May 22, 2018
Board Member Lunch: Noon / Meeting: 12:15 p.m.
MARC Conference Center - 2nd Floor Board Room

AGENDA

1. Introductions and Board sharing time

2. Recognition of MARC employee

3. Finance and Administration
   a. REPORT: Briefing on the 2017 Annual Audit and Comprehensive Financial Reports

4. Transportation and Environment
   a. VOTE: Endorse the updated Regional Vision Statement, Policy Goals and Interim Policy Framework to guide development of the RTP 2050
   b. VOTE: Endorse the 2018 update to the regional Clean Air Action Plan as adopted by the Air Quality Forum

5. Community Development
   a. REPORT: Briefing on new Emergency Services initiatives and recent training exercises
   b. REPORT: Overview of the new KC Global Design Labor Analysis

6. Brief Reports
   a. VOTE: Authorize application to the Administration for Children & Families for continued support of the Early Head Start Expansion Program.

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

7. VOTE: Approve Consent Agenda
   a. Approve minutes of the April 24, 2018 Board meeting
   b. Approve actions taken at the May 14, 2018, Head Start Advisory Committee meeting
   c. Approve the 2018 Special Amendment #1 to the 2018-22 Transportation Improvement Program
   d. Approve Amendment #2 to the 2018 Unified Planning Work Program
   e. Approve Pedestrian Policy Plan
   f. Authorize final acceptance of designated Aging and Adult Services proposals for SFY 2019 services.
   g. Authorize application for funds from the US Economic Development Administration to support economic and workforce development planning

8. Executive Director’s Report

9. Other Business

10. Adjournment
Please notify the Mid-America Regional Council at (816) 474-4240 at least 48 hours in advance if you require special accommodations to attend this meeting (i.e., qualified interpreter, large print reader, hearing assistance). We will make every effort to meet reasonable requests.

Free parking is available when visiting MARC. Visitors and guests should park on the upper level of the garage. An entrance directly into the conference area is available from this level. To enter this level from Broadway, turn west into the Rivergate Center parking lot. Please use any of the available spaces on the upper level at the top of the ramp.
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<td>Ye, John</td>
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*Public Transit Representatives (Voting)  **Public Transit Advisory Representatives (Non-Voting)
ISSUE:
Introductions and Board sharing time

BACKGROUND:
Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.
ISSUE:
Recognition of MARC employee

BACKGROUND:
Sally McGraw has reached a significant milestone in her employment with MARC.

Sally began working for MARC on May 5, 2008 as an Emergency Services program assistant. In January 2011, she became program assistant for the Public Safety Communications program, and she continues to serve in this capacity.

STAFF CONTACT:
David Warm
ISSUE:

BACKGROUND:
The comprehensive annual financial report (CAFR) for fiscal year 2017 is nearly complete and the following final draft documents will be distributed and reviewed by Kaleb Lilly, RubinBrown, at the meeting.

- Comprehensive Annual Financial Report (includes MARC CSC)
- Supplemental Financial Report for Aging Grants
- Mid-America Regional Council Solid Waste Management District

These documents will also be posted online for Board members who are unable to attend the May meeting. Board members are encouraged to contact Carol Gonzales or David Warm or Kaleb Lilly at (913) 499-4417 with any questions as they review the documents over the next month.

At the June meeting, Kaleb will be present to address any final questions, and Board members will be asked to accept the fiscal year 2017 CAFR and Federal Uniform Grant Guidance Supplemental Financial Report.

The 2017 CAFR will be submitted to the Government Finance Officers Association for compliance with the Certificate of Achievement for Excellence in Financial Reporting, which MARC has received for the last 30 years.

BUDGET CONSIDERATIONS:
The Board approved the agreement with Rubin Brown for Audit Services at the January meeting. Total fees are expected to be $73,700. This amount was budgeted in the Indirect Cost pool in the 2018 Budget.

RECOMMENDATION:
Information only. No action required at this time.

STAFF CONTACTS:
Becky Hall
Katelyn Click
Carol Gonzales
ISSUE:
VOTE: Endorse the updated Regional Vision Statement, Policy Goals and Interim Policy Framework to guide development of the RTP 2050

BACKGROUND:
MARC is responsible for developing and maintaining a metropolitan transportation plan (MTP) to guide federal investments and serve as a blueprint for managing the region’s transportation system. Transportation Outlook 2040, the current MTP, was adopted in 2015 and the next plan is due by June 2020.

Work is underway to develop the regional transportation plan for 2050 (RTP 2050). An early step in this process was to review and update the regional vision, first adopted by the MARC Board in 2009. Plan goals and objectives were also updated based on a regional needs assessment that incorporated both stakeholder and public input along with data about the transportation system. The updated regional vision and goals are intended to enhance integration of transportation planning with other regional initiatives under MARC’s purview, such as environmental planning, emergency response planning, human services planning, etc.

Drafts of the updated vision statement were shared and discussed with various committees. Based on these discussions and further staff review, the vision statement and policy goals were refined into the attached version. A second attachment illustrates the process used to develop the interim policy framework that will guide development of RTP 2050.

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
The Sustainable Places Policy Committee, Air Quality Forum, Regional Transit Coordinating Council, Highway, Bicycle Pedestrian Advisory Committee, Aviation, Goods Movement, Technical Forecast Committee, and the MARC Board of Directors have all participated in prior discussions to support this work. Both the RTP Steering Work Group and the Total Transportation Policy Committee have endorsed the vision, goals and interim policy framework.

RECOMMENDATION:
Endorse the updated regional vision statement and policy goals to guide future MARC planning activities and the interim policy framework to guide development of the regional transportation plan for 2050.

STAFF CONTACTS:
Ron Achelpohl
Martin Rivarola
REGIONAL VISION

Greater Kansas City is a region of opportunity. Its robust economy, healthy environment and social capacity support the creativity, diversity and resilience of its people, places and communities.

Formed at the confluence of rivers, trails and trains on the border of two states, Greater Kansas City is a place of interconnection, where people of all backgrounds are welcome and where commerce and ideas flow as freely as the rivers and streams that run through and define it. Our people thrive here, in safe, walkable and well-maintained neighborhoods. We have abundant opportunities for education, and work in fulfilling jobs at businesses that can compete with any in the world. We enjoy, protect and preserve our region’s natural beauty. We care for our neighbors and our communities. We lead by example. Our region has the strength to not only bounce back from adversity, but bounce forward, confidently, into the future.

REGIONAL GOALS

PEOPLE

SUCCESSFUL PEOPLE enjoy independence and have choices in where to live, where to work and what they do. They have access to good schools, quality jobs and other resources that enable them to lead fulfilling lives and reach their full potential.

ENGAGED PEOPLE benefit from strong social networks with friends, family and coworkers. They are involved in the civic life of their neighborhoods and communities, and are empowered to help create and promote belonging, inclusion and meaningful connection.

HEALTHY PEOPLE thrive in clean and safe communities that support healthy eating and active lifestyles. They have access to health care systems that foster physical and mental well-being, including services for both treatment and prevention.

PLACES

VIBRANT PLACES provide easy access to jobs and services, offer choices in housing, recreation, shopping and transportation, and promote access to arts and culture. Vibrant places make efficient use of public and private resources and are attractive to residents and businesses.

CONNECTED PLACES are linked by corridors that encourage walking, biking and public transportation in addition to serving motor vehicles. These corridors support sustainable development and help connect residents and businesses to jobs, goods, services and other opportunities.

GREEN PLACES are ecologically healthy and resilient, creating real economic and social value. The conservation and restoration of natural areas and natural resources enhance both environmental and public health.

COMMUNITIES

STRONG COMMUNITIES provide a solid foundation for people and places to prosper. They knit together networks of people, families, businesses and civic organizations, nurturing relationships that engender trust and collaboration. They are equitable, cohesive and well governed. They respect history and community character while building for the future.
Greater Kansas City is a region of opportunity. Its robust economy, healthy environment and social capacity support the creativity, diversity and resilience of its people, places and communities.

**PEOPLE**
- SUCCESSFUL PEOPLE
- ENGAGED PEOPLE
- HEALTHY PEOPLE

**PLACES**
- VIBRANT PLACES
- CONNECTED PLACES
- GREEN PLACES

**COMMUNITIES**
- STRONG COMMUNITIES
# 2050 Building the Policy Framework, continued

## PUBLIC INPUT

### SURVEY RESULTS

Ranking of 10 goals from TO 2040 from 1 (high) to 10 (low)

<table>
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<tr>
<th>Goal</th>
<th>Ranking</th>
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<tr>
<td>Transportation Choices</td>
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<tr>
<td>Safety &amp; Security</td>
<td>4.21</td>
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<tr>
<td>Economic Vitality</td>
<td>4.85</td>
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<td>System Performance</td>
<td>5.07</td>
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<td>System Condition</td>
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<td>Public Health</td>
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<td>Equity</td>
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<td>Environment</td>
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<td>Climate/Energy</td>
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<td>Placemaking*</td>
<td>6.96</td>
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Other priorities:
- Sustainable growth/development
- Connectivity and cohesiveness
- Access to jobs/opportunities
- Adapting to emerging technologies
- Fiscal sustainability

## NEEDS ASSESSMENT

1. Centers & Corridors Focus
2. Access to Opportunity
3. Economic Vitality
4. Transportation Choices
5. Public Health & Safety
6. Healthy Environment
7. Data & Technology
8. Fiscal Sustainability

## RTP2050 INTERIM POLICY FRAMEWORK

- **ECONOMIC VITALITY**
- **CENTERS & CORRIDORS FOCUS**
- **EQUITY**
- **TRANSPORTATION CHOICES**
- **SAFETY & SECURITY**
- **SYSTEM CONDITION**
- **SYSTEM PERFORMANCE**
- **PUBLIC HEALTH**
- **ENVIRONMENT**
- **CLIMATE/ENERGY**
- **DATA & TECHNOLOGY**
- **FISCAL SUSTAINABILITY**
ISSUE:
VOTE: Endorse the 2018 update to the regional Clean Air Action Plan as adopted by the Air Quality Forum

BACKGROUND:
The MARC Board of Directors first adopted the Clean Air Action Plan (CAAP) in 2004 to guide the region’s short-term and long-range actions to reduce emissions and improve air quality in the Kansas City region. Implementation of the priorities in that plan have led to clear, measurable improvements in the region’s air quality as a result of efforts to reduce utility and diesel emissions, educate the public, and advance sustainability initiatives.

The plan was updated in 2011, expanding the sustainability initiatives priority to include sustainable transportation, green infrastructure, sustainable site design and energy efficiency.

In 2015, the US Environmental Protection Agency revised the National Ambient Air Quality Standard (NAAQS) for ozone, reducing it from 75 parts per billion (ppb) to 70ppb. The Kansas City metropolitan area was designated as attainment for the 2015 standard with a three-year average of 69ppb.

The 2018 update to the Clean Air Action Plan supports continued voluntary efforts to protect air quality and meet federal standards. The updated plan expands on the green infrastructure and energy code goals from the 2011 update and adds three new priority areas:

- Transportation Connectivity
- Transportation Technology
- Public Engagement

A one-page summary of the update is included in this packet, and MARC staff will outline the engagement process and the results that led to the final CAAP update document.

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
The Air Quality Forum adopted this update at its May meeting.

