AGENDA

*** Pre-meeting and post-meeting: Census Video Messaging Taping of Elected Officials (see enclosed memo)

1. Introductions and Board Sharing Time

2. Recognition of MARC Employee

3. COMPETITIVE ECONOMY
   a. REPORT: KC Rising Status Report and Vision Statement by Sheri Gonzales Warren, Civic Council of Greater Kansas City Vice President and Director of KC Rising

4. EFFECTIVE LOCAL GOVERNMENT
   a. REPORT: Preliminary discussion of 2020 state legislative and administrative policy positions

5. EFFICIENT TRANSPORTATION AND QUALITY PLACES
   a. REPORT: Update on state and regional transportation funding initiatives
   b. REPORT: Briefing on the draft 2020-2024 Transportation Improvement Program for public review and comment

6. THRIVING COMMUNITIES
   a. REPORT: Briefing on the 2019 Kansas City Area Quality of Life Survey

7. BRIEF REPORTS
   a. REPORT: Review of the Metro KC Climate Action Coalition Summit
   b. REPORT: Update on Government-to-University (G2U) and the Governmental Effectiveness Advanced Research (GEAR) Center Challenge

8. VOTE: Approve Consent Agenda
   a. Approve minutes of the August 27, 2019 Board meeting
   b. Approve actions taken at the September 11, 2019, Head Start Advisory Committee meeting
   c. Authorize a grant agreement with Kansas Highway Patrol’s State Homeland Security for emergency services work
   d. Authorize MARC’s Department of Early Learning to contract with The Family Conservancy (TFC) to provide support to the TFC’s Start Young program
   e. Authorize a grant agreement with Missouri Department of Health and Senior Services for
Emergency Services’ Healthcare Coalition work
f. Briefing on the Mid-America Head Start Central Intake Transition
g. Approve ten contractual agreements for on-site support services for Head Start and Early Head Start classrooms
h. Authorize MARC’s Department of Early Learning to submit a grant application to the Ewing Marion Kauffman Foundation to support the regional early learning system
i. Authorize an agreement with Johnson County Emergency Communications to support recordings of ambulance to hospital radio transmissions

9. Executive Director’s Report

10. Other Business

11. Adjournment
BOARD MEMO:
At the September MARC Board meeting, we will have our video production company, Thill Media, at our offices beginning at 10:00 am and for 30 minutes after the meeting. We would ask as many of you as possible to review the sample messages (or a brief message that you feel most comfortable conveying) and select one that you feel comfortable expressing on video. The videographer will try to capture video for as many of you as possible expressing the importance of the 2020 Census and the need for everyone to participate. We will use these very short video clips over the course of the next 6-8 months on social media to promote the census.

STAFF CONTACT:
Marlene Nagel
Barbara Hensley
GENERAL MESSAGES

1. Census Day is April 1, 2020. For the first time, you can answer the census online, by phone or on paper through the mail. Call 2-1-1 or visit Census2020KC.org to learn more.

2. The census is safe, easy and important. Your answers help the community get its fair share of funding for education, health care, housing and nutrition assistance. Answer the survey and make your voice heard.

3. Census 2020 is coming. Remember, census workers will never ask for your Social Security number, a bank account or payment of any kind. Don’t be fooled by anyone threatening you for money or personal information.

4. Starting in March 2020, the Census Bureau will send out mailings to most households with instructions on how to participate online. You can also answer the census via phone or mail. You matter. Get counted.

5. Fill out the 2020 census yourself on your own schedule. It’s easier than having to respond when a census worker knocks on your door. Call 2-1-1 or go to Census2020KC.org to learn more.
OLDER ADULTS

1. Census Day is April 1, 2020. Your information is safe. The Census Bureau will never release your personal information to any government agency. Make yourself count.

2. Census 2020 is coming. If you are not comfortable answering the census online or over the phone, remember you can still complete a paper questionnaire. Visit Census2020KC.org to learn more.

3. No internet? No problem. Free, trusted help is available. Call 2-1-1 or go to Census2020KC.org to learn more.

4. Census data guides funding for services that help older adults remain living safely in their homes and programs that provide financial assistance with utilities. Get counted. Fill out your census form.

5. Census helps us get the health care, education and affordable housing our families need to be successful. Get counted for your children’s sake.

HISPANIC RESIDENTS

1. Completing the census is safe and important. For the first time, you can respond online, by phone or on paper through the mail. Make your voice heard.

2. Census Day is April 1, 2020. By law, census data is confidential. Your answers cannot be shared with immigration or law enforcement agencies. You matter. Get counted.

3. Census data is critical to our children’s future. It helps us get the health care, education and affordable housing our families need to be successful. Get counted for your children’s sake.

4. No internet? No problem. You can complete the census survey on paper or by phone. Call 2-1-1 or go to Census2020KC.org to learn more!

5. Have a new baby? Remember to include your newborn on census forms, even if they are still in the hospital on April 1. Count all kids!
**LGBTQ RESIDENTS**

1. Census 2020 will count everyone living in the country, regardless of their nationality or sexual orientation. Make yourself count!

2. Your personal information is safe. Census data cannot be used to determine housing and public benefits. You matter. Get counted.

3. If you want funding for community services, fair congressional districts and better enforcement of civil rights, complete the 2020 census. The census counts and so do you.

4. Census data impacts funding for things like housing, health, job and social support services. Answer the survey and make your voice heard.

5. Our lives matter, our needs matter. Complete the census. Call 2-1-1 or go to Census2020KC.org to learn more.

**RURAL RESIDENTS**

1. Complete the 2020 census to make sure our community gets its fair share of funding for health care and nutrition assistance. Call 2-1-1 or go to Census2020KC.org to learn more.

2. County roads don’t build themselves. Answer the 2020 census and help ensure funding for local roads and bridges. You Matter. Get Counted.


4. Keep small towns connected. Complete the 2020 census to help secure funding for highway construction and maintaining local roads. The census counts and so do you.

5. Answering the census is important and you can fill out the survey on your own schedule. It’s easier than having to respond when a census worker knocks on your door. Make yourself count.
1. Census data guides $675 billion each year in funding for programs, such as SNAP, the School Lunch Program and CHIP. When children are missed, these programs miss out. Count all kids!

2. Have a new baby? Include your newborn on census forms, even if they are still in the hospital on April 1. Call 2-1-1 or go to Census2020KC.org to learn more.

3. Does your child spend time between two homes? Count them where they stayed on Census Day, April 1. Make you and your kids count!

4. The census counts all people living or staying at an address, not just the family who owns or rents the property. You matter. Get counted.

5. No internet? No problem. You can complete the census survey on paper or by phone. The census counts and so do you.
<table>
<thead>
<tr>
<th>Name</th>
<th>Jurisdiction</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen, Jim</td>
<td>Johnson County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Alvey, David</td>
<td>Unified Government of WyCo/KCK</td>
<td>Mayor/CEO</td>
</tr>
<tr>
<td>Baird, Bill</td>
<td>City of Lee’s Summit</td>
<td>Mayor</td>
</tr>
<tr>
<td>Barnes, Lee</td>
<td>City of Kansas City</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Barry, Susan**</td>
<td>MoDOT</td>
<td>District Planning Manager</td>
</tr>
<tr>
<td>Boehm, Mike</td>
<td>City of Lenexa</td>
<td>Mayor</td>
</tr>
<tr>
<td>Bogle, Hugh**</td>
<td>KDOT</td>
<td>District Engineer</td>
</tr>
<tr>
<td>Burnett, Scott</td>
<td>Jackson County</td>
<td>Legislator</td>
</tr>
<tr>
<td>Copeland, Michael</td>
<td>City of Olathe</td>
<td>Mayor</td>
</tr>
<tr>
<td>Eilert, Ed</td>
<td>Johnson County</td>
<td>Commission Chairman</td>
</tr>
<tr>
<td>Elliott, John</td>
<td>Platte County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Fields, Vernon</td>
<td>City of Basehor</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Gallagher, Danny</td>
<td>Miami County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Gerlach, Carl</td>
<td>City of Overland Park</td>
<td>Mayor</td>
</tr>
<tr>
<td>Hall, Heather</td>
<td>City of Kansas City</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Hanzlick, Janee</td>
<td>Johnson County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Harrington, Jeff</td>
<td>City of Bonner Springs</td>
<td>Mayor</td>
</tr>
<tr>
<td>Jarrold, Dick**</td>
<td>KCATA</td>
<td>Vice President</td>
</tr>
<tr>
<td>Johnson, Harold</td>
<td>Unified Government of WyCo/KCK</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Kidwell, Brian**</td>
<td>MoDOT</td>
<td>Asst. District Engineer</td>
</tr>
<tr>
<td>King, Bob</td>
<td>Ray County</td>
<td>Presiding Commissioner</td>
</tr>
<tr>
<td>Lucas, Quinton</td>
<td>City of Kansas City</td>
<td>Mayor</td>
</tr>
<tr>
<td>Lopez, Beto</td>
<td>City of Lee’s Summit</td>
<td>Mayor Pro Tem</td>
</tr>
<tr>
<td>Makinen, Robbie**</td>
<td>KCATA</td>
<td>President/CEO</td>
</tr>
<tr>
<td>Markley, Angela</td>
<td>Unified Government of WyCo/KCK</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Martin, Jeremy</td>
<td>City of Oak Grove</td>
<td>Mayor</td>
</tr>
<tr>
<td>McKiernan, Brian*</td>
<td>Unified Government of WyCo/KCK</td>
<td>Commissioner</td>
</tr>
<tr>
<td>McTaggart, John</td>
<td>City of Edwardsville</td>
<td>Mayor</td>
</tr>
<tr>
<td>Medsker, Mike</td>
<td>Cass County</td>
<td>Recorder of Deeds</td>
</tr>
<tr>
<td>Moriarty, Michael**</td>
<td>KDOT</td>
<td>Chief of Transportation Planning</td>
</tr>
<tr>
<td>Nolte, Jerry</td>
<td>Clay County</td>
<td>Presiding Commissioner</td>
</tr>
<tr>
<td>Odom, Jimmy</td>
<td>Cass County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Owen, Gene</td>
<td>Clay County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Preisinger, Mark</td>
<td>City of Leavenworth</td>
<td>City Commissioner</td>
</tr>
<tr>
<td>Ridgeway, Luann</td>
<td>Clay County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Roberts, Rob</td>
<td>Miami County</td>
<td>Commission Chairman</td>
</tr>
<tr>
<td>Ross, Carson</td>
<td>City of Blue Springs</td>
<td>Mayor</td>
</tr>
<tr>
<td>Schieber, Ron</td>
<td>Platte County</td>
<td>Presiding Commissioner</td>
</tr>
<tr>
<td>Schwach, Paula</td>
<td>City of Westwood Hills</td>
<td>Mayor</td>
</tr>
<tr>
<td>Skoog, Curt</td>
<td>City of Overland Park</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Smith, Doug</td>
<td>Leavenworth County</td>
<td>Commission Chairman</td>
</tr>
<tr>
<td>Spears, Fred</td>
<td>City of Overland Park</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Stark, Holly</td>
<td>City of Peculiar</td>
<td>Mayor</td>
</tr>
<tr>
<td>Suter, Carol</td>
<td>City of Gladstone</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Van Camp, Tom</td>
<td>City of Independence</td>
<td>Mayor Pro Tem</td>
</tr>
<tr>
<td>Vogt, Marge</td>
<td>City of Olathe</td>
<td>Councilmember</td>
</tr>
<tr>
<td>Walker, Rick</td>
<td>City of De Soto</td>
<td>Mayor</td>
</tr>
<tr>
<td>Walters, Jim</td>
<td>Unified Government of WyCo/KCK</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Weir, Eileen</td>
<td>City of Independence</td>
<td>Mayor</td>
</tr>
<tr>
<td>White, Frank</td>
<td>Jackson County</td>
<td>County Executive</td>
</tr>
<tr>
<td>Wood, Dagmar</td>
<td>Platte County</td>
<td>Commissioner</td>
</tr>
<tr>
<td>Ye, John</td>
<td>City of Westwood</td>
<td>Mayor</td>
</tr>
</tbody>
</table>

*Public Transit Representatives (Voting)  **Public Transit Advisory Representatives (Non-Voting)
ISSUE:
Introductions and Board Sharing Time

BACKGROUND:
Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.
ISSUE:
Recognition of MARC Employee

BACKGROUND:
Lisa Danbury is celebrating 20 years at MARC and is a Small Cities Program Manager in the
Community Development Department. Lisa will be recognized at the meeting for her
contributions to the agency.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
David Warm
ISSUE:
REPORT: KC Rising Status Report and Vision Statement

BACKGROUND:
KC Rising, the region’s initiative for boosting economic performance, is supported by a partnership of the Civic Council of Greater Kansas City, the Kansas City Area Development Council, the Greater Kansas City Chamber of Commerce and MARC. KC Rising arose from a joint analysis by the Brookings Institution and MARC that analyzed the region’s economic competitiveness relative to peer metros with respect to three drivers of regional prosperity: the performance of its traded sectors (TRADE), its capacity for innovation and entrepreneurship (IDEAS), and quality of its human capital (PEOPLE). These drivers are, in turn, supported by enablers that include high-impact PLACE investments, such as quality, affordable housing choices and transportation systems; effective governance and POLICY decisions; and improving social and economic INCLUSION.

The KC Rising Steering Committee is comprised of business and institutional leaders from across the region. Independence Mayor Eileen Weir and Unified Government Mayor David Alvey represent the MARC Board on the Steering Committee. (Mayor Alvey recently replaced Mayor Copeland of Olathe in this capacity.) MARC’s role in the partnership has focused heavily on human capital strategies and helping to develop and track metrics to measure our progress compared to other regions.

Earlier this year, as KC Rising completed is fourth year, its leaders undertook an assessment of the initiative’s progress and overall direction. The assessment concluded that while much has been accomplished, KC Rising needs to reorient itself to scale up the impact of its efforts by: 1. moving from launching initiatives to strengthening systems; 2. being more intentional about fostering inclusive opportunity and prosperity, and 3. more fully addressing economic enablers, including place-oriented strategies. The group affirmed the following key roles for KC Rising:

- **Articulate** a regional vision and strategy for economic prosperity
- **Align** regional assets and initiatives (rather than launch new programs)
- **Advocate** for outcomes at the civic, regional, state and federal levels
- **Analyze** progress through metrics
- **Act** when necessary to fill in gaps and address new opportunities

Over the last several months, KC Rising has undertaken a series of efforts to more fully develop a shared vision for regional prosperity and a clear strategy to advance that vision. KC Rising has conducted discussions with civic volunteers and organizations and engaged the general public through a survey and public forums held in libraries across the region. In addition, KC Rising is reorganizing work groups to refresh its strategies on trade and ideas, to ensure greater diversity across all its activities, and to more fully define place, policy and inclusion goals that align with its emerging vision. Broadening the KC Rising vision and
strategy to encompass these economic enablers will create opportunities for greater engagement of public officials through MARC and other forums.

Sheri Gonzales, formerly a member of the MARC Staff, now Vice-President and Director of KC Rising at the Civic Council of Greater Kansas City, will update the MARC Board on the vision process and related efforts to broaden KC Rising’s scope, impact and participation. Sheri will refer to the enclosed working draft of a KC Rising vision statement that reflects regional conversations to date. It is likely an update draft will be circulated at the MARC Board meeting for review and comment.

RECOMMENDATION:
None at this time. Information only.

STAFF CONTACT:
David Warm
Frank Lenk
KC Rising Shared Vision Statement

How does a 14-county metropolitan area, separated by a state line, with proud histories in every town that both set a foundation and cast shadows, come together to get something done to address our challenges and capitalize on our opportunities? KC Rising has accepted the challenge.

KC Rising’s shared vision for regional prosperity will lead to strategic and intentional action around a set of common goals with defined measures of success. This interdependent approach will address root causes and achieve an outcome that is bigger than the sum of its separate parts. When successful, individuals will come and stay in KC because of the quality of opportunity available.

These seven goals were developed through a community-engaged process and will serve as the foundation for our collective action to achieve a shared vision of regional prosperity.

1) **Quality Education Systems**
   KC needs a robust talent pipeline with work-ready individuals. Educational attainment is important to positioning individuals for success. Education systems should have strong connections to employers across the continuum of learning (P-20 and non-credit.) The systems that are established should provide inclusive preparation for all.

2) **Safe Neighborhoods & Housing Choice**
   KC residents need a safe environment to raise their families and grow professionally. People should have a choice of which neighborhood in which to live – embracing the different character, culture, and history that makes KC and its neighborhoods unique.

3) **Transportation Options for Commuters**
   Transportation infrastructure is important to business retention, expansion, and recruitment. Employers need access to talent and talent needs consistent, reliable and efficient access to jobs. Most quality jobs should be accessible via public transportation in a typical commute. Investment in transportation infrastructure should reflect regional economic values and provide transportation options for commuters; including transit, bike and pedestrian options.

4) **Economic Inclusion**
   KC will maintain a widely shared sense that people can improve their situation and enjoy a quality of life. KC will provide an environment where people feel valued and like they can add value. To achieve this, the history that divided the races will need to be explicitly addressed.

5) **Economic empowerment**
   A vibrant entrepreneurial ecosystem to support the growth of companies can grow net new jobs for the community and reverse the wealth gap. All entrepreneurs should be treated fairly when pursuing entrepreneurial endeavors.
6) **Sector Strength**

When KC leaders organize around a sector, together we can move it farther, faster and further. KC should organize around sectors of excellence and sectors of differentiation.

7) **Celebrate KC’s Unique Character & Culture**

KC will maintain its reputation for generosity and its residents will continue to give back to create an environment that is healthful and beautiful. There is palpable pride – we wear it, we exude it. There is connection and engagement with arts, sports and entertainment.

Metros that are doing well did not get there by accident – it took intention, alignment, collaboration and strategic action. KC can learn from but will not replicate our peer metros. Our town has all the right ingredients for success, momentum and untapped potential. The business community is uniquely positioned to lead. KC Rising is a community platform that provides connectivity to others working to same ends, a coalition of supporters and support, and a venue to celebrate progress and accomplishment. Regional prosperity is possible, but only together.
ISSUE:
REPORT: Preliminary discussion of 2020 state legislative and administrative policy positions

BACKGROUND:
Each year, the MARC Board adopts state legislative agendas for Missouri and Kansas, after seeking input from local governments and regional committees. The information is then shared with partner organizations and local governments to coordinate positions of importance to the region, and as appropriate, positions are communicated to state legislators. Policy positions adopted by the MARC Board are intended to convey the preponderance of views among the region’s local governments and other MARC partners and do not necessarily convey support by each entity for each position.

In September, the board is asked to provide input to the agendas and identification of priority issues. MARC staff is still soliciting input from committees and outside partners. The revised state legislative agendas will be presented to the MARC Board in October with a request for adoption.

RECOMMENDATION:
Receive feedback only. The MARC Board of Directors will be asked to adopt the 2019 platform in October.

STAFF CONTACT:
Marlene Nagel
DRAFT 2020 MISSOURI LEGISLATIVE ISSUES

(Priority issues will be identified for October Board meeting)

LOCAL GOVERNMENT AUTHORITY

Local Government Home Rule
Effective local government is built on the longstanding principle of home rule that is embedded in many statutory provisions, which enables cities and counties to legislate and determine local affairs. Many state and federal statutory, budgetary and regulatory actions limit the ability of local leaders to make decisions. They often impose financial burdens and impede the ability of local communities to govern themselves. **Recommendation: Consider the impacts of state statutes and budget decisions on local governments, avoid unfunded requirements, and support the principle of flexible home rule to maximize opportunities for local self-determination.**

Streamline Sales Tax
Local governments are being impacted by the increasing use of online sales for goods and services, and a corresponding decrease in sales at retail store locations. A number of states have allowed for sales taxes to be applied to online sales based on the delivery address for purchased goods. **Recommendation: Support legislation to allow for collection of sales tax for online retail purchases.**

TRANSPORTATION

Transportation Funding
State legislators must address the issue of insufficient revenues at the state level to meet Missouri’s multi-modal transportation needs. This includes taking steps to protect the integrity of current state funding and working to identify new resources for highway, major roadway and bridge infrastructure, public transit, bicycle, pedestrian and aviation needs across the state and in the Kansas City metro area. In 2017, the General Assembly adopted HCR 47, which established the 21st Century Missouri Transportation System Task Force. From the 21st Century Transportation System Task Force report: "Providing cost-effective multimodal options for Missouri businesses and residents would add efficiency and resiliency to our state’s economy. Even a small investment of about $80 million (about $1.55 per month per driver) would allow MoDOT to give attention to transit, railroads, waterways, bike/pedestrian facilities, airports, and more. Expanding the state’s portfolio of transportation is an inexpensive way of attracting and retaining new and existing residents and businesses, especially as transportation preferences shift in new directions." **Recommendation: Identify additional resources in addition to the gas tax to address the state’s growing transportation needs, including funds for public transit.**

Automated Vehicles
State legislators must consider the potential opportunities and challenges that early adoption of automated vehicle technologies could offer businesses, residents and communities in Kansas and Missouri. Potential opportunities include enhanced safety and efficiency in highway, freight and public transportation operations. Potential challenges include increased infrastructure maintenance costs, impacts to state and local revenues, new traffic and pedestrian safety concerns and uncertainty about liability and insurance requirements for driverless vehicles.

Transportation innovations, including autonomous and connected vehicles, hold promise to improve safety, decrease operating costs and enhance regional economic competitiveness for key sectors including design professional services, automotive manufacturing and freight and logistics businesses.
Recommendation: Develop state policies to enable and encourage safe and effective deployment of autonomous and connected vehicles. Policies and regulations should promote local innovation, maintain the integrity of local transportation systems, and be compatible in both Missouri and Kansas.

Transportation Safety
There is increasing support to address the use of wireless devices by drivers. Other safety issues: support a primary seat belt law; maintain current law requiring helmet use for motorcycles; and strengthen protections for transit operators from workplace violence. Recommendation: Support legislation that will restrict use of wireless phones to hands-free technology and broaden restriction on texting while driving to apply to drivers of all ages. Consider support for other safety measures around motorcycle helmet use, primary seat belt law and safety for transit operators.

Child Care Subsidies
Quality early learning is critical to helping children to be ready to enter kindergarten and thrive in school and in life. Access to quality child care creates a more productive workplace as well. Parents who trust that their child is well cared for while they are working and who have access to quality, reliable child care are more productive employees and are less likely to miss work due to child care concerns. But the cost of child care can be prohibitive for many parents. In 2019, the average annual cost of infant care in Missouri is $10,041. Infant care in Missouri costs 19.7% more per year than in-state tuition for a four-year public college. In order to help parents work and to provide children with safe, quality child care, Missouri provides child care assistance to qualifying families based on income. Without this assistance, quality child care options would be out of reach for many of Missouri’s most at-risk families.

Nationwide, the average income eligibility for child care is 180 percent of the federal poverty level. Eligibility for Missouri’s child care assistance program has long been lower than most other states, ranking 49th in 2014. Although lawmakers did increase eligibility levels, Missouri still lags behind most other states, including most neighboring states. In addition, subsidy reimbursement rates for providers in many regions of the state are still below 75 percent of the actual market rates for child care. These lower rates make it difficult for providers to serve subsidy-eligible children, making it nearly impossible for many low-income families to access quality child care programs for their children.

Recommendations: (1) Support efforts to increase the income eligibility rate for families who qualify for child care subsidies to 185 percent of the Federal Poverty Level; (2) Increase the child care reimbursement rate for child care subsidies to 75 percent of the current market rate; and (3) Ease the sudden loss of subsidy eligibility that can be triggered by minor income increases (the “cliff effect”).

Quality Rating and Improvement Systems (QRIS)
Quality Rating and Improvement Systems provide a framework for a comprehensive early childhood system by measuring and setting benchmarks for quality; developing infrastructure to provide targeted and coordinated quality improvement supports to programs; and providing families with useful information to help them make informed child care choices. In 2017 Missouri passed legislation to develop and pilot an early learning quality assurance report. And in 2019, funding was provided to pilot a Quality Assurance Report (QAR). The QAR is a helpful start to measuring and supporting quality, however, due to differences that are present in needs, structures, and resources throughout the state, a framework that allows for regional customization could provide important support for quality improvement efforts. Recommendation: Support efforts to fund the development and full implementation of a QRIS framework for the state of Missouri while advocating for regional customization.
Expand Access to Quality Home Visiting Programs
Research shows high quality home visiting programs, like Parents as Teachers, provide parents with children under the age of five with parenting support and child development knowledge to help prepare children for school at a time when the child’s brain is developing at its most rapid pace. Budget cuts over the past decade have restricted PAT and other quality home visiting programs from reaching all the Missouri families that could benefit from these vital services.
Recommendation: Support efforts to expand funding for high quality home visiting programs to increase access for more Missouri families.

ENVIRONMENT
Solid Waste and Recycling
The MARC Solid Waste Management District is one of 20 such districts in Missouri charged to supporting local communities to increase waste reduction and recycling to reduce the material going to landfills.
Recommendation: Continue support for solid waste management districts in Missouri in order to protect local government rights to develop and implement local and regional integrated solid waste management systems and strategies, including waste disposal and materials diversion facilities and services, which are designed to protect human health and the environment and to maximize waste reduction and diversion.

Energy Conservation
Communities in the Kansas City region and throughout the state have adopted energy efficiency initiatives to save money, drive investment, create jobs and reduce environmental impacts. Continued investment in energy efficiency programs translate into economic returns for the state. Renewable energy and energy efficient technologies offer the potential to create a state and local communities that are environmentally sustainable and economically prosperous. Recommendation: Support legislation to encourage greater investment in energy conservation and renewable energy and energy efficient technologies.

HEALTH AND MEDICAL
Medicaid support for Community Paramedic and Community Health Worker
National studies show that helping connect patients with non-medical social and community services as well as helping them follow their doctor’s directions can improve patient outcomes and reduce health care costs. EMS agencies are establishing programs targeted to those residents who call for emergency transports by EMS agencies to help them prior to the 911 call. These community paramedic programs enable EMS agencies to help residents get connected to community services and understand and follow doctor directions. Similarly, health care and other community organizations employ frontline health care workers called Community Health Workers to help connect patients with community-based services and learn how to manage their health care. Neither of these services are currently able to be reimbursed by Missouri Medicaid when the patient is covered by that insurance. A change to Missouri’s Medicaid Plan would enable reimbursement for EMS agencies and community organizations to improve services to patients and reduce health care costs. Recommendation: Seek a Medicaid State Plan amendment to allow for reimbursement for Community Paramedic and Community Health Worker services.

Revise Do Not Resuscitate Law to allow for TPOPP
TPOPP is based on the belief that individuals have the right to make their own health care decisions. The Transportable Physician Orders for Patient Preferences (TPOPP) initiative is designed to honor values and goals of care for persons living with serious illness. It is designed to address the needs
of seriously ill patients by translating patient goals and preferences into medical orders, whether the person is in a hospital setting, skilled nursing facility or living independently in their own community. The Do Not Resuscitate Law in Missouri does not allow for TPOPP. **Recommendation: Revise Missouri DNR laws to enable seriously ill patients and their families to work with their physicians to translate their preferences into medical orders.**

**Ground ambulance regarding surprise billing**
Surprise medical bills occur when an insured patient visits an emergency room and unintentionally receives care from a provider that is not in their insurance company's network. This often occurs when the hospital is in-network and the provider is not. Legislation is being considered at the federal and state levels to restrict ambulance billing. **Recommendation: Recognize the need for ground ambulances to bill patients to cover transport and treatment costs, and avoid legislation that would limit ground ambulance billing systems.**

**Time-Critical Diagnosis**
The TCD program provides for the rapid recognition of stroke, heart attacks (STEMI) and serious trauma by EMS services and hospitals. MARCER, the regional committee for EMS and hospital coordination, played a leadership role to establish the Missouri TCD program. The original legislation passed in 2008 was ground breaking in the nation as an effort to assure all patients with these critical problems rapid and effective management no matter where they are in Missouri. There are numerous medical studies that have demonstrated that a statewide system approach has a dramatic impact on the outcome of these patients. The Missouri TCD law sets up a system where the ambulance services will identify and rapidly transport patients to hospitals that have been previously designated based upon the resources and personnel they have to treat these specialized situations. The hospitals are designated at differing levels and the various regions of the state have developed plans to pre-determine where these patients will be taken to expedite care. The whole concept is based upon getting the right patient to the right hospital rapidly. **Recommendation: Support funding to continue the Time Critical Diagnosis Program with certification of hospitals as trauma centers and provide funding to support the collection of data to demonstrate the effectiveness of the TCD program.**

**Support the Expansion of Health Care Insurance Coverage**
Missouri did not expand Medicaid (MO HealthNet) under the Affordable Care Act (ACA). Non-disabled adults without children are not eligible for Medicaid regardless of how low their income is, and parents with dependent children are only eligible with incomes that don’t exceed 22 percent of the poverty level. Only Texas and Alabama have lower Medicaid eligibility caps, at 18 percent. If Missouri were to expand Medicaid, an estimated 200,000 people would be newly eligible for coverage. Missouri is one of 14 states that have not yet expanded coverage (Idaho and Nebraska are counted among the states that have expanded coverage, although their coverage expansions don’t take effect until 2020). There are 124,000 people in Missouri who are in the coverage gap and have no realistic access to health insurance. **Recommendation: Expand Medicaid coverage to increase health care access for low- and moderate-income residents that are not currently covered by the program.**

**Prescription Drug Monitoring Program (Registry for Opioids)**
Missouri is one of a few states that do not have a drug monitoring program for physicians to check on opioid prescriptions for patients prior to issuing additional prescriptions. **Recommendation: Support the creation of a statewide prescription registry for opioids for use by physicians.**

**Public Health Funding**
The state of Missouri provides little state funding to support local public health departments. The funding is important to ensure that the public’s health is protected from disease outbreaks and that the
public’s health is improved through preventive programs and services. **Recommendation: Increase state financial support for local public health.**

**Workers’ Compensation for Cancer for Firefighters**
Missouri disability law presumes that when certain cancers cause death or disability among active-duty firefighters who do not use tobacco, it’s a line-of-duty death, but this only affects disability/retirement benefits. Legislation has been introduced in the General Assembly for the past two years (HB 862 last year) but has not advanced to recognize this diagnosis for workers’ compensation coverage. Currently, 33 states now cover firefighters for one or more cancers under workers’ compensation. **Recommendation: Support the extension of workers’ compensation for cancer diagnosis for firefighters who did not smoke.**

**Funding for Older Adult Services**
MARC is the Area Agency on Aging and provides services to older adults including home delivered meals that are supported with state and federal funds. The state has reduced its support for these programs, which are experiencing substantial increases in demand as the number of older adults grows. **Recommendation: Increase state funding to Area Agencies on Aging for home delivered meals and other services.**

**WORKFORCE DEVELOPMENT**

There is a need to increase opportunities for high school students to earn college credit hours from public or nonprofit postsecondary institutions in the Kansas City area that offer programming that supports their career interests, including skilled trades. **Recommendation: Support legislation to allow qualifying students to seek state financial aid for college courses taken prior to high school graduation, and support policy changes that would simplify the current process for certifying teachers to teach these dual credit courses and improve access by removing geographic restrictions.**

Education at the K-12 and college and university levels is changing to better align educational outcomes with the needs of students to become career-ready and to better meet the needs of the region’s employers. **Recommendations: Support state education policy that encourages school districts to adopt curriculum and teaching methods to help students be ready to enter the workforce, and develop career pathways, internships and apprenticeships aligned to local workforce needs. Support appropriate funding of Access Missouri and the Missouri A+ Schools Program to ensure that all eligible students can receive meaningful tuition support.**
DRAFT 2020 KANSAS LEGISLATIVE ISSUES
(Priority issues will be identified by October board meeting)

LOCAL GOVERNMENT AUTHORITY

Local Government Home Rule
Effective local government is built on the longstanding principle of home rule that is embedded in many statutory provisions, which enables cities and counties to legislate and determine local affairs. Many state and federal statutory, budgetary and regulatory actions limit the ability of local leaders to make decisions. They often impose financial burdens and impede the ability of local communities to govern themselves. **Recommendation:** Consider the impacts of state statutes and budget decisions on local governments, avoid unfunded requirements, and support the principle of flexible home rule to maximize opportunities for local self-determination.

TRANSPORTATION

Funding
**Recommendation:** Look for ways to raise new revenues to address the state’s transportation needs and protect existing T-WORKS funds for transportation purposes.
The Kansas Legislature passed T-WORKS in May 2010 to support continued investment in the state’s transportation system. The Kansas Department of Transportation has outlined a $4.3 billion plan to ensure the preservation of the state’s highways and bridges. MARC supports the implementation of an effective multi-modal transportation program aligned with the region’s priorities, measures to encourage regional approaches to public transit and transportation planning, and the practice of long-term multi-year comprehensive transportation programs developed in collaboration with local governments and other stakeholders. State investment in the regional transportation system will facilitate business access to workforce, access to goods and services and access to external markets for local products. A well-funded, well-planned and well-maintained multi-modal transportation system will enhance regional competitiveness by helping attract, retain and grow area businesses.

Automated Vehicles
State legislators must consider the potential opportunities and challenges that early adoption of automated vehicle technologies could offer businesses, residents and communities in Kansas and Missouri. Potential opportunities include enhanced safety and efficiency in highway, freight and public transportation operations. Potential challenges include increased infrastructure maintenance costs, impacts to state and local revenues, new traffic and pedestrian safety concerns and uncertainty about liability and insurance requirements for driverless vehicles. Transportation innovations including autonomous and connected vehicles hold promise to improve safety, decrease operating costs and enhance regional economic competitiveness for key sectors including design professional services, automotive manufacturing and freight and logistics businesses. **Recommendation:** Develop state policies to enable and encourage safe and effective deployment of autonomous and connected vehicles. Policies and regulations should promote local innovation, maintain the integrity of local transportation systems, and be compatible in both Missouri and Kansas.

Transportation Safety
Safety is a growing concern among transportation professionals, law enforcement and others. The legislature is urged to address a number of safety issues in 2020, including: retain the current 75 mph speed limit (not increasing it); amend current law to include liability protection for Child Passenger...
Safety Technicians and their agencies; support helmets for children under 18 years of age using ATVs; and encourage attentive driving.

**EARLY LEARNING**

**Child Care Subsidies**

One of the primary obstacles to keeping parents in the workforce is the availability of affordable child care. If Kansas children do not have child care, their parents cannot work. Without access to child care assistance, many low-income working parents must choose between their work and the wellbeing of their children. The average annual cost of infant care in Kansas is $11,222. Infant care costs 28.4% more per year than in-state tuition for a four-year public college. In FY 2018, Kansas received a historic $19.2 million increase in Child Care Development Block Grant funding. With this funding, Kansas raised the subsidy reimbursement rate from the 40th percentile of 2014 markets to the 65th percentile of 2017 markets. However, subsidy reimbursement rates for providers in many regions of the state are still below 75% of the actual market rates for child care. These lower rates make it difficult for providers to serve subsidy eligible children and nearly impossible for many low-income families to access quality child care programs for their children. **Recommendations:** (1) Support efforts to increase the income eligibility rate for families who qualify for child care subsidies to 185 percent of the Federal Poverty Level; (2) Increase the child care reimbursement rate for child care subsidies to 75 percent of the current market rate; and (3) Reduce barriers to subsidy access through modification of eligibility requirements.

**Children’s Initiatives Fund and the Kansas Endowment for Youth Fund**

The Kansas Endowment for Youth Fund (KEY) and Children’s Initiatives Fund (CIF) were created by the Legislature in 1999 and serve as the cornerstone of funding for the Kansas early care and education system. The KEY Fund is designed to serve as an endowment for investments in early education and is funded by annual payments from the Master Tobacco Settlement Agreement. Money flows from the KEY fund into the CIF, and from there is distributed to early childhood programs. This infrastructure has created a successful system that the Kansas Legislature’s own efficiency audit described as a gold standard for government accountability. Maintaining the state’s investment in the CIF and ensuring that all future KEY funds are invested in the CIF will ensure that today’s children will be equipped to lead Kansas toward a more prosperous future. **Recommendation:** Support efforts to protect existing funding for the CIF and KEY funds and work to secure future funding to protect these critical investments in early childhood programs across Kansas.

**Expand Access to Quality Home Visiting Programs:**

Research shows high quality home visiting programs provide parents with children under the age of five with parenting support and child development knowledge help prepare children for school at a time when the child’s brain is developing at its most rapid pace. Although recent changes now allow the Parents as Teachers (PAT) program to serve more families, budget cuts over the past decade have restricted PAT and other quality home visiting programs from reaching all the families that could benefit from these vital services. **Recommendation:** Support efforts to expand funding for high quality home visiting programs to increase access for more Kansas families.
HEALTH AND MEDICAL

Support the Expansion of Health Care Insurance Coverage
Fourteen states — including Kansas — have not expanded Medicaid under the terms of the Affordable Care Act (ACA). In 2017, the Kansas Legislature passed a Medicaid expansion bill that was vetoed by then-Governor Sam Brownback. The Kansas House passed a bill in 2019 to expand Medicaid, but the Senate did not take action. It is estimated by the Kansas Health Institute that nearly 130,000 Kansans (including 90,000 adults and 40,000 children) would enroll in KanCare if Medicaid is expanded, an increase of 31 percent in the number of program enrollees. Of the projected new enrollees, about 75,000 were previously uninsured, while about 55,000 were already insured and expected to switch to KanCare. Expand Medicaid coverage to increase health care access for low- and moderate-income residents that are not currently covered by the program.

Remove ambulance services from KanCare as a step to seek to qualify for a GEMT Medicaid Supplement program
Currently, ground ambulance services are paid by the KanCare insurance companies using the Medicaid rates set by the Kansas Department of Health and Environment. However, there are different rules with each company making the process cumbersome and time consuming without any savings to Kansas due to the nature of the ground ambulance operations. The payment structure for an EMS agency is limited and the KanCare insurance companies deal with many transactions of relatively small payments. Ground ambulance services would benefit through a simplified and singular billing process instead of the variations between the three KanCare providers as well as KDHE. The key benefit to the ground ambulance services is that presently CMS will not allow Kansas to utilize any of the Medicaid supplement programs that currently are available to EMS agencies, which could lead to increased payment rates without any cost to Kansas. Around the nation, many states have gotten CMS approval to use either a Certified Public Expenditure (CPE), an Intergovernmental Transfer (IGT) or a Federal Reimbursement Allowance (FRA or also known as a provider tax such as what the Kansas hospitals and nursing homes presently use under Kansas law). Removing the ground ambulance services from the KanCare program would allow KDHE to establish a program that will benefit the ambulance services in Kansas over $9 million/year. Recommendation: Remove ambulance services from KanCare and enable KDHE to provide direct reimbursement under Medicaid so that ground ambulance services may pursue a Medicaid supplement program and allow for more reasonable Medicaid rates for Kansas ground ambulance services.

Support proper funding of Trauma program
In 2014 dedicated funding for the Trauma program was shifted to other state programs leaving the program with a pending shortfall. It is estimated that the program will run out of funds in 2020 or 2021. We urge KDHE to restore the minimum funding provided prior to the 2014 cuts and consider steps to initiative efforts to better support the inclusion of all hospitals in the trauma program.

Ground ambulance regarding surprise billing
Surprise medical bills occur when an insured patient visits an emergency room and unintentionally receives care from a provider that is not in their insurance company's network. This often occurs when the hospital is in-network and the provider is not. Legislation is being considered at the federal and state levels to restrict ambulance billing. Recommendation: Recognize the need for ground ambulances to bill patients to cover transport and treatment costs and avoid legislation that would limit ground ambulance billing systems.
Public Health Funding
The state of Kansas provides little state funding to support local public health departments. The funding is important to ensure that the public’s health is protected from disease outbreaks and that the public’s health is improved through preventive programs and services. *Increase financial support for local public health.*

Workers’ Compensation for Cancer for Firefighters
Missouri disability law presumes that when certain cancers cause death or disability among active-duty firefighters who do not use tobacco, it’s a line-of-duty death, but this only affects disability/retirement benefits. Legislation has been introduced in the General Assembly for the past two years (HB 862 last year) but has not advanced to recognize this diagnosis for workers’ compensation coverage. Currently, 33 states now cover firefighters for one or more cancers under workers’ compensation.

*Recommendation: Support the extension of workers’ compensation for cancer diagnosis for firefighters who did not smoke.*

ENVIRONMENT
Energy Conservation
Communities in the Kansas City region and throughout the state have adopted energy efficiency initiatives to save money, drive investment, create jobs and reduce environmental impacts. Continued investment in energy efficiency programs translate into economic returns for the state. Renewable energy and energy efficient technologies offer the potential to create a state and local communities that are environmentally sustainable and economically prosperous. *Recommendation: Support legislation to encourage greater investment in energy conservation and renewable energy and energy efficient technologies.*

WORKFORCE DEVELOPMENT
There is a need to increase opportunities for high school students to earn college credit hours from public or nonprofit postsecondary institutions in the Kansas City area that offer programming that supports their career interests, including skilled trades. *Recommendation: Support legislation to allow qualifying students to seek state financial aid for college courses taken prior to high school graduation, and support policy changes that would simplify the current process for certifying teachers to teach these dual credit courses and improve access by removing geographic restrictions.*

Education at the K-12 and college and university levels is changing to better align educational outcomes with the needs of students to become career-ready and to better meet the needs of the region’s employers. *Recommendations: Support state education policy that encourages school districts to adopt curriculum and teaching methods to help students be ready to enter the workforce, and develop career pathways, internships and apprenticeships aligned to local workforce needs. Support measures to stimulate career, technical, and trade education in the state including STEM education and workforce development initiatives. Support policy to enable high school students to gain college credit and/or postsecondary certifications and training at any public and not-for-profit institutions in the Kansas City area that offer appropriate programming to support their career interests.*
GKC CHAMBER 2019 **KANSAS AGENDA**

**K-12**

- Measures that support and encourage exemplary standards that reflect the knowledge and skills required of students in the existing and emerging sectors of the economy.
- Policy centered on empirically-based student outcomes targets such as those in the Kansans CAN vision for education.
- Policy that is not built on state mandates, scholarship tax credits, tax tuition credits, vouchers, and changes in local board elections including making school board elections partisan.
- Policy to encourage school districts to develop career pathways, internships and apprenticeships aligned to local workforce needs, including dedicated funding for career and technical center cooperatives and innovation centers.

**Higher Education**

- Support for full funding as requested by the Kansas Board of Regents for FY 2020 and FY 2021 to ensure Kansas businesses will have work-ready talent they need to succeed in this competitive economy.
- Support measures to stimulate career, technical, and trade education in the state including STEM education and workforce development initiatives designed to enhance the number of qualified employees available for critical jobs in the region.
- Support policy to enable high school students to gain college credit and/or postsecondary certifications and training at any public and not-for-profit institutions in the Kansas City area that offer appropriate programming to support their career interests.

**Workforce Development**

- Support state funding for programs that help increase workplace readiness, adult education, and workforce certification programs, including workforce training and re-entry programs for individuals in the criminal justice system and incentives for appropriate businesses to hire those with a criminal background.
- Support state funding for programs that help increase workplace readiness, adult education, and workforce certification programs.
- Support expansion of registered apprenticeship programming and allow for state funded workforce dollars to be used for long-term, mastery objective training.
- Support greater transparency and partnership on workforce development programs between the Department of Commerce, Department of Labor, and Department of Education.
- Support measures to expand bistate training, certification and credentialing opportunities.

GKC CHAMBER 2019 **MISSOURI AGENDA**

**K-12**

- Support legislation that mandates standards, accreditation, accountability and transparency criteria for all publicly funded K-12 schools.
- Support fully funding the Foundation Formula and prioritize the closure of the current transportation shortfall.
• Support school districts to develop career pathways, internships and apprenticeships aligned to local workforce needs, including dedicated funding for career and technical center cooperatives and innovation centers.

**Higher Education**

• Support core appropriations requests for the University of Missouri, UMKC, and Metropolitan Community College system; as well as target investments in new assets including a new UMKC Music Conservatory and the MU Translational Precision Medicine Campus.

• Support efforts by the University of Missouri to ensure it retains its status as an AAU university.

**Workforce Development**

• Support programs focused on improving workforce development and efforts to streamline and update job training programs with adequate state funding.

• Support appropriate funding of Access Missouri and the Missouri A+ Schools Program to ensure that all eligible students can receive meaningful tuition support.

• Support state funding for programs that help increase workplace readiness, adult education, and workforce certification programs, including workforce training and re-entry programs for individuals in the criminal justice system and incentives for appropriate businesses to hire those with a criminal background.

• Support appropriate investment and early access to A+ funding for qualifying students enrolled in dual credit/dual enrollment courses while in high school.

• Support expansion of registered apprenticeship programing and allow for state funded workforce dollars to be used for long term, mastery objective training.

• Support measures to expand bistate training, certification and credentialing opportunities.
ISSUE:
REPORT: Update on State Regional Transportation Funding Initiatives

BACKGROUND:
Several initiatives related to state and regional transportation funding are currently in process including:

- MARC’s financial capacity analysis for the Regional Transportation Plan update
- KDOT’s update of the Kansas Statewide Transportation Plan and development of a successor to the T-WORKS program
- The Greater Kansas City Chamber of Commerce Big 5 Transportation initiative
- The Kansas City Transportation Authority’s investigation of zero-fare transit

Staff will provide a status report on these initiatives.

BUDGET CONSIDERATIONS:
None.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Ron Achelpohl
ISSUE:
REPORT: Briefing on the draft 2020-2024 Transportation Improvement Program for public review and comment

BACKGROUND:
MARC has prepared the draft 2020-2024 Transportation Improvement Program (TIP) for public review and comment. The draft TIP includes all federally funded surface transportation projects, and all regionally significant surface transportation projects regardless of funding source, planned for the Kansas City metropolitan area in federal fiscal years 2020-2024.

The draft 2020-2024 TIP has been developed by MARC in accordance with regulations contained in the FAST Act, the most recent legislation governing the federal transportation program. In accordance with these regulations, the draft 2020-2024 TIP includes:

- A financial plan that accounts for inflation and includes system-level estimates of operation, maintenance costs and revenues
- An environmental justice analysis that examines transportation investments and other considerations
- Discussion on the effect of the programmed investments toward achieving performance targets
- Visualization techniques to help convey information

The complete draft 2020-2024 Transportation Improvement Program is available for review at: [http://marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/TIP/2020-2024-TIP.html](http://marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/TIP/2020-2024-TIP.html)

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
The Total Transportation Planning Committee will be asked to authorize release of the draft 2020-2024 TIP for public review and comment on September 17, 2019.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Ron Achelpohl
Marc Hansen
ISSUE:
REPORT: Briefing on the 2019 Kansas City Area Quality of Life Survey

BACKGROUND:
In January 2019, the Ewing Marion Kauffman Foundation commissioned a survey of approximately 1,000 Kansas City area residents to assess their quality of life. The survey was similar in content to the 2018 survey, though not identical. Both were funded to better monitor quality of life issues of concern to the Foundation. For survey purposes, the Kansas City area was defined as Cass, Clay, Jackson and Platte counties in Missouri and Johnson and Wyandotte counties in Kansas.

To help area residents, businesses, elected officials and other decision-makers benefit from the survey content, the Foundation contracted with the Mid-America Regional Council to bring this data to the community in a more accessible format. Like last year, MARC is publishing the results in an interactive website, www.kcqualityoflife.org. The data for the 2018 survey is also available from this site, making it possible to evaluate changes in resident’s perception of their quality of life over the past year. Providing more data in interactive formats over the Internet is one goal of MARC’s long-term strategy to increase its technical capacity.

MARC’s Research Services department worked over the summer to analyze the survey results and develop the interactive graphics.

BUDGET CONSIDERATIONS
This project was funded entirely by the Ewing Marion Kauffman Foundation through a $42,000 grant to MARC. This amount went to pay for MARC staff, with under $2,000 spent on software licenses.

RECOMMENDATION
None, information only.

STAFF CONTACT
Frank Lenk
Jeff Pinkerton
ISSUE:
REPORT: Review of the Metro KC Climate Action Coalition Summit

BACKGROUND:
In March 2019, the MARC Board of Directors elected to join the Global Covenant of Mayors for Climate and Energy on behalf of the Metro Kansas City Climate Action Coalition. MARC and the Coalition are working together to develop a regional greenhouse gas inventory, a climate risk and vulnerability assessment and a regional climate action plan by October 2020.

The Coalition also aimed to invigorate regional discussions related to climate protection by hosting a one-day Climate Summit at Johnson County Community College on Saturday, September 14, 2019. MARC’s Government Training Institute coordinated event planning efforts, which was led by Mayor Mike Kelly and Councilwoman Lindsey Constance. Over 500 people attended, including dozens of local and state elected officials. Keynote sessions included author Paul Hawken, Rep. Sharice Davids, and Mayors Quinton Lucas of Kansas City, Missouri and James Brainard of Carmel, Indiana.

Staff will present a brief overview of the event and next steps that have been identified by the Coalition.

BUDGET CONSIDERATIONS:
None.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Tom Jacobs
Lauren Palmer
ISSUE:
REPORT: Update on Government-to-University (G2U) and the Governmental Effectiveness Advanced Research (GEAR) Center Challenge

BACKGROUND:
In March 2019, MARC launched the first Government-to-University (G2U) regional coalition in the country as a pilot site selected by the Volcker Alliance. The coalition is comprised of broad representation of government leaders (local, state and federal) and university partners, with MARC serving as the lead agency. The G2U initiative exists to enhance university and government partnerships to accomplish three broad goals:

- recruit highly skilled graduates to careers in government
- foster talent and organizational development strategies to advance innovation and effectiveness in government
- leverage research opportunities to highlight effective service models

In August, the G2U initiative achieved an important milestone with the first convening of the G2U Steering Committee. The steering committee oversees three work groups centered on the following three priorities in year one:

1. Public sector Talent-to-Industry Exchange (TIE)
2. Regional recruitment
3. Regional data academy

The regional data academy work group will initially focus on implementation of an award announced this month. The U.S. General Services Administration and the Office of Management and Budget selected the G2U initiative as one of three grand prize winners of the Government Effectiveness Advanced Research (GEAR) Center Challenge. The Volcker Alliance will receive $300,000 to partner with Johns Hopkins University Centers for Civic Impact and the Kansas City G2U regional coalition (through MARC) to develop a training academy for 250 federal employees in the Kansas City region to gain the tools and skills to use data to inform decisions. The project will be replicated and scaled for other sectors (local and state employees) and in other regions. The partners are working on a memorandum of understanding to formalize roles and a budget. Additional information will be provided as it is available.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Lauren Palmer
Amanda Graor
ISSUE:
VOTE: Approve minutes of the August 27, 2019 board meeting.

BACKGROUND:
The minutes of the August 27, 2019 board meeting are enclosed.

RECOMMENDATION:
Approve the minutes of the August 27, 2019 meeting.

STAFF CONTACT:
David Warm
Kerry Kudron
BOARD MEMBERS PRESENT
Commissioner Rob Roberts, Miami County, Kan. - MARC Board Chair
Commissioner Jimmy Odom, Cass County, Mo. - MARC Board 1st Vice Chair
Commissioner Harold Johnson Jr., Unified Government of Wyandotte County/ Kansas City, Kan. - MARC Board 2nd Vice Chair
Commissioner Doug Smith, Leavenworth County, Kan.
Councilmember Marge Vogt, Olathe, Kan.
Mayor Carol Suter, Gladstone, Mo.
Councilmember Curt Skoog, Overland Park, Kan.
Mayor Pro Tem Beto Lopez, Lee’s Summit, Mo.
Mayor John Ye, Westwood, Kan.
Councilmember Vernon Fields, Basehor, Kan.
Mayor Holly Stark, Peculiar, Mo.
Mayor Michael Boehm, Lenexa, Kan.
Commissioner Jim Walters, Unified Government of Wyandotte County/ Kansas City, Kan.
County Executive Frank White Jr., Jackson County, Mo.
County Legislator Scott Burnett, Jackson County, Mo.
Commissioner Angela Markley, Unified Government of Wyandotte County/ Kansas City, Kan.
Mayor Paula Schwach, Westwood Hills, Kan.
Mayor Rick Walker, DeSoto, Kan.
Commissioner Bob King, Ray County, Mo.

OTHERS PRESENT
Burt Morey, Kansas Deputy Secretary and State Transportation Engineer
Councilmember Logan Heley, Overland Park, Kan.
Geoff Jolley, Jolley Strategies
Agnes Otto, WSP Global, Inc.

STAFF PRESENT
Executive Director David A. Warm and other MARC staff

INTRODUCTIONS AND BOARD SHARING TIME
Commissioner Roberts called the meeting to order at 12:20 p.m. and welcomed attendees. Self-
introductions were made, and members shared items of interest from their jurisdictions. Commissioner Roberts thanked Commissioner Odom for filling in as board chair while he was out on medical leave as well as Mr. Warm and his staff.

RECOGNITION OF MARC EMPLOYEE
Lisa Elsas has reached a significant milestone in her employment with MARC. Ms. Elsas is a training coordinator and program assistant in the Community Development Department, and she is celebrating 15 years at MARC. Mr. Warm recognized her many accomplishments and effectiveness in her role, presenting her with a gift of appreciation.

EFFICIENT TRANSPORTATION AND QUALITY PLACES
REPORT: Briefing on Kansas State Transportation Updates by Burt Morey, Kansas Deputy Secretary and State Transportation Engineer

Ron Achelpohl, MARC’s Director of Transportation and Environment introduced Burt Morey, Kansas Deputy Secretary and State Transportation Engineer. Mr. Morey reported that KDOT is in a rebuilding mode with positive momentum. KDOT is always concerned about safety and they are currently taking steps to increase the safety of their staff while working on the roadways. KDOT has launched a new initiative that uses the slogan Safety first for your family and mine. Mr. Morey stated that the last legislative administration set up a task force that has been beneficial to the state and the region. The task force brings issues forward that illustrate what happens when you don’t adequately fund your highway infrastructure system and has started discussions about what to do moving forward. In the last legislative session, there were three bills that affect transportation. The electronic vehicle registration bill creates new revenues through registration fees to offset the decline in motor fuels taxes. The oversized/ overweight fee bill is a result of many supersized loads traveling through the state. Manufacturing has changed in that larger, heavier equipment is being hauled out to individual facilities where it is needed. A registration fee was created for these type of loads as well as the escort vehicles that accompany them. The tolling bill allows local communities to bring the option of collecting a toll to KDOT to offset the cost of additional capacity. Existing roadways will not be considered for tolls.

The Governor and the legislature decided not to shift an additional $166 million out of the highway trust fund and into the general fund in the 2020 budget. This will allow KDOT to do about $400 million worth of preservation work and deliver five of the delayed T-Works projects that have been on hold. KDOT also received a one-time, $50 million allocation of funds that requires a 25% local match for projects. The local bridge improvement program will receive $5 million a year and local communities are eligible for up to $150,000 per project to rehabilitate bridges in their area.

KDOT is working on the long-range plan to determine how they can better support local agencies and communities through 2045. Scenario planning is being conducted to anticipate how to best prepare for the future. There are local consults conducting meetings throughout the state to determine what transportation projects are the most important to citizens in different areas. Mayor Schwach thanked Deputy Secretary Morey for the Bureau of Local Programs and for the critical technical assistance and contract administration they provide to small cities. Mayor Walker asked if the application process for the $50 million in funding has already been defined and asked for further details as to how to apply. Deputy Secretary Morey said that more information should
be available shortly and will be shared with MARC. The language in the legislation stated that there will be $50 million available for construction projects and that there must be a 25% local match. Any further details are pending. Commissioner Walters added that he would like to encourage KDOT to continue to work as closely as possible with local units of government in order to prevent projects from moving through without considering local input first.

REPORT: Update on the Buck O’Neil Bridge Project
Mr. Achelpohl reported that in July, MoDOT was notified that they had successfully applied for an INFRA grant for the Rocheport Bridge on I-70 over the Missouri River with an award of about $81.2 million. This award triggered a bonding authorization that frees up about $301 million to be redistributed through the transportation improvement program. The Kansas City area should receive $60 – 62 million for transportation projects in the region. The Buck O’Neil Bridge is at the top of the list of priority projects. This is timely news as MoDOT and Kansas City, Mo are currently undergoing an environmental assessment and vetting several different plans for the bridge.

Mr. Achelpohl presented a preview of four alignment options that were currently under consideration for the Buck O’Neil Bridge. The options include a baseline, no-build alternative and three new build alignments. The no-build option is the least expensive and would entail basic maintenance on the existing bridge. The drawbacks would include closure of the bridge for about two years and safe bike and pedestrian crossings wouldn’t be available. The west alternative skews the farthest to the west and aligns with the I35. Estimated construction costs are between $230-250 million. This option would provide a direct connection to the I35 and the street grid downtown. The central alternative provides a direct connection to the I35 and routes traffic back onto the existing bridge over I670. The estimated cost is between $210- 230 million. The third alternative is called the adjacent alternative. With this option, MoDOT’s traffic engineers believe that there may not be as much benefit in directly connecting with the I35. The option would instead, tie into the traffic signals at 5th and 6th Streets and use the existing bridge over I70 to connect with downtown. This alternative would require construction of new ramps on the I35 and is estimated to cost $180- 200 million. There is also an option to use the adjacent alternative and construct a set of connections to the I35 that would cost $210- 230 million.

MoDOT is currently soliciting comments on these alternatives through an online survey. The study is scheduled to be complete in early 2020 and they are planning on issuing a design build letting in June of 2020. The design and construction on the project could commence as soon as next summer. Mayor Schwach asked what the impact would be from the west alignment on housing in the River Market area. Mr. Achelpohl responded that the farther west the alignment is, the more opportunities there are for new development in the River Market area. Mayor Boehm asked why a direct connection to the I35 doesn’t make the most sense for drivers who are passing through the area. Mr. Achelpohl stated that without significant improvements to both the I35 and the rest of the loop, the projected levels of traffic congestion on those facilities mean that in the future, we probably will not see a lot of savings in travel time. Mayor Boehm asked how any of these possible alignments would impact closing the north freeway loop. Mr. Achelpohl reported that his understanding is that none of these options preclude closing the loop. Mayor Suter asked when the current bridge repair was scheduled to be finished. Deputy Secretary Morey reported that there have been some delays due to the river rising but he was unsure of a completion date. Mr. Achelpohl encouraged board members to share their comments with MoDOT. Mayor Suter added
that at the Governor’s Summit on the Border War, Governor Parson stated, “You will get your bridge.”

REPORT: Briefing on the Pending Air Quality Conformity Rule Removal
Mr. Achelpohl reported that comments were provided to the Environmental Protection Agency (EPA) on behalf of the Air Quality Forum. The State of Missouri had requested that the EPA rescind the conformity rules for the ground level ozone air quality standard for the Kansas City area. The expired ozone standard of one hour from the late 1990’s did not comply with current ozone standards. That standard has been rescinded since then and we have worked through the maintenance period and this would take the rules off the books that we are not adhering to anyway. We provided comments to the docket earlier this month in support of Missouri’s recommendation to the EPA.

REPORT AND VOTE: Authorize a consulting services agreement with WSP Global Inc. to develop a Central Plains Heartland Technology Plan
Mr. Achelpohl introduced Caitlyn Zibers, Transportation Planner III with MARC. Ms. Zibers provided a briefing on the Central Plains Heartland Freight Technology Plan. A little over a year ago, the federal highway administration hosted workshops across the country. The Multi-Jurisdictional Coordination for the Central Plains Heartland Region was held in Kansas City. This workshop brought in a variety of stakeholders from throughout the Midwest to discuss how to move forward together and work amongst each other. The National Economic Partnerships (NEP) Program was then created to focus on economic development, sharing best practices, data sharing, enhancing mobility of people and goods, identifying common tracking and performance metrics and providing opportunities to meet and collaborate with regional peers.

MARC proposed to be the lead agency and led a consortium for the Midwest region that covers five states. MARC was awarded $250,000 from a NEP grant and total project costs are estimated to be about $312,000. This is the first time the federal highway administration has awarded these funds for this purpose. The consortium is made up of 12 member agencies and the Heartland Civic Collaborative. This is a unique, collaborative opportunity. The scope of the project will take about a year for the plan to be fully developed. The consortium will be examining freight connections between different areas and states, assessing potential impacts of emerging freight technologies and developing regional recommendations to harmonize the implementation of those technologies. They will also provide public and private recommendations for data management to create a more efficient system. The project kick-off date is September 5 and a stakeholder engagement plan is forecasted for November that will guide the process. A final report will be provided as outlined by the Federal Highway Administration in September of 2020.

MARC received seven proposals for project consultants and three were interviewed. WSP was ranked first, followed by CBM Smith and HDR based on the criteria developed by the consortium. Several consortium members were present to conduct the interviews. Ms. Zibers stated that they would like to authorize an agreement with WSP for the Central Plains Heartland Freight Technology Plan. Mayor Suter asked how the issue of safety will influence the planning process that the consortium will undertaking. Ms. Zibers stated that safety will heavily influence policy recommendations. After examining the emerging freight technologies, they can anticipate what will need to be in place to make them safe. Mayor Boehm stated that a lot of freight comes out of
Dallas and Chicago, outside of this region and impact the rail lines here. He asked how the consortium would address that and tie into other regions. Ms. Zibers stated that work would be handled through a consultant that the federal highway administration has hired. The consultant will work on a national level to identify trends nationwide, key players and what needs to be addressed in the Kansas City region.

MOTION: Mayor Boehm moved for approval and John Ye seconded. The motion passed.

THRIVING COMMUNITIES

REPORT: Briefing on the First Suburbs Coalition Regional Housing Summit and Next Steps

Lauren Palmer, MARC’s Program Director of Local Government Services reported that the Regional Housing Summit in July was successful and thanked those who were able to attend. Ms. Palmer presented a video of attendees speaking about the summit. This convening of regional stakeholders examined common demographics and issues within their communities around affordable housing. A summary of the findings and a best practices report will be provided in October along with plans and implementation strategies. The report will be presented at the National League of Cities Summit in November.

Commissioner Roberts asked Ms. Palmer to proceed to items 5a and 5b on the board agenda.

EFFECTIVE LOCAL GOVERNMENT

REPORT: Briefing on the 2019 Public Service Career Expo on Thursday, November 7, 2019

Ms. Palmer reported that the Public Service Career Expo will be taking place on Thursday, November 7 at Bartle Hall Convention Center. This is a regional collaboration to promote awareness about public sector and local government career opportunities for middle and high school students. About 3500 students are expected to attend. Ms. Palmer asked that board members help to promote this event to school districts within their communities so that students may be exposed to career opportunities in public service.

REPORT: Briefing on the Metro Kansas City Climate Action Summit on September 14, 2019

Ms. Palmer reported that the Metro Kansas City Climate Action Coalition will be hosting a summit, led by local government elected officials. MARC is helping to support the logistics of the summit and several MARC staff members will be making presentations. The summit has had a tremendous response and is sold out. There will be a portion in the afternoon, from 2:15 to 5:00 pm, with two keynote presentations, that will be open to the public. There will also be a photo opportunity for elected officials.

THRIVING COMMUNITIES continued

REPORT: Briefing on Governor Parson’s Signing of 911 Legislation

Eric Winebrenner, MARC’s Public Safety Program Director reported that the Governor signed Senate Bill 291. The bill had a clause that took effect immediately, modifying the definition of a pre-paid phone. In response to confusion from counties and a lawsuit filed by cellular companies, a solution was reached by amending the language. The bill also fixes a double taxation issue in sales tax counties, gives the Department of Revenue the authority to regulate the fee and requires the 911 Board to set a prepaid fee. The 911 Board set the rate that is returned to the counties at 65% for charter counties and 40% for non-charter counties. Counties that elected to opt out will have the option to opt back in if they so desire by November 15, 2019. If they opt back in, prepaid collection will begin January 1, 2020.
REPORT: Briefing on the communications and outreach plan for the KC Regional 2020 Census Complete Count Committee

Marlene Nagel, MARC’s Director of Community Development reported that a Regional Complete Count Committee was formed earlier this year to prepare for the 2020 census. The executive summary for a communications plan was provided in the board packet and the last two pages list members of the committee. The committee’s role is to oversee the preparation and implementation of the communications plan. They will build partnerships, coordinate communications, work with the media, coordinate work with the census bureau, finalize the communications plan and develop an outreach strategy. A new website has been created at www.census2020kc.org. On the website, under the resources tab, you can find the regional communications plan as well as mapping tools. The mapping tools enable users to see neighborhoods within their communities that were less responsive in 2010. The research services department also developed a tool to look more closely at the harder-to-count areas and overlay data regarding the demographics of the community and locate places where assistance with the census may be provided.

A logo has been created and is made available for local complete count committees. A timeline is in place around building awareness and motivating individuals to respond to the census. Information about the harder-to-count populations has been collected, along with barriers to participating in the census and suggested messages to use to emphasize the importance of participating in the count. The plan also provides sample social media posts. The committee has collected a list of over 200 community organizations, and they are reaching out to see if they would like to get involved in promoting the census. United Way 2-1-1 will be able to provide callers with census assistance locations. The committee is also enlisting trusted local advisors to help get the word out to people in their community. Very young children tend to be left off from the count and Children’s Mercy Hospital has committed to communicating the importance of the census to their employees and the families of the children they serve. Financial support has been provided by the Health Forward Foundation and the Reach Healthcare Foundation. They have, along with other foundations, set up a fund at the Greater Kansas City Community Foundation for neighborhood organizations and nonprofits to apply for small grants to conduct census outreach for hard-to-reach populations.

County Legislator Scott Burnett asked if questionnaires will arrive in the mail in March. Ms. Nagel explained that you will receive a letter from the Census Bureau in mid-March that will provide a unique ID number for your household. The census can then be completed online, using the unique ID number provided or a household can request a paper survey or call a toll-free number to complete the survey over the phone. For households that don’t respond right away, they will receive a second letter with a paper survey. Households in harder-to-count areas may receive a paper survey with their first letter. Mr. Burnett asked if the census will include the question about being an American citizen. Ms. Nagel said that the Supreme Court has ruled that that question will not be on the 2020 census. Mr. Burnett asked for clarification on how his daughter would be counted if she moved out of state. Ms. Nagel explained that you only report the individuals who are living in your household and that his daughter will receive a census letter at her new address to complete. Commissioner Odom asked and Ms. Nagel confirmed that individuals who are living on campus in college housing are counted by the college. Commissioner Odom also asked if people can still join the Complete Count Committee and Ms. Nagel said yes.
Commissioner Roberts reminded board members that Ms. Nagel will be looking for participants to be filmed, talking about the importance of participating in the census. Ms. Nagel reported that a videographer will be at the next board meeting and that they would like members to participate. Mayor Suter reported that the census bureau will be sending people out to underreported neighborhoods this fall to conduct address verifications. She encouraged board members to utilize the mapping tools to become more familiar with the underreported neighborhoods, begin working with property managers, apartment complexes and translators in order to make people more comfortable with the process. Commissioner Roberts added that the census will also be hiring workers.

**CONSENT AGENDA (ADMINISTRATIVE MATTERS)**

**VOTE:** Approve Consent Agenda  
**MOTION:** Mayor Schwach moved for approval and Councilmember Vogt seconded. The motion passed.

- a. Approve minutes of the June 25, 2019, board meeting  
- b. Approve solicitation and acceptance of funds from the States of Kansas and Missouri for MARC’s air quality program  
- c. Approve amendment #1 to the 2019 Unified Planning Work Program  
- d. Approve the 2019 Third Quarter Amendment to the 2018-22 Transportation Improvement Program  
- e. Approve rates and contract amount for Aging and Adult Services SFY 2020-2021 legal services provider  
- f. Approve agreement with Constructive Playthings to complete playground upgrades for two of Mid America Head Start’s direct service providers  
- g. Approve amendment to the contract with Jewish Vocational Services for on-site and in-home interpretive services for 14 Head Start and Early Head Start programs serving 825 children  
- h. Authorize Mid America Head Start to receive and expend funds from the Missouri Department of Social Services to operate the Early Head Start program  
- i. Authorize acceptance of funds to support the KC Regional 2020 Census Complete Count Committee  
- j. Authorize contract with KC Scholars and acceptance of funds for the implementation of the KC Degrees Program  
- k. Authorize the submission of grant applications to HUD for the Homelessness Management Information System  
- l. Authorize the submission of a proposal to the Greater Kansas City Coalition to End Homelessness to continue serving as HMIS Lead Agency for the Continuum of Care organization serving Jackson and Wyandotte counties  
- m. Approve a contract with Language Line Services, Inc for 911 telephone interpretation services  
- n. Authorize purchase of AT&T ethernet service for Atchison County  

**VOTE:** July Administrative Actions  
**VOTE:** Authorize administrative actions included in memorandum sent to the Board of Directors
on July 23, 2019

MOTION: Mayor Suter moved for approval and Councilmember Vogt seconded. The motion passed.

a. Authorize an application for a waiver of remaining matching funds for Mid America Head Start’s (MAHS) Early Head Start expansion grant ending August 31, 2019
b. Authorize MARC’s Department of Early Learning to contract with Start at Zero to provide quality improvement technical assistance coaching and support to early learning providers participating in the Educare program
c. Authorize MARC’s Department of Early Learning to contract with Metropolitan Community College on behalf of the Francis Institute to provide quality improvement technical assistance coaching and support to early learning providers participating in the Educare program
d. Approve contract with Applied Survey Research to provide support and technical assistance to implement a kindergarten readiness screener and parent information survey
e. Approve the 2019 Third Quarter Amendment to the 2018-22 Transportation Improvement Program
f. Authorize a renewal of an agreement with SAS Institute, Inc. for MEMEX software to support emergency services
g. Authorize purchase of AT&T ethernet service for Atchison County
h. Authorize a contract amendment with David Schemenauer for emergency services work
i. Authorize the submission of a grant application to the Missouri Housing Development Commission for the Homeless Management Information System

EXECUTIVE DIRECTOR’S REPORT
Mr. Warm wished the board members a happy Labor Day weekend.

OTHER BUSINESS
Commissioner Roberts reported that the board room may be set up differently at the September board meeting to optimize everyone’s view of the screen and podium.

ADJOURNMENT
The meeting was adjourned at 1:25 p.m.

MEETING SUMMARY APPROVED:

Rob Roberts, Chair
Date
ISSUE:
VOTE: Approve actions taken at the September 11, 2019, Head Start Advisory Committee meeting

BACKGROUND:
The Head Start Advisory Committee reviewed the following action items at its September 11, 2019, meeting. They include:
- Policy Council by-laws, composition and term limits
- Head Start continuation application
- Minutes from the August 2019 Advisory Committee meeting
- Monthly attendance, enrollment, and childcare subsidy reports

These items are more fully described in the committee minutes and financial reports that are enclosed.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
The Head Start Advisory Committee considered this at its June meeting and recommended MARC Board approval.

RECOMMENDATION
Approve actions taken at the September 11, 2019, Head Start Advisory Committee meetings.

STAFF CONTACT
Jovanna Rohs
Liz Smith
1. 11:30 Meeting called to Order, Welcome and Introductions  
   Rebecca Curtis

2. Establish Quorum  
   Rebecca Curtis

3. Program information reports and updates to be reviewed and submitted to the governing body:
   - Enrollment reports for June and July 2019  
     Kasey Lawson
   - Fiscal reports for June and July 2019  
     Katelyn Click
     including subsidized funds from the state and USDA/CACFP
   - Program Year 1 Accomplishments – Outcomes  
     Liz Smith
   - ACF 60-day notice of Federal Monitoring Review  
     Liz Smith
   - Central Intake – update on transition to MARC  
     Jovanna Rohs and Kasey
   - Head Start Director- secession planning  
     Jovanna Rohs
   - Discussion: Open House and Training  
     for new Policy Council members  
     Liz Smith

4. Approvals to be submitted to the governing body:
   - Advisory Committee Minutes for 6/11/ 2019  
     Rebecca Curtis

5. New Business

6. Adjournment  
   Rebecca Curtis

REMINDERS!!

Training for new Policy Council members – Wednesday November 6th

Next Meeting November 12, 2019
MAHS Advisory Committee Meeting Minutes  
June 11, 2019  
11:30 a.m. to 1 p.m.

In Attendance  
Susan Knittle   Larisha Turner   Ibrahim Ramsey  
Kathy Fuger   Molly Merrigan   Alex Ellison  
Rebecca Curtis

Absent  
Councilman Lee Barnes, Jr.

Grantee/Delegate Staff /Guest  
Liz Smith   Becky Hall   Kasey Lawson  
Traci Garcia Castells   Jovanna Rohs   Amy McGhee

Rebecca Curtis, Chair, called the meeting to order at 11:30 a.m. A quorum was established.

Action Items

Approval of May 2019 Meeting Minutes  
Rebecca Curtis had committee members review the May 2019 meeting minutes. No corrections were made. Latrisha Turner motioned to approve the minutes. Alex Ellison seconded the motion, and the motion carried.

Approval of 2019-2020 Continuation Application  
Liz Smith reviewed the 2019-2020 application for continuation the Head Start and Early Head Start five-year grant for $25,650,047.00. The application is an annual requirement of the five-year federal grant and must be submitted August 1, 2019. Funding will be awarded in November 2019. Included in the application are enrollment and contract changes for the 2019-2020 program year. No concerns or questions were raised to the application. Alex Ellison motioned to approve to the 2019-2020 application; Latrisha Turner seconded the motion, and the motion carried.

Approval of MAHS Composition, Election Process, and By-Laws  
Liz Smith reviewed the MAHS Policy Council Composition, Election Process, and By-Laws (See attached report). Advisory committee members are required to
review the documents yearly. Liz reminded committee members the Policy Council composition reflects the revised structure. Larisha Turner and Ibrahim said that some Policy Council members voiced concern for representative absentees. MAHS staff and site staff will develop communication to address the absentee issue. Alex Ellison motioned to approve the MAHS Composition, Election Process, and By-Laws. Larisha Turner seconded the motion, and the motion carried.

**Information Sharing/Program Information**

- **Enrollment Report**- Kasey Lawson informed committee members that for the month of May, enrollment was at 97% and for attendance, programs were at 87%. Kasey commented that KCPSD continues to revise their enrollment plan for their EHS Expansion program at Central High School; site staff met with the principal and agreed to let other high school parents enroll in the program.

- **Financial Report**- Beck Hall presented the financial reports for the State EHS, Federal EHS Expansion, the Federal HS/EHS CORE grant, and the Local Community funds. Becky commented that for previous reports and the May Financial report, Tier 1 and 2 in-kind was not reported but this will be included in the September Financial report. Then, Liz Smith presented the May Credit Card report. All statements were deemed allowable.

- **Federal Monitoring Review**- Liz reported that the report from MARC’s first federal Head Start review for the five-year grant cycle was 100% compliant, no areas of non-compliance or deficiency and two initiatives were noted as innovative practice. These include the Community Health Worker initiative and the Trauma Smart initiative.

- **Region VII Leadership Conference**- Liz Smith announced that four MAHS parents were speakers at the conference and were recognized for their contributions. The parents included Alma Rivera, Anneasyka Roston, Shalese Clay, and Latrice Davis.

- **Website Design**- Liz reported that MARC is conducting interviews with potential website designers for a Head Start Website. MAHS staff, parents, program staff and Advisory Committee members were invited to participate in a committee to provide input on the website.

- **Workforce Committee**- Liz reported that MAHS is forming a committee to develop a workforce pathway for HS parents interested working as Head
Start staff either in classrooms or as family advocates. Policy Council members and Advisory committee members are welcome to participate.

- Head Start Director Position- secession planning- Liz reported to the committee she will retire December 31, 2019. The position will be posted in the fall, and interviews will take place in October; the goal is to have the new director start the first part of January. Policy Council and Advisory Committee members will be involved with the interview process and will also approve the selection. Dr. Rohs will meet with MAHS grantee and direct service provider staff to discuss get their input on the process.

**New Business**
None for June

**Early Learning Update**
None for June

The meeting adjourned at 12:30 p.m.
MAHS Advisory Committee Meeting Minutes  
September 10, 2019  
11:30 a.m. to 1 p.m.

In Attendance  
Susan Knittle  Larisha Turner  Ibrahim Ramsey  
Kathy Fuger  Molly Merrigan  Alex Ellison  
Rebecca Curtis  Council Lee Barnes Jr

Grantee/Delegate Staff /Guests  
Liz Smith  Katelyn Click  Lupe Valdovino  
Traci Garcia Castells  Patty Lucas  Dr. Jovana Rohs

Rebecca Curtis, Chair, called the meeting to order at 11:30 a.m. A quorum was established.

Introductions  
Liz Smith introduced Katelyn Click as the new MAHS Grant Manager. Katelyn said that she is pleased to be with the program. She previously worked as an accountant in the MARC Finance Department. Committee members introduced themselves.

Information Sharing/Program Information
- Enrollment, Attendance, 10% requirement - children with disabilities- (See attached report)-Liz Smith informed committee members that the reports show that the attendance rate is down in June and July because of the summer holidays and summer hours. The 10% requirement for enrollment of children with disabilities was met the by December 2018.
- Fiscal (See attached July Reports)-Katelyn Click reported on the July Federal and Grant financial reports. Liz Smith reviewed the July CACFP and July Credit Card expenses. Liz commented that the credit card expenses were higher than normal due to a number of staff attending out of town conferences.
- Year 1 Accomplishments -Liz informed committee members that MAHS submitted the PIR information at the end of August. In order to provide a more detailed review of the PIR, a full report will be presented to the committee in November. Liz also reviewed a summary of Program Year 1 accomplishments which included the establishment of system of central intake. In addition to the intake system, 98% of MAHS teachers met...
qualifications, two sites developed wellness programs, and the MAHS quality assurance team is working with MARC Research team to develop a system to connect ChildPlus data with child outcomes data to give better information for program decision making purposes.

- Federal Review - Liz Smith announced there will be a Federal Review the 1st week of November. Policy Council and Advisory Committee members will be included in “discussions” with the review team. More information to come on this.

- Intake Update - Dr. Rohs reported with the new tiered system that MAHS piloted a central intake program through a contract with The Family Conservancy. The purpose of the pilot was to ensure a seamless enrollment process and to reduce the burden on the advocate staff. Over the summer, TFC made a strategic decision to discontinue this contract, and recommended that MARC should take on the management of the intake system. Dr. Rohs reported MARC will transition to administration of the central intake system at the end of September. Four TFC intake staff applied for intake positions with MARC and have been offered positions. There are still two open positions including one intake specialist and one ERSEA Program Assistant/Data entry position.

- Open House - There will be Policy Council Open House on October 3rd at 5:30 at the MARC Conference center. The purpose is to welcome potential new members of HS Policy and hopefully recruit new members by helping them better understand what’s involved.

**Action Items**

**Approval of June 2019 Meeting Minutes**
Rebecca Curtis asked for a motion to approve the Policy Council meeting minutes. No corrections were made to the document. Molly Merrigan motioned to approve the minutes. Alex Ellison seconded the motion and the motion carried.

**Secession Planning**
Advisory Committee members and Dr. Rohs discussed the succession plan for the Head Start Director, Liz Smith. The discussion focused on the job description. Information from the discussion will be incorporated into the job description.

**New Business**
No new business for the month of September.

**Early Learning Update**
No new business for the month of September.

The meeting adjourned at 1 p.m.
Program Option | Enrollment Percentage June 2019
---|---
EHS Expansion | 100.00%
EHS Federal | 99.72%
EHS State | 99.03%
Head Start | 95.79%
Program Options Combined | 96.65%

Program Option | Enrollment Percentage July 2019
---|---
EHS Expansion | 96.43%
EHS Federal | 97.42%
EHS State | 92.23%
Head Start | 96.42%
Program Options Combined | 96.39%
<table>
<thead>
<tr>
<th></th>
<th>August</th>
<th>September</th>
<th>October</th>
<th>November</th>
<th>December</th>
<th>January</th>
<th>February</th>
<th>March</th>
<th>April</th>
<th>May</th>
<th>June</th>
<th>July</th>
</tr>
</thead>
<tbody>
<tr>
<td>HS</td>
<td>8.80%</td>
<td>11.40%</td>
<td>12.00%</td>
<td>12.50%</td>
<td>12.70%</td>
<td>12.80%</td>
<td>13.20%</td>
<td>13.40%</td>
<td>13.80%</td>
<td>14.10%</td>
<td>14.40%</td>
<td>14.50%</td>
</tr>
<tr>
<td>EHS</td>
<td>7.40%</td>
<td>7.80%</td>
<td>9.30%</td>
<td>9.70%</td>
<td>10.10%</td>
<td>10.50%</td>
<td>11.50%</td>
<td>11.70%</td>
<td>11.90%</td>
<td>12.50%</td>
<td>12.50%</td>
<td>12.90%</td>
</tr>
<tr>
<td>Combined</td>
<td>8.50%</td>
<td>10.50%</td>
<td>11.40%</td>
<td>11.90%</td>
<td>12.10%</td>
<td>12.30%</td>
<td>12.80%</td>
<td>12.90%</td>
<td>13.20%</td>
<td>13.40%</td>
<td>13.50%</td>
<td>13.70%</td>
</tr>
</tbody>
</table>

Disabilities

- HS
- EHS
- Combined
Mid-America Head Start/Early Head Start Program
Financial Report
Grant Status as of 7/31/19

OPEN GRANTS

48490 - Missouri EHS Program
Grant Period: 7/1/18-06/30/19
Total Budget: $1,493,500
Amount Spent: $1,493,309

42120 - EHS Expansion Award PY 3
Grant Period: 9/1/18-8/31/19
Total Budget: $1,986,397
Amount Spent: $1,343,248

42170 - HS/EHS Core Award
Grant Period: 11/1/18-10/31/19
Total Budget: $32,070,577
Amount Spent: $19,439,422

41700 - Local Community Support
Grant Period: N/A
Total Budget: $21,350
Amount Spent: $20,000
As of 7/31/19  
MID-AMERICA REGIONAL COUNCIL (MARC)  
48490 MO Early Head Start FY18-19  
Grant Period: July 1, 2018 - June 30, 2019  
Financial Report - 108 % of Grant Period  
1.08%

<table>
<thead>
<tr>
<th>Account</th>
<th>Description</th>
<th>Cumulative Budget</th>
<th>Current Month</th>
<th>Cumulative Actual</th>
<th>Obligations</th>
<th>Cumulative Encumbrances</th>
<th>Actual Total</th>
<th>% of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>State Grant Revenue</td>
<td>$1,493,500.00</td>
<td>$145,741.56</td>
<td>$1,493,309.35</td>
<td>$0.00</td>
<td>$1,493,309.35</td>
<td>99.99%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total Revenues</td>
<td>1,493,500.00</td>
<td>145,741.56</td>
<td>1,493,309.35</td>
<td>0.00</td>
<td>1,493,309.35</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contracted Services</td>
<td>Independence Public Schools</td>
<td>667,000.00</td>
<td>38,100.08</td>
<td>667,000.00</td>
<td>0.00</td>
<td>667,000.00</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Operation Breakthrough Inc.</td>
<td>826,500.00</td>
<td>107,641.48</td>
<td>826,309.35</td>
<td>190.65</td>
<td>826,500.00</td>
<td>99.98%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total Expenses</td>
<td>1,493,500.00</td>
<td>145,741.56</td>
<td>1,493,309.35</td>
<td>190.65</td>
<td>1,493,500.00</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

Grant Closed and Invoice sent on 07/31/19  
$190.56 remained unspent.
As of 7/31/19

**MID-AMERICA REGIONAL COUNCIL (MARC)**

**42120 Federal EHS Expansion FY18-19**

Grant Period: September 1, 2018 - August 31, 2019

Financial Report - 92% of Grant Period

<table>
<thead>
<tr>
<th>Account Description</th>
<th>Cumulative Budget</th>
<th>Current Month</th>
<th>Cumulative Actual</th>
<th>Obligations</th>
<th>Encumbrances</th>
<th>Total</th>
<th>% of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4111-00000 Federal Grant Revenue</td>
<td>$1,589,117.00</td>
<td>$97,032.57</td>
<td>$1,206,889.30</td>
<td></td>
<td></td>
<td>$1,206,889.30</td>
<td>76%</td>
</tr>
<tr>
<td>4511-00000 Contributed Services</td>
<td>397,280.00</td>
<td>7,031.66</td>
<td>136,359.14</td>
<td></td>
<td></td>
<td>136,359.14</td>
<td>34%</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>1,986,397.00</td>
<td>104,064.23</td>
<td>1,343,248.44</td>
<td></td>
<td></td>
<td>1,343,248.44</td>
<td>68%</td>
</tr>
</tbody>
</table>

| **Expenses**        |                   |               |                   |             |              |       |             |
| Federal Subrecipients |                   |               |                   |             |              |       |             |
| 5210-07800 » Independence Public Schools | 142,148.47 | 106,277.85 | 35,870.62 |             |              | 142,148.47 | 75% |
| 5210-08550 » Kansas City Public Schools | 334,294.15 | 0.00 | 196,800.27 | 137,493.88 | 334,294.15 | 59% |
| 5210-13205 » Operation Breakthrough | 565,045.27 | 33,193.90 | 456,955.44 | 108,089.83 | 565,045.27 | 81% |
| Contracted Services |                   |               |                   |             |              |       |             |
| 5220-01690 » Blue Springs Schools | 282,522.64 | 27,539.32 | 234,263.21 | 48,259.43 | 282,522.64 | 83% |
| 5220-05105 » Easter Seals Midwest | 141,261.32 | 11,484.66 | 114,846.60 | 26,414.72 | 141,261.32 | 81% |
| 5220-09516 » Learn A Lot | 14,355.82 | 14,355.82 | 34,453.98 |             | 48,809.80 |       |
| 5660-00000 Other Expense | 50,408.67 |             |               |             |              |       |             |
| 5760-00000 Training Expense |             | 1,500.00 |             |             | 1,500.00 |       |             |
| 6000-00000 Salaries - Regular - Direct | 37,283.60 | 5,296.55 | 41,652.42 |             | 41,652.42 | 112% |
| 6100-00000 Fr Benefits - Regular - Direct | 18,519.83 | 2,637.68 | 20,645.30 |             | 20,645.30 | 111% |
| 6800-00000 Indirect Costs - Regular | 0.00 | 2,412.01 | 18,906.18 |             | 18,906.18 |
| 6830-00000 Indirect Costs - Subsidy Trans | 15,944.10 | (142.82) | (1,121.30) | (1,121.30) | -7% |
| 6910-00000 Rent - MARC Main Office Space | 1,688.95 | 255.45 | 1,807.51 |             | 1,807.51 | 107% |
| **Total Expenses**  | 1,589,117.00 | 97,032.57 | 1,206,889.30 | 390,582.46 | 1,597,471.76 | 76% |

| Contributed Services | 132,415.02 |
| » Independence Public Schools | 52,973.00 | 0.00 | (12,803.67) | (12,803.67) | -24% |
| » Kansas City Public Schools | 70,630.66 | 0.00 | 17,167.52 | 17,167.52 | 24% |
| » Operation Breakthrough | 141,261.32 | 7,031.66 | 131,995.29 | 131,995.29 | 93% |
| **Total Contributed Services** | 397,280.00 | 7,031.66 | 136,359.14 |             | 136,359.14 | 34% |

**TOTAL** | 1,986,397.00 | 104,064.23 | 1,343,248.44 | 390,582.46 | 1,733,830.90 | 68% |
### REVENUES

<table>
<thead>
<tr>
<th>Account</th>
<th>Description</th>
<th>Cumulative Budget</th>
<th>Current Month</th>
<th>Cumulative Actual</th>
<th>Obligations Encumbrances</th>
<th>Cumulative Total</th>
<th>Actual % of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>4111-00000</td>
<td>Federal Grant Revenue</td>
<td>$25,210,117.00</td>
<td>$1,249,283.31</td>
<td>$15,811,171.85</td>
<td>$15,811,171.85</td>
<td>63%</td>
<td></td>
</tr>
<tr>
<td>4511-00000</td>
<td>Contributed Services</td>
<td>6,860,460.31</td>
<td>303,538.90</td>
<td>3,628,250.09</td>
<td>3,628,250.09</td>
<td>53%</td>
<td></td>
</tr>
<tr>
<td>Total Revenues</td>
<td></td>
<td>32,070,577.31</td>
<td>1,552,822.21</td>
<td>19,439,421.94</td>
<td>19,439,421.94</td>
<td>61%</td>
<td></td>
</tr>
</tbody>
</table>

### EXPENSES

#### Federal Subrecipients

<table>
<thead>
<tr>
<th>Account</th>
<th>Description</th>
<th>Cumulative Budget</th>
<th>Current Month</th>
<th>Cumulative Actual</th>
<th>Obligations Encumbrances</th>
<th>Cumulative Total</th>
<th>Actual % of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>5210-07800</td>
<td>Independence Public Schools</td>
<td>3,557,175.33</td>
<td>60,389.22</td>
<td>2,339,564.19</td>
<td>1,217,611.14</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>5210-08550</td>
<td>KCMSD Board Of Education Bldg</td>
<td>4,733,829.60</td>
<td>2,626,693.02</td>
<td>2,107,136.58</td>
<td>4,733,829.60</td>
<td>55%</td>
<td></td>
</tr>
<tr>
<td>5210-13205</td>
<td>Operation Breakthrough</td>
<td>2,178,192.60</td>
<td>201,736.59</td>
<td>1,456,852.68</td>
<td>721,339.92</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>5210-20425</td>
<td>YMCA Of Greater Kansas City</td>
<td>4,768,996.03</td>
<td>288,718.62</td>
<td>1,978,821.59</td>
<td>4,768,996.03</td>
<td>59%</td>
<td></td>
</tr>
<tr>
<td>5220-00000</td>
<td>Contracted Service</td>
<td>60,120.00</td>
<td>1,327.43</td>
<td>11,017.43</td>
<td>11,017.43</td>
<td>18%</td>
<td></td>
</tr>
<tr>
<td>5220-00009</td>
<td>Ability KC</td>
<td>399,750.00</td>
<td>33,062.50</td>
<td>265,270.98</td>
<td>134,479.02</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>5220-01690</td>
<td>Blue Springs Schools</td>
<td>150,500.00</td>
<td>100,000.00</td>
<td>50,500.00</td>
<td>50,500.00</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>5220-02212</td>
<td>Ann Camey</td>
<td>46,800.00</td>
<td>3,975.50</td>
<td>32,716.50</td>
<td>15,763.50</td>
<td>70%</td>
<td></td>
</tr>
<tr>
<td>5220-02370</td>
<td>Grandview School District</td>
<td>487,500.00</td>
<td>283,879.53</td>
<td>156,326.89</td>
<td>487,500.00</td>
<td>58%</td>
<td></td>
</tr>
<tr>
<td>5220-02565</td>
<td>Raytown School District</td>
<td>375,000.00</td>
<td>218,673.11</td>
<td>156,326.89</td>
<td>375,000.00</td>
<td>58%</td>
<td></td>
</tr>
<tr>
<td>5220-02590</td>
<td>Cornerstones of Care</td>
<td>23,400.00</td>
<td>9,825.00</td>
<td>14,205.00</td>
<td>11,259.00</td>
<td>61%</td>
<td></td>
</tr>
<tr>
<td>5220-03245</td>
<td>Child Plus</td>
<td>35,000.00</td>
<td>25,500.00</td>
<td>100,500.00</td>
<td>50,000.00</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>5220-03770</td>
<td>Center School District</td>
<td>498,000.00</td>
<td>332,826.44</td>
<td>168,173.56</td>
<td>501,000.00</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>5220-04923</td>
<td>Exploration Childcare Services</td>
<td>301,000.00</td>
<td>201,816.34</td>
<td>103,057.66</td>
<td>304,874.00</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>5220-04986</td>
<td>The Family Conservancy</td>
<td>1,660,960.26</td>
<td>1,170,661.14</td>
<td>624,975.34</td>
<td>1,795,637.00</td>
<td>70%</td>
<td></td>
</tr>
<tr>
<td>5220-05391</td>
<td>The Family Conservancy</td>
<td>5,000.00</td>
<td>4,702.50</td>
<td>4,702.50</td>
<td>94%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-05515</td>
<td>Ike Haggins</td>
<td>9,000.00</td>
<td>8,175.00</td>
<td>9,000.00</td>
<td>31%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-06160</td>
<td>Guadalupe Center Inc</td>
<td>528,000.00</td>
<td>354,932.66</td>
<td>177,466.34</td>
<td>532,399.00</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>5220-06401</td>
<td>Jami Hamilton-Ansley</td>
<td>28,800.00</td>
<td>20,730.00</td>
<td>8,070.00</td>
<td>28,800.00</td>
<td>72%</td>
<td></td>
</tr>
<tr>
<td>5220-06412</td>
<td>Mary Epperson</td>
<td>25,200.00</td>
<td>10,000.00</td>
<td>50,500.00</td>
<td>50,500.00</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>5220-09503</td>
<td>Mary Epperson</td>
<td>9,315.00</td>
<td>9,180.00</td>
<td>9,180.00</td>
<td>10%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-09516</td>
<td>Learn A Lot</td>
<td>264,000.00</td>
<td>198,297.98</td>
<td>179,279.02</td>
<td>377,577.00</td>
<td>75%</td>
<td></td>
</tr>
<tr>
<td>5220-09517</td>
<td>Learning Genie</td>
<td>26,000.00</td>
<td>17,474.94</td>
<td>17,474.94</td>
<td>67%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-09565</td>
<td>Loving Guidance</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>67%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-09715</td>
<td>Lee’s Summit School District</td>
<td>486,000.00</td>
<td>322,666.72</td>
<td>163,333.28</td>
<td>486,000.00</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>5220-10075</td>
<td>Lewis &amp; Clark Info Exchange</td>
<td>10,000.00</td>
<td>9,000.00</td>
<td>9,000.00</td>
<td>31%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-10627</td>
<td>Daniela Rivera Morales</td>
<td>4,200.00</td>
<td>4,731.25</td>
<td>4,731.25</td>
<td>113%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-10860</td>
<td>Mattie Rhodes</td>
<td>30,000.00</td>
<td>6,655.00</td>
<td>17,345.00</td>
<td>24,000.00</td>
<td>22%</td>
<td></td>
</tr>
<tr>
<td>5220-11375</td>
<td>Alma Rivera Morales</td>
<td>30,000.00</td>
<td>8,459.38</td>
<td>30,000.00</td>
<td>74%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-12900</td>
<td>Nakeisha Neverdusky</td>
<td>30,000.00</td>
<td>25,500.00</td>
<td>25,500.00</td>
<td>34%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-13247</td>
<td>Karen Osborn</td>
<td>67,500.00</td>
<td>9,466.20</td>
<td>49,837.50</td>
<td>60%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-14545</td>
<td>Proprio Language Services</td>
<td>5,000.00</td>
<td>12,613.29</td>
<td>12,613.29</td>
<td>252%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-15095</td>
<td>Rejuvenate</td>
<td>30,000.00</td>
<td>30,000.00</td>
<td>80%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-15905</td>
<td>Bridgette Smith</td>
<td>30,000.00</td>
<td>23,350.00</td>
<td>6,650.00</td>
<td>78%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Account Number</td>
<td>Description</td>
<td>Amount</td>
<td>Prior Year</td>
<td>Current Amount</td>
<td>Percentage</td>
<td>Change</td>
<td></td>
</tr>
<tr>
<td>----------------</td>
<td>--------------------------------------</td>
<td>----------</td>
<td>------------</td>
<td>----------------</td>
<td>------------</td>
<td>--------</td>
<td></td>
</tr>
<tr>
<td>5220-17930</td>
<td>Amy Thompson</td>
<td>53,350.00</td>
<td>3,950.00</td>
<td>44,275.00</td>
<td>9,025.00</td>
<td>83%</td>
<td></td>
</tr>
<tr>
<td>5220-18116</td>
<td>United Inner City Services</td>
<td>650,500.00</td>
<td>0.00</td>
<td>379,086.38</td>
<td>271,413.62</td>
<td>58%</td>
<td></td>
</tr>
<tr>
<td>5220-18835</td>
<td>Verizon Wireless</td>
<td>11,340.00</td>
<td>1,280.49</td>
<td>10,244.24</td>
<td>10,244.24</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td>5220-19260</td>
<td>Pam Wyman</td>
<td>23,040.00</td>
<td>765.00</td>
<td>14,004.24</td>
<td>9,015.76</td>
<td>53%</td>
<td></td>
</tr>
<tr>
<td>5220-19660</td>
<td>Kathi Winkler</td>
<td>10,000.00</td>
<td>1,440.00</td>
<td>10,597.50</td>
<td>14,402.50</td>
<td>106%</td>
<td></td>
</tr>
<tr>
<td>5220-20495</td>
<td>Yoodle</td>
<td>5,500.00</td>
<td></td>
<td>5,500.00</td>
<td>5,500.00</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>5230-00000</td>
<td>Legal Fees</td>
<td>2,500.00</td>
<td></td>
<td>120.00</td>
<td>200.00</td>
<td>5%</td>
<td></td>
</tr>
<tr>
<td>5250-00000</td>
<td>Media Advertising (TV, Radio)</td>
<td>5,000.00</td>
<td></td>
<td>5,000.00</td>
<td>5,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5310-00000</td>
<td>Insurance</td>
<td>9,300.00</td>
<td>853.00</td>
<td>7,661.00</td>
<td>7,661.00</td>
<td>82%</td>
<td></td>
</tr>
<tr>
<td>5411-00000</td>
<td>In Region Travel - Mileage</td>
<td>20,000.00</td>
<td>1,290.22</td>
<td>8,137.89</td>
<td>8,137.89</td>
<td>41%</td>
<td></td>
</tr>
<tr>
<td>5411-11375</td>
<td>Alma Rivera Morales</td>
<td>110.95</td>
<td>1,400.54</td>
<td>999.46</td>
<td>2,400.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5411-12900</td>
<td>Nakeisha Neversdusky</td>
<td>8.12</td>
<td>593.83</td>
<td>1,906.17</td>
<td>2,500.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5411-15905</td>
<td>Mileage, Bridgette Smith</td>
<td>94.78</td>
<td>1,392.44</td>
<td>1,607.56</td>
<td>3,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5420-00000</td>
<td>Out of Region Travel</td>
<td>22,000.00</td>
<td>6,947.77</td>
<td>31,019.88</td>
<td>31,019.88</td>
<td>141%</td>
<td></td>
</tr>
<tr>
<td>5460-00000</td>
<td>Professional Memberships</td>
<td>995.00</td>
<td></td>
<td>995.00</td>
<td>995.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5465-00000</td>
<td>Training Expense</td>
<td>17,990.44</td>
<td></td>
<td>17,990.44</td>
<td>17,990.44</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5625-00000</td>
<td>Child Care Reimbursements</td>
<td>1,192,935.00</td>
<td>83,697.06</td>
<td>822,807.23</td>
<td>822,807.23</td>
<td>69%</td>
<td></td>
</tr>
<tr>
<td>5685-00000</td>
<td>Office Expense</td>
<td>511,086.76</td>
<td>38,114.98</td>
<td>373,809.10</td>
<td>373,809.10</td>
<td>73%</td>
<td></td>
</tr>
<tr>
<td>5691-00000</td>
<td>Labor Costs</td>
<td>1,220,768.02</td>
<td>359,449.03</td>
<td>555,518.53</td>
<td>555,518.53</td>
<td>46%</td>
<td></td>
</tr>
<tr>
<td>5700-00000</td>
<td>Supplies and General Expense</td>
<td>22,700.00</td>
<td>1,290.22</td>
<td>8,137.89</td>
<td>8,137.89</td>
<td>41%</td>
<td></td>
</tr>
<tr>
<td>5706-00000</td>
<td>Supplies - Equipment - &lt;$2,000</td>
<td>8,000.00</td>
<td></td>
<td>8,137.89</td>
<td>8,137.89</td>
<td>106%</td>
<td></td>
</tr>
<tr>
<td>5760-00000</td>
<td>Hospital Supplies</td>
<td>138.25</td>
<td></td>
<td>138.25</td>
<td>138.25</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5761-00000</td>
<td>Supplies - Equipment - &gt;=$2,000</td>
<td>461.23</td>
<td></td>
<td>461.23</td>
<td>461.23</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6000-00000</td>
<td>Salaries - Regular - Direct</td>
<td>22,700.00</td>
<td>1,290.22</td>
<td>8,137.89</td>
<td>8,137.89</td>
<td>41%</td>
<td></td>
</tr>
<tr>
<td>6200-00000</td>
<td>Fr Benefits - Regular - Direct</td>
<td>594,081.63</td>
<td>41,681.14</td>
<td>408,355.05</td>
<td>408,355.05</td>
<td>69%</td>
<td></td>
</tr>
<tr>
<td>6800-00000</td>
<td>Indirect Costs - Regular</td>
<td>32,320.00</td>
<td>2,898.24</td>
<td>2,898.24</td>
<td>2,898.24</td>
<td>96%</td>
<td></td>
</tr>
<tr>
<td>6830-00000</td>
<td>Indirect Costs - Subsidy Trans</td>
<td>2,500.00</td>
<td></td>
<td>2,500.00</td>
<td>2,500.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6910-00000</td>
<td>Rent - MARC Main Office Space</td>
<td>51,415.00</td>
<td>4,040.33</td>
<td>36,111.12</td>
<td>36,111.12</td>
<td>70%</td>
<td></td>
</tr>
<tr>
<td>7000-00000</td>
<td>Contributed Services</td>
<td>230,618.02</td>
<td>900.00</td>
<td>14,020.00</td>
<td>14,020.00</td>
<td>6%</td>
<td></td>
</tr>
<tr>
<td>7000-00009</td>
<td>Ability KC</td>
<td>401,333.00</td>
<td>275,973.04</td>
<td>275,973.04</td>
<td>275,973.04</td>
<td>69%</td>
<td></td>
</tr>
<tr>
<td>7000-02370</td>
<td>Grandview School District</td>
<td>161,016.00</td>
<td>107,355.36</td>
<td>107,355.36</td>
<td>107,355.36</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>7000-02555</td>
<td>Raytown School District</td>
<td>136,272.00</td>
<td>113,550.96</td>
<td>113,550.96</td>
<td>113,550.96</td>
<td>83%</td>
<td></td>
</tr>
<tr>
<td>7000-03770</td>
<td>Center School District</td>
<td>726,750.00</td>
<td>484,500.00</td>
<td>484,500.00</td>
<td>484,500.00</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>7000-04923</td>
<td>Emmanuell F&amp;C Dev. Ctr</td>
<td>377,840.00</td>
<td>278,560.00</td>
<td>278,560.00</td>
<td>278,560.00</td>
<td>74%</td>
<td></td>
</tr>
<tr>
<td>7000-05105</td>
<td>Easter Seals</td>
<td>219,093.68</td>
<td>219,093.68</td>
<td>219,093.68</td>
<td>219,093.68</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7000-05391</td>
<td>Front Porch Alliance</td>
<td>54,600.00</td>
<td></td>
<td>36,111.12</td>
<td>36,111.12</td>
<td>70%</td>
<td></td>
</tr>
<tr>
<td>7000-05515</td>
<td>The Family Conservancy</td>
<td>24,988.22</td>
<td></td>
<td>24,988.22</td>
<td>24,988.22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7000-06160</td>
<td>Guadalupe Center Inc</td>
<td>86,333.36</td>
<td></td>
<td>86,333.36</td>
<td>86,333.36</td>
<td>158%</td>
<td></td>
</tr>
<tr>
<td>7000-07800</td>
<td>Independence Public Schools</td>
<td>1,220,788.20</td>
<td>359,449.03</td>
<td>555,518.53</td>
<td>555,518.53</td>
<td>46%</td>
<td></td>
</tr>
<tr>
<td>9900-00000</td>
<td>Legal Fees</td>
<td>2,500.00</td>
<td></td>
<td>120.00</td>
<td>200.00</td>
<td>5%</td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>32,070,577.31</td>
<td>1,552,822.21</td>
<td>19,439,421.94</td>
<td>8,695,712.44</td>
<td>61%</td>
<td></td>
</tr>
</tbody>
</table>
As of 7/31/19

