May 26, 2020
Board Member Meeting: 12:00 p.m.
Remotely via GoToMeeting

- Members of the public who wish to participate in this meeting: please email Kristin Johnson-Waggoner at kjohnsonwaggoner@marc.org by 9:00 a.m. on Tuesday, May 26, 2020 for instructions to join the teleconference.

AGENDA


2. REPORT: Update on regional COVID-19 response and recovery initiatives
   - Multiagency Coordinating Group updates
   - Aging Services expansion in meal deliveries
   - KC COVID-19 Regional Response and Recovery Fund
   - Economic Impact and Recovery Analysis and Forecast (presentation)

3. REPORT: Update on the Climate Action Plan

4. BRIEF REPORTS:
   a. VOTE: Approve changes to the MARC employee fringe benefit package effective July 1, 2020
   b. REPORT: Release of MARC's 2019 Annual Review

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

5. VOTE: Approve Consent Agenda
   a. Approve minutes of the April 28, 2020 board meeting
   b. VOTE: Approve an agreement with Allegiant Technology/Network Technology Partners (NTP) to provide Managed Security services, vulnerability assessment and testing for the MARC and Operation Green Light computer networks
   c. VOTE: Authorize a Kansas Highway Patrol State Homeland Security grant for Emergency Services work
   d. VOTE: Authorize a contract extension with Daryl P. Kelly, LLC to provide on-call network support services for the Operation Green Light traffic signal control program
   e. VOTE: Authorize an application for a Hospital Preparedness Program grant from the Missouri Department of Health and Senior Services to support health care delivery systems
   f. VOTE: Authorize an application to the U.S. Department of Justice for the Justice and Mental Health Collaboration Program
   g. VOTE: Authorize a contract with William Moberly for continued Emergency Services work
   h. VOTE: Authorize an application to the US Economic Development Administration to support regional economic development recovery planning
i. VOTE: Approve actions taken at the April 27, 2020 and May 12, 2020 Head Start Advisory Committee meetings
j. VOTE: Authorize a continuation application to support the Early Head Start Expansion program
k. VOTE: Authorize submission of the continuation budget for the FY 2020-2021 Missouri Early Head Start program
l. VOTE: Approve Mid-America Head Start’s proposal to reduce Head Start 2020/2021 enrollment to accommodate community needs and increased full-day enrollment
m. VOTE: Authorize final acceptance of designated Aging and Adult Services proposals and renewals of contracts
n. VOTE: Authorize acceptance of a corporate gift from Healthify to support nutritional programs, including emergency relief efforts

6. Other Business

7. Adjournment
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*Public Transit Representatives (Voting)  **Public Transit Advisory Representatives (Non-Voting)*
ISSUE:

BACKGROUND:
The comprehensive annual financial report (CAFR) for fiscal year 2019 is nearly complete and a final draft document is included as a separate link with the meeting packet.

Kaleb Lily, Partner at RubinBrown, will review the document and cover the following highlights:
- Management’s Discussion and Analysis - Financial Highlights (p. 16)
- Disclosure 1(B) Significant Accounting Policies - Restatement (p. 45)
- Disclosure 3(B) Grants Receivable and Unearned Revenue (p. 49)
- Disclosure 3(G) 911 Equipment Fund (p. 53)
- Disclosure 4(A) Risk Management (p. 54-55)
- Disclosure 4(C) Postemployment Healthcare Plan (p. 57-61)

As part of the 2019 audit process, multiple audit reports are prepared that will also be discussed briefly include:
- Federal Single-audit Supplemental Financial Report - long version, which includes individual schedules on 157 grants
- Supplemental Financial Report for Aging Grants
- Mid-America Regional Council Solid Waste Management District

If there are any questions about the draft reports that were not addressed at the meeting, please contact Carol Gonzales, Becky Hall or David Warm at MARC, or Kaleb Lily, Partner with RubinBrown at (913) 499-4417. At the June meeting, the MARC Board will be asked to accept the fiscal year 2019 audit reports.

BUDGET CONSIDERATIONS:
The MARC Board approved an agreement with Rubin Brown for audit services at the December 2019 meeting, not to exceed a cost of $75,760. Total fees are expected to be $75,760. This amount was budgeted into the Indirect Costs Fund in the 2020 Budget.

RECOMMENDATION:
No action required at this time.

STAFF CONTACT:
Becky Hall
Carol Gonzales
AGENDA REPORT
MARC Board of Directors

May 2020
Item No. 2
Effective Local Government
Safe and Secure Communities
Competitive Economy
Thriving Older Adults and Communities

ISSUE:
REPORT: Update on regional COVID-19 response and recovery initiatives

BACKGROUND:
MARC Staff will give short updates on regional efforts in which we are engaged to support and coordinate regional response and recovery to the COVID-19 crisis, including:

- Multiagency Coordinating Group updates
- Aging Services expansion in meal deliveries
- KC COVID-19 Regional Response and Recovery Fund
- Economic Impact and Recovery Analyses

Economic Impact and Recovery Analyses
To help put some bounds on the economic uncertainty being created by COVID-19, MARC was asked by KC Rising to provide an estimate of the economic impact of the pandemic on the Kansas City regional economy. MARC has considerable experience in regional economic forecasting and produces a forecast annually for the Greater Kansas City Chamber of Commerce using the Policy Insight model from Regional Economic Models, Inc. (REMI). This model requires a national forecast as input and, with funding from the Civic Council of Greater Kansas City, MARC was able to license such a forecast from Moody’s Analytics. Moody’s was selected because of its reputation for high-quality forecasts and the ability to provide both a range of scenarios and updates to them frequently, given the pace of economic events. MARC has completed an initial set of forecasts that describe the depth of the current recession and a likely path of recovery in terms of jobs, output and income. Additionally, the forecast will describe impacts on employment in individual industries and occupations. The current draft of the forecast will be presented.

BUDGET CONSIDERATIONS:
None.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Lauren Palmer
Erin Lynch
Marlene Nagel
ISSUE:
REPORT: Update on the Climate Action Plan

BACKGROUND:
In March 2019, the MARC Board of Directors elected to join the Global Covenant of Mayors for Climate and Energy (GCoM) in partnership with the Climate Action KC Coalition (CAKC). A list of elected officials involved in CAKC is attached. Significant milestones achieved to date include: the Climate Summit on September 14, 2019; a two-day technical workshop focused on the regional greenhouse gas inventory and climate risk and vulnerability assessment; and a December 17, 2019 event for over 200 community stakeholders to roll out the newly published Climate Action Playbook.

MARC and the Coalition are now working together to build from previous accomplishments to develop a regional climate action plan by December 2020. The nearly completed emissions inventory and risk and vulnerability assessment will be shared through an online webinar on May 14, 2020. The webinar will kick off six weeks of online engagement to discuss climate mitigation and adaptation solutions and priorities across multiple sectors, including energy generation, buildings, transportation, land use and land cover, food and waste. Screening criteria begin with emissions and risk reductions, but will also include such issues as public health, social equity, innovation and natural ecosystem health.

The process is being guided by a Plan Steering Committee, which includes diverse community stakeholders and members of the CAKC Executive Committee. Additional community engagement and stakeholder participation will take place through relevant MARC and CAKC committees, expert stakeholder groups, and multiple social media outlets. The plan engagement process will be adjusted during the year as conditions evolve.

BUDGET CONSIDERATIONS:
None.

RECOMMENDATION:
None. Information only.

STAFF CONTACTS:
Tom Jacobs
Karen Clawson
AGENDA REPORT

MARC Board of Directors

May 2020
Item No. 4-a
Core Competencies

ISSUE:
VOTE: Approve changes to the MARC employee fringe benefit package effective July 1, 2020

BACKGROUND:

MARC’s cafeteria, health, dental and vision insurance plans operate on a July 1 — June 30 plan year. MARC currently offers three health insurance plans, one dental plan and one vision plan to employees, all obtained through Midwest Public Risk (MPR).

Based on previous years of high increases and for due diligence purposes, MARC decided to engage its broker, Hallier Reed, to take MARC’s health, dental and vision plans out to the marketplace. All employees completed online EasyApps forms (personal health information) in early April which Hallier Reed used to obtain proposals. Health insurance carriers were asked to match MARC’s current plan structure and tiering as much as possible. MARC’s current plans include an Open Access Plan (OAP) 1500, and two High Deductible Health Plans (HDHP) with deductibles of $1500 and $2500.

MARC received four health insurance proposals: MPR (Cigna), United Healthcare, Blue Cross Blue Shield (BCBS), and Humana. The rates proposed by United Healthcare were higher than the other three, so they were eliminated from consideration.

The Employee Council and Human Resources formed a 15-person taskforce of staff from various departments and on May 11th, with the assistance of Hallier Reed, reviewed proposals, interviewed the carriers, and provided feedback. Taskforce members completed a scorecard evaluation based on pricing, network, plan design, other programs offered, communication assistance, web capabilities and other features. Results were tabulated for an overall score per carrier. After the meeting, taskforce members shared information with staff in their departments and solicited their feedback. Plan designs for the health, vision and dental plans were compared in depth, references were checked, and administration costs were evaluated.

The taskforce met again on May 18th to review all the information gathered. Tabulated scorecard results showed some slight variations but were generally equal across the board. After much discussion, the taskforce agreed that the best option was to renew the Cigna plans through MPR. Key findings included:

- Proposals for the 2020-2021 plan year were all below current plan year rates and included MPR(Cigna) at -5%, BCBS at -3% and Humana at -14%.
- MPR currently provides COBRA and Health Savings Account administration included in its benefits package. BCBS and Humana would both require obtaining these services from external vendors at an extra cost to MARC.
- All three vendors offered very comparable health plan designs. MPR’s out-of-pocket expenses, deductibles and maximums in several cases were more competitive than BCBS and Humana.
- BCBS offered a SpiraCare plan with a limited network and clinics of care for a much lower premium, which some staff expressed interest in.
- All three carriers offered programs for disease management and wellness. Humana had a strong wellness program that offered premium discounts based on results.
- MPR offers a one-stop-shop for health, dental, vision, and COBRA and health savings account administration.
• MPR’s ability to be flexible with specific requests and situations was noted as very valuable.

• Formal and informal references demonstrated that Humana’s reputation was not as consumer friendly, resulting in slow or unpaid claims and hassles for employees.

• Employees expressed a desire to stay with MPR during this time of upheaval and the additional cost savings were not enough incentive to overcome the cost and burden of change.

Based on these discussions, staff recommends remaining with MPR (Cigna) for 2020-2021 and continuing with the current plans, which include an Open Access Plan, and two high deductible plans, the 1500 and 2500. MARC will continue to evaluate and monitor our plans annually, in order to ensure pricing and plan offerings are competitive in the market.

Other Benefits
As part of the marketing process, MARC received dental and vision proposals from ten carriers which were then narrowed to BCBS, Humana, Delta Dental (MPR plan) and Mutual of Omaha for dental; and, VSP (MPR), BCBS, Humana and Mutual of Omaha for vision. Staff expressed a preference to stay with MPR, noting the following observations:

• MPR’s vision and dental plans offered more attractive benefits for the price.

• MPR is able to offer administration for both dental and vision, along with the health plan which creates efficiencies.

Staff recommends remaining with MPR’s dental and vision plans for this year. Dental and vision insurance rates remain unchanged. MARC does not make any employer contribution towards these plans.

Employee/Employer Cost Sharing
As a basis for cost sharing, MARC designates one plan as a basic “core insurance plan” each year. The majority of MARC’s employees participate in one of two high deductible plans and similar to last year, the HDHP 1500 plan was again designated it as the core plan for 2020-2021. MARC revised its fringe benefit policy last year with a goal to cover approximately 72% of the plan’s monthly premium for family, 78.3% for tier 2 and 82% for individual coverages. MARC once again reviewed its cost sharing strategy and based on the data obtained from the Kaiser Family Foundation report and the premium rates, staff recommends maintaining the same cost sharing levels for the 2020-2021 plan year.

All employees (whether on MARC’s health insurance or not) currently receive a monthly Cafeteria 125 Plan allowance which helps offset health insurance costs and/or to purchase certain optional benefits such as dental, vision, and group term life insurance and/or to contribute to a flexible spending account or health savings account. The current allowance is $200/month. Staff recommends maintaining this amount for the 2020-2021 plan year.

For many years, MARC has offered a Health Savings Account pre-fund option for the HDHP plans. This approach provides the employee with some funds available in the HSA to help with any medical expenses that occur early in the plan year. The employee repays the pre-funded amount through paycheck deductions over the plan year. The current pre-fund amount for individual coverage is $600, and $1,200 for tier 2 or family coverage. Staff recommends prefunding these same amounts for the 2020-2021 plan year.

Summary of Recommendations
After a very thorough marketing and evaluation process, recommendations for the 2020 - 2021 Plan Year are as follows:
Health Insurance through Midwest Public Risk/Cigna:

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*Core Plan
• Vision and Dental Insurance through VSP and Delta Dental (provided through Midwest Public Risk). Employees who elect Vision and/or Dental plans may use their Cafeteria Plan Allowance for premiums. There is no other cost sharing from MARC.

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• Cafeteria 125 Plan allowance at $200/month.

• Pre-funding option for employees on the high deductible plans of $600 for individual and $1200 for tier 2 and family.

Pending board approval of these recommendations, MARC will rescind its termination notice to MPR.

**BUDGET CONSIDERATIONS:**
All employer shares of benefit costs are budgeted in the Indirect and Clearing Fund.

• In 2019, actual expenses paid by MARC for health insurance were $949,773. The budgeted amount for MARC’s portion of health insurance in 2020 is $1,238,810, which presents a conservative number assuming all positions will be filled 100%. The $1,238,810 amount was included in the 2020 Budget.

• In 2019, MARC paid $316,310 in Cafeteria Allowances. Assuming no vacancies, estimated costs for 2020 are $357,738. The 2020 Budget includes $357,738.

**RECOMMENDATION:**
Authorize changes to the employee fringe benefit package effective July 1, 2020, including offering the OAP 1500, HDHP 1500 and HDHP 2500 health plans through Midwest Public Risk (Cigna) with the cost sharing shown above; continuing to offer employee funded Vision (VSP) and Dental (Delta) insurance; a Cafeteria 125 Plan allowance of $200/month; and, prefunding HDHP plan Health Savings Accounts at $600/$1200 to be repaid by employees over the plan year.

**STAFF CONTACT:**
Nancy Weitzel Burry
Carol Gonzales
ISSUE:  
REPORT: Release of MARC’s 2019 Annual Review

BACKGROUND:  
MARC’s 2019 Annual Review was released via the MARC website last week, with additional information about how the COVID-19 pandemic has MARC’s work in the region in early 2020. The Annual Review will be printed and sent by mail to elected officials and other partners in the coming weeks.

RECOMMENDATION:  
None. Information only.

STAFF CONTACT:  
Kristin Waggoner-Johnson  
Laura Bogue
ISSUE:
VOTE: Approve minutes of the April 28, 2020 Board meeting

BACKGROUND:
The minutes of the April 28, 2020 meeting are enclosed.

RECOMMENDATION:
Approve the minutes of the April 28, 2020 meeting.

STAFF CONTACT:
David Warm
Kerry Kudron
BOARD MEMBERS PRESENT
Commissioner Rob Roberts, Miami County, Kan. - MARC Board Chair
Commissioner Jimmy Odom, Cass County, Mo. - MARC Board First Vice Chair
Commissioner Harold Johnson, Jr., Unified Government of Wyandotte County/Kansas City, Kan. - MARC Board 2nd Vice Chair
Mayor Eileen Weir, Independence, Mo. - MARC Board Treasurer
Mayor Carson Ross, Blue Springs, Mo. - MARC Board Secretary
Mayor Carol Suter, Gladstone, Mo. - MARC Immediate Past Board Chair
Councilmember Fred Spears, Overland Park, Kan.
Councilmember Marge Vogt, Olathe, Kan.
Councilmember Curt Skoog, Overland Park, Kan.
Councilmember Vernon Fields, Basehor, Kan.
Councilmember Heather Hall, City of Kansas City, Mo.
Councilmember Brandon Ellington, City of Kansas City, Mo.
Mayor Paula Schwach, Westwood Hills, Kan.
Mayor Pro Tem Beto Lopez, City of Lee’s Summit, Mo.
Mayor Mike Boehm, Lenexa, Kan.
Commissioner Janee Hanzlick, Johnson County, Kan.
Commissioner Angela Markley, Unified Government of Wyandotte County/Kansas City, Kan.
Dick Jarrold, Vice President of Planning and Development, KCATA

OTHERS PRESENT
Councilmember Logan Heley, Overland Park, Kan.

STAFF PRESENT
Executive Director David Warm and other MARC staff

INTRODUCTIONS AND BOARD SHARING TIME
Commissioner Rob Roberts called the meeting to order at 12:01 p.m. and welcomed attendees. Due to the meeting being held remotely, Commissioner Roberts provided instructions for participating. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members had an opportunity to abstain or object to any items necessary during the final vote. Board sharing was emitted due to the amount of COVID-19 activity currently underway in all counties.
REPORT: Update on regional COVID-19 response and recovery initiatives

Ms. Lauren Palmer, Assistant Community Development Director and Local Government Services Director at MARC, reported that the Regional Coordination Guide is a product of extensive regional emergency management planning. The guide is intended to ensure strong communication and coordination across the metro during emergencies, with impacts that cross jurisdictional boundaries. The Multiagency Coordination Group (MAC Group) has representatives from all nine counties as well as the disciplines involved in the COVID-19 response, including public health, hospitals, emergency managers and many others. The MAC Group has met five times since organizing in late March. The agendas foster situational awareness and coordination across jurisdictions. The current focus of the MAC Group is on sharing information on phasing plans for relaxing stay-at-home orders, including criteria for each phase. These meetings are advertised as public meetings on the MARC public meetings calendar.

Ms. Palmer reported that preparemetrokc.org serves as a resource to share regional COVID-19 response information. The site includes a link to the KC Region COVID-19 Resource Hub to locate information from county, state and national sources relative to the community health situation. This is updated daily with confirmed cases, tests, deaths and forecasts. This provides a picture of the public health crisis throughout the region. Periodically, briefings for local officials have been posted on the PrepareMetroKC YouTube channel. The videos are generally less than 10 minutes and give a high-level overview of the current regional operating picture. Individuals can subscribe to the channel and set up alerts for notifications when new briefings are posted. These briefings can be shared with colleagues so they can get a sense of the overall picture as well. MARC staff has been working with partners at the KC Chamber, KCADC and the Civic Council to develop a guide for businesses and private employers for responsible re-entry into the workplace. The guide provides information about how to welcome back employees and visitors in a measured way. There will be a webinar tomorrow about this process for businesses. Participants can register on the KCADC website and, after the meeting, a link will be sent to the MARC Board of Directors.

Mr. Frank Lenk, Director of Research Services at MARC, reported that a page has been added to kcworkforce.org to track things like weekly unemployment claims. There have been about 600,000 unemployment claims filed within the two states in the last five weeks and 150,000 claims filed regionally. The data is also broken down by county. Claims are finally beginning to decline. On the Kansas side, data is received by industry and manufacturing seems to have taken the biggest hit. People would like to know what recovery will look like and those answers are still unclear. Mr. Lenk stated that they are currently trying to determine what the depth of this recession may be and what are the options for possible pathways out of it. Mr. Lenk stated that they are currently determining what local and state policies may exist to help mitigate some of the impact and help to emerge stronger and more resilient in the future. MARC has been working with KC Rising, overseeing the work of researchers in economic development, federal agencies and local educational groups to create an economic forecast for the region. Preliminary results became available this morning. A national forecast from Moody’s Economics has a baseline forecast of a 10% drop in employment this quarter and in the second quarter. In Kansas City, that would translate to about 100,000 jobs lost. Mr. Lenk reported that with eventual re-openings, there will be a rebound but, after the rebound, things are expected to stall due to taking awhile for the public to feel comfortable again or there may be another resurgence of the virus. On the low end, they expect it to take a couple of years to regain the lost jobs and on the long end, it may take three to four years to regain those jobs.
The work to be done includes determining which sectors and occupations are being hardest hit and how can we make those occupations more resilient in the future.

DISCUSSION: Commissioner Roberts asked about the accuracy of the estimates Mr. Lenk discussed. Mr. Lenk added that the estimates are somewhat cloudy due to this being an unprecedented situation. There is a wide range of what could happen based on what is done. The forecast is based more on the responses that we make now, than based on how the economy works normally. Commissioner Roberts asked if there was any information on the financial well-being of the region’s hospitals. Mr. Lenk stated that they don’t have that information at this time but they can research it and share.

Mr. James Stowe, Director of Aging and Adult Services at MARC, reported that he would be providing additional updates on the Aging Department’s emergency response. The focus has turned to basic needs and, in this case, nutrition services. Hot daily meals that come from centers with kitchens have increased dramatically over the emergency period. MARC has provided authorization for them to service as many as they can during this time. The emergency frozen meals model has also been instituted, coordinated by MARC staff. Centers throughout the region are delivering additional meals. Mr. Stowe stated that by April 30, they expect to deliver 18,400 meals in the first 30 days of operation. This is about a 50% increase in capacity. The freezer that the MARC Board of Directors previously authorized with assistance from the Bloch Family Foundation has been installed at the Kanbe’s Market location in Kansas City, Missouri. The compressor is expected to be installed early next week and will then be operational. This will significantly increase the capacity to store and distribute frozen meals throughout the region.

Mr. Stowe reported that there has been an amazing response from municipalities that are taking frozen emergency meals through their senior centers and delivering them to residents. Highlights have been Vesper Hall in Blue Springs, the Palmer Center in Independence, Excelsior Springs and many others. Shepherd’s Center Central has doubled its home-delivered meal capacity and other non-profits are really making an impact on the clients being served.

Beyond nutrition, telephonic care management has ramped up in response to information and referral needs as well.

Ms. Marlene Nagel, Director of Community Development at MARC, reported that a fund has been set up at the Greater Kansas City Community Foundation. MARC, LISC, United Way of Greater Kansas City and the Community Foundation have been working with funders, the local media and others to generate over $17 million for the fund. The fund covers the entire MARC region. Grants were announced and awarded yesterday for the second round, bringing the total of grants awarded to over 125 non-profit recipients and almost $6 million. The partners are working on additional rounds of grants. There have been over 500 requests submitted. The Advisory Board is facilitated by David Warm and is continuing to support organizations in the community focused on addressing urgent human service needs.

Mr. Ron Achelpohl, Director of Transportation and Environment at MARC reported that MARC has been monitoring impacts on the transportation system that have arisen as a result of the stay-at-home orders and general response to the pandemic. Average traffic volumes have decreased about 40% on weekdays and about 50% on the weekends. As a result of the decreased amount of volume,
there have been more reports of increased speeding. There has also been anecdotal evidence of an increase of injury crashes resulting from the excessive speeds. Congestion is completely down across the region. The Operation Green Light team has been working in response to retime the traffic signals due to the decreased traffic volumes at a number of intersections. They are looking ahead now to determine how to gradually phase the traffic signals back to a more typical timing plan in the future.

Regarding public transit, ridership on fixed routes around the region has declined significantly from 26% to 88% on some service routes. As a result, the Area Transportation Authority (ATA), the streetcar and others have modified their services. They have implemented precautions such as rear-door boarding and stopped collecting fares and are increasing the amount of cleaning and sanitizing on the vehicles. The impacts on funding are now being examined due to sales tax collections going down, decreased driving and no fares being collected, which impacts the revenue streams for all transportation systems. The American Association of State Highway Transportation Officials (AASHTO) has requested $50 billion nationwide in relief funds through a COVID recovery bill from Congress. The Missouri Department of Transportation (MoDOT) is currently forecasting about a 30% loss of revenue over 18 months and, as a result, has already deferred about $45 million in project awards for April. On the Kansas side, a new state transportation bill passed just before the stay-at-home orders took place. The impacts are not as clear, but they are also assessing the impacts of their construction schedule.

Mr. Achelpohl reported that MARC has been working with the Kansas City Area Transportation Authority (KCATA) and other transit providers around the region to conduct an assessment on additional costs and losses resulting from the pandemic to help distribute funding that came through the first CARES Act. Around $51 million will be coming to the region to offset those costs for the transit providers around the region.

Ms. Jovanna Rohs, Director of Early Learning and Head Start at MARC, reported that the Early Learning Department is currently working on guidelines and a template for re-opening childcare programs. Many programs have been closed throughout the duration of the stay-at-home orders and are now getting ready to re-open. Ms. Rohs stated that they are utilizing lessons learned from programs that have remained open in order to serve the essential workforce. Information from the Centers for Disease Control, the American Academy of Pediatrics and the Departments of Health in Missouri and Kansas is being used to create the guidance so programs are able to demonstrate to staff and families the precautions that are being put into place to continue to provide service. The Early Learning Department is working in collaboration with the Emergency Services Department, the Community Youth and Disasters Committee and some larger organizations in Missouri to pull information into a user-friendly guide for programs.

Mr. Eric Winebrenner, Public Safety Program Director at MARC, reported that the regional 9-1-1 system continues to function at a high level. 9-1-1 staff is able to work from home and do almost all of the tasks that are normally done in the office, so there has been no interruption to the 9-1-1 system. The exception to this has been in-person training and online training has been started for telecommunicators in the region. Mr. Winebrenner stated that they have been tracking calls since the stay-at-home orders took place. During the period from March 16 to April 25, there has been an 18.9% decrease in administrative calls compared to 2019 and a 15% decrease in 9-1-1 calls compared to 2019. They have been on the Metro Chiefs calls and they are mirroring these trends.
DISCUSSION: Commissioner Harold Johnson, Jr. asked if in the calls with the Metro Chiefs, if they have correlated a decrease in crime with the decrease in 9-1-1 calls. Mr. Winebrenner reported that it depended on the city. Kansas City, Missouri, has been down about 21% in call volume but some of their crimes have increased such as domestic violence and assault. The City of Overland Park has seen a decrease in all types of crime.

REPORT: Update on the public release of Connected KC 2050 Metropolitan Long-Range Transportation Plan
Mr. Achelpohl reported that a significant milestone has been reached in the next transportation plan for the Kansas City area. There is a draft plan that is available for public review and comment online. Mr. Achelpohl encouraged members to share this with constituents. Work started on this transportation plan about three years ago. They started with the premise that they were planning in uncertain times and developed an assessment around driving forces such as climate change, changes in technology and changing demographics. A number of helpful strategies were developed. This plan is one of the significant projects that are conducted as a metropolitan planning organization. A metropolitan plan is created every five years and every 10 years the planning horizon is moved out. We are now looking out to the year 2050. This plan is based around a regional vision that they work with the Board of Directors to adopt. The plan goes on to identify policies and strategies to implement the vision and develop a set of projects that correspond with the vision.

Mr. Achelpohl reported that the goals they are focused on are access to opportunity, public health and safety, a healthy environment, transportation choices and economic vitality. A set of five overarching strategies have been developed. These include a focus on developing along centers and corridors, promoting climate protection and resilience, locating new funding sources, prioritizing investments and leveraging data and technology. $52 billion has been identified in anticipated revenues and expenditures. Of that, about $7.3 billion goes to 289 constrained projects. $6.9 billion in illustrative projects have been identified. These are projects that we would like to do as a region but don’t currently have the resources to conduct them. They are looking at expanding transit services by 30% and providing 3% more road capacity. This will serve a 23% growth rate in the region and 21% more jobs. They are also predicting a decrease in greenhouse gas emissions.

Mr. Achelpohl stated that a lot of work has been done to make the new transportation plan more interactive. The draft is available online at www.connectedkc.org. The last set of public comments are now being collected on the plan. Public engagement will need to be conducted virtually and it is important to keep the plan on track for June, when the current plan expires, in order to be positioned in the short-term if any funding does materialize through a recovery or stimulus program from Congress. The plan at connectedkc.org is being used as an engagement tool. It contains a lot of interactive maps and detail for the public. A tool called Mind Mixer is being used to ask the public about the plan and collect input for the fine tuning of strategies. Social media channels will be used to get the word out as well as traditional print and online advertising. The focus of the last phase of public engagement is a call-to-action to the public to help identify finer details, next steps and priorities as well as other issues and questions they may have. The plan will be presented to the Total Transportation Policy Committee and the MARC Board of Directors for approval in June. An implementation phase is being launched with a round of federal fund programming. Last week, they announced a call for projects and will begin the
process of programming dollars based on this plan this summer. Pre-applications will be due at the end of May. Mr. Achelpohl added that they will be coming back with any comments received from the public engagement process, proposed responses and any adjustments that may be made based on comments and suggestions.

DISCUSSION: Commissioner Roberts added that board members are encouraged to visit the site for feedback and share the link to the site with their contacts in the region.

REPORT: Review of the Mid-America Head Start Federal review results
Ms. Rohs reported that the results of the second federal review in seven months have been received. In early November, there was an on-site federal review of the Head Start program that included interviews with Mid-America Head Start (MAHS) leadership, a review of data and on-site visits to 16 of the 18 partners. At the on-site partner visits, classrooms were briefly observed and teachers were interviewed. The week was spent examining all aspects of program implementation. All of the work that has been done by Mid-America Head Start teams and the Head Start partners resulted in an incredible number of complimentary and positive assessments that affirm the overall efficiency of the new MARC Head Start delivery structure. No deficiencies were noted in the review, which moves MARC one step closer to not having to recompete for the grant in three years.

Program management, quality improvement as well as monitoring, community engagement services and the fiscal structure were all highly rated as program strengths. The intensity of the review, as well as the number of program standards that Head Start has, makes this review very impressive. Only three procedural items were noted for further action and, of those three, there is already implementation underway. One is around the workforce and credentials, which is a national issue that is being worked through. MAHS has clear pathways and professional development plans in place for the teachers in both the Early Head Start and Head Start classrooms. Another item is around what happens procedurally when individuals intentionally enroll ineligible participants. As soon as the review was completed, a new procedure was taken to the MAHS Policy Council and approved last January. The hard work of the internal MAHS team and all of the partners was truly evident during the week-long federal review.

DISCUSSION: Commissioner Roberts added that having the federal government come to audit your program is in-depth and commended MAHS for their work.

VOTE: Approve the Mid-America Head Start 2020 Cost of Living Adjustment and Quality Improvement grant application to the Administration for Children and Families
Ms. Rohs stated that this grant application is routine and they would like to continue in order to be well-positioned once programs begin to resume. As a grantee, MAHS is eligible to apply for 2% of the base funding for both Early Head Start and Head Start core application and expansion application. In coordination with MARC’s partner agencies, they have determined that these funds should be utilized to ensure all staff in the partner programs receive a minimum increase of 2% in their hourly rate of pay. These Cost of Living Adjustment (COLA) funds will be allocated directly to participating partner agencies. The remaining COLA funds for fiscal year 2020 will be used to offset higher operating costs. Delegates and partners have responded with their agency priorities and identified where support is most needed to enhance their operational and programmatic capacities. COLA funds are in addition to the current grant award for this fiscal year and will be
added to the base amount in future grant years. The amounts that are a part of the COLA for Head Start and Early Head Start total a little over $500,000. The Head Start Policy Council and Advisory Committee approved this application yesterday and MAHS is asking for approval to apply, accept and expend the COLA grant.

**VOTE: Authorize Mid-America Head Start to apply to the Administration for Children and Families for Quality Improvement Funds for Head Start and Early Head Start programs**

Ms. Rohs stated increased funding was made available for Head Start Quality Improvement Funds. MAHS would like to use these funds to enhance the trauma-informed approach that will support children, families and staff who are impacted by adverse experiences. These funds are helpful as families are experiencing stressors that they may not have experienced before, as well as teachers experiencing the same stressors. MAHS has already set up some related guidance and parameters previously and will be able to fully implement some of this work. MAHS would like to use the Quality Improvement Funds to support classrooms in their implementation of trauma-informed care and social-emotional curriculum supports. This will be implemented through direct classroom support, curriculum training and curriculum support as outlined in the budget charts included in the board packet. Some examples are mental health consultations, extra early learning program assistance to help support children in classrooms with high needs as well as trauma-informed and wellness contract support. These funds that are in addition to the current grant award will be added to the base amount in future years. This grant application was also approved by the Head Start Policy Council and Advisory Committee yesterday. MAHS is asking for authorization to apply, accept and expend the Quality Improvement Funds, totaling just over $700,000.

**VOTE: Authorize Mid-America Head Start to apply to the Administration for Children and Families for Supplemental Summer Funds and Supplemental Funds in response to COVID-19**

Ms. Rohs reported that specific dollar amounts have not yet been determined for these funds. Due to time sensitivity, MAHS would like to proceed with getting approval to apply for these funds. On April 14, it was made known that funds would be available in two categories from the Administration for Children and Families. The first category, Supplemental Summer Funds, will help to expand program services for those that typically do not offer programming in the summer. There is an opportunity for programs to apply to be able to offer up to six weeks of programming. This offer was extended to programs that MAHS partners with that do not currently have summer programs. Three of these partners indicated an interest: Kansas City Public Schools, the Raytown School District and the YMCA. Combined, those partners have the potential to serve up to 510 children for up to four weeks. These numbers are fluid and may change based on health advisories.

The second category, Supplemental Funds in response to COVID-19, will provide for one-time specific actions in response to COVID-19. This would include mental health services, training and professional development, infectious disease management for staff and necessary supplies to continue operations. The amount of the funds available are unknown, however, MAHS anticipates that they will need to act quickly once the amount is provided. These are one-time funds and the non-federal match is waived. MAHS is asking for authorization to apply, accept and expend the Supplemental Summer Funds and the Supplemental Funds in response to COVID-19. Ms. Rohs added that she will update the board as the amounts are made known.
**VOTE: Authorize an application to the Ewing Marion Kauffman Foundation to support and enhance the Educare program**

Ms. Rohs reported that MARC is partners with the Local Investment Commission with the Educare program. Educare provides resources, technical assistance and training opportunities at free or reduced costs for childcare providers in five Missouri counties. This grant would provide funds over two years to expand Educare to include smaller licensed centers. Educare will provide environmental screenings, quality improvement and learning material grants and coaching support. Much of the funding will be passed through to direct service agencies and a portion of the funds will be used to support MARC Early Learning staff and management of the contracts and quality enhancement grants. MARC is asking for authorization to apply, accept and expend a two-year quality enhancement grant application with the Kauffman Foundation for a total of $200,000.

**BRIEF REPORTS**

**VOTE: Authorize the submission of grant applications and acceptance of funds if awarded, for the Double Up Food Bucks program**

Ms. Nagel reported that since 2015, MARC has worked with community partners to help households who receive SNAP benefits be able to eat healthier by doubling the value of their SNAP dollars when they purchase fresh produce at grocery stores and farmers markets. In 2016, MARC received a US Department of Agriculture (USDA) grant that was matched dollar for dollar by private foundations and local government resources that ended in 2019. This year, MARC is operating the program without federal funding and would like to apply for a new USDA grant due in May. MARC has commitments for a local match from local Kansas City area foundations and would like authorization to apply to the USDA for a three-year grant. The last USDA grant MARC applied for was for $6 million total, with just under $3 million coming from the USDA. This grant application will total $4.2 million and will focus on the state of Kansas and the greater Kansas City area on both sides of the state line.

**VOTE: Authorize an agreement with the Four B Corporation (Balls Foods) to serve SNAP households with the 2020 Nutrition Incentive Program**

Ms. Nagel reported that the Double Up Food Bucks program is funded through area foundations. MARC received authorization for the funding, Cultivate KC and the Kansas extension service but they still need authorization for a contract with the Four B Corporation (Balls Foods). The Four B Corporation operates 14 Price Chopper locations and one Sun Fresh store that will be participating in the program this year. The program will start June 1. The total amount of $471,015 would cover their reimbursement of the nutrition incentives that they give out to the SNAP customers when they purchase fresh produce.

**VOTE: Update on Missouri River legislation**

Mr. Tom Jacobs, Environmental Program Director at MARC, stated that he would be providing a briefing on a proposed piece of legislation called the Lower Missouri River Flood Prevention Program Act. This legislation has been introduced by U.S. Senator Roy Blunt, Missouri, with support from all of the senators in the lower four states of the Missouri River Basin. The proposal is generated in response to the severe flooding in lower Missouri last year, where there was devastation of farmland and many communities. The bill is intended to create more agility on the part of the Corps of Engineers to respond to flooding and to the resilience of those communities through streamlined planning and project delivery processes. The bill proposes to authorize $500 million to look at the overall system of the Lower Missouri, to think about the resilience of that
system and how it is holding up, primarily from the perspective of flood risk protection, but also looking at all of the other authorized purposes of the Missouri River. Secondly, this will fund a series of local projects at a level of 80% federal, 20% local. Projects under a $75 million threshold would be authorized to proceed with the intention for the Corps of Engineers to work with local communities and stakeholders to figure out projects that make sense and expedite the delivery of those projects to respond to flooding. There is a widespread feeling that this could be another bad year for flooding so the opportunity to try to get ahead of the curve is important. The bill has not yet made its way to the Transportation and Infrastructure Committee in the House of Representatives. The intention would be if there were alignment and conversation on both sides, then this legislation could move forward. Mr. Jacobs stated that he doesn’t see any immediate implications for the Kansas City region. This is more focused on northern Missouri, Nebraska and Iowa. However, this work could have direct or indirect benefits for the Kansas City metro.

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda
a. VOTE: Approve minutes of the March 24, 2020, board meeting
b. REPORT: Review of the year-end and quarterly financial reports
c. VOTE: Approve updates to the Congestion Management Policy process to address changes to regional transportation goals and federal requirements
d. VOTE: Approve the 2020 2nd quarter amendment to #2 to the 2020-24 Transportation Improvement Program
e. VOTE: Authorize a Memorandum of Understanding with the Kansas City Area Transportation Authority and the acceptance of funds for the Enhanced Mobility of Seniors and Individuals with Disabilities program (Section 5310)
f. VOTE: Approve functional class changes for two roadways to support planning and funding
g. VOTE: Approve updates to the Connected KC 2050 Programming Policy Statement
h. VOTE: Authorize submission of the MARC Area Agency on Aging’s Area Plan and acceptance and expenditure of allotted Older American Act funds
i. VOTE: Authorize adaptations to MARC services for older adults under the coronavirus public health emergency, and accept emergency funding
j. VOTE: Authorize a contract amendment with the KC Care Health Care Center to reflect service needs
k. VOTE: Authorize the release of a rolling due date for Integrated Care Network Partner services request for proposal for Aging and Adult services

MOTION: Commissioner Jimmy Odom moved for approval of all agenda items and the consent agenda and Mayor Pro-Tem Beto Lopez seconded. Commissioner Roberts asked if any member wanted to abstain or object to any of the agenda items. There were no abstentions or objections. All were in favor of approving agenda items 1 through 5-k. The motion passed.

OTHER BUSINESS
There was no other business.

ADJOURNMENT
The meeting was adjourned at 12:55 p.m.
MEETING SUMMARY APPROVED:

Rob Roberts, Chair

Date
ISSUE:
VOTE: Authorize an agreement with Allegiant Technology/Network Technology Partners to provide managed security services, vulnerability assessment and testing for the MARC and Operation Green Light computer networks

BACKGROUND:
A request for proposals for managed security services was issued for the MARC computer network on February 7, 2020. The request asked for proposals from qualified cybersecurity vendors to provide managed services for threat monitoring, Security Information and Event Management (SEIM), and log management through a hosted Security Operations Center (SOC). Vendors were asked to include vulnerability monitoring and penetration tests as part of this service. The chosen vendor must meet requirements for cybersecurity standards and satisfy information technology system audits by partner agencies.

Seven vendors submitted proposals. MARC’s Information Technology (IT) staff reviewed the proposals in late March. Proposed solutions varied according to the level of service and price. To ensure similar levels of service were being compared, a follow up request was sent to the seven vendors with three different levels of service and vendors were asked for an amendment to their initial proposals to include any service levels not proposed in initial responses.

Proposal amendments were received from six of the seven firms. Perch and Allegiant Technology were the closest to the budgeted amount and both met MARC’s requirements. The two finalists provided demos of their products to a team of MARC’s technical staff. The committee’s recommendation is Allegiant Technology/Network Technology Partners (NTP). This decision was based on a lower cost, remediation capabilities that will be very helpful, and a more aggressive testing schedule.

BUDGET CONSIDERATIONS:
The MARC managed security services project was budgeted at $20,000 in the 2020 Indirect Fund budget. Partly due to requirements of Aging partner agencies for enhanced capabilities, the cost was higher than anticipated. Technology funding from Aging grants will supplement the MARC network costs. Operation Green Light will fund this service from their technology budget.

<table>
<thead>
<tr>
<th>PROJECTED EXPENSES</th>
<th>IMPLEMENTATION</th>
<th>ANNUAL COSTS</th>
</tr>
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<tbody>
<tr>
<td>MARC network implementation</td>
<td>$9,000</td>
<td></td>
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<tr>
<td>MARC network annual recurring</td>
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<td>$35,400</td>
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<td>OGL network implementation</td>
<td>$2,500</td>
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<tr>
<td>OGL network annual recurring</td>
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<tr>
<td>Total</td>
<td>$11,500</td>
<td>$39,900</td>
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RECOMMENDATION:
Authorize an agreement with Allegiant Technology/Network Technology Partners (NTP) to provide managed security services, vulnerability assessment and penetration testing for the MARC and Operation Green Light computer networks, not to exceed a total of $39,900 for the MARC network and $11,500 for the Operation Green Light network.

STAFF CONTACT:
Sasan Baharaeen
ISSUE:
VOTE: Authorize a Kansas Highway Patrol State Homeland Security grant for Emergency Services work

BACKGROUND:
MARC’s Emergency Services programs help ensure the region’s ability to prepare, respond and recover from emergency situations with coordinated plans, high-quality training, technology and equipment. With the loss of Urban Area Security Initiative funding from the US Department of Homeland Security in 2012, the region is eligible to apply to the two states for a portion of the state’s annual State Homeland Security grant funding. This grant agreement supports the region’s efforts to sustain protection, response and recovery capabilities.

MARC’s grant application to the Kansas Highway Patrol’s State Homeland Security Grant program will provide $407,101 of FY20 funds to support critical training; exercises; collaborative, strategic and operational planning; community resilience programming; a portion of Terrorism Early Warning (TEW)/KC Regional Fusion Center operations; and essential equipment replacement, sustainment for the Kansas side specialty teams (hazmat, tactical, explosive ordnance disposal and technical rescue) and implementation of a new cybersecurity project.

BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>Project</th>
<th>KS FY20</th>
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<tbody>
<tr>
<td>Management &amp; Administration - Planning and regional coordination. Prepare reports and communications tools; engage stakeholders in meeting; reporting. (MARC staff services)</td>
<td>$20,355</td>
</tr>
<tr>
<td>Planning - Citizen education (brochures, CERT Training)</td>
<td>$3,000</td>
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<tr>
<td>Information systems - WebEOC (EOC crisis management software licenses/maintenance and vendor fees/contractor support)</td>
<td>$36,706</td>
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<td>Information systems - Badging and accountability system supplies</td>
<td>$1,500</td>
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<td>Training and exercise- Regional Training &amp; Exercise program staff, contractors, supplies, facility rental, web-based training portal - 50 trainings; 6 exercises and follow up from previous trainings</td>
<td>$143,150</td>
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<td>Training and exercise - Kansas IMT exercise</td>
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<tr>
<td>Specialty team equipment- HAZMAT - equipment warranties, replacement sensors, instrument calibration, tubes and cartridges, detection paper, data access fees</td>
<td>$64,710</td>
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<td>Specialty team equipment - TECH RESCUE - replacement rescue pants/coats, boots, helmets, personal flotation devices, extrication leash, diving knife, safety whistles and dry suits</td>
<td>$29,400</td>
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<td>Specialty team equipment - EOD - procure simulations for Counter Terrorism Response Training (CTRT)</td>
<td>$30,000</td>
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<td>KC Regional Fusion Center - Staffing sustainment for fire/emergency medical services (EMS), health, and medical analyst (.75 FTE)</td>
<td>$47,775</td>
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<tr>
<td>Cybersecurity - This project will implement the regional strategic framework for local government cybersecurity in the Kansas City region to increase cyber protection efforts and reduce vulnerabilities</td>
<td>$20,355</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$407,101</td>
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RECOMMENDATION:
Authorize an application for a Kansas Highway Patrol State Homeland Security grant and acceptance
and expenditure of $407,101 for Emergency Services work if awarded.

CONTACT:
Erin Lynch
John Davis
ISSUE:
VOTE: Authorize a contract extension with Daryl P. Kelly, LLC to provide on-call network support services for the Operation Green Light traffic signal control program

BACKGROUND:
Operation Green Light (OGL) is a MARC program that operates a regional traffic signal coordination system in partnership with local governments and the state departments of transportation in Kansas and Missouri. MARC staff currently assists in the management and operation of traffic signal timing for over 700 intersections in 26 jurisdictions throughout the region. The primary goal of this program is to coordinate traffic signal timing and operations to improve traffic flow, reduce fuel consumption and emissions. As part of this work, OGL develops and implements traffic signal timing plans on all signalized intersections in the system and maintains and operates a wireless and fiber-optic communications network.

A network service contractor is needed to help with the integration of a wireless traffic signal network into the Operation Green Light central computer system. The network service contractor also supports the Operation Green Light staff in maintaining various information technology components including cyber security of the program.

BUDGET CONSIDERATIONS:
Daryl P. Kelly, LLC was selected as the network service contractor through a formal procurement process. A two-year contract was approved in May 2017 for $24,950 with the option for up to two one-year extensions. The work will be funded through Operation Green Light Local Funds and enough funds are available to extend this contract another year. This is the second and final contract extension.

RECOMMENDATION:
Authorize a one-year contract extension through May 2021, with Daryl P. Kelly, LLC for the current Operation Green Light Program network service contract, at an additional cost of $9,500 not to exceed a total cost of $66,950.

STAFF CONTACT:
Ron Achelpohl
Ray M. Webb
ISSUE:
VOTE: Authorize an application for a Hospital Preparedness Program grant from the Missouri Department of Health and Senior Services to support health care delivery systems

BACKGROUND:
MARC administers the Assistant Secretary of Preparedness Response (ASPR) program on behalf of the Health Care Coalition (i.e. hospitals, public health, emergency management and emergency medical services) in Missouri’s Highway Patrol Region A. The fiscal year 2020 Hospital Preparedness Program grant from the Missouri Department of Health and Senior Services will be used to strengthen and enhance the readiness of the public health and medical emergency response systems, to save lives during emergencies that exceed day-to-day capacity and capabilities. The grant performance period is July 1, 2020 - June 30, 2021.

BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>Category</th>
<th>ASPR Budget</th>
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<td><strong>Total Contract Cost</strong></td>
<td><strong>$348,800.08</strong></td>
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RECOMMENDATION:
Authorize an application, acceptance and expenditure of an ASPR Hospital Preparedness Program grant from the Missouri Department of Health and Senior Services for a total not to exceed $348,800.08, to support health care delivery systems from July 1, 2020 - June 30, 2021.

CONTACT:
Erin Lynch
John Davis
ISSUE:
VOTE: Authorize an application to the U.S. Department of Justice for the Justice and Mental Health Collaboration Program

BACKGROUND:
The city councils of the cities of Blue Springs, Independence and Lee’s Summit have adopted resolutions of support for a Statement of Common Purpose to explore and advance intergovernmental collaboration. MARC was asked to coordinate this new shared services initiative. The cities quickly identified a shared need for mental health co-responders and sought to develop a joint program to address common challenges. This application is a direct result of the shared services initiative among the three cities.

The U.S. Department of Justice (DOJ), Office of Justice Programs (OJP) and the Office of Justice Assistance (BJA), issued a competitive grant solicitation to provide support to law enforcement and other criminal justice agencies by partnering with mental health agencies and reducing crime and recidivism associated with people with mental illness. MARC is submitting an application in partnership with the three police departments, Comprehensive Mental Health Services and ReDiscover. If funded, the award would support three new co-responder positions, one to be embedded in each of the three police departments.

Mental health co-responders work directly with law enforcement to intervene during calls involving those in mental health crisis. The program is modeled after a successful program in Johnson County, Kansas and represents a close collaboration between law enforcement and mental health professionals. If funded, this grant would triple co-responder capacity to make positive interventions in Eastern Jackson County.

The co-responder program interacts with existing Crisis Intervention Team (CIT) models and mental health liaisons. Liaisons provide after-action case management for police CIT reports but do not respond to calls for service. Additional co-responders would relieve pressure on mental health liaisons which has the added benefit to expand capacity to other Jackson County communities that do not have the volume to support a co-responder program, such as Grain Valley, Sugar Creek, Lone Jack and Oak Grove.

BUDGET CONSIDERATIONS:
MARC will retain $143,587.50 for personnel, fringe, indirect and rent for grant administration services. Remaining funds will be sub-awarded for project delivery. MARC’s Director of Local Government Services will serve as grant manager to oversee contracts with the two sub-awards (ReDiscover and Comprehensive Mental Health Services) and cooperation with area police departments.

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>Amount</th>
<th>$749,107.50</th>
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<tbody>
<tr>
<td>Source</td>
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<td>BJA Justice and Mental Health Collaboration Grant</td>
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<table>
<thead>
<tr>
<th>PROJECTED EXPENSES</th>
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<tbody>
<tr>
<td>Personnel (salaries, fringe, rent)</td>
<td>$143,587.50</td>
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<tr>
<td>Contractual</td>
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<tr>
<td>Pass-Through</td>
<td>$605,520.00</td>
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<tr>
<td>Other (supplies, printing, etc.)</td>
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RECOMMENDATION:
Authorize an application to the U.S. Department of Justice for the Justice and Mental Health Collaboration Program grant in the amount of $749,107.50, as well as acceptance and expenditure of funds if awarded.

STAFF CONTACT:
Lauren Palmer
ISSUE:  
VOTE: Authorize a contract with William Moberly for continued Emergency Services work

BACKGROUND:  
William Moberly has been under contract with MARC as a healthcare planner since August 2009. Mr. Moberly provides services to hospitals, public health, emergency medical services and other health care partners in the Region A area of Missouri, outside of the MARC region. MARC requests approval to execute a contract with Mr. Moberly to continue his work as a healthcare planner. This request will increase the contract by an amount not to exceed $77,408 for work performed July 1, 2020, through June 30, 2021. Mr. Moberly will sustain and strengthen Health Care Coalition readiness, response coordination, service deliveries, and med surge capabilities by providing the following support to the Northern and Southern District Health Care Coalition (ten hospitals, six emergency medical services, eight emergency medical dispatch stations, nine public health departments).

Activities will include:
- Monthly outreach visits to stakeholders to enhance communications and share information routinely as well as during an emergency.
- Identify and work to engage the providers outlined in the Centers for Medicare and Medicaid Services (CMS) final rule.
- Help design, attend and evaluate exercises.
- Promote and support training activities that strengthen competency (for example but not limited to; decontamination, active shooter, donning and doffing of personal protective equipment (PPE) and ongoing emergency medical resource training, electronic incident command training, web-based emergency operations center, and hazardous and noxious substances).
- Work with stakeholders to evaluate resource availability and needs to help determine gaps.
- Assist hospitals in the assessment of their facility Hazard Vulnerability Analysis (HVA).
- Help collect required information for health and medical considerations to be incorporated into the Threat and Hazard Identification and Risk Assessment (THIRA) for Region-A, Northern and Southern Districts. Conduct annual strategic planning in Region A in correlation with the Regional THIRA, HVAs and Assistant Secretary for Preparedness and Response (ASPR) work plan.
- Educate and provide planning assistance to stakeholders regarding information about mutual aid, PPE, communication, COOP, resources, and recovery concepts.
- Support planning initiatives for at-risk individuals including those with functional needs and special medical needs.
- Evaluate health care recovery capabilities in the Northern and Southern District and share best practices among facilities.
- Provide assistance to support planning.
- Compile data reports and performance measures relative to activities in the Northern and Southern Districts.
AGENDA REPORT
MARC Board of Directors

BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>REVENUES</th>
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<tbody>
<tr>
<td>Amount</td>
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<td>Source</td>
<td>Missouri Department of Health and Senior Services Hospital Bioterrorism Prevention Grant</td>
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<td>Personnel (salaries, fringe, rent)</td>
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RECOMMENDATION:
Authorize a contract with William Moberly for Emergency Services work performed July 1, 2020, through June 30, 2021, in an amount not to exceed $77,408.

STAFF CONTACT:
Erin Lynch
John Davis
ISSUE:
VOTE: Authorize an application to the US Economic Development Administration to support regional economic development recovery planning

BACKGROUND:
The US Economic Development Administration (EDA) provides funding to regional organizations and local communities for targeted economic development planning and investments that respond to priority needs. In 2002, MARC prepared and submitted a Comprehensive Economic Development Strategy (CEDS) plan to the EDA, outlining economic development needs of smaller outlying communities in the Kansas City region. The plan was developed with involvement from local officials throughout the metro area. The CEDS plan has been updated several times to reflect regional and local strategies to support sustainable economic development, the last adoption by the MARC Board in April 2014. A new plan was submitted to EDA and approved in 2019.

While the plan addresses disaster recovery and regional community resilience, no one imagined the rapid and dramatic change to the regional economy as a result of a public health pandemic beginning in mid-March 2020. The impact has caused a ten-fold increase in unemployment filings, a dramatic drop in economic activity in the region, the temporary or permanent closing of many small businesses, and an expected drop in local and state government revenues.

The EDA approved a district designation for the Kansas City region in 2006, and awarded the first annual planning grant to MARC. The district designation allows MARC and local agencies to secure EDA Planning Partnership Program funding. Due to the current economic crisis, MARC has been invited to apply for a two-year grant, supporting regional recovery planning work for the next two years for up to $400,000.

- Update the region’s Comprehensive Economic Development Strategy by working with local governments, and regional business and economic development interests to define and promote a disaster recovery strategy
- Determine steps that the region could take to diversify its business base to build resiliency in its economy
- Evaluate changes in the region’s workforce skills and availability to meet labor force requirements as businesses begin hiring or bringing employees back to work
- Offer technical support to local governments on economic recovery strategies to support area business and residents to recovery from this economic crisis and as appropriate support implementing shared services to address local government functions with limited resources
- Assist disadvantaged workers to evaluate their skills and support their efforts at securing additional training and to secure employment through KC Degrees and in partnership with local workforce and education organizations
BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>REVENUES</th>
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<tbody>
<tr>
<td>Source</td>
<td>Economic Development Administration</td>
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<table>
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<th>PROJECTED EXPENSES</th>
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</table>

RECOMMENDATION:
Authorize an application to the US Economic Development Administration, the acceptance and expenditure of funds if awarded, through the MARC CSC, for up to $400,000 to support regional economic development recovery planning and technical support to local communities.

STAFF CONTACT:
Marlene Nagel
ISSUE:
VOTE: Approve actions taken at the April 27, 2020 and May 12, 2020 Head Start Advisory Committee meetings

BACKGROUND:
The Head Start Advisory Committee approved the following action items at its April 27, 2020 meeting:

- FY 2020 Cost of Living Adjustment (COLA) application for Head Start and Early Head Start core and Early Head Start expansion
- FY 2020 Quality Improvement application for Head Start and Early Head Start core and Early Head Start expansion
- Summer Supplemental for Head Start core
- COVID-19 application for Head Start and Early Head Start core and Early Head Start expansion
- Head Start and Early Head Start enrollment changes

The Head Start Advisory Committee approved the following action items at its May 12, 2020 meeting:

- Approval of MARC Policies 8601, 2200, and 2300
- Approval of 2020 Early Head Start expansion and State Early Head Start grant continuation applications

The Head Start Advisory Committee reviewed the following program information reports:

- Fiscal reports
- Enrollment reports

These items are more fully described in the committee minutes and reports provided.

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
The Head Start Advisory Committee considered this information at its April and May meetings and recommended MARC Board approval.

RECOMMENDATION:
Approve actions taken at the April 27, 2020 and May 12, 2020 Head Start Advisory Committee meetings.

STAFF CONTACTS:
Jovanna Rohs
Lynette Fowler
Kasey Lawson
Mid-America Head Start Advisory Committee Meeting
Monday, April 27, 2020
Meeting: 5:30 pm

Agenda

Agenda:

I. Meeting Called to Order (Presenter - Christopher Thornton & Susan Knittle)

II. Welcome and Introductions (Presenter - Lynette Fowler)

III. Information Sharing (Presenter - Jovanna Rohs)
   A. State of MARC Head Start
   B. Head Start Director Update

IV. Action Items (Presenter - Jovanna Rohs)
   A. Approval of FY 2020 COLA Application
   B. Approval of FY 2020 Quality Improvement Application
   C. Approval of Application for Supplemental Summer Funds and Supplemental Funds in response to COVID-19
   D. Approval of Head Start and Early Head Start Enrollment changes

V. New Business (Presenter - Christopher Thornton)

VI. Important Takeaways (Presenter - Lynette Fowler)

VII. Adjournment (Presenter - Christopher Thornton)
Joint Policy Council and Advisory Committee Meeting Minutes
April 27, 2020
5:30 p.m. - 6:30 p.m.

Meeting Minutes

In Attendance:
Susan Knittle
Tatenda Mugwagwa
Kamila Shobowale
Molly Merrigan
LaTrisha Gaston
Rebecca Hockman
Christopher Thornton
Kathy Fuger

Absent:
Linda Allen
Trewonna Beauvoir
Alex Ellison
Athena McCray
Toyia Murrell
Michaela Ruffin
Larisha Turner
Damisha Weaver
Eboney Allmon
Naomi Brooks
Lacy Gorsh
Talitha McFadden
Ibrahim Ramsey
Samantha Soriano
Dannella Villa Lambdin
Meghan Wegah
Candyce Dudley
Karina Lopez
Patricia Minter
Kimshon Ridgell
Maude Turner
Bethaney Volkman

Grantee/Delegate Staff
Karina Bielecki
Katelyn Click
Michelle Pendzimas
Jovanna Rohs
Kasey Lawson
Lynette Fowler
Patty Lucas
Chairperson Christopher Thornton called the meeting to order at 5:39 p.m.

Information Sharing
- State of MARC Head Start - Jovanna Rohs reported that 16 out of 18 Head Start programs are closed. School district partners are closed through the end of the school year and looking into summer school possibilities. Community-based programs, particularly year-round programs, are looking towards what reopening will look like. Operation Breakthrough and Emmanuel are providing care for children of essential workers. Jovanna noted that these programs, as well as MARC’s Emergency Services department and state agencies, have been helpful in determining what things will look like when programs reopen. Michelle Pendzimas shared that KCPS is conducting technology training with teachers in preparation for potential virtual learning for the fall.
- Head Start Director Update - Jovanna reported that Steven Lewis will start as the new Head Start Director on June 14th.

Action Items
- The FY 2020 COLA Application, FY 2020 Quality Improvement Application, Summer Supplemental and Supplemental Funds in response to COVID-19 Application, and Head Start and Early Head Start Enrollment Changes were consolidated into one motion to apply, and if approved accept and expