transportation law; support for fully funding the 2020 census; funding for homeland security programs; and funding for Head Start and Early Head Start.

DISCUSSION: Mr. Warm said that the Board’s input would be used to recraft the policy agenda and present it for a vote at the January meeting.

Councilman Spears noted that local control is an important issue for Kansas cities and counties, and Mr. Warm said that the state platforms for both Missouri and Kansas honed in on that particular issue. Councilman Spears said he thought it was important to also highlight the issue on the federal agenda. Ms. Nagel pointed out that this issue was the first item listed on the 2017 federal platform and could be brought forward as a priority for 2018. Mayor Boeshaar expressed his support for naming it a priority, especially in light of recent FCC rules that overrode municipal input. Councilwoman Suter said that there was talk of having block grants all be to the state and that it is important not to bypass local governments. Mr. Warm said that cities and counties need to have a voice and a role in federal spending, particularly in transportation.

BRIEF REPORTS
UPDATE ON LAUNCH OF HOMELESSNESS MANAGEMENT INFORMATION SYSTEM (HMIS)
Ms. Nagel reported that the HMIS, an internet-based data collection and sharing application, launched in late October with about 30 agencies in Johnson, Jackson and Wyandotte counties. Another eight to 12 agencies are expected to join. Agencies that receive HUD and other federal grants are required to use the system to track and report on services. Participating agencies have their information set up in the system and have already suggested some potential enhancements.

REPORT AND VOTE: AGING AND ADULT SERVICES NUTRITION PROGRAM CONTRACTS
James Stowe reported that it is highly likely MARC will need to make changes to its contract with GA foods in the next few weeks due to non-compliance issues. GA Foods currently provides both congregate meals and home-delivered meals for much of the Area Agency on Aging’s service area. Mr. Stowe said that senior centers with their own kitchens and several contractors who had responded to an earlier RFP, including Don Bosco, Treat America, and H&S Food Services, would be able to step in and provide meal services through June, when the current state fiscal year ends. A new RFP will be issued in January 2018 to seek services beyond June. Mr. Stowe asked the Board to authorize the executive director to execute contracts as needed to provide seamless continuation of nutrition programs through June.

MOTION: Commissioner Odom moved for approval and Mayor Rhoads seconded. The motion passed.

CONSENT AGENDA
VOTE: APPROVE CONSENT AGENDA
Councilmember Suter asked for a motion to approve the consent agenda Commissioner Shaffer moved for approval and Commissioner Johnson seconded. The motion passed.

a. Approve minutes of the November 28, 2017 Board meeting
b. Approve local government dues for 2019
c. Authorize an agreement with Rubin Brown for the FY 2017 audit
d. Approve actions taken at the December Head Start Advisory Committee meeting
e. Approve a contract with Karen Osborn for consulting services for Mid-America Head Start
f. Approve a contract with Amy Thompson to provide mental health services for Mid-America Head Start children and families
g. Approve an agreement with Cornerstones of Care to provide mental health services for Mid-America Head Start children and families
h. Authorize agreement with Kansas Health Institute and Pershing Yoakley & Associates to support the Managed Services Network business plan development and pilot program design
i. Approve Critical Urban Freight Corridors for Missouri
j. Accept funds from participating local governments for the 2018 Regional Water Quality Public Education program
k. Approve contract with Jason White for EMS-related regulatory and legislative assistance for MARCER
l. VOTE: Approve contract extensions with Commenco for 911 and RAMBIS maintenance in 2018
m. VOTE: Authorize the purchase of Airbus VESTA 911 dispatching equipment and software for the Overland Park Police Department PSAP.

EXECUTIVE DIRECTOR’S REPORT
Mr. Warm thanked the group for attending and extended wishes for a happy holiday to everyone. The next meeting will be held on Jan. 23, 2018.

OTHER BUSINESS
No other business was brought before the Board.

ADJOURNMENT
The meeting was adjourned at 1:23 p.m.

MINUTES APPROVED:

________________________________________
Carol J. Suter, Chair

________________________________________
Date
ISSUE: Approve actions taken at the January 9, 2018 Head Start Advisory Committee meeting

VOTE: Approve actions taken at the January 9, 2018 Head Start Advisory Committee meeting

BACKGROUND: The Head Start Advisory Committee approved the following action items at its January 8, 2018, meeting:

- Minutes from the December 2017 Advisory Committee meeting
- Monthly Attendance, enrollment, CACFP and childcare subsidy reports
- Monthly Financial Statements & Credit Card Expenditures

These items are more fully described in the Committee minutes and financial reports that are enclosed.

RECOMMENDATION: Approve actions taken at the January 9, 2018 Head Start Advisory Committee meetings.