MID-AMERICA REGIONAL COUNCIL (MARC)

**41700 HS Local Community Support**

Grant Period: Until Spent Out

Financial Report

<table>
<thead>
<tr>
<th>Account</th>
<th>Description</th>
<th>Cumulative Budget</th>
<th>Current Month</th>
<th>Cumulative Actual</th>
<th>Obligations</th>
<th>Cumulative Encumbrances</th>
<th>Actual Total</th>
<th>% Spent</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4390-00000</td>
<td>Program Income</td>
<td>$21,350.00</td>
<td></td>
<td>$20,000.00</td>
<td></td>
<td>$20,000.00</td>
<td></td>
<td>94%</td>
</tr>
<tr>
<td></td>
<td>Total Revenues</td>
<td>$21,350.00</td>
<td></td>
<td>$20,000.00</td>
<td></td>
<td>$20,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5220-00000</td>
<td>Contracted Service</td>
<td>1,235.50</td>
<td>1,235.50</td>
<td>1,235.50</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5220-04795</td>
<td>Carol Dietzschold</td>
<td>2,500.80</td>
<td>2,500.80</td>
<td>2,500.80</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5220-14545</td>
<td>Proprio Language Services</td>
<td>649.20</td>
<td>649.20</td>
<td>649.20</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5420-00000</td>
<td>Out of Region Travel</td>
<td>403.85</td>
<td>403.85</td>
<td>403.85</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5431-00000</td>
<td>Registration Fees - Out Region</td>
<td>535.00</td>
<td>535.00</td>
<td>535.00</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5440-00000</td>
<td>Meeting</td>
<td>1,829.55</td>
<td>1,829.55</td>
<td>1,829.55</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5625-00000</td>
<td>Child Care Reimbursements</td>
<td>664.19</td>
<td>664.19</td>
<td>664.19</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5660-00000</td>
<td>Other Expense</td>
<td>9,275.55</td>
<td>7,925.55</td>
<td>7,925.55</td>
<td></td>
<td></td>
<td>$1,350.00</td>
<td>85%</td>
</tr>
<tr>
<td>5685-00000</td>
<td>Printing</td>
<td>1,563.21</td>
<td>1,563.21</td>
<td>1,563.21</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5700-00000</td>
<td>Supplies and General Expense</td>
<td>71.15</td>
<td>71.15</td>
<td>71.15</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>5760-00000</td>
<td>Training Expense</td>
<td>2,622.00</td>
<td>2,622.00</td>
<td>2,622.00</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td></td>
<td>$21,350.00</td>
<td></td>
<td>$20,000.00</td>
<td></td>
<td></td>
<td></td>
<td>94%</td>
</tr>
<tr>
<td>Expense Account</td>
<td>Federal Cost Category</td>
<td>Date of Transaction</td>
<td>MARC Employee</td>
<td>Account Code</td>
<td>Vendor</td>
<td>Date of Statement</td>
<td>Amount</td>
<td>Description</td>
</tr>
<tr>
<td>-----------------</td>
<td>-----------------------</td>
<td>---------------------</td>
<td>---------------</td>
<td>--------------</td>
<td>--------</td>
<td>-------------------</td>
<td>--------</td>
<td>-------------</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>6/19/2019</td>
<td>tgcastells</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td>tg-Amazon</td>
<td>7/1/2019</td>
<td>$117.00</td>
<td>CDA Materials</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>6/20/2019</td>
<td>tgcastells</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td>tg-Amazon</td>
<td>7/1/2019</td>
<td>$7.92</td>
<td>Health Supplies</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$7,748.24</td>
</tr>
<tr>
<td>5440</td>
<td>Meeting</td>
<td>6/12/2019</td>
<td>tgcastells</td>
<td>61-2-55-42170-4217008-5440-00000</td>
<td>tg-Panera Bread</td>
<td>7/1/2019</td>
<td>$151.72</td>
<td>MAHS Advisory Committee</td>
</tr>
<tr>
<td>5440</td>
<td>Meeting</td>
<td>6/19/2019</td>
<td>tgcastells</td>
<td>61-2-55-42170-4217208-5440-00000</td>
<td>tg-HyVee</td>
<td>7/1/2019</td>
<td>$37.93</td>
<td>MAHS Advisory Committee</td>
</tr>
<tr>
<td>5660</td>
<td>Other</td>
<td>61-2-55-42170-4217201-5660-00000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$391.68</td>
<td>Survey Monkey Subscription</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$1,152.00</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>6/19/2019</td>
<td>tgcastells</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td>tg-Amazon</td>
<td>7/1/2019</td>
<td>$15.36</td>
<td>Health Supplies</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$7.92</td>
<td>Health Supplies</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$19.65</td>
<td>MAHS Staff Supplies</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$10.13</td>
<td>MAHS Staff Supplies</td>
</tr>
<tr>
<td>5700</td>
<td>Supplies</td>
<td>61-2-55-42170-4217201-5700-00000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$117.00</td>
<td>CDA Materials</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$170.06</td>
</tr>
<tr>
<td>Grand Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$9,536.95</td>
</tr>
<tr>
<td>Goal</td>
<td>Measurable Objectives</td>
<td>Progress / Outcomes for PY 1 2018-2019</td>
<td>Challenges</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>------</td>
<td>-----------------------</td>
<td>----------------------------------------</td>
<td>------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| **Goal 1 - Services:** MARC Head Start will be recognized as a renowned network of early learning programs that provide exemplary, easily accessible services to the Kansas City region’s most vulnerable children and families. | MARC Head Start will fully implement a system of central intake. | All programs have transitioned to the central intake process.  
An Intake Specialist has been assigned to each direct service provider program.  
The number of applications taken in the spring of 2019 was double the number taken in the previous year. | Kansas City Public Schools did not transition to Central Intake until late Spring which means it has not seen as much benefit from this process as other programs. |
| **Goal 2 - Systems:** The MARC Head Start evaluation system will cultivate data-driven decision-making, innovation and continuous program improvement. | MARC’s evaluation system will provide correlations between interdisciplinary measures and metrics by fall 2019. | Collaboration is underway with MARC’s Research and Development Department to determine the best approach for data analysis and methods of communication with stakeholders.  
ChildPlus key indicators were identified and data was reviewed monthly as well as compared from fall to spring to measure progress. All indicators showed progress, most progress was seen in well child, dental and oral health exams which increased 24 and 27 percent respectively. | Determining the most meaningful approach and methods to connect child outcomes data with family outcomes data since this information is collected in two separate data bases. |
| **Goal 3 – Workforce:** MARC Head Start and its community partners will create strong systems to recruit, develop, retain and invest in a highly skilled workforce. | MARC will increase enrollment in community initiatives for recruitment and professional development. | 98% of all teachers meet qualifications  
Teachers that do not meet qualifications are enrolled in community initiatives and programs for continuing education or are new hires within their first 90 days of employment. | Maintaining current records of staff progress toward completion of education requirements is a challenge. |
| **Goal 4 - Culture:** MARC Head Start will prioritize the development of social competence and emotional well-being when making decisions about and implementing all program practices. | Head Start programs will develop wellness action plans that include tracking of markers for staff and family wellbeing. | Two delegate agencies have developed wellness action plans.  
All Mental Health staff have completed the Trauma Smart Facilitator Training  
Mental Health staff will receive training to become Wellness Plan Coaches in 2019. Preservice for fall 2019 is focused on wellness topics. | Spring wellness conference was cancelled due to weather. |
August 22, 2019
Central Intake Meeting with MARC Head Start Direct Service Providers

Meeting Summary

As part of the reimagined Head Start delivery structure, a central intake system was piloted to (1) ensure a consistent process for selection of participants, (2) allow all programs to draw from a centralized waitlist, and (3) move programs serving fewer than 200 children to contractor status. MARC partnered with a contractor, The Family Conservancy (TFC), to implement the pilot.

After working with MARC to develop and implement the pilot over the past 18 months, TFC recommended that the central intake system can best be managed by the Head Start Grantee rather than a contractor. TFC made a strategic decision to close out its role in the pilot project and suggested transitioning the central intake system to Mid-America Head Start.

The leadership teams from MARC and TFC discussed this recommendation with meeting participants, and attendees ratified the recommendation.

Work is now underway to transition central intake to MARC, with a goal of implementing the change on September 30, 2019. This information will be shared at MARC’s Budget & Personnel Committee August 27th and with MARC’s Policy Council and Advisory Committee.

Personnel impact:

- Addition of 7 MARC staff
- Eligibility Coordinator (1) - Work under the direction of ERSEA Manager to provide oversight and coaching for Eligibility Specialists
- ERSEA Program Assistant (1) - answer phone line, schedule appointments, provide data entry administrative support for ERSEA
- Eligibility Specialist (5) - roles remain consistent with current system, will be assigned to specific locations
Next Steps

In preparation for the September 30th transition date, the following steps will be taken:

• Interim Eligibility Coordinator will be appointed from within MARC’s current HS team during the first week of September
• MARC’s Human Resource Department will begin the hiring process for the eligibility specialists and ERSEA Program Assistant (TFC intake staff will be considered internal candidates for the positions)
• MARC with coordinate with TFC to ensure consistency during the transition (e.g. scheduling, enrollment phone number, email, and recruitment flyers)

MARC will establish a Central Intake Oversight Committee:

• Committee to inform process implementation and contribute to solving process concerns
• Determine performance metrics to ensure a high level of accountability and responsiveness to direct service providers
• Include representatives from partner agencies, policy council and the advisory committee
• Recommendations from August 22nd meeting for up to 11 members to include representatives from the following categories:
  o Tiers 1,2,and 3
  o Home Base option
  o Policy Council and Advisory Committee
  o Community and School District
  o ERSEA and FCE program staff
  o Program Administrators
  o Health staff
• MARC will draft a policy for appointing representatives to the oversight committee for review by the policy council and advisory committee
ISSUE:
VOTE: Authorize a grant agreement with Kansas Highway Patrol’s State Homeland Security for Emergency Services work

BACKGROUND:
MARC’s Emergency Services programs help ensure the region’s ability to prepare, respond and recover with coordinated plans and high-quality training, technology and equipment. With the loss of Urban Area Security Initiative funding by the US Department of Homeland Security in 2012, the region has been eligible to apply for a portion of the annual State Homeland Security Grant. The following grant application supports the region’s efforts to sustain protection, response and recovery capabilities.

MARC’s grant application to the Kansas Highway Patrol’s State Homeland Security Grant program will provide $387,162 of FY19 funds to support critical training; exercises; collaborative, strategic and operational planning; community resilience programming; a portion of Terrorism Early Warning (TEW)/KC Regional Fusion Center operations; essential equipment replacement and sustainment for the Kansas side specialty teams (hazmat, tactical, EOD and technical rescue).

BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>Emergency Services Project</th>
<th>KS Grant FY19</th>
</tr>
</thead>
<tbody>
<tr>
<td>PLANNING - Planning and regional coordination. Prepare reports and communications tools; engage stakeholders in meeting; reporting. (MARC staff services)</td>
<td>$17,836</td>
</tr>
<tr>
<td>PLANNING - Citizen education (brochures, CERT Training)</td>
<td>$17,000</td>
</tr>
<tr>
<td>INFO SYSTEMS - WebEOC (EOC crisis management software licenses/maintenance and vendor fees/contractor support)</td>
<td>$13,400</td>
</tr>
<tr>
<td>INFO SYSTEMS - Badging &amp; accountability system printer</td>
<td>$1,500</td>
</tr>
<tr>
<td>TRAINING &amp; EXERCISE - Regional Training Program - staff, contractors, web-based training portal - 50 trainings</td>
<td>$49,020</td>
</tr>
<tr>
<td>TRAINING &amp; EXERCISE - Regional Exercise Program - staff, contractors, supplies, facility rental - 6 exercises and follow up from previous ones</td>
<td>$51,336</td>
</tr>
<tr>
<td>TRAINING &amp; TRAVEL - National Tactical Officers Association Training and Conference</td>
<td>$8,193</td>
</tr>
<tr>
<td>TRAINING &amp; EXERCISE - Kansas IMT exercise</td>
<td>$16,000</td>
</tr>
<tr>
<td>SPECIALTY TEAM EQUIPMENT - HAZMAT - equipment warranties, replacement sensors, instrument calibration, tubes and cartridges, detection paper, data access fees</td>
<td>$67,451</td>
</tr>
<tr>
<td>SPECIALTY TEAM EQUIPMENT - TECH RESCUE - Replacement rescue pants/coats, boots, helmets, personal flotation devices, extrication leash, diving knife, safety whistles and dry suits.</td>
<td>$29,567</td>
</tr>
<tr>
<td>SPECIALTY TEAM EQUIPMENT - EOD - Large bomb disruptor unit, replace six recon robots</td>
<td>$96,500</td>
</tr>
</tbody>
</table>
RECOMMENDATION
Authorize a grant agreement and acceptance of $387,162 with Kansas Highway Patrol’s State Homeland Security for Emergency Services work.

CONTACT
Erin Lynch
John Davis
ISSUE:
VOTE: Authorize MARC’s Department of Early Learning to contract with The Family Conservancy (TFC) to provide support to the Start Young program

BACKGROUND:
MARC’s Early Learning Department provides leadership for the development and implementation of a community-driven, outcomes-based plan for a comprehensive early learning system. Start Young is a public-private collaborative program, designed to improve child care in Wyandotte County and increase access to high-quality, full-day, full-year child care for working families. This innovative three-year pilot program aims to create 300 new, high-quality, full-day child care slots by helping existing Wyandotte County programs run more efficiently and create new programs. Simultaneously, the project will provide professional development to teachers and child care providers, increasing their quality of care.

MARC is being contracted to conduct the Early Learning Program Profile in participating Start Young Centers. This work includes an observation of classrooms in the program, administration and rating of a program self-assessment, and administration of professional development grants to support quality improvement. A majority of the funding from this contract will be passed through for classroom assessments and professional development grants. A portion of the funds will be used to support MARC staff time for the management and oversight of the project subcontracts, data entry support and coordination of professional development grants.

BUDGET CONSIDERATIONS
Funding from this contract was included in the 2019 budget.

| REVENUES | Amount | $53,374 |
|———|———|———|
| Source | TFC via the Kansas Children’s Cabinet |

| PROJECTED EXPENSES | Amount |
|———|———|
| Personnel (salaries, fringe, rent) | $7,874 |
| Contractual | $17,000 |
| Pass-Through | - |
| Other (supplies, printing, etc.) | $28,000 |

RECOMMENDATION
Authorize MARC to enter into a contract agreement with TFC in an amount not to exceed $53,374 and authorize the executive director to accept funds and execute agreements with contracted classroom assessors.

STAFF CONTACT
Kyle Matchell
Jovanna Rohs
ISSUE:
VOTE: Authorize a grant agreement with Missouri Department of Health and Senior Services for Emergency Services’ Health Care Coalition work

BACKGROUND:
MARC administers the federal health and medical bioterrorism (ASPR) program on behalf of the healthcare coalition (i.e. a regional coalition of hospitals, public health, emergency management and EMS) in Missouri’s Highway Patrol Region A. The FY19 grant will be used to continue efforts to strengthen and enhance the readiness of the public health and the healthcare delivery system to save lives during emergencies that exceed the day-to-day capacity and capability of the public health and medical emergency response systems. The grant performance period is July 1, 2019 - June 30, 2020. In addition, the state of Missouri provides MARC with an annual grant to support planning to respond to highly infectious disease (Ebola).

BUDGET CONSIDERATIONS:
Approved Budget Summary

<table>
<thead>
<tr>
<th></th>
<th>REVENUES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td></td>
<td>$405,763.25</td>
</tr>
<tr>
<td>Source</td>
<td></td>
<td>Missouri Dept of Health and Senior Services</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>ASPR Budget</th>
<th>Ebola Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>$97,123.75</td>
<td>$3,172.00</td>
</tr>
<tr>
<td>Fringe</td>
<td>$47493.51</td>
<td>$1,551.11</td>
</tr>
<tr>
<td>Supplies</td>
<td>$0.00</td>
<td>$38,478.00</td>
</tr>
<tr>
<td>Travel</td>
<td>$9,057.40</td>
<td>$393.54</td>
</tr>
<tr>
<td>Rent</td>
<td>$6,458.72</td>
<td>$210.94</td>
</tr>
<tr>
<td>Subcontracts</td>
<td>$128,314.88</td>
<td>-</td>
</tr>
<tr>
<td>Equipment</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>$16,677.41</td>
<td>$11,731.20</td>
</tr>
<tr>
<td>Indirect Cost</td>
<td>$43,674.41</td>
<td>$1,426.38</td>
</tr>
<tr>
<td>Total Contract Cost</td>
<td>$348,800.08</td>
<td>$56,963.17</td>
</tr>
</tbody>
</table>

RECOMMENDATION
Authorize grant applications to the Missouri Department of Health and Senior Services for a total of $405,763.25 for July 1, 2019 - June 30, 2020 and if awarded, acceptance of the two grants for ASPR FY19 Hospital Preparedness and Ebola Preparedness.

CONTACT
Erin Lynch
John Davis
AGENDA REPORT

MARC Board of Directors

September 2019
Item No. 8-f
Quality Early Learning

ISSUE:
REPORT: Briefing on the Mid-America Head Start Central Intake Transition

BACKGROUND:
A key component of the reorganization plan for the Head Start delivery structure was the establishment of a central application intake system. An average of 400 inquiries are made each month, many of which result in extensive eligibility and placement interviews. Beginning in early 2018, a central intake system was piloted to (1) ensure a consistent process for selection of participants, (2) allow all programs to draw from a centralized waitlist, and (3) move programs serving fewer than 200 children to contractor status. MARC partnered with a contractor, The Family Conservancy (TFC), to implement the pilot central intake system.

After working with MARC to develop and implement the pilot over the past 18 months, TFC recommended that the central intake system would be best managed by the Head Start grantee rather than a contractor. TFC made a strategic decision to close out its role in the pilot project and suggested transitioning the central intake system to Mid-America Head Start. The leadership teams from MARC and TFC met with partner agency leadership to discuss this recommendation, and attendees ratified the recommendation. This change has been discussed with MARC’s Policy Council and Advisory Committee. Work is underway to transition central intake responsibilities to MARC, with the change taking place on September 30, 2019.

Personnel Impact:
This change will bring on an additional seven MARC staff members:
- Eligibility Coordinator (1) - work under the direction of the current ERSEA\(^1\) Manager to provide oversight and coaching for Eligibility Specialists
- ERSEA Program Assistant (1) - answer central intake phone line, schedule appointments, provide data entry administrative support for ERSEA work
- Eligibility Specialist (5) - responsible for determining program eligibility and recruitment

Central Intake Oversight Committee:
As MARC transitions to this new role, a Central Intake Oversight committee will be established. This committee will:
- Inform process implementation and contribute to solving process concerns
- Determine and monitor metrics to ensure a high level of accountability and responsiveness to direct service providers
- Be comprised of representatives from the following categories:
  - Tiers 1, 2, and 3 Direct Service Providers
  - Home-base option
  - Policy Council and Advisory Committee
  - Community-based and school district providers
  - ERSEA and Family and Community Engagement program staff

\(^1\) Enrollment, Recruitment, Selection, Eligibility and Attendance
MARC is drafting a policy for appointing representatives that will be reviewed by the Policy Council and Advisory Committee.

**BUDGET CONSIDERATIONS:**
Funding for central intake is part of the Head Start grant budget. Transition of intake responsibilities to MARC is anticipated to provide a cost savings of $88,000 (current TFC contract is for $640,000).

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Source</td>
<td>Administration for Children and Families</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>PROJECTED EXPENSES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>$551,938</td>
</tr>
<tr>
<td>Contractual</td>
<td>-</td>
</tr>
<tr>
<td>Pass-Through</td>
<td>-</td>
</tr>
<tr>
<td>Other (supplies, printing, etc.)</td>
<td>-</td>
</tr>
</tbody>
</table>

**COMMITTEE ACTIONS:**
This change has been discussed with MARC’s Policy Council and Advisory Committee.

**RECOMMENDATION:**
None. Information only.

**STAFF CONTACT:**
Liz Smith and Jovanna Rohs
ISSUE:
VOTE: Approve ten contractual agreements for on-site support services for Head Start and Early Head Start classrooms

BACKGROUND:
As part of its new grant structure beginning in the fall of 2018, Mid-America Head Start (MAHS) has been supporting Head Start and Early Head Start programs through contracts with individuals and agencies who provide a variety of support services for fourteen Tier 1 and Tier 2 programs, serving a total of 825 children. Each contractor or agency was selected through an individual request for qualifications process conducted from April- June of 2018. MAHS is requesting to extend these contracts for another 12 months from November 1, 2019 through October 31, 2020.

Contracted services include education coaching services for Head Start and Early Head Start classrooms, mental health services for classrooms and therapeutic services for children and families, community health workers to support individual families with special health care challenges, early intervention services for children with special needs and diagnosed disabilities, and an intake/eligibility specialist to support the work of the Head Start intake team during peak application times.

The attached chart indicates the name of the individual or agency, the type of service to be provided, the hourly rate of service, total hours for the total 12-month period and the total dollar amount not to be exceeded for each contract. The grand total of these 12-month contracts is not to exceed $429,940.

BUDGET CONSIDERATIONS:
These contracts are included in Mid-America Head Start’s Fiscal Year 2019-2020 budgets.

RECOMMENDATION: Approve nine individual and one agency contract for on-site support services at 14 Mid-America Head Start programs, from November 1, 2019 through October 31, 2020 for a total amount not to exceed $429,940.

STAFF CONTACT:
Liz Smith
Jovanna Rohs
Detail of On-Site Contracted Support Services for Head Start and Early Head Start Programs 2019-2020

**Education/coaching contractors:** these individuals provide weekly coaching and training for no more than 10 classroom teaching teams each and will ensure the Head Start program’s compliance with the terms of its contract for education services.

<table>
<thead>
<tr>
<th>Name</th>
<th>Hourly Rate</th>
<th>Total Hours</th>
<th>Total Mileage</th>
<th>12-Month Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ann Camey</td>
<td>45.00</td>
<td>1,152</td>
<td>N/A</td>
<td>51,840.00</td>
</tr>
<tr>
<td>Mary Signor</td>
<td>45.00</td>
<td>576</td>
<td>N/A</td>
<td>25,920.00</td>
</tr>
<tr>
<td>Pam Wyman</td>
<td>45.00</td>
<td>512</td>
<td>N/A</td>
<td>23,040.00</td>
</tr>
</tbody>
</table>

**Community Health Workers:** these contractors are previous Head Start parents who have completed the CHW accreditation course and provide individualized support to Head Start and Early Head Start families with health care challenges.

<table>
<thead>
<tr>
<th>Name</th>
<th>Hourly Rate</th>
<th>Total Hours</th>
<th>Total Mileage</th>
<th>12-Month Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alma Rivera</td>
<td>25.00</td>
<td>960</td>
<td>2,400.00</td>
<td>26,400.00</td>
</tr>
<tr>
<td>Bridgette Smith</td>
<td>25.00</td>
<td>1200</td>
<td>2,400.00</td>
<td>32,400.00</td>
</tr>
</tbody>
</table>

**Mental Health Consultants:** individuals / agencies with licensed mental health professionals who provide on-site mental health support for teaching staff in Tier 1 and 2 programs as well as individual therapeutic mental health services for all children and families.

<table>
<thead>
<tr>
<th>Name</th>
<th>Hourly Rate</th>
<th>Total Hours</th>
<th>Total Mileage</th>
<th>12-Month Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amy Thompson</td>
<td>100.00</td>
<td>780</td>
<td>N/A</td>
<td>78,000.00</td>
</tr>
<tr>
<td>Jami Hamilton-Ansley</td>
<td>100.00</td>
<td>388</td>
<td>N/A</td>
<td>38,800.00</td>
</tr>
<tr>
<td>The Family Conservancy</td>
<td>95.00</td>
<td>732</td>
<td>N/A</td>
<td>74,540.00</td>
</tr>
</tbody>
</table>

**Early Intervention Contractor:** this individual provides support services for children with suspected or diagnosed disabilities that includes on site observation and support for teachers and parents along with referrals and support in the implementation of Individualized Education Plans and Individualized Family Service plans.

<table>
<thead>
<tr>
<th>Name</th>
<th>Hourly Rate</th>
<th>Total Hours</th>
<th>Total Mileage</th>
<th>12-Month Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Karen Osborn</td>
<td>45.00</td>
<td>1,200</td>
<td>N/A</td>
<td>54,000.00</td>
</tr>
</tbody>
</table>

**Intake Specialist:** this individual completes on-site application interviews with prospective Head Start and Early Head Start families and uses this information to determine the family’s eligibility for services, working primarily during peak application times in the fall and spring to increase the capacity of the Head Start intake team.

<table>
<thead>
<tr>
<th>Name</th>
<th>Hourly Rate</th>
<th>Total Hours</th>
<th>Total Mileage</th>
<th>12-Month Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kathi Winkler</td>
<td>30.00</td>
<td>833</td>
<td>N/A</td>
<td>25,000.00</td>
</tr>
</tbody>
</table>
ISSUE:
VOTE: Authorize MARC’s Department of Early Learning to submit a grant application to the Ewing Marion Kauffman Foundation to support the regional early learning system.

BACKGROUND:
MARC’s Department of Early Learning provides leadership for the development and implementation of a community-driven, outcomes-based plan for a comprehensive early learning system.

The Ewing Marion Kauffman Foundation grant will support efforts to develop, expand and strengthen the regional early learning system. Funds from this grant will be used to:

- Pilot a newly created Family Child Care Profile
- Expand Early Learning Program Profile implementation
- Implement an entry-level early care and education pathway for parents and caregivers to address the need for more qualified teacher assistants in early learning classrooms
- Expand implementation of the Kindergarten Observation Form (KOF) and the Pre-Kindergarten Observation Form (PKOF) to measure school readiness
- Strengthen early learning and child health data available for decision making and community planning mechanisms

Funding for these projects will expand efforts to increase access to quality early learning programs, address critical early learning workforce needs, provide a greater context for understanding school readiness factors and the availability of early learning services, as well as equity and access issues affecting children and families in the Greater Kansas City Metropolitan area.

BUDGET CONSIDERATIONS
Funding from this grant will be included in the FY20 budget.

<table>
<thead>
<tr>
<th>REVENUES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$249,995</td>
</tr>
<tr>
<td>Source</td>
<td>Kauffman Foundation</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>PROJECTED EXPENSES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel (salaries, fringe, rent)</td>
<td>$151,936</td>
</tr>
<tr>
<td>Contractual</td>
<td>$96,837</td>
</tr>
<tr>
<td>Pass-Through</td>
<td>-</td>
</tr>
<tr>
<td>Other (supplies, printing, etc.)</td>
<td>$1,222</td>
</tr>
</tbody>
</table>

RECOMMENDATION
Authorize MARC to submit a grant application to the Ewing Marion Kauffman Foundation for a total of $249,995 and if awarded, accept and disburse grant funds.

STAFF CONTACT
Jovanna Rohs
Kyle Matchel
ISSUE:
VOTE: Authorize an agreement with Johnson County Emergency Communications to support recordings of ambulance to hospital radio transmissions

BACKGROUND:
The Mid-America Regional Council Emergency Rescue Committee (MARCER) brings hospitals and ambulance providers together to ensure high quality pre-hospital emergency care. MARCER has been serving the region and local agencies since 1972, and communications support for hospitals and ambulances has continued to be an important part of the services. Johnson County Emergency Communications has supported a recorder device that allows the recording of radio transmissions between hospital emergency departments and ambulances in the field. Last year, Johnson County Emergency Communications purchased a new recorder for its own purposes, and asked MARCER to take over the costs for maintenance of the unit being used for MARCER recordings.

The vendor, Voice Products, approached Ellen Wernicke with Johnson County Communications to offer an opportunity for savings on the MARCER recorder maintenance agreement. The cost in 2019 was $46,029 and the vendor has increased the cost of the annual maintenance 6-7 percent per year. A five-year maintenance agreement of $228,490 (or $45,698 per year) would save approximately $70,000 on the costs for the annual maintenance over the five years. Voice Products charges Johnson County annually with an approximate 6-7 percent escalator each year. They have offered a reduced price to lock in five years of maintenance at an annual rate of $45,698. Over five years, that totals $228,490. If they continue with the 6-7 percent escalator, the five-year total would be in excess of $300,000.

In order to lock in the lower total for five years, Voice Products requires that the amount be paid up front. MARC could provide payment to the county, who in turn would pay Voice Products, and MARC would bill MARCER annually for the $45,698 amount. Ms. Wernicke has confirmed that the company would provide a complete server upgrade, including new audio boards and a 2016 Operating System in 2019. If a new recorder is needed during the five-year period, MARCER would get credit toward a new unit or toward future maintenance.

BUDGET CONSIDERATIONS:
MARCER has included the cost of the recorder’s maintenance in its annual budget for 2019 and will consider the 2020 budget later this fall.

RECOMMENDATION:
Authorize an agreement with Johnson County Emergency Communications for a five-year maintenance agreement with Voice Products Inc. to support the radio communications recorder for calls between ambulances in the field and hospital emergency departments in the amount of $228,490.
STAFF CONTACT:
Erin Lynch
Marlene Nagel