RECOMMENDATION:
Endorse the 2018 update to the regional Clean Air Action Plan as adopted by the Air Quality Forum.

STAFF CONTACT:
Amanda Graor
What is the Clean Air Action Plan?

The Clean Air Action Plan, first adopted in 2005 and updated in 2011, offers community-based, voluntary actions for businesses and individuals to help keep our air clean. The 2018 update introduces three new action areas and updates two action areas from 2011 with new strategies.

New Strategies in 2018

Transportation Connectivity
- Expand the network of mobility hubs that serve as the spine of the fixed transit network.
- Increase regional bike facility mileage within one-half mile of mobility hubs.
- Increase annual transit riders across the RideKC system.
- Increase percent of jobs accessible by transit within 60 minutes during peak morning commute times.

Transportation Technology
- Continue to increase the use of electric vehicles in the region.
- Encourage greater deployment of autonomous, connected, electric and shared vehicles in the region to manage traffic congestion and reduce emissions.
- Expand the number of traffic signals coordinated through Operation Green Light.

Public Engagement
- Increase public awareness about service innovations and technology through smart kiosks along high-capacity transit corridors and at mobility hubs.
- Increase public awareness of Operation Green Light; add a question to the annual public awareness survey to measure progress.
- Provide education opportunities on specific sustainability initiatives through courses and workshops offered by the Academy for Sustainable Communities, U.S. Green Building Council and others.

More information is available online at marc.org/airq.
ISSUE:
REPORT: Briefing on new Emergency Services initiatives and recent training exercises

BACKGROUND:
MARC has supported regional emergency services committees and boards for over 40 years, and continues to bring local officials and private sector partners together to maintain the region’s capabilities and address new challenges. Over the past year, the program has updated a number of regional emergency plans, including those that address regional coordination in areas of hazardous materials safety and response, mass casualty incident and hospital diversion, and mass fatality response. The program also supports regional technology systems that help agencies share information on EMS and hospital capacity, disease surveillance, emergency operations center activities, and emergency personnel and equipment badging and accountability. The program offered 57 trainings and coordinated 11 regional exercises in 2017.

Over the past year, two new groups were convened:

- **KC Metro Health Care Coalition (HCC)** — The federal government has encouraged regions to expand coordination among emergency health and medical response agencies, including hospitals, EMS, public health departments and emergency management. In recent weeks, the HCC has helped coordinate response and share information related to measles outbreaks. Additionally, new requirements issued by the Centers for Medicare and Medicaid (CMS) broadens the emergency preparedness requirements of a number of health care organizations, including long-term care facilities, dialysis centers, home health agencies and others. MARC has invited these health care organizations to become involved in the HCC, and is outlining plans to assist them with training and exercise support.

- **CCTA Task Force (Coordinated Complex Terrorist Attacks)** — A task force and work groups have been formed under the Regional Homeland Security Coordinating Committee to guide the region’s work in increasing its capacities to respond to CCTAs and other intentional incidents that cause injuries or deaths at multiple locations over a short timeframe. Work groups have formed around planning, public outreach, training and exercises. The first step, assessments of the region’s counties and larger cities’ current capabilities are being completed this month.

Staff will provide a brief overview of the recent HCC and CCTA work, and also highlight recent regional trainings and exercises, including:

- A full-scale exercise held at the Kansas Speedway to test communications among response agencies in a large-scale incident.
- A No Notice Surge Test for area hospitals to address evacuation procedures.
- A full-scale exercise for public health agencies to test dispensing of medicines to a large proportion of the population in a public health emergency.
- A tabletop exercise on Ebola response.
- A special tactical team training involving breaching of a facility.
RECOMMENDATION:
No action needed. For Information only.

STAFF CONTACT:
Erin Lynch
ISSUE:
REPORT: Overview of the new KC Global Design Labor Analysis

BACKGROUND:
The Talent-to-Industry Exchange (TIE) concept was introduced in 2016 as a way to grow the region’s human capital, strengthen the talent pipeline, and better align postsecondary educational offerings with employer needs in key industries. Each TIE begins with an in-depth labor analysis.

The labor analysis for the KC Global Design TIE focuses on architecture, engineering and related technician occupations in Greater Kansas City. It examines two distinct types of firms that make up the Global Design industry — professional design consulting firms and product engineering firms — and compares the region’s employment and growth in design occupations to peer metros and the nation. Highlights from the analysis will be presented.

BUDGET CONSIDERATIONS:
None.

RECOMMENDATION:
None. Information only.

STAFF CONTACTS:
Frank Lenk
Sheri Gonzales Warren
ISSUE:
VOTE/REPORT: Authorize application to the Administration for Children & Families for continued support of the Early Head Start Expansion Program.

BACKGROUND:
MARC’s Mid-America Head Start provides both Head Start and Early Head Start (birth to age 3) services in Clay, Platte and Jackson Counties. On March 8, 2018, the Administration for Children and Families announced the availability $1,549,805 for the continuation of the Early Head Start Expansion Program in the MAHS service area. MAHS proposes to continue funding for the 84 enrollment slots in the initial Early Head Start Expansion and pass through the funding to the following direct service providers: Independence School District, Kansas City Public School District, Blue Springs School District, Operation Breakthrough and Easter Seals Midwest. The chart below describes the allocation of funding and slots for each agency:

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<th>Total EHS Expansion Award</th>
<th>EHS FY17/18 Expansion Award Amount</th>
<th>EHS Expansion Funded Enrollment</th>
<th>EHS Expansion Per Slot Rate</th>
<th>EHS FY17/18 Training Award Amount</th>
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BUDGET CONSIDERATIONS:
In addition to the pass-through funds described above, the grant application will seek a total of $99,714.64 for MARC ($50,000 for personnel and $49,714.64 for other expenses).

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<td>Pass-Through</td>
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COMMITTEE ACTION:
Presented to the Head Start Policy Council and Advisory Committee for approval on May 14 and 15, respectively.
RECOMMENDATION:
Authorize Mid-America Regional Council, on behalf of Mid-America Head Start, to apply for, accept, and expend Early Head Start Expansion funding for Early Head Start.

STAFF CONTACTS:
Liz Smith
Jovanna Rohs
ISSUE:
VOTE: Approve minutes of the April 24, 2018, Board meeting

BACKGROUND:
The minutes of the April 24, 2018, meeting are enclosed.

RECOMMENDATION:
Approve the minutes of the April 24, 2018, meeting

STAFF CONTACTS:
David Warm
BOARD OF DIRECTORS  
April 24, 2018  
12:15 p.m. 
Minutes of Meeting

COMMITTEE MEMBERS PRESENT  
Councilmember Carol Suter, Gladstone, Mo. — MARC Board Chair  
Commissioner Rob Roberts, Miami County, Kan. — MARC Board 1st Vice Chair  
Mayor Carson Ross, Blue Springs, Mo. — MARC Board Secretary  
Commissioner Jerry Nolte, Clay County, Mo.  
Commissioner Ron Shaffer, Johnson County, Kan.  
Mayor Pro-Tem Scott Wagner, Kansas City, Mo.  
Commissioner Dagmar Wood, Platte County, Mo.  
Commissioner Jimmy Odom, Cass County, Mo. — MARC Board 2nd Vice Chair  
Councilmember Lee Barnes, Kansas City, Mo.  
Commissioner Angela Markley, Unified Government of Wyandotte County/KCK  
Councilmember Jermaine Reed, Kansas City, Mo.  
Councilmember Vernon Fields, Basehor, Kan.  
Mayor Holly Stark, Peculiar, Mo.  
Mayor John Ye, Westwood, Kan.  
Mayor Paula Schwach, Westwood Hills, Kan.  
Commissioner Luann Ridgeway, Clay County, Mo.  
Commissioner Brian McKiernan, Unified Government of Wyandotte County/KCK  
Mayor David Alvey, Unified Government of Wyandotte County/KCK  
Councilmember Heather Hall, Kansas City, Mo.  
Councilmember Marge Vogt, Olathe, Kan.  
Mayor Eileen Weir, Independence, Mo.  
Mayor Mike Boehm, Lenexa, Kan.

OTHERS PRESENT  
Tom Gerend, KC Streetcar  
Hannes Zacharias  
Jeff Fox, The Examiner  
Caleb Clifford

STAFF PRESENT  
Executive Director David A. Warm and other MARC staff

INTRODUCTIONS AND BOARD SHARING TIME  
Councilmember Carol Suter called the meeting to order at 12:15 p.m. Self-introductions were made and members shared items of interest from their jurisdictions.
RECOGNITION OF MARC EMPLOYEES
David Warm introduced Joy Edwards, who has reached a significant milestone in her employment with MARC. Thressa has been with MARC for 10 years. She serves as an Internal Auditor and Grants Monitor, helping MARC ensure that the agency and its subcontractors meet all federal requirements. David Warm introduced Erin Lynch, who joined MARC in 2003 and promoted to Director of Emergency Services and Homeland Security in 2005. Erin’s leadership has been instrumental to the region’s efforts to build and sustain important emergency preparedness and response capacities. Mr. Warm thanked both for their years of service to the agency.

APPROVE AN AMENDMENT TO TRANSPORTATION OUTLOOK 2040 TO ADD KC STREETCAR EXTENSION PROJECTS, ADD THE NEW HUMAN SERVICES COORDINATED PLAN AND UPDATE THE PUBLIC TRANSPORTATION CHAPTER
Ron Achelpohl reported that in June 2015, the MARC Board of Directors approved an update to Transportation Outlook 2040, the Kansas City region’s long-range Metropolitan Transportation Plan (MTP). This plan is a blueprint that describes how the region will manage, operate and invest in its multimodal transportation system over the next 25 years. Transportation Outlook 2040 describes the current and evolving surface transportation needs of the metropolitan area and identifies $33.1 billion in transportation investments ranging from road and transit improvements to projects that enhance bike, pedestrian and freight movement. A sixth amendment to Transportation Outlook 2040 was proposed to address recent changes to various public transportation plans and projects in the region. These include:

a. Amend project 808: Phase II KC Streetcar Extension - Main Street Extension (Amended project currently on unconstrained project listing as “Urban Rail: Phase II”)
   - Sponsor: Kansas City Streetcar Authority, in partnership with Kansas City Area Transportation Authority and the city of Kansas City, Mo.
   - Description: Planned southerly Main Street extension of KC streetcar to the vicinity of University of Missouri – Kansas City.
   - Category: Transit
   - Cost: $275m
   - Period: 2021-2030
   - Action: Add project 808 to the list of financially constrained list of projects.
   - Financial Constraint:
     The financial analysis in Transportation Outlook 2040 includes local and federal revenues to support the additional cost. Local revenues would be generated through sales and property tax assessments within a Transportation Development District, revenues generated through PortKC, and funds from Kansas City, Missouri. Federal funding includes grants from the Federal Transit Authority or other federal sources. The financial constraint table for streetcar in Appendix E will be amended as shown in the table below.

b. Add project 3020: Phase II KC Streetcar Extension - Riverfront Extension
   - Sponsor: Kansas City Streetcar Authority, in partnership with Kansas City Area Transportation Authority, the city of Kansas City, Mo., and PortKC
   - Description: Northern planned riverfront extension to the vicinity of the Berkeley Riverfront Park and I-29/I-35.
   - Category: Transit
- **Cost:** $40m  
- **Period:** 2021-2030  
- **Action:** Add project 3020 to the list of financially constrained list of projects.  
- **Financial Constraint:** The financial analysis in Transportation Outlook 2040 includes local and federal revenues to support the additional cost. Local revenues would be generated through sales and property tax assessments within a Transportation Development District, revenues generated through PortKC, and funds from Kansas City, Missouri. Federal funding includes grants from the Federal Transit Authority or other federal sources. The financial constraint table for streetcar in Appendix E will be amended as follows.