STAFF CONTACT: Jovanna Rohs, Liz Smith
MAHS Advisory Committee Meeting Minutes
January 9, 2018
11:30 a.m. to 1 p.m.

In Attendance
Kathy Fuger  Rebecca Curtis  Danisha Johnson
Samantha Belcher  Kathy Fuger  Susan Knittle
Elena Ramsey  Molly Merrigan

Grantee/Delegate Staff /Guest
Liz Smith  Mitchell Walker  Mark Johnson
Traci Garcia Castells  Jovanna Rohs

Absent
Alex Ellison  Carolos Salazar  Councilman Lee Barnes, Jr.

Rebecca Curtis, Chair, called the meeting to order at 11:35 a.m. A quorum was established.

Introductions/Information Sharing
- Rebecca Curtis had committee members introduce themselves. Then, Liz Smith introduced Molly Merrigan who will be replacing Jessica Merrigan. Liz commented that Jessie’s work schedule changed which required a lot of traveling. Next, Liz commented that Molly’s Merrgian’s resume includes experience with the Jackson County Family Court.
- Eligibility Training- Liz presented the yearly MAHS Eligibility Training (See attached document). The training is a requirement for committee members from the Office of Head Start. The training includes the types of eligibility: income, foster care, and homelessness; the required eligibility documentation-employment/wages, child support, alimony, education grants & scholarships, unemployment, and social security; income-must be at or below poverty level or homeless-defined by Vento Homeless Assistance Grants; foster care-defined by Mo State agency. Liz commented that MAHS staff and site staff must treat families with dignity and respected when taking applications.
- Program Information Reports
Teacher Professional Hours (See Attached Report)-Liz presented the percentage of teaching staff professional with 15hrs of Classroom related training. She commented that YMCA and TFC will submit their information in the coming weeks.

MAHS Exams and Screenings (See attached report)-Liz commented the report shows increases for Dental exams, Physical Exams, and Received Medical Treatment for December 2017. The increase is due to partnerships with Swope Health Services and various community partners.

- OHS Letter (See attached Letter)-Liz informed committee members that OHS letter focused on the reporting of safety issues at Head Start Sites. OHS is concerned that programs are over reporting issues because of HS requirements. Liz said that the MAHS will be holding meetings with stakeholders and families to consider any possible changes in policies and procedures in relation to reporting of incidents to OHS. Then, Liz reported that there will be a MO Head Start State Association meeting on February 8th to discuss safety issues and reporting. Parents are welcome to attend if they are available.

Approval of Minutes
Committee members reviewed the December MAHS Advisory Committee meeting minutes. Two corrections were requested for revision. The first was to remove Mark Johnson’s name from the list of attendees as he was not present at the meeting, and the second revision was requested by Dr. Rohs who asked for the funding source for Science City early learning exhibits to be corrected to reflect Hall Family Foundation. Susan Knittle motioned to approve the minutes as amended; Danisha seconded the motion and the motion carried.

Program Summary and Action Items
Program Summary-
Liz reviewed the Attendance, Enrollment, Childcare, and CACFP reports (see attached reports). For the enrollment, there were Head Start slots past thirty days at Center early childhood and one slot past 30 days at Central High School’s early head start teen program. MAHS will reduce enrollment at Center in the next grant application. There was discussion about the CACFP reports and suggestions for other ways to share the information that would be more
useful to members. Attendance data showed some sites below 85% due to illness and from holiday breaks.

**Attendance, enrollment, childcare subsidy and CAFP Reports**

Elena Ramsey motioned to approve the December Attendance, enrollment, childcare subsidy and January CAFP Reports. Samantha Belcher seconded the motion and the motion carried.

**Financial statements and credit card expenditures**

Mark Johons presented the Program Year 4 (Month Ending-October 2017) Head Start & Early Head Start Expansion Grant PYI (Month ending-November 2017), Missouri Early Head Start Program Year 3 (Month Ending-November 2017) financial statements, CHW REACH Foundation grant (Month Ending-November 2017) local community support expenditures reports, and the December MAHS credit card statement (see attached reports) . Liz Smith said that MAHS is in contact with the regional office to discuss the requirement of cost allocation for EHS expansion training funds which is proving to be problematic. All expenses and reports were deemed allowable, allocable and reasonable.

Kathy Fuger motioned to approve the MAHS Financial and Credit Card Statements. Danisha Johnson seconded the motion and the motion carried.

**Early Learning Update-Dr. Jovanna Rohs**

- **2017 Legislative Priorities-Dr. Rohs informed committee members that the Metropolitan Council on Early Learning is focusing on two priorities for the coming legislative year. The priorities include community-based contracts with school districts to provide support services, and legislative language to create an early learning quality profile.**

The meeting adjourned at 12:40 p.m.
Mid-America Head Start
Program Budget and Actual Expenditures
For the 12 month(s) ending October 31, 2017
Percent of Grant Year Expended 100%
MARC Grant Number 42000
Program Year 4: November 1, 2016 through October 31, 2017
HEAD START/EARLY HEAD START AWARD PY!

<table>
<thead>
<tr>
<th>Major Program:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head Start Program &amp; Admin</td>
<td>$19,119,730</td>
<td>$18,126,703</td>
<td>$993,025</td>
<td>95%</td>
</tr>
<tr>
<td>Early Head Start Program &amp; Admin</td>
<td>$5,105,238</td>
<td>$5,066,314</td>
<td>$38,924</td>
<td>99%</td>
</tr>
<tr>
<td>Head Start Training</td>
<td>$195,729</td>
<td>$167,642</td>
<td>$28,087</td>
<td>86%</td>
</tr>
<tr>
<td>Early Head Start Training</td>
<td>$115,623</td>
<td>$110,995</td>
<td>$4,628</td>
<td>96%</td>
</tr>
<tr>
<td><strong>Total by Program:</strong></td>
<td><strong>$24,536,320</strong></td>
<td><strong>$23,471,654</strong></td>
<td><strong>$1,064,664</strong></td>
<td><strong>96%</strong></td>
</tr>
</tbody>
</table>

By Agency:

<table>
<thead>
<tr>
<th>Agency:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>MARC</td>
<td>$2,365,480</td>
<td>$2,233,218</td>
<td>$132,260</td>
<td>94%</td>
</tr>
</tbody>
</table>

Delegate Agency: Note

<table>
<thead>
<tr>
<th>Agency:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Family Conservancy</td>
<td>1 $5,728,937</td>
<td>$5,728,937</td>
<td>$0</td>
<td>100%</td>
</tr>
<tr>
<td>Independence School District</td>
<td>2 $3,966,680</td>
<td>$3,966,680</td>
<td>$0</td>
<td>100%</td>
</tr>
<tr>
<td>Kansas City Missouri School District</td>
<td>3 $4,412,537</td>
<td>$3,501,508</td>
<td>$911,029</td>
<td>79%</td>
</tr>
<tr>
<td>Young Men’s Christian Association</td>
<td>4 $6,123,155</td>
<td>$6,120,468</td>
<td>$2,686</td>
<td>100%</td>
</tr>
</tbody>
</table>

School District Partnerships:

<table>
<thead>
<tr>
<th>Agency:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grandview School District</td>
<td>5 $500,761</td>
<td>$499,064</td>
<td>$1,697</td>
<td>100%</td>
</tr>
<tr>
<td>Raytown School District</td>
<td>6 $350,668</td>
<td>$350,668</td>
<td>$0</td>
<td>100%</td>
</tr>
<tr>
<td>Center School District</td>
<td>7 $712,434</td>
<td>$712,435</td>
<td>$0</td>
<td>100%</td>
</tr>
<tr>
<td>Blue Springs School District</td>
<td>8 $25,000</td>
<td>$16,667</td>
<td>$8,333</td>
<td>67%</td>
</tr>
<tr>
<td>Lee’s Summit School District</td>
<td>9 $350,668</td>
<td>$342,009</td>
<td>$8,659</td>
<td>98%</td>
</tr>
<tr>
<td><strong>Total by Agency:</strong></td>
<td><strong>$24,536,320</strong></td>
<td><strong>$23,471,655</strong></td>
<td><strong>$1,064,664</strong></td>
<td><strong>96%</strong></td>
</tr>
</tbody>
</table>

Other Revenues (Match):

<table>
<thead>
<tr>
<th>Category:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributed Services</td>
<td>$6,133,990</td>
<td>$5,130,299</td>
<td>$1,003,691</td>
<td>84%</td>
</tr>
<tr>
<td>Corporate Grant Revenue</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>0%</td>
</tr>
<tr>
<td>Other Grant Revenue</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>0%</td>
</tr>
<tr>
<td>Program Income</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>0%</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total Other Revenues:</strong></td>
<td><strong>$6,133,990</strong></td>
<td><strong>$5,130,299</strong></td>
<td><strong>$1,003,691</strong></td>
<td><strong>84%</strong></td>
</tr>
</tbody>
</table>

Notes:

1. The Family Conservancy invoices submitted through October 31, 2017
2. Independence School District invoices submitted through October 31, 2017
4. Young Men’s Christian Association invoices submitted through October 31, 2017
5. Grandview School District invoices submitted through September 30, 2017
6. Raytown School District invoices submitted through October 31, 2017
7. Center School District invoices submitted through October 31, 2017
9. Lee’s Summit School District invoices submitted through October 31, 2017
## Mid-America Head Start
### Program Budget and Actual Expenditures
For the 9 month(s) ending 11-30-17
Percent of Grant Year Expended 75%

**MARC Grant Number 42100**

Program Year 1: March 1, 2017 through August 31, 2018

**EARLY HEAD START EXPANSION AWARD PY1**

<table>
<thead>
<tr>
<th>Major Program:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early Head Start Expansion Program &amp; Admin</td>
<td>$ 1,529,439</td>
<td>$ 717,979</td>
<td>$ 811,460</td>
<td>47%</td>
</tr>
<tr>
<td>Early Head Start Expansion Training</td>
<td>$ 75,600</td>
<td>$ 5,048</td>
<td>$ 70,552</td>
<td>7%</td>
</tr>
<tr>
<td><strong>Total by Program:</strong></td>
<td><strong>$ 1,605,039</strong></td>
<td><strong>$ 723,027</strong></td>
<td><strong>$ 882,012</strong></td>
<td><strong>45%</strong></td>
</tr>
</tbody>
</table>

By Agency:

<table>
<thead>
<tr>
<th>Agency</th>
<th>Cumulative To Date Expenditures</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>MARC</td>
<td>$ 137,515</td>
<td>35%</td>
</tr>
</tbody>
</table>

**Delegate Agency:**

<table>
<thead>
<tr>
<th>Agency</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Family Conservancy</td>
<td>$ 694,003</td>
<td>$ 505,067</td>
<td>$ 188,935</td>
<td>73%</td>
</tr>
<tr>
<td>Independence School District</td>
<td>$ 211,892</td>
<td>$ 37,627</td>
<td>$ 174,265</td>
<td>18%</td>
</tr>
<tr>
<td>Kansas City Missouri School District</td>
<td>$ 294,689</td>
<td>$ 84,007</td>
<td>$ 210,682</td>
<td>29%</td>
</tr>
<tr>
<td><strong>School District Partnerships:</strong></td>
<td><strong>$ 266,941</strong></td>
<td><strong>$ 47,816</strong></td>
<td><strong>$ 219,125</strong></td>
<td><strong>18%</strong></td>
</tr>
<tr>
<td>Total by Agency:</td>
<td><strong>$ 1,605,039</strong></td>
<td><strong>$ 723,027</strong></td>
<td><strong>$ 882,012</strong></td>
<td><strong>45%</strong></td>
</tr>
</tbody>
</table>

**Other Revenues (Match):**

<table>
<thead>
<tr>
<th>Revenue Type</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributed Services</td>
<td>$ 594,399</td>
<td>$ 107,374</td>
<td>18%</td>
</tr>
<tr>
<td>Corporate Grant Revenue</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Other Grant Revenue</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Program Income</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total Other Revenues:</strong></td>
<td><strong>$ 594,399</strong></td>
<td><strong>$ 107,374</strong></td>
<td><strong>18%</strong></td>
</tr>
</tbody>
</table>

**Notes:**

1. The Family Conservancy invoices submitted through November 30, 2017
2. Independence School District invoices submitted through November 30, 2017
3. Kansas City Missouri School District invoices submitted through October 31, 2017
## Mid-America Missouri Early Head Start
### Program Budget and Actual Expenditures
#### Percent of Grant Year Expended 42%
#### For the 5 month(s) ending 11-30-17
#### MARC Grant Number 48480
#### Program Year 4: July 1, 2017 through June 30, 2018
#### MISSOURI EARLY HEAD START PY 03

<table>
<thead>
<tr>
<th>By Agency:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Delegate Agency:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Independence School District</td>
<td>667,000.00</td>
<td>266,186.20</td>
<td>400,813.80</td>
<td>40%</td>
</tr>
<tr>
<td>Family Conservancy</td>
<td>826,500.00</td>
<td>341,183.34</td>
<td>485,316.66</td>
<td>41%</td>
</tr>
<tr>
<td><strong>Total by Agency:</strong></td>
<td><strong>$1,493,500.00</strong></td>
<td><strong>$607,369.54</strong></td>
<td><strong>$886,130.46</strong></td>
<td><strong>41%</strong></td>
</tr>
</tbody>
</table>

**Notes**
1. ISD - invoices paid thru November 2017
2. TFC - invoices paid thru November 2017
<table>
<thead>
<tr>
<th>Grant Budget</th>
<th>Cumulative Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>MARC</td>
<td>20,000</td>
<td>16,439</td>
<td>3,561</td>
</tr>
<tr>
<td>Total Expenditures:</td>
<td>$20,000</td>
<td>$16,439</td>
<td>$3,561</td>
</tr>
</tbody>
</table>
Mid-America Head Start  
Program Budget and Actual Expenditures  
Percent of Grant Year Expended 58%  
For the 7 month(s) ending 11-30-17  
MARC Grant Number 49590  
Program Year 1: May 1, 2017 through April 30, 2018  
Community Health Workers - REACH HealthCare Foundation

<table>
<thead>
<tr>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracted Services:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Alma Rivera</td>
<td>37,500.00</td>
<td>5,106.25</td>
<td>32,393.75</td>
</tr>
<tr>
<td>Nakeisha Neverdusky</td>
<td>37,500.00</td>
<td>4,675.00</td>
<td>32,825.00</td>
</tr>
<tr>
<td>Total</td>
<td>$ 75,000.00</td>
<td>$ 9,781.25</td>
<td>$ 65,218.75</td>
</tr>
</tbody>
</table>
### FEDERAL HEAD START CREDIT CARD TRANSACTIONS

#### December 2017 STATEMENT FOR THE MONTH Ending November 2017

<table>
<thead>
<tr>
<th>Expense Account</th>
<th>Account Category</th>
<th>Date of Transaction</th>
<th>MARC Code</th>
<th>Employee</th>
<th>Account Code</th>
<th>Account Code Details</th>
<th>Vendor</th>
<th>Date of Statement</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>11/30/2017</td>
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<td>$2,584.99</td>
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ISSUE:  
VOTE: Authorize release of SFY 2019 Aging and Adult Services Requests for Proposals for services beginning on July 1, 2018

BACKGROUND:  
To strategically plan for the next program year, the Department of Aging and Adult Services and MARC Commission on Aging will develop several Requests for Proposals for services to begin on July 1, 2018.

Services include all nutrition programming (congregate and home-delivered), transportation services, Family Caregiver programs, and community centers (formerly “senior centers”).

The RFP documents will be released on Friday, February 9, 2018. Proposals submitted in response to these documents will be due at the MARC office no later than Monday, March 12, 2018.

BUDGET CONSIDERATIONS:  
MARC policies and procedures require a formal bid process if the anticipated amount exceeds $25,000.

COMMITTEE ACTION:  
During the January 10th meeting, the Commission on Aging recommended release of the aforementioned Aging and Adult Services RFPs.

RECOMMENDATION:  
Authorize release of SFY 2019 Aging and Adult Services RFPs to include nutrition, transportation, Family Caregiver, and community centers services.

STAFF CONTACT:  
James Stowe
ISSUE:
VOTE: Approve agreement with The Family Conservancy to serve as a Central Intake System provider for Mid-America Head Start programs

BACKGROUND:
In September 2017, Mid America Head Start issued an RFP to solicit proposals for a contract to create and implement a centralized intake system for its Head Start and Early Head Start programs. The purpose of the centralized intake system is to ensure a consistent process for selection of participants, and allow all programs to draw from a centralized waitlist. The intake system is one of the changes resulting from a recent partnership that is intended to minimize administrative responsibilities for the school districts and agencies that provide classroom and family service.

MAHS received three proposals in response to the RFP. The Family Conservancy has been selected based on its history and experience in operating similar systems and its familiarity with Head Start regulations. The Family Conservancy will work directly with MAHS leadership and the MAHS enrollment and recruitment specialist, who will oversee the process. The initial phase of this contract includes a budget period from February 1, 2018 through June 30, 2018. This budget period is based on the current Head Start grant, which ends June 30, 2018. Thereafter, MAHS may extend the term of the contract contingent upon successful performance and services provided, and upon availability of funds.

RECOMMENDATION:
Approve a MAHS contract with The Family Conservancy to create and implement the first phase of a centralized system of intake for Head Start programs from February 1, 2018, through June 30, 2018 for a total cost not to exceed $150,000.00.

STAFF CONTACT:
Liz Smith
Jovanna Rohs
ISSUE:
VOTE: Authorize applications to Missouri Housing Development Commission, and accept funds to support the Homelessness Management Information System (HMIS) Services

BACKGROUND:
In fall 2015, the MARC Board authorized the organization to serve as the Lead Agency for the Homelessness Management Information System (HMIS) on behalf of the region’s three Continuum of Care organizations serving much of the homeless population in the Kansas City region (Wyandotte County Homeless Services Coalition, Johnson County Continuum of Care and Homeless Services Coalition of Greater Kansas City serving Jackson County). The Homeless Management Information System (HMIS) is an internet-based data collection software application designed to capture information about the numbers, characteristics, and needs of homeless persons and those at risk of homelessness over time. Agencies receiving HUD and other federal grant funds are required to use the system to track and report on services.

With the support of the Johnson and Jackson County Continuum of Care organizations, MARC receives HUD funds to support the HMIS work. In addition, MARC has secured two Emergency Shelter grants to support the HMIS system from MHDC. The funds are used for software system license fees, and training and technical support for users. MHDC has invited MARC to apply for a Housing Innovation Program grant to further support the HMIS work. An application for $35,000, matched with fees paid by agencies using the HMIS system, has been submitted.

RECOMMENDATION:
Authorize the executive director to apply for, and if awarded accept funds in the amount of $35,000 from MHDC to support the HMIS system on behalf of Jackson, Wyandotte and Johnson counties.

STAFF CONTACT:
Marlene Nagel
ISSUE:
Approve 2018 1st Quarter Amendment to the 2018-22 Transportation Improvement Program

VOTE:
Approve 2018 1st Quarter Amendment to the 2018-22 Transportation Improvement Program

BACKGROUND:
The Transportation Improvement Program (TIP) is the region’s short-range program, identifying projects to receive federal funds and projects of regional significance to be implemented over the next three to five year period. MARC amends the TIP on a quarterly cycle to accommodate changes to projects in the TIP.

The proposed 2018 1st Quarter Amendment to the 2018-22 TIP includes 33 projects:

- 7 new projects to be added, including, but not limited to:
  - #280140 - I-435; Sign Replacement south of K-32
  - #690251 - Slide repair on M-350
  - #990314 - Job Order Contracting for Bridge Repair

- 26 modified projects, including, but not limited to:
  - #996095 - Bike Share Phases 3 and 4 -- Schedule change to FFY 2018*
  - #690369 - Noland & M-350 Intersection - Schedule change to FFY 2020*

*The schedule change requested must be approved by TTPC and the MARC Board of Directors as noted in the MARC Reasonable Progress Policy.

Details of these projects are available for review on the Internet at:
http://www.marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/TIP/TIP-Amendment-Archive/Archive-assets/18Q1amend.aspx

POLICY CONSIDERATIONS:
MARC’s Public Involvement Plan requires that proposed amendments to the TIP be released for public review and comment prior to adoption. No comments from the public were received.

All of the projects in the proposed 1st quarter amendment are financially constrained.

MARC’s Reasonable Progress Policy requires that additional schedule changes beyond the provisions of the policy be approved by TTPC and the MARC Board of Directors.

COMMITTEE ACTION:
The Active Transportation Programming Committee approved the additional schedule change for #996095 at its meeting on November 8, 2017. The Missouri STP Priorities Committee approved the additional schedule change for #690369 at its meeting on September 12, 2017. TTPC approved the additional schedule changes for #996095 and #690369 at its meeting on December 19, 2017.

RECOMMENDATION:
Approve the additional schedule changes for #996095 - Bike Share Phases 3 & 4 and #690369 - Noland & M-350 Intersection and approve the 2018 1st Quarter Amendment to the FFY 2018-2022 TIP.

STAFF CONTACT:
Marc Hansen
ISSUE:

VOTE: Authorize a contract with Iteris for the Regional Traffic Signal System Engineering and RFP development support services for MARC’s Operation Green Light Program

BACKGROUND
Operation Green Light (OGL) is a regional traffic signal coordination and operations system involving local governments and the State Departments of Transportation in Kansas and Missouri. This initiative improves regional traffic flow, air quality and fuel consumption. As a key part of this work, MARC leads the efforts to maintain the regions arterial Advanced Transportation Management System (ATMS) Software “TransSuite”. TransSuite has been in use for 10 years by the region. The software was originally procured by MARC through a competitive procurement process and has been maintained by MARC since then. The software has been allowed to be sole sourced the last two contract periods but in future, FHWA will require a competitive rebid of the software. In order to bid software, the region must embark on a process to identify its system needs and requirements. That process will be supported by a consultant team helping the region.

On October 27, 2017, MARC published a Request for Qualifications (RFQ) from qualified firms to provide traffic signal system software systems engineering support. The RFQ closed on November 21, 2017. The RFQ was advertised via DemandStar and MARC’s website as well as MoDOT’s LPA site. Notifications were sent throughout Missouri for those signed up to receive MoDOT’s bid notifications. DemandStar notified 215 potential firms. Two firms provided responses and a team of OGL partner agencies selected Iteris through a competitive procurement process.

The proposed Iteris team also includes Vireo and GBA. The Operation Green Light Steering Committee will meet January 22nd to review this procurement.

BUDGET CONSIDERATIONS
Funds for this procurement are included in the 2018 Operation Green Light operations budget and will include Federal Grants administered by the Kansas and Missouri Departments of Transportation. Participating local governments provide matching funds for this grant.

RECOMMENDATION
Authorize the Executive Director to enter into a contract with Iteris for Regional Traffic Signal System Engineering and RFP development support services for the Operation Green Light Program for contract amount not to exceed $180,000.

STAFF CONTACT
Ron Achelpohl
Ray Webb
ISSUE:
VOTE: Approve the 2018 Regional Safety Performance Targets for the MARC metropolitan area

BACKGROUND:
The current and previous federal transportation bills, FAST Act and MAP-21, respectively, included a series of requirements for Transportation Performance Management (TPM). Since the passage of MAP-21, USDOT has worked through the federal rulemaking process to establish a series of performance measures and corresponding target setting requirements. Generally, the performance measures relate to national goals of safety, infrastructure condition, air quality, and transportation system performance.

Final USDOT rules related to TPM established five performance measures for traffic safety (see attached memo for details). State DOTs were required to establish safety performance targets for all five measures by August 31, 2017. MPOs have the option of supporting the statewide targets, or establishing their own regional targets within 180 days of the establishment of state targets. State DOTs will update safety targets annually (by August 31), and with each update MPOs will have the option to (a) support the state targets, or (b) establish regional targets within 180 days.

MARC has elected to establish regional targets, and core reasons include the need to harmonize significantly different statewide targets between Kansas and Missouri, and the fact that trends in the Kansas City region do not consistently align with statewide trends on either side of the state line. To develop the targets, MARC staff considered historical traffic safety trends, regional plans and programs, and emerging issues such as technology. The targets were developed in coordination with State DOT and regional partners, and are consistent with safety targets in the adopted 2018-2022 Regional Safety Blueprint. The attached memo details recommended targets for each safety performance measure.

Through Destination Safe, MARC is working with regional partners to improve traffic safety and implement strategies in the Regional Safety Blueprint. The Blueprint identifies specific strategies related to engineering, enforcement, education, and emergency response. MARC advances these strategies by prioritizing proven safety countermeasures when programming various types of federal transportation funding.

COMMITTEE ACTION:
The recommended safety targets have been developed with input from the Destination Safe Leadership Team, the Transportation Safety Data Task Team, and the MARC Highway Committee. TTPC will consider approval of these targets on January 16, 2018.

RECOMMENDATION:
Approve safety performance targets for the MARC metropolitan planning area.

STAFF CONTACTS:
Ron Achelpohl
Jim Hubbell
Whitney Morgan
Safety Targets for MARC Region
January 2018

The Destination Safe Transportation Safety Data Task Team recommends the following safety targets for the 8-county MARC metropolitan planning area. Safety performance measures are defined in accordance with the final USDOT rule on Safety Performance Measures, authorized by 23 CFR Part 490.

Targets based on 5-year rolling average:

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2018 Target</th>
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<tbody>
<tr>
<td>1. Number of fatalities</td>
<td>180.4</td>
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<tr>
<td>2. Fatality rate per 100 million VMT</td>
<td>0.860</td>
</tr>
<tr>
<td>3. Number of serious injuries</td>
<td>993.2</td>
</tr>
<tr>
<td>4. Serious injury rate per 100 million VMT</td>
<td>4.766</td>
</tr>
<tr>
<td>5. Number of non-motorized fatalities and serious injuries</td>
<td>101.7</td>
</tr>
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</table>

The above targets assume the following.

- 4% annual decrease in the number of fatalities
- 6% annual decrease in the number of serious injuries
- 6% annual decrease in the number of non-motorized fatalities and serious injuries
- 1% annual increase in vehicle-miles traveled (VMT)
Note: The values for 2017 and 2018 (shown in yellow) are not based on observed data. These represent the values needed in order to meet the 2018 target for a particular measure. Performance measures and targets correspond to the 5-year rolling average (shown as orange line), not the annual value.

Table 1. Number of fatalities

<table>
<thead>
<tr>
<th>Year</th>
<th>Fatalities</th>
<th>5-Yr Avg Fatalities</th>
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<tr>
<td>2012</td>
<td>198</td>
<td>181.8</td>
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<tr>
<td>2013</td>
<td>170</td>
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<td>143</td>
<td>172.8</td>
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<td>2015</td>
<td>180</td>
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<td>2016</td>
<td>201</td>
<td>178.4</td>
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<td>2017</td>
<td>193</td>
<td>177.4</td>
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<tr>
<td>2018</td>
<td>185</td>
<td>180.4</td>
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</table>

Table 2. Fatality rate per 100 million VMT

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<thead>
<tr>
<th>Year</th>
<th>Annual Fatality Rate</th>
<th>5-Yr Avg Fatality Rate</th>
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<tr>
<td>2012</td>
<td>1.02</td>
<td>0.966</td>
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<tr>
<td>2013</td>
<td>0.88</td>
<td>0.916</td>
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<tr>
<td>2014</td>
<td>0.73</td>
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<tr>
<td>2015</td>
<td>0.88</td>
<td>0.874</td>
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<tr>
<td>2017</td>
<td>0.9</td>
<td>0.866</td>
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<tr>
<td>2018</td>
<td>0.85</td>
<td>0.860</td>
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Table 3. Number of serious injuries

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<th>Year</th>
<th>Serious Injuries</th>
<th>5-Yr Avg SIs</th>
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<tr>
<td>2018</td>
<td>878</td>
<td>993.2</td>
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Table 4. Serious injury rate per 100 million VMT

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<th>Year</th>
<th>Annual Serious Injury Rate</th>
<th>5-Yr Avg SI Rate</th>
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<td>2013</td>
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<tr>
<td>2018</td>
<td>4.04</td>
<td>4.766</td>
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</table>
Table 5. Number of non-motorized fatalities and serious injuries

<table>
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<tr>
<th>Year</th>
<th>BP F&amp;SI</th>
<th>5-Yr Avg</th>
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</thead>
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<td>2012</td>
<td>125</td>
<td>123.2</td>
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<tr>
<td>2013</td>
<td>124</td>
<td>122.2</td>
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<tr>
<td>2014</td>
<td>114</td>
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<tr>
<td>2015</td>
<td>109</td>
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<td>2016</td>
<td>99</td>
<td>114.2</td>
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<tr>
<td>2017</td>
<td>95</td>
<td>108.2</td>
</tr>
<tr>
<td>2018</td>
<td>91</td>
<td>101.7</td>
</tr>
</tbody>
</table>

![Non-Motorized F&SI Trends - MPO Region](chart.png)
ISSUE:
VOTE: Authorize acceptance of federal funds from KDOT for the Destination Safe Outreach Campaign

BACKGROUND:
MARC staff requests authorization to accept Section 402 federal funds in the amount of $60,000 over three fiscal years, FFY 2018, 2019 and 2020 (or $20,000 annually). MARC will administer the funds to conduct the Destination Safe Outreach Campaign. Safety messages will primarily target unrestrained occupants, aggressive drivers, impaired drivers, distracted drivers or and young motorists 15-25. The campaign will use a mix of radio and social media to deliver messages.

The funds will be used to match funds administered by MoDOT through state contract. These efforts and funds are coordinated to maximize coverage and benefit to the 13 counties of the Destination Safe service area.

The KDOT federal funds are not contingent on receiving MoDOT state funds. MoDOT has awarded $30,000 for FY 2018 and will consider future requests annually.

BUDGET CONSIDERATIONS:
There is no required federal match required for Section 402 Highway Safety Funds.

RECOMMENDATION:
Authorize acceptance of $60,000 of Section 402 federal funds from KDOT for the Destination Safe Outreach Campaign and authorize the Executive Director to execute the project agreement.

STAFF CONTACT:
Aaron Bartlett
ISSUE: Authorize a lease of Ethernet Circuits from Comcast Business for 911 Call Delivery

BACKGROUND:
In 2016, the Sugar Creek Police Department PSAP was upgraded to Next Generation 911 (NG911) equipment. The American Medical Response PSAP is scheduled to be upgraded within the next few months. Due to distance and topographical issues, neither site is able to be reached by microwave connections, which provide the necessary bandwidth to fully take advantage of NG911 features. This agreement with Comcast Business will provide Ethernet circuits to both dispatch centers, which will ensure high bandwidth paths are available to deliver calls and related data.

BUDGET CONSIDERATIONS:
The two circuits will cost $659.00 each per month, totaling $1,318.00 monthly. There is an initial one-time setup charge of $1,300.00 for each circuit, and the agreement is 36 months in duration. The total cost for the life of the agreement, including setup fees, is $50,048.

COMMITTEE ACTION:
The Public Safety Communications Board approved the 2018 PSAP Upgrade Schedule at its meeting on December 6, 2017.

RECOMMENDATION:
Authorize a lease of two Ethernet circuits from Comcast Business to deliver 911 calls to the Sugar Creek Police Department PSAP and the American Medical Response PSAP as described above.

STAFF CONTACT:
Eric Winebrenner