Figure E-14: Financial constraint of streetcar, 2015-2040

<table>
<thead>
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<th>Revenue Source</th>
<th>Years</th>
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<tr>
<td></td>
<td>2015-2020</td>
<td>2021-2030</td>
</tr>
<tr>
<td>Local</td>
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<td>$441,000,000</td>
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<tr>
<td>O&amp;M</td>
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</tr>
<tr>
<td>Total</td>
<td>$600,000</td>
<td>$363,000</td>
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</tbody>
</table>

- **c.** Add the Public Transit - Human Services Transportation Coordination Plan (Coordinated Plan) to Transportation Outlook 2040 as an appendix.  
  The Coordinated Plan, a plan required by the Federal Transit Administration for the purposes of programming FTA Section 5310 funds, defines goals and strategies regarding special transportation services (including, but not limited to, ADA Paratransit) and programming for older adults and individuals with disabilities. This plan, originally embedded in Public Transit element of Transportation Outlook 2040, has been updated as a stand-alone document.

  The Mobility Advisory Committee recommended adoption of the Coordinated Plan on March 6, 2018. The Regional Transit Coordinating Council recommended its adoption on March 14, 2018.

- **d.** Update the Public Transportation element (Chapter 5) of the plan.  
  The Public Transit element of *Transportation Outlook 2040* (Chapter 5) has been updated to reflect the recently adopted *Smart Moves 3.0 Regional Transit and Mobility Plan*. Additionally, the chapter has been updated to include more recent data for charts and tables, where possible.

  As required by MARC’s Public Participation Plan, the proposed amendment to the MTP was released for public review and comment and 44 comments regarding three projects were received. The comments and proposed responses are available for review.

  Mr. Achelpohl introduced Tom Gerend, who reported on the plans to extend the KC Streetcar with two projects. He reported that the KC Streetcar will celebrate its second anniversary on May 8, 2018, and is approaching 4 million passengers, exceeding expectations. The KC Streetcar is an important supplement to the regional transit system as a starter line and downtown circulator. The two extensions are included in the Smart Moves Transit Plan, with KCATA as a partner. The
MAX line is nearing its 12 year useful life and the extension of the streetcar would be the next generation service along with land use development and densification, higher frequency service, and with an emphasis on travel time. The 3.5 mile extension to 51st and Main is now in the planning phase and is estimated to cost $250 million to construct and $10 million/year to operate. The vote on establishing a transportation district is expect to be concluded on May 12 and local funds will need to be paired with federal funds. The second project is a connection to the Missouri Riverfront and is estimated to cost $30-35 million and $0.75 million/year to operate. Mr. Gerend stated that it is important for the projects to be included in the regional transportation plan in order to apply for federal funds.

DISCUSSION: Mr. Gerend responded to questions. Councilmember Vogt asked about connections to I-35, and Mr. Gerend stated that Union Station with existing rail would be the appropriate way to connect to I-35. Mayor Boehm asked about whether the Transportation Development District would be dissolved once the funds necessary to pay off the bonds are collected. Mr. Gerend responded that revenues have exceeded initial projections, which were purposely conservative to ensure adequate funds for the project. The planning for phase 2 requires consideration of how and when to dissolve the initial district and replace it with a new one. Commissioner Wood asked about opportunities for public-private partnerships. Mr. Gerend responded that KC Streetcar issued a Request for Information on innovative project delivery and is getting input from industry. Commissioner Nolte asked about whether a broader initiative was considered to be presented to the public. Mr. Gerend responded that there has been discussions but nothing decided. To scale the system beyond these next two projects will require a broader financing strategy.

Mr. Achelpohl reported that the Total Transportation Policy Committee approved this plan amendment on April 17, 2018.

MOTION: Councilmember Marge Vogt moved to approve, seconded by Councilman Jermaine Reed, and the motion carried.

UPDATE ON THE 2018 CALL FOR PROJECTS FOR FEDERAL TRANSPORTATION FUNDS
Marc Hansen reported that one of MARC’s fundamental roles as Metropolitan Planning Organization is to provide a forum and facilitate processes for cooperative decision-making about the use of federal transportation dollars for projects and programs in the Kansas City area. MARC issued a call for projects on January 19, 2018, for federal Congestion Mitigation/Air Quality (CMAQ), Surface Transportation Block Grant (STP) and Surface Transportation Block Grant Program–Set Aside (TAP) funding programs estimated to total $55 million through FFY 2022. Mr. Hansen reported that MARC received 100 applications for projects, with each of the three funding categories — Congestion Mitigation/Air Quality, Surface Transportation Block Grant Program, and TA Set Aside — over-subscribed by between 203 and 470 percent. Funding was reduced due to Operation Green Light projects ($360,000 in Kansas and $840,000 in Missouri) and $20 million in Missouri funds for the Buck O’Neil Bridge replacement project. The CMAQ funding available was reduced to allow for three regional projects — air quality public education, ridesharing and active transportation — totaling $1.6 million. The public is being asked to provide comments on the proposed projects through May 4 through MARC’s website. Mr. Hansen stated that the staff scoring would be completed by the end of April and various committees will review the projects and develop recommendations for TTPC and Air Quality Forum consideration by the end of the summer.
UPDATE ON THE DRAFT REGIONAL PEDESTRIAN POLICY PLAN
Aaron Bartlett reported that MARC has been coordinating work with the Bicycle Pedestrian and Advisory Committee (BPAC), active transportation stakeholders and the public to develop the first Regional Pedestrian Policy Plan. Pedestrian issues are crosscutting in multiple regional plans, policies and programs that currently address walking as a mode of transportation. The Regional Pedestrian Policy Plan offers a comprehensive overview and synthesis of best practice policies for a walk-friendly region. Work to date has included an assessment of regional and local work in this area, including a Local Government Pedestrian Inventory to help guide the planning process and creation of recommendations. The plan includes a review of MARC’s existing plans, policies and programs with a pedestrian lens, accompanied by recommendations to strengthen regional policy, technical work and best practices; and recommendations for policy, technical work and best practices at the local level based on findings of the Local Government Pedestrian Inventory. Mr. Bartlett reported that a final draft plan has been posted for public review, and shared the draft plan with various committees. The plan will be brought back to the Board for adoption at a future meeting.

DISCUSSION: Mayor Boehm commented on the growing importance of addressing pedestrian needs in local communities. Councilmember Suter stated that there is a need to educate developers on the need for pedestrian facilities and changes to parking requirements.

UPDATE ON MISSOURI’S DRAFT 2018 STATEWIDE LONG-RANGE TRANSPORTATION PLAN
Ron Achelpohl reported that the Missouri Highways and Transportation Commission has released a draft update of the Statewide Long-Range Transportation Plan (LRTP) and is accepting comments from stakeholders and the public through May 3, 2018. The 2018 Missouri LRTP includes goals and objectives for the state transportation system, considers impacts of emerging and continuing trends for demographics, infrastructure and technology, and assesses system needs and revenues for the next 25 years. The draft update includes four goals from previous plans and proposes adding one new goal to improve reliability and reduce congestion on Missouri’s transportation system.

While the update was developed with input from staff from metropolitan planning organizations (MPOs) in Missouri, including MARC, there is no direct acknowledgement of policy goals or strategies from the metropolitan transportation plans of the eight MPOs that serve Missouri. The statewide plan could provide an opportunity to highlight similarities and differences in priorities in the urban areas across the state in developing statewide goals for the transportation system. MARC’s Transportation Outlook 2040 includes additional goals related to placemaking, equity, public health, the environment and climate change and energy use.

The draft plan includes new information about the potential impacts of emerging technologies, including autonomous, connected and alternative fuel vehicles, transportation network companies and others. TTPC submitted comments to MoDOT encouraging the addition of policy goals consistent with TO2040 and other MPO plan goals.

UPDATE ON STEPS TO ENHANCE LOCAL GOVERNMENT SERVICES AND ESTABLISHMENT OF WORK GROUPS TO ADVISE THE SHARED SERVICES AGENDA
David Warm introduced Angie Laurie, MARC’s new Shared Services Program Manager. Her position was created to help the organization achieve the goal of increasing shared service opportunities
among local governments to drive efficiencies and save resources. Ms. Laurie is being supported by Hannes Zacharias, who is introducing Ms. Laurie to local managers and administrators around the region. Ms. Laurie shared information about efforts to identify promising opportunities, building on an existing foundation of shared services in areas of training, cooperative purchasing, 911, and Operation Green Light. There are three requirements in identifying new shared services: a need expressed by a critical mass of communities, the ability to scale a program and expand the service over time, and opportunities for local oversight and control. Over the past year, staff members have met (and continue to meet) with local government elected and appointed leaders to gain a better understanding of needs and opportunities to enhance MARC’s services to local governments. In late 2017 and early 2018, MARC began work on two specific efforts to help local governments address growing concerns around cybersecurity and information technology. A work group was convened in summer 2017 to outline a regional cybersecurity agenda.

A second group has been convened around local government needs to address a variety of information technology (IT) services. A survey of local governments in early 2018 identified a number of areas for possible shared services in this area. Other areas that have been identified through a series of discussions with local managers include back office operations, online permitting, and public safety tools and maintenance.

DISCUSSION: Councilmember Suter stated that IT platform is a need that her community has identified. Ms. Laurie encouraged board members to share suggestions with her on how MARC might assist their local communities.

UPDATE ON EFFORTS TO BROADEN IMPACT THROUGH SERVICE REDESIGN AND INTEGRATED CARE MANAGEMENT STRATEGIES

James Stowe, MARC Director of Aging and Adult Services described efforts across the nation by health care providers and payers to respond to changes in federal reimbursement for care provision that move reimbursement from a per-service fee to a value-based fee, or a focus on health outcomes rather than individual health products. MARC’s Managed Services Network (MSN) initiative seeks to establish an integrated network of community-based organizations to provide these non-medical services through sustainable contracts with health payers, providers and purchasers. In addition to the MSN initiative, MARC’s Department of Aging and Adult Services is reorienting in an attempt to improve responsiveness to shifts in the health care landscape. This will require more effective service delivery, changes in the scope and credentialing of staff, and standards of professionalism and responsiveness usually reserved for the health care industry.

Mr. Stowe indicated changes to the regional program, including:

- Home-delivered meals model shift from hot meals to frozen meals.
- New integrated care service line, including professional assessment, service coordination, and ability to contract with health payers. Two care specialists have been hired and a third will be added to work with health care providers.
- Refreshed long-term care ombudsman service, including exploration of a broader quality-assurance role in the community. A full-time coordinator will be hired.
- Performance-based community center services contracts that move the focus of these community assets beyond provision of a meal.

Mr. Stowe reported on a recent survey of 2,400 home delivered meal clients. The task force evaluating the home delivered meal program designed the survey, with a 42 percent response.
Overall, clients are pleased with the home delivered meal program, both hot meals and frozen meals. The highest satisfaction was for Shepherd Center and Vesper. There was a high level of satisfaction for meal delivery. The survey asked those clients whose meals were changed from hot meals to frozen meals, and overall they were satisfied with the frozen meals.

ENDORSE NOMINATION OF COUNCILMEMBER MARGE VOgt AS PRESIDENT-ELECT OF THE NATIONAL ASSOCIATION OF REGIONAL COUNCILS BOARD OF DIRECTORS
MARC Board member and Olathe Councilmember Marge Vogt currently serves as senior vice-president of the Board of Directors of the National Association of Regional Councils. She is a candidate for president-elect for 2018-19, and is expected to serve as president in 2019-20. NARC requires that each board and officer candidate be endorsed by the candidate’s regional council prior to the election, which will be held at NARC’s annual meeting in June.

Councilmember Vogt is well qualified for leadership in the national organization. She was first elected to the NARC Board in 2014. She has also served for many years on the MARC Board, including as Board Chair, and is a past co-chair of the Total Transportation Policy Committee.

Councilmember Vogt stated that the NARC chair position was previously held by Johnson County Commissioner Ron Shaffer and former Platte County Commissioner Betty Knight.

MOTION: Commissioner Ron Shaffer moved to approve and Mayor Eileen Weir seconded the motion. The motion passed.

AUTHORIZE AN AGREEMENT WITH THE CITY OF MOSBY FOR ASSISTANCE WITH FLOOD BUYOUTS THROUGH MARC’S SMALL CITIES PROGRAM
Marlene Nagel reported that the city of Mosby, Missouri, in Clay County, has experienced repeated flooding events. A number of homes were constructed in the city prior to the establishment of the federal flood insurance program and delineation of the 100-year floodplain. More recently, a number of homes now considered in a designated floodway have been repeatedly impacted and damaged by flood events, putting lives and property at ongoing risk. MARC’s Small Cities Program Manager assisted the city with the acquisition of one home in 2016-2017. There are a number of other property owners who have expressed interest in participating in the Voluntary Flood Buyout program. MARC’s Small Cities Program manager has worked with city officials to prepare applications through two programs, the HUD Community Development Block Grant and the FEMA Hazard Mitigation Grant Program. If the two grants are awarded, MARC will assist the city with environmental reviews, bidding and contracting for property appraisals, acquisition of properties from owners, bidding and contracting for demolition services, restoration of properties as open space, and grant reports.

MOTION: Councilmember Vogt made a motion and Commissioner Jerry Nolte seconded the motion. The motion passed.

UPDATE ON MARC ANNUAL REGIONAL ASSEMBLY ON JUNE 8, 2018
David Warm reported that MARC’s 22nd Annual Regional Assembly will be on June 8, 2018, at the InterContinental Kansas City at the Plaza, 11:30 a.m.-1:30 p.m. The event includes the 2018 Regional Leadership Awards recipients and hear from keynote speaker Clarence Anthony, CEO and executive director of the National League of Cities. The 2018 Regional Leadership Awards will be
presented to the following groups and individuals who have demonstrated exceptional leadership to the Kansas City region.

- KC Scholars
- Jewel Scott, executive director of the Civic Council of Greater Kansas City
- Sheila Tracy, president of the Northland Regional Chamber of Commerce
- Truman Heartland Community Foundation

APPROVE CONSENT AGENDA
Councilmember Suter asked for a motion to approve the consent agenda. Commissioner Jimmy Odom moved for approval and Mayor John Ye seconded the motion. The motion passed.

a. Approve minutes of the March 27, 2018 Board meeting
b. Approve actions taken at the April 10, 2018 Head Start Advisory Committee meeting
c. Approve an amendment to the 2018 Unified Planning Work Program
d. Approve changes to the Roadway Functional Classification System
e. Approve the 2018 2nd Quarter Amendment to the 2018-22 Transportation Improvement Program
f. Authorize submission of the SFY 2019 Area Plan Update to the Missouri Department of Health and Senior Services, Division of Senior and Disability Services
g. Authorize tentative acceptance of designated Aging and Adult Services SFY 2019 proposals
h. Approve a contract with Applied Survey Research to provide support and technical assistance to implement a kindergarten readiness screener and parent information survey
i. Authorize submission of a Lifelong Learning Grant application to the Francis Family Foundation to support early learning initiatives
j. Authorize an agreement with the city of Mosby for assistance with flood buyouts through MARC’s Small Cities Program
k. Approve contract amendments with Hagerty Consulting for exercise support services and with John Davis for emergency services program support

EXECUTIVE DIRECTOR’S REPORT
Mr. Warm had nothing additional to report.

OTHER BUSINESS
No other business was brought before the Board.

ADJOURNMENT
The meeting was adjourned at 1:30 p.m.

MINUTES APPROVED:

______________________________
Carol J. Suter, Chair

______________________________
Date
ISSUE:
VOTE: Approve actions taken at the May 15, 2018, Head Start Advisory Committee meeting.

BACKGROUND:
The Head Start Advisory Committee reviewed the following action items at its May 15, 2018, meeting. They include:

- Minutes from the April 2018 Advisory Committee meeting
- Monthly Attendance, enrollment, childcare subsidy, and CACFP reports
- Monthly Financial Statements & Credit Card Expenditures

These items are more fully described in the Committee minutes and financial reports, which are enclosed.

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
The Head Start Advisory Committee considered this at its May meeting and recommended Board approval.

RECOMMENDATION:
Approve actions taken at the May 15, 2018, Head Start Advisory Committee meetings.

STAFF CONTACTS:
Jovanna Rohs
Liz Smith
Mid-America Head Start Advisory Committee Meeting
May 15, 2018
11:30 a.m. to 1 p.m.

Agenda

I. Meeting Called to Order and Establish Quorum
   Rebecca Curtis

II. Information/Training/Communications from ACF
   • Self-Assessment Summary Report
   • Program Instruction 18-02: Hurricane Relief
   • Program Instruction 18-03r: 2018 Head Start Funding Increase
   • Early Head Start Expansion Grant

   *Information will be shared during the discussion of each Action Item to ensure understanding prior to approval of any item*

III. Action Items to be approved and submitted to the Governing Body:
   • Early Head Start Expansion Grant
   • Approval of Monthly Items
     i. April 2018 Minutes
     ii. Presentation of MAHS Program Report Summary
     iii. Enrollment, attendance, subsidy and CACFP
     iv. Financial statements and credit card expenditures
   Jovanna Rohs

   Mitchell Walker

   Mark Johnson

IV. Unfinished and New Business

V. Early Learning Update
   Jovanna Rohs

VI. Adjournment

Next Meeting Date:
June 12, 2018
MAHS Advisory Committee Meeting Minutes
May 15, 2018
11:30 a.m. to 1 p.m.

In Attendance
Susan Knittle    Carlos Salazar    Latrisha Gaston
Molly Merrigan   Alex Ellison

Grantee/Delegate Staff /Guest
Mitchell Walker  Patty Lucas    Pam Black
Traci Garcia Castells  Jovanna Rohs

Absent
Rebecca Curtis  Councilman Lee Barnes, Jr.
Kathy Fuger

Susan Knittle, Acting Chair, called the meeting to order at 11:40 a.m. A quorum was established.

Information Sharing
Self- Assessment Program Summary (See attached summary)-Dr. Rohs informed committee members that over the last few months Head Start grantee staff met with staff from each program to look at areas to strengthen for the new structure that will begin on July 1, 2018. The focus was on Professional Development, Program Environment, Child Development and Learning, Family Engagement, Community Engagement, Program Leadership, and Continuous Program Improvement. Grantee staff and site staff identified accomplishments, challenges, and program improvement strategies for each area. Some challenges include staff recruitment and retention, curriculum fidelity, training for safe environments, continuity of care for children in classrooms, caseload limits for advocates, and the monitoring of data to make recommendations to strengthen each system. During self-assessment, the MARC Head Start program developed four overarching goals for the next five-year grant period. Grantee staff and site staff will develop specific objectives to measure the success of the broad goals which are listed below:
- Services: MARC Head Start will be recognized as a renowned network of early education programs that provide exemplary,
easily accessible services to the Kansas City region’s most vulnerable children and families.

- **Systems**: The MARCH Head Start evaluation system will cultivate data-drive decision-making, innovation and continuous program improvement.
- **Workforce**: MARCH Head Start and its community partners will create strong systems to recruit, develop, retain and invest in a highly skilled workforce.
- **Culture**: MARC Head Start will prioritize the development of social competence and emotional well-being when making decisions about and implementing all program practices.

- **Program Instructions 18-02**: Dr. Rohs shared information from OHS on how Head Start provides services in disaster relief areas.
- **Program Instructions HS 18-03**: Dr. Rohs reported that federal government approved 610 million for HS funds from the appropriations bill. 216 million is for Cost of Living Adjustments and 115 million is for EHS expansion.
- **Early Head Start Expansion**: Dr. Rohs shared information on Early Head Expansion funding. The funding is a continuation of support for expansion in EHS classrooms. The amount is 1.5 million and 1.4 will be passed through to classroom sites.

**Action Items**

**Approval of Early Head Start Expansion Grant**
Alex Ellison motion to approve the Early Head Grant application for $1,549,805. Carlos Salazar seconded the motion and the motion carried.

**Approval of Minutes**
Committee members reviewed the April MAHS Advisory Committee meeting minutes. No changes were made.

Alex Ellison motioned to approve the April MAHS Advisory Committee meeting minutes. LaTrisha Gaston seconded the motion and the motion carried.

**Program Summary**

**Program Summary**
- Mitchell Walker reported that for the month of April, the program had 99.43% enrollment. Mitchell commented that Head Start grantee staff look at trends
to address vacancies that are open for longer than thirty days. Next, Mitchell reported that over 50,000 meals and over 21,000 snacks were served to children for the month of April using CACFP or USDA funds.

**Attendance, enrollment, childcare subsidy and CAFP Reports**
Alex Ellison motioned to approve the April Attendance, enrollment, childcare subsidy and May CAFP Reports. Molly Merrigan seconded the motion and the motion carried.

**Financial statements and credit card expenditures**
Mitchell Walker presented Program Year 5 (Final Month Ending- March 2018), Head Start & Early Head Start Expansion Grant PYI (Month ending-March 2018), Missouri Early Head Start Program Year 3 (Month Ending- March 2018), CHW REACH Foundation grant (Month Ending- March 2018) local community support expenditures reports, and the March MAHS credit card statements (see attached reports). Mitchell reported that for the expansion grant, ISD financial staff have not charged as much administration salaries into grant as they could have; therefore, the staff will make journal-entry adjustments for the grant. Then, Dr. Rohs commented for the REACH grant, MAHS have allocated 100% funds for training and staff time by June.

All expenses and reports were deemed allowable, allocable and reasonable.

Alex Ellison motioned to approve the March 2018 MAHS Financial and Credit Card Statements. Molly Merrigan seconded the motion and the motion carried.

**Early Learning Update-Dr. Jovanna Rohs**
- Dr. Rohs reported the Early Learning department is working with the early learning community to develop data measurements for the Early Learning Program Profile. Thirty-two sites and 214 classrooms participate in the program.
- Missouri Legislative Update-
  - Dr. Rohs said that Missouri legislators moved 2 million dollars from the Missouri Preschool Project budget to the budget which supports Pre-K within school districts;
  - Missouri legislators did not pass early education quality ratings bill.
Other Business

- Alex Ellison asked for an updated list of Head Start acronyms.

The meeting adjourned at 12:45 p.m.
## Mid-America Head Start

### Program Budget and Actual Expenditures

For the 13 month(s) ending 03-31-18  
Percent of Grant Year Expended 72%

MARC Grant Number 42100

Program Year 1: March 1, 2017 through August 31, 2018  
EARLY HEAD START EXPANSION AWARD PY1

### Major Program:

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<th>Remaining Funds</th>
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<td>929,165.66</td>
<td>736,285.23</td>
<td>192,880.43</td>
<td>79%</td>
</tr>
<tr>
<td>Easter Seals Midwest</td>
<td>18,666.67</td>
<td>-</td>
<td>18,666.67</td>
<td>0%</td>
</tr>
<tr>
<td>Operation Breakthrough</td>
<td>74,666.67</td>
<td>-</td>
<td>74,666.67</td>
<td>0%</td>
</tr>
<tr>
<td>Independence School District</td>
<td>320,422.04</td>
<td>77,259.77</td>
<td>243,162.27</td>
<td>24%</td>
</tr>
<tr>
<td>Kansas City Missouri School District</td>
<td>439,395.34</td>
<td>210,944.91</td>
<td>228,450.43</td>
<td>48%</td>
</tr>
</tbody>
</table>

#### School District Partnerships:

<table>
<thead>
<tr>
<th>School District</th>
<th>Grant Budget</th>
<th>Cumulative Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blue Springs School District</td>
<td>400,968.86</td>
<td>356,292.96</td>
<td>44,675.90</td>
<td>89%</td>
</tr>
<tr>
<td><strong>Total by Agency:</strong></td>
<td><strong>2,398,842.00</strong></td>
<td><strong>1,457,313.05</strong></td>
<td><strong>941,528.95</strong></td>
<td><strong>61%</strong></td>
</tr>
</tbody>
</table>

### Other Revenues (Match):

<table>
<thead>
<tr>
<th>Source</th>
<th>Grant Budget</th>
<th>Cumulative Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributed Services</td>
<td>599,613.00</td>
<td>200,378.98</td>
<td>399,234.02</td>
<td>33%</td>
</tr>
<tr>
<td>Corporate Grant Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Other Grant Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Program Income</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total Other Revenues:</strong></td>
<td><strong>599,613.00</strong></td>
<td><strong>200,378.98</strong></td>
<td><strong>399,234.02</strong></td>
<td><strong>33%</strong></td>
</tr>
</tbody>
</table>

### Notes:

1. The Family Conservancy invoices submitted through 3/31/2018  
2. Easter Seals Midwest invoices submitted through 3/31/2018  
3. Operation Breakthrough invoices submitted through 3/31/2018  
4. Independence School District invoices submitted through 3/31/2018  
5. Kansas City Missouri School District invoices submitted through 3/31/2018  
Mid-America Head Start  
Program Budget and Actual Expenditures  
For the 5 month(s) ending March 2018  
Percent of Grant Year Expended 63%  
MARC Grant Number 42150  
Program Year 5: November 1, 2017 through June 30, 2018  
HEAD START/EARLY HEAD START AWARD PY!

<table>
<thead>
<tr>
<th>Major Program:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head Start Program &amp; Admin</td>
<td>12,418,135.25</td>
<td>6,893,032.92</td>
<td>5,525,102.33</td>
<td>56%</td>
</tr>
<tr>
<td>Early Head Start Program &amp; Admin</td>
<td>3,403,492.00</td>
<td>1,952,618.71</td>
<td>1,450,873.29</td>
<td>57%</td>
</tr>
<tr>
<td>Head Start Training</td>
<td>130,486.00</td>
<td>69,521.70</td>
<td>60,964.30</td>
<td>53%</td>
</tr>
<tr>
<td>Early Head Start Training</td>
<td>77,082.00</td>
<td>55,012.40</td>
<td>22,069.60</td>
<td>71%</td>
</tr>
<tr>
<td>Total by Program:</td>
<td>16,029,195.25</td>
<td>8,970,185.73</td>
<td>7,059,009.52</td>
<td>56%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>By Agency:</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>MARC</td>
<td>1,594,143.05</td>
<td>773,278.68</td>
<td>820,864.36</td>
<td>49%</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Delegate Agency:</th>
<th>Note</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Family Conservancy</td>
<td>1</td>
</tr>
<tr>
<td>Independence School District</td>
<td>2</td>
</tr>
<tr>
<td>Kansas City Missouri School District</td>
<td>3</td>
</tr>
<tr>
<td>Young Men's Christian Association</td>
<td>4</td>
</tr>
<tr>
<td>School District Partnerships:</td>
<td>Note</td>
</tr>
<tr>
<td>Grandview School District</td>
<td>5</td>
</tr>
<tr>
<td>Raytown School District</td>
<td>6</td>
</tr>
<tr>
<td>Center School District</td>
<td>7</td>
</tr>
<tr>
<td>Blue Springs School District</td>
<td>8</td>
</tr>
<tr>
<td>Lee's Summit School District</td>
<td>9</td>
</tr>
<tr>
<td>Total by Agency:</td>
<td>16,029,195.26</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenues (Match):</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributed Services</td>
<td>4,007,298.81</td>
<td>1,838,348.90</td>
<td>2,168,949.91</td>
<td>46%</td>
</tr>
<tr>
<td>Corporate Grant Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Other Grant Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Program Income</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Total Other Revenues:</td>
<td>4,007,298.81</td>
<td>1,838,348.90</td>
<td>2,168,949.91</td>
<td>46%</td>
</tr>
</tbody>
</table>

Notes:  
1 The Family Conservancy invoices submitted through March 31, 2018  
2 Independence School District invoices submitted through March 31, 2018  
3 Kansas City Missouri School District invoices submitted through March 31, 2018  
4 Young Men's Christian Association invoices submitted through March 31, 2018  
5 Grandview School District invoices submitted through March 31, 2018  
6 Raytown School District invoices submitted through February 28, 2018  
7 Center School District invoices submitted through February 28, 2018  
8 Blue Springs School District invoices submitted through March 31, 2018  
9 Lee's Summit School District invoices submitted through March 31, 2018
Mid-America Missouri Early Head Start  
Program Budget and Actual Expenditures  
Percent of Grant Year Expended 75%  
For the 9 month(s) ending 03-31-18  
MARC Grant Number 48480  
Program Year 4: July 1, 2017 through June 30, 2018  
MISSOURI EARLY HEAD START PY 03

<table>
<thead>
<tr>
<th>By Agency:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Delegate Agency:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Independence School District</td>
<td>667,000.00</td>
<td>470,091.41</td>
<td>267,065.07</td>
<td>60%</td>
</tr>
<tr>
<td>Family Conservancy</td>
<td>826,500.00</td>
<td>607,688.01</td>
<td>285,361.86</td>
<td>65%</td>
</tr>
<tr>
<td>Total by Agency:</td>
<td>$ 1,493,500.00</td>
<td>$ 941,073.07</td>
<td>$ 552,426.93</td>
<td>63%</td>
</tr>
</tbody>
</table>

Notes:
1. ISD - invoices paid thru March 2018
2. TFC - invoices paid thru March 2018
## Mid-America Head Start

Program Budget and Actual Expenditures  
Percent of Grant Year Expended 92%  
For the 11 month(s) ending 03-31-18  
MARC Grant Number 49590  
Program Year 1: May 1, 2017 through April 30, 2018  
Community Health Workers - REACH HealthCare Foundation

<table>
<thead>
<tr>
<th>By Contract:</th>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Contracted Services:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Alma Rivera</td>
<td>37,500.00</td>
<td>18,243.75</td>
<td>19,256.25</td>
<td>49%</td>
</tr>
<tr>
<td>Nakeisha Neverdusky</td>
<td>37,500.00</td>
<td>16,468.75</td>
<td>21,031.25</td>
<td>44%</td>
</tr>
<tr>
<td>Bridgette Smith</td>
<td>-</td>
<td>8,562.50</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>MARC</td>
<td>-</td>
<td>8,684.97</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$ 75,000.00</td>
<td>$ 51,959.97</td>
<td>$ 40,287.50</td>
<td>69%</td>
</tr>
</tbody>
</table>
# Head Start Local Community Support

**Program Budget and Actual Expenditures**

**MARC Grant Number 41700**

For the 53 month(s) ending 03-30-18

<table>
<thead>
<tr>
<th>Grant Budget</th>
<th>Cumulative To Date Expenditures</th>
<th>Remaining Funds</th>
<th>Percent Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>MARC</td>
<td>20,000</td>
<td>17,197.12</td>
<td>2,802.88</td>
</tr>
<tr>
<td>Total Expenditures:</td>
<td>$ 20,000</td>
<td>$ 17,197.12</td>
<td>$ 2,802.88</td>
</tr>
</tbody>
</table>
# FEDERAL HEAD START CREDIT CARD TRANSACTIONS

**April 2018 STATEMENT FOR THE MONTH Ending March 2018**

<table>
<thead>
<tr>
<th>Expense Account</th>
<th>Federal Cost Category</th>
<th>Date of Transaction</th>
<th>MARC</th>
<th>Account Code</th>
<th>Employee</th>
<th>Date of Statement</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>5420</td>
<td>Out of Region Travel</td>
<td>3/21/2018</td>
<td>gvaldovino</td>
<td>61-2-55-42100-421000-5420-00000</td>
<td>ls-Caesars Place</td>
<td>4/2/2018</td>
<td>$181.41</td>
<td>WIPFLI-M Chavez</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>725.64</strong></td>
<td></td>
</tr>
<tr>
<td>5440</td>
<td>Meeting</td>
<td>3/1/2018</td>
<td>tgcastells</td>
<td>61-2-55-42150-4215006-5440-00000</td>
<td>tg-Scratch Bakery &amp; Café</td>
<td>4/1/2018</td>
<td>$94.40</td>
<td>ERSEA and Family Community Engagement Partner Meeting 02/14/18</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3/1/2018</td>
<td>tgcastells</td>
<td>61-2-55-42150-4215206-5440-00000</td>
<td>tg-Scratch Bakery &amp; Café</td>
<td>4/1/2018</td>
<td>$23.60</td>
<td>ERSEA and Family Community Engagement Partner Meeting 02/14/18</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3/16/2018</td>
<td>tgcastells</td>
<td>61-2-55-42150-4215008-5440-00000</td>
<td>tg-Scratch Bakery &amp; Café</td>
<td>4/1/2018</td>
<td>$160.00</td>
<td>Advisory Committee Meeting 3/13/18</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>523.97</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>1,249.31</strong></td>
<td></td>
</tr>
</tbody>
</table>
ISSUE:
VOTE: Approve the 2018 Special Amendment #1 to the 2018-22 Transportation Improvement Program

BACKGROUND:
The Transportation Improvement Program (TIP) is the region’s short-range program, identifying projects to receive federal funds and projects of regional significance to be implemented over the next three-to-five year period. MARC amends the TIP on a quarterly cycle to accommodate changes to projects in the TIP.

The proposed 2018 Special Amendment #1 to the 2018-22 TIP includes one project:

- #410073 - Kansas City International Airport, New Terminal Project

Details of this project are available for review online at: http://www.marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/TIP/TIP-Amendment-Archive/Archive-assets/18SA1amend.aspx

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
The Total Transportation Policy Committee recommended approval of this amendment at its May 15 meeting.

RECOMMENDATION
Approve the 2018 Special Amendment #1 to the FFY 2018-2022 TIP.

STAFF CONTACT
Marc Hansen
ISSUE:
VOTE: Approve Amendment #2 to the 2018 Unified Planning Work Program

BACKGROUND:
The Unified Planning Work Program (UPWP) 1) describes the transportation planning activities MARC and other agencies will undertake during the year; 2) documents the proposed expenditures of federal, state and local funds in support of applications for various planning grants; and 3) provides a management tool for MARC and the funding agencies in scheduling major transportation planning activities, milestones and products.

The proposed 2018 UPWP Amendment #2 will make the following modifications:

- Add a new task funded through the FHWA Resilience and Durability to Extreme Weather Pilot Program to Appendix E - Related Activities
  o E.6 - Blue River Watershed Vulnerability Assessment
- Revise task 2.2 – Metropolitan Transportation Plan to include $6,500 from FHWA-MO for hosting a Megaregions workshop

The revisions are detailed at http://marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/UPWP/UPWP-assets/2018_UPWP_Amend2.aspx. These revisions result in changes to MARC’s budget and work activities for 2018. The amendment was released for public review and comment and no comments were received.

BUDGET CONSIDERATIONS
The amendment results in the addition of $6,500 of funding from FHWA for task 2.2, $150,000 from FHWA for related activity E.6, and adjustments to the required matching funds in the 2018 UPWP.

COMMITTEE ACTION
The Total Transportation Policy Committee approved this amendment to the 2018 UPWP at its May 15 meeting.

RECOMMENDATION
Approve Amendment #2 to the 2018 UPWP.

STAFF CONTACT
Marc Hansen
ISSUE:
VOTE: Approve the draft Regional Pedestrian Policy Plan as a framework to guide future planning and investment policies related to pedestrian issues

BACKGROUND:
MARC staff has coordinated work with the Bicycle Pedestrian and Advisory Committee (BPAC), active transportation stakeholders and the public to develop a “Regional Pedestrian Policy Plan.” Pedestrian issues are crosscutting and multiple regional plans, policies and programs address pedestrian travel. However, MARC has not yet performed a comprehensive review to provide a regional vision for a walk-friendly region.

Work to date on this plan has included an assessment of regional and local work, including a Local Government Pedestrian Inventory. This inventory helped guide the process and creation of recommendations. The plan includes:

1. A review of MARC’s existing plans, policies and programs through a pedestrian lens, accompanied by recommendations to strengthen regional policy, technical work and best practices.
2. Recommendations for policy, technical work and best practices at the local level based on findings of the Local Government Pedestrian Inventory.

The draft plan was presented to various MARC committees for further vetting, and no substantive changes were recommended to the document. A final draft plan has been posted to the MARC website.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
In April 2018 the TTPC recommended adoption of the final draft plan as a framework to guide discussion of pedestrian issues during the development of the Regional Transportation Plan 2050 and future investment policy.

RECOMMENDATION
Approve the final draft Regional Pedestrian Policy Plan as a framework to guide discussion of pedestrian issues during the development of the Regional Transportation Plan 2050 and future investment policy.

STAFF CONTACT
Aaron Bartlett
Martin Rivarola
ISSUE:
VOTE: Authorize final acceptance of designated Aging and Adult Services proposals for SFY 2019 services.

BACKGROUND:
In February, MARC’s Aging and Adult Services department issued Requests for Proposals for selected services to be provided in State Fiscal Year 2019, which begins July 1, 2018. Services that were high-performing, or for which there was no immediate perceived opportunity to improve effectiveness, were renewed where contract provisions allowed (specifically, care management, in-home services, coordinated non-urban transportation for Ray County, and general legal services). Some service specifications for these contracts may need to be updated prior to the start of the new fiscal year (e.g., reporting standards for general legal services).

Proposals for the following services were received and scored by MARC:
- Transportation proposals (demand and demand lift ramp)
- Supportive services proposals (caregiver training & support; structured respite)
- Pre-Plated Home Delivered Meals
- Community Center Services
- Evidence-Based Disease Prevention, Health Promotion
- Catered Meals

In April, the Commission on Aging and MARC Budget & Personnel Committee gave tentative approval to the selection of vendors to provide these services, pending an appeal period that ended May 1. Several appeals were received by that deadline, and all were resolved through discussions with the appealing agencies and modifications to the proposals. A revised proposal rate sheet and summary of the appeals and their resolution are attached.

BUDGET CONSIDERATIONS:
Costs associated with the implementation of service provision for all recommended providers will be incorporated into the SFY 2019 Area Plan Budget.

COMMITTEE ACTION:
The Commission on Aging will consider this item at its meeting on May 17, 2018. The Commission’s meeting was delayed in order to accommodate the scheduled service appeals hearing. The Commission’s recommendation will be reported to Board members on May 22.

RECOMMENDATION:
Authorize final acceptance of designated Aging and Adult Services SFY 2019 proposals.

STAFF CONTACTS:
James Stowe
Bob Hogan
SFY 2019 Aging and Adult Services

Summary of Appeals and Resolution

<table>
<thead>
<tr>
<th>Brief Overview</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Appeals were received from several community centers and were resolved through rate adjustments, service planning, and further discussions with providers</td>
</tr>
<tr>
<td>- An appeal was also received from Legal Aid of Western Missouri, but resolved through further programmatic discussions and a plan for program revision</td>
</tr>
</tbody>
</table>

After announcing its proposed SFY 2019 vendor and rate decisions in April, MARC received appeals from four community centers (Palmer Center/City of Independence, Platte Senior Services Inc., Guadalupe Centers, and Don Bosco Center), and worked to resolve market rates for services with each individual center.

Site Transportation
During these discussions, site transportation was adjusted from a cap of $2.50 to $5.00/unit for urban/suburban centers, which better aligns with market rates for this service. For centers that can provide service below the $5.00 cap, more overall service units may be provided.

The Commission on Aging has asked the staff to examine site transportation as part of a comprehensive review of Aging and Adult Services transportation programming in the upcoming months.

Home-Delivered Meals
Appeals on the home-delivered meal delivery rate were received from Don Bosco and Guadalupe Centers. To accommodate continuation of this service, the total reimbursement for meals was increased to a cap of $7.60 (meal cost plus delivery). For centers that can provide service below the $7.60 cap, more overall service units may be provided.

Evidence-Based Disease Prevention and Health Promotion
Guadalupe Centers appealed evidence-based disease prevention, health promotion programming (Title IIID funding) decisions. MARC intended to enact a region-wide system for specific reimbursement for evidence-based programming within community center contracts. Following the appeal, this point was clarified with Guadalupe Centers and MARC reached an agreement to reserve $10,000 in the Title IIID budget for community centers with the interest and capacity to offer state-approved, evidence-based programming.

Structured Respite
MARC received an appeal from Platte Senior Services, Inc. (PSSI) regarding the Structured Respite program under National Family Caregiver Support funding. The Commission on Aging’s main concern with this service line was the need for stabilization of core services at PSSI during a period of great leadership and organizational change, declining demand for the service at PSSI, and perceived lack of conformity to extant service standards.
In discussions with PSSI, MARC staff became comfortable with a stated plan to stabilize core services, bring on new staff to support programming, reduce the scope and ambition of the Structured Respite program, and seek expert consultation on program development. Therefore, staff recommend proceeding with a small contract for Structured Respite ($23,000) and closely monitoring performance and client demand at PSSI.

Legal Services
Finally, MARC received an appeal from Legal Aid of Western Missouri regarding Legal Services to be provided under the National Family Caregiver Support Program. It was MARC’s intention to substantially improve the reporting structure of this service, which was historically limited in the amount of information provided. In addition, MARC desired to transition legal services to the model enacted with other vendors, where all service prioritization and authorization rests with MARC rather than the vendor to ensure consistency and accountability.

MARC reached a compromise with Legal Aid to offer adult guardianships and other legal services to MARC clients in care management. This targeted approach will align with care plan driven health and health-related outcomes in the care management service population — an integral feature of integrated care. To accommodate significant process changes, Legal Aid will enact a phased approach to the new model, and complete changeover will occur by November 1, 2018.

Resolution
Based on the discussions and modifications outlined above, all appeals were rescinded prior to the scheduled appeals hearing and the hearing was canceled.
Proposed Rates, SFY19

**SFY 2019 Proposal Rate Chart**

Recommendations are shown in bold, shaded text. Final approval will be sought from the Board following formulation of projected cost for each contract.

**1. DEMAND TRANSPORTATION**

The Commission on Aging found no acceptable proposals among those submitted for demand and demand lift-ramp transportation, and suggested that the rate structures added confusion and would prevent effective service provision. Moreover, the Commission raised fundamental questions about the role of MARC’s Aging and Adult Services in transportation throughout the region and tasked staff with exploring these questions more deeply. For example, should MARC funding be deployed in strategic alignment with other transportation funding and service provision, or should it be structured as a specialized supplement to other regional systems?

The Commission recommended extending the contract with the current provider, KC Taxi, for six months to provide staff time to respond to the aforementioned questions.

**Demand Transportation Rate Proposal Summary**

Complex rate structures were received; example rates for a common trip length and duration (10 miles, 15 minutes) are presented here.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
</tr>
</thead>
<tbody>
<tr>
<td>Circulation</td>
<td>--</td>
<td>$33.63*</td>
<td>$33.63</td>
<td>$33.63*</td>
</tr>
<tr>
<td>City of Excelsior Springs</td>
<td>--</td>
<td>$36.50**</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>KC Taxi</td>
<td>--</td>
<td>$24.50/$44.50†</td>
<td>$24.50/$44.50</td>
<td>$24.50/$44.50†</td>
</tr>
<tr>
<td>Secure Medical Transportation</td>
<td>$35.00</td>
<td>$35.00</td>
<td>$35.00</td>
<td>$35.00</td>
</tr>
</tbody>
</table>

* Excludes rural portions of Clay and Platte  
** Excludes urban portions of Clay  
† Pricing dependent upon MARC requiring other contracted respondents to adhere to ADA guidelines.
Demand Lift-Ramp Transportation Rate Proposal Summary (for individuals with mobility assistance devices)

Complex rate structures were received; example rates for a common trip length and duration (10 miles, 15 minutes) are presented here.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Excelsior Springs</td>
<td>--</td>
<td>$33.45**</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>KC Taxi</td>
<td>--</td>
<td>$29.50/$49.50†*</td>
<td>$29.50/$49.50</td>
<td>$29.50/$49.50†*</td>
</tr>
<tr>
<td>Secure Medical Transportation</td>
<td>$40.00</td>
<td>$40.00</td>
<td>$40.00</td>
<td>$40.00</td>
</tr>
</tbody>
</table>

* Excludes rural portions of Clay and Platte
** Excludes urban portions of Clay
† Pricing dependent upon MARC requiring other contracted respondents to adhere to ADA guidelines.

2. PRE-PLATED MEALS — HOME-DELIVERED MEALS

Valley Foods is recommended due to more effective pricing, a high-quality narrative and history of performance, and capacity to assume a large service area in the Kansas City region. The Valley service also offers specialized diabetic, gluten free, and vegetarian meals — a first for the home-delivered meals program.

A system-wide client satisfaction survey was distributed in February 2018. A total of 576 GA Foods clients and 90 Valley Foods clients responded to the survey. Survey results for key questions are highlighted below:

- “How do your meals taste?” — 48% of GA Foods clients and 52% of Valley Foods clients stated “Good to Very Good.”
- “Is there enough food in each meal?” — 71% of GA Foods clients and 84% of Valley Foods clients stated “Yes.”
- “Overall, how are your meals?” — 51% of GA Foods clients and 54% of Valley Foods clients stated “Good to Very Good.”
- “Overall, how is your meal delivery service?” — 52% of GA Foods clients and 74% of Valley Foods clients stated “Very Good.”

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Cass</th>
<th>Clay/Ray</th>
<th>Jackson</th>
<th>Platte</th>
<th>Medicaid</th>
</tr>
</thead>
<tbody>
<tr>
<td>GA Foods</td>
<td>$5.09</td>
<td>$5.09†</td>
<td>$5.09</td>
<td>$5.09</td>
<td>$5.09</td>
</tr>
</tbody>
</table>

| Medicaid Meals (SFY18) | $5.65 |

* Valley Foods proposed $4.55 if all areas are awarded
† GA Foods did not submit a clear bid on Ray County
3. CATERED MEALS

Catered meals proposals are currently under consideration. The Commission on Aging will recommend Catered Meals proposals at its May 17 meeting, and the recommendation will be made available to the MARC Board at the May 22 meeting.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Belton</th>
<th>Ex Spgs</th>
<th>CAC</th>
<th>Liberty</th>
<th>Oak Gr</th>
<th>Palmer</th>
<th>Platte</th>
<th>Ray</th>
<th>Shepherd’s</th>
<th>Former St. Therese</th>
</tr>
</thead>
<tbody>
<tr>
<td>Don Bosco</td>
<td></td>
<td></td>
<td></td>
<td>4.39</td>
<td>4.39</td>
<td></td>
<td></td>
<td></td>
<td>4.57</td>
<td></td>
</tr>
<tr>
<td>Don Bosco Hot Daily HDM</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>8.03</td>
<td></td>
</tr>
<tr>
<td>Treat America, All centers awarded</td>
<td>5.39</td>
<td>5.39*</td>
<td>5.39</td>
<td>5.39</td>
<td>5.39</td>
<td>5.39</td>
<td>5.39</td>
<td>5.39</td>
<td>5.39</td>
<td></td>
</tr>
<tr>
<td>Treat America, partial award</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td>5.67†</td>
<td></td>
</tr>
</tbody>
</table>

* Presumption (former Booth Manor service area)
† Partial award results in unit increase of up to $0.28

4. EVIDENCE-BASED DISEASE PREVENTION, HEALTH PROMOTION

Guadalupe Centers is a recommended community center contractor for SFY 2019 services, and the sole respondent to evidence-based disease prevention, health promotion programming. MARC intends to enact a system of coordination and support for community disease prevention, health promotion efforts, including Guadalupe Centers, during SFY 2019.

Centralizing coordination at MARC will offer equal opportunity among contract community centers to offer these high-value courses to community members. MARC’s coordination will include support for licensing, data reporting, and quality assurance, all of which are components of successful coordination models that have been employed at other sites nationally. Initially, MARC will submit documentation for evidence-based programming for approval by the State Unit on Aging (Missouri Department of Health and Senior Services) for Chronic Disease Self-Management Programs, Stepping On, and Aging Mastery Program. Other programs may be eligible pending appropriate documentation by interested centers.

The Commission recommends enacting centralized coordination of evidence-based programming and reimbursing Guadalupe Centers for program provision under that system. $10,000 in funding will be reserved for Guadalupe and other contract centers with the willingness and capacity to deliver evidence-based programming.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
<th>Ray</th>
</tr>
</thead>
<tbody>
<tr>
<td>Guadalupe Centers</td>
<td>--</td>
<td>--</td>
<td>Amended, 4.00</td>
<td>--</td>
<td>--</td>
</tr>
</tbody>
</table>
5. COMMUNITY CENTER SERVICES (EDUCATIONAL PROGRAMMING AND ADMINISTRATION)

For SFY 2019, community centers were required to respond with plans for enhancing diversity and strength of programs as well as excellence in administration. These plans were structured in the form of a tier advancement matrix, which includes several measurable performance indicators. In the past, dollars were allocated without specific performance parameters that guided levels of reimbursement. This effort represents a strategy to assist MARC supported community centers in “moving beyond the meal.” A shift to provision of more educational programming and health-related services to the community is seen as necessary to counteract significant declines in attendance at congregate meal sites throughout the region. Depending upon the breadth and depth of programming and administrative excellence, community centers proposed financial support not to exceed a specified dollar amount (e.g., bronze, silver, and gold levels with varying dollar ceilings, respectively). Achievement of performance indicators will be periodically measured during the contract year.

Four community centers that received MARC funding in the past did not submit a proposal for SFY 2019: St. Therese, Hillcrest, Buckner, and Booth Manor. MARC has contacted leadership at each center to explore non-response and intention to continue services. For those centers that do not intend to continue services, transition support will be offered for each client, including the option to attend congregate meal programs at an alternate site.

The Commission recommended funding all 13 respondents at the proposed levels of performance. Palestine Senior Activity Center is the only new community center provider for SFY 2019 — all others have previously contracted with MARC. Palestine is a high-capacity community center that serves the Prospect corridor in the urban core.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>URBAN/SUBURBAN</th>
<th>PROPOSED LEVEL</th>
<th>DOLLAR AMOUNT (Not to Exceed)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Palestine Senior Activity Center</td>
<td>Urban/Suburban</td>
<td>Gold</td>
<td>$30,000</td>
</tr>
<tr>
<td>Vesper Hall (City of Blue Springs)</td>
<td>Urban/Suburban</td>
<td>Gold</td>
<td>$30,000</td>
</tr>
<tr>
<td>Guadalupe Centers</td>
<td>Urban/Suburban</td>
<td>Gold</td>
<td>$30,000</td>
</tr>
<tr>
<td>City of Liberty</td>
<td>Urban/Suburban</td>
<td>Gold</td>
<td>$30,000</td>
</tr>
<tr>
<td>Shepherd’s Center Central of KC</td>
<td>Urban/Suburban</td>
<td>Silver</td>
<td>$20,000</td>
</tr>
<tr>
<td>Palmer Center (City of Independence)</td>
<td>Urban/Suburban</td>
<td>Gold</td>
<td>$30,000</td>
</tr>
<tr>
<td>Don Bosco Center</td>
<td>Urban/Suburban</td>
<td>Gold</td>
<td>$30,000</td>
</tr>
<tr>
<td>Cass County Council on Aging*</td>
<td>Rural</td>
<td>Gold</td>
<td>$28,000</td>
</tr>
<tr>
<td>City of Belton</td>
<td>Rural</td>
<td>Gold</td>
<td>$28,000</td>
</tr>
<tr>
<td>City of Excelsior Springs</td>
<td>Rural</td>
<td>Silver</td>
<td>$18,000</td>
</tr>
<tr>
<td>Ray County</td>
<td>Rural</td>
<td>Silver</td>
<td>$18,000</td>
</tr>
<tr>
<td>Platte Senior Services, Inc.</td>
<td>Rural</td>
<td>Gold</td>
<td>$28,000</td>
</tr>
<tr>
<td>City of Oak Grove</td>
<td>Rural</td>
<td>Bronze</td>
<td>$16,500</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>$336,500</strong></td>
</tr>
</tbody>
</table>

* Proposal received late
6. COMMUNITY CENTER SUPPLEMENTAL SERVICES

For SFY 2019, MARC standardized all reimbursement for community center supplemental services (on-site meal preparation, home-delivered meal delivery, and site transportation) by offering per unit reimbursement. Several centers have their own kitchens and prepare hot meals for their congregate settings as well as for delivery to home-delivered meals clients. Note that the total cost for these hot daily home-delivered meals is the meal preparation cost plus delivery cost.

Despite capping the reimbursement rate for home-delivered meal delivery ($2.00/meal) and site transportation ($2.50 urban; $6.00 rural), many centers proposed higher rates and did not submit a waiver for exceeding the rate cap. Further discussions with centers and feasible service rates resulted in an overall home-delivered meal rate of $7.60 (including the meal plus delivery). Delivery reimbursement for several centers will be dependent upon the meal cost of the caterer supplying the center, which will be decided by the Commission on Aging at its May 17th meeting.

Setting a reimbursement rate for home-delivered meal delivery is especially important for the establishment of volunteer driver networks. In previous funding, centers that enacted volunteer delivery networks received limited funding in comparison to paid driver networks. This funding discrepancy de-incentivized the establishment and maintenance of volunteer driver delivery networks, impairing the ability of community centers to achieve sustainable hot daily home-delivered meals.

The Commission recommended amending funding for site transportation to $5.00 for urban/suburban site transportation, and a total meal cost of $7.60 for home-delivered meals. All on-site preparation bids for congregate meals were recommended.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Site Persons Transportation - ($2.50/rural $6.00 cap)</th>
<th>Home-Delivered Meal Delivery - ($2.00 cap)</th>
<th>On-Site Meal Preparation - Congregate Meals</th>
<th>On-Site Meal Preparation - Home-Delivered Meals</th>
<th>Total Home-Delivered Meal Cost Cap (meal+delivery)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Palestine Senior Activity Center</td>
<td>$5.56 (cap, $2.50); Amended: $5.00</td>
<td>$1.92; Amended, cap, $3.14</td>
<td>$4.46</td>
<td>$4.46</td>
<td>$7.60</td>
</tr>
<tr>
<td>Vesper Hall (City of Blue Springs)</td>
<td>$2.50; Amended: $5.00</td>
<td>$2.10 (cap, $2.00); Amended, cap, $3.24</td>
<td>$4.08</td>
<td>$4.36</td>
<td>$7.60</td>
</tr>
<tr>
<td>Guadalupe Centers</td>
<td>$5.00 (cap, $2.50); Amended: $5.00</td>
<td>$3.70 (cap, $2.00); Amended, cap $3.40</td>
<td>$4.00</td>
<td>$4.20</td>
<td>$7.60</td>
</tr>
<tr>
<td>City of Liberty</td>
<td>$5.29 (cap, $2.50); Amended: $5.00</td>
<td>$1.08; Amended, cap dependent on catering bid</td>
<td>N/A</td>
<td>N/A</td>
<td>$7.60</td>
</tr>
<tr>
<td>Shepherd’s Center Central of KC</td>
<td>N/A</td>
<td>$2.00; Amended, cap dependent on catering bid</td>
<td>N/A</td>
<td>N/A</td>
<td>$7.60</td>
</tr>
</tbody>
</table>
### Proposed Rates, SFY19

<table>
<thead>
<tr>
<th>Organization</th>
<th>Rate Guidance</th>
<th>Total Rate</th>
<th>Client Co-Pay</th>
<th>Total</th>
<th>Amount</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Palmer Center (City of Independence)</td>
<td>$5.00 (cap, $2.50); Amended: $5.00</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Don Bosco Center</td>
<td>$4.65 (cap, $2.50); Amended: $5.00</td>
<td>$3.60 (cap, $2.00); Amended, cap $3.29</td>
<td>$4.06</td>
<td>$4.31</td>
<td>$7.60</td>
<td></td>
</tr>
<tr>
<td>Cass County Council on Aging*</td>
<td>Amended, negotiated: $5.00</td>
<td>$2.00; Amended, cap $3.39</td>
<td>$3.71</td>
<td>$4.21</td>
<td>$7.60</td>
<td></td>
</tr>
<tr>
<td>City of Belton</td>
<td>$6.00†</td>
<td>$2.00; Amended, cap dependent on catering bid</td>
<td>N/A</td>
<td>N/A</td>
<td>$7.60</td>
<td></td>
</tr>
<tr>
<td>City of Excelsior Springs</td>
<td>Amended: $6.00</td>
<td>Amended, cap dependent on catering bid</td>
<td>N/A</td>
<td>N/A</td>
<td>$7.60</td>
<td></td>
</tr>
<tr>
<td>Ray County</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td>Platte Senior Services, Inc.</td>
<td>$6.00</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td>City of Oak Grove</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

*Proposal received late  
† Appeared to propose client co-pay (not allowable)

### 7. CAREGIVER TRAINING AND SUPPORT

National Family Caregiver Support funding under Title III E of the Older American’s Act allows for a variety of programming, including several core service areas. Caregiver Training and Support is one of the core service areas. Other MARC Title III E funding includes in-home services that support caregiving as well as family caregiver care management services (services that were renewed with current providers for SFY 2019). MARC is serving additional clients in those two service lines and expanded the geographic coverage of both during last year’s RFP cycle.

This year, MARC attempted to refresh Caregiver Training and Support to establish services with a regional scope and impact. MARC also aimed to enact service prioritization screening efforts and update referral pathways.

The Commission found none of the proposals to be acceptable for funding, largely because of narrow geographic scope, high cost of services, or lack of clarity within the respondent’s proposal. Similar to evidence-based programming, MARC aims to establish coordination of a regional network of program providers for the Caregiver Aging Mastery Program, of which Tri-County Mental Health would be an eligible program provider. Other services proposed by Tri-County Mental Health, including case management, caregiver support groups, and therapy were not found to be in direct alignment with the RFP and funding was not recommended.
The Alzheimer’s Association’s Breakfast Club serves a limited geographic area, is not clearly aligned with client need, and did not offer a clear explanation of measurable health-related outcomes. Legal Aid of Western Missouri submitted a proposal for a service line that needs further clarification with regard to reporting on clients, and service prioritization/authorization. In further discussions, an agreement was made to develop and implement changes by November 1st, 2018.

The Commission recommended that Legal Aid be funded, pending aforementioned process changes, and expressed interest in a coordinated regional system to provide Caregiver Aging Mastery Program courses.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>SERVICE</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
<th>Ray</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tri-County Mental Health</td>
<td>Caregiver Support Group</td>
<td>--</td>
<td>$30.19</td>
<td>--</td>
<td>$30.19</td>
<td>$30.19</td>
</tr>
<tr>
<td></td>
<td>Caregiver Aging Mastery Program</td>
<td>--</td>
<td>$42.29</td>
<td>--</td>
<td>$42.29</td>
<td>$42.29</td>
</tr>
<tr>
<td></td>
<td>Case Management</td>
<td>--</td>
<td>$22.00</td>
<td>--</td>
<td>$22.00</td>
<td>$22.00</td>
</tr>
<tr>
<td></td>
<td>Therapy</td>
<td>--</td>
<td>$82.50</td>
<td>--</td>
<td>$82.50</td>
<td>$82.50</td>
</tr>
<tr>
<td>Alzheimer’s Association</td>
<td>Breakfast Club</td>
<td></td>
<td>$25.52</td>
<td>$25.52</td>
<td>$25.52</td>
<td>$25.52</td>
</tr>
<tr>
<td>Legal Aid of Western Missouri*</td>
<td>Legal Services, Guardianships</td>
<td>$90.91</td>
<td>$90.91</td>
<td>$90.91</td>
<td>$90.91</td>
<td>$90.91</td>
</tr>
</tbody>
</table>

**8. STRUCTURED RESPITE**

Similar to Caregiver Training and Support, MARC attempted to refresh Structured Respite to establish services with a regional scope and impact. Structured Respite is funded under Older Americans Act Title III E, National Family Caregiver Support funding. MARC also aimed to enact service prioritization screening efforts and update referral pathways for structured respite. Structured respite is similar to adult day care, in which caregivers receive competent care of their loved ones, through a structured program with a defined curriculum, to reduce caregiver burden. These structured activities often occur 2-3 days per week.

Shepherd’s Centers of America (operated with support of staff at Northland Shepherd’s Center) has an established structured respite program, dedicated staff, a developed curriculum, history of performance with MARC, and the capacity for regional growth. Platte Senior Services, Inc. has an existing structured respite program, but needs to clarify program structure, staffing, client eligibility/enrollment and curriculum.

Other respondents either had no named facility in which to provide structured respite programming.

The Commission recommended funding Shepherd’s Centers of America and Platte Senior Services, Inc. and ResCare, albeit with the need to clarify program capacity, growth targets, service to high-priority populations, and referral pathways.

<table>
<thead>
<tr>
<th>RESPONDENT</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
<th>Ray</th>
</tr>
</thead>
<tbody>
<tr>
<td>Platte Senior Services, Inc.</td>
<td>$4.50</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ResCare*</td>
<td>$17.88</td>
<td>$17.88</td>
<td>$17.88</td>
<td>$17.88</td>
<td>$17.88</td>
</tr>
<tr>
<td>Shepherd’s Centers of America</td>
<td>$8.49</td>
<td>$8.49</td>
<td>$8.49</td>
<td>$8.49</td>
<td>$8.49</td>
</tr>
</tbody>
</table>

*No named facility*
**CONTRACT RENEWALS**

1. **CARE MANAGEMENT (NATIONAL FAMILY CAREGIVER AND SUPPORTIVE SERVICES)**

Care management, or individualized support for achieving client-defined goals and accessing needed resources and services, was funded through two service providers last year. Service provision has been exemplary, and care management is a high-growth service area.

This year, KC Care Clinic’s contract will be amended to include service to all geographic locations within MARC’s service area. This will provide additional capacity for care management referrals. JFS serves select zip codes in Jackson County.

The Commission recommended renewal of contracts with both existing providers.

<table>
<thead>
<tr>
<th>Current Providers</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
<th>Ray</th>
</tr>
</thead>
<tbody>
<tr>
<td>KC Care Clinic</td>
<td>$54.00</td>
<td>$54.00</td>
<td>$54.00</td>
<td>$54.00</td>
<td>$54.00</td>
</tr>
<tr>
<td>KC Care Clinic (caregiver)</td>
<td>$54.00</td>
<td>$54.00</td>
<td>$54.00</td>
<td>$54.00</td>
<td>$54.00</td>
</tr>
<tr>
<td>JFS</td>
<td></td>
<td></td>
<td></td>
<td>$29.18</td>
<td></td>
</tr>
</tbody>
</table>

2. **IN-HOME SERVICES (NATIONAL FAMILY CAREGIVER AND HOMEMAKER/PERSONAL CARE)**

Last year, in-home services were expanded to all geographic service areas, and new providers were contracted to increase capacity. Generally, service provision has been exemplary. Later, services were consolidated to clarify funding lines, enhance reporting consistency, and ensure standardized service delivery across providers.

Unfortunately, the Kansas City region is no different from the rest of the nation - a shortage of direct care workers for in-home supportive services has become a major, persistent crisis. Due to staffing shortages, capacity to deliver services is far below demand and funding levels.

MARC, Clay County Senior Services, and other partners are investigating a collaborative initiative to launch consumer-directed in-home services for the summer of 2019. This popular option has increased service delivery capacity in some areas of the state because non-traditional care providers can be compensated for direct service delivery.

The Commission recommended renewal of contracts for all current providers, and further exploration of launching consumer-directed in-home services in the KC region.

<table>
<thead>
<tr>
<th>Current Providers</th>
<th>Cass</th>
<th>Clay</th>
<th>Jackson</th>
<th>Platte</th>
<th>Ray</th>
</tr>
</thead>
<tbody>
<tr>
<td>Help@Home</td>
<td>$16.59</td>
<td>$16.59</td>
<td>$16.59</td>
<td>$16.59</td>
<td>$16.59</td>
</tr>
<tr>
<td>HomeCare of Mid-Missouri</td>
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<td>$18.40</td>
<td>$18.40</td>
<td>$18.40</td>
<td>$18.40</td>
</tr>
<tr>
<td>ResCare</td>
<td>$18.12</td>
<td>$18.12</td>
<td>$18.12</td>
<td>$18.12</td>
<td>$18.12</td>
</tr>
<tr>
<td>West Central</td>
<td>$17.50-$18.18</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
3. NON-URBAN COORDINATED TRANSPORTATION

For many years, MARC has procured transportation in rural areas through a bulk contract of service provision that included home-delivered meal delivery, site transportation (to congregate meal sites), and general transportation. Following the shift of home-delivered meals to the frozen model in many areas, MARC’s return-on-investment for non-urban coordinated transportation services declined sharply. However, in Ray County, the provision of service units remains high, and clients are satisfied with the model.

The Commission recommended renewal of Ray County Transportation’s contract.

Current Provider: Ray County Transportation Inc.
ISSUE:
VOTE: Authorize application for funds from the US Economic Development Administration to support economic and workforce development planning

BACKGROUND:
The US Economic Development Administration provides funding to regional organizations and local communities for targeted economic development planning and investments that respond to priority needs. In 2002, MARC submitted a Comprehensive Economic Development Strategy (CEDS) plan to the EDA, outlining economic development needs of smaller outlying communities in the Kansas City region. The plan was developed with involvement from local officials throughout the metro area. The CEDS plan has been updated several times to reflect regional and local strategies to support sustainable economic development, and was last adopted by the MARC Board in April 2014. A new plan is under development, and must be submitted to EDA by February 2019.

EDA approved a district designation for the Kansas City region in 2006, and awarded the first annual planning grant to MARC. The district designation allows MARC and local agencies to apply for EDA funding. MARC has been invited to apply for a three-year grant to support our work from July 1, 2018 through June 30, 2021. The grant would provide $70,000 per year or a total of $210,000.

The grant requires a 50 percent local match, which MARC expects to document with in-kind services on Small Cities Program and workforce development projects.

Funds would be used to assist local communities with economic development and growth-related planning assistance, to support workforce development initiatives, and to connect local economic development objectives to other regional planning work.

BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>210,000</th>
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<tbody>
<tr>
<td>Amount of Grant funds</td>
<td></td>
</tr>
<tr>
<td>Source</td>
<td>Economic Development Administration</td>
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</tbody>
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<table>
<thead>
<tr>
<th>PROJECTED EXPENSES</th>
<th>EDA Grant Funds</th>
<th>In-Kind Match</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel (salaries, fringe, rent)</td>
<td>202,500</td>
<td>210,000</td>
</tr>
<tr>
<td>Contractual</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Pass-Through</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other (supplies, printing, etc.)</td>
<td>7,500</td>
<td>0</td>
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RECOMMENDATION:
Authorize the application for and acceptance of up to $210,000 from the US Economic Development Administration through MARC CSC to support regional economic development planning, workforce development initiatives and small cities support. Authorize the documentation of $210,000 of in-kind services to match the federal funds.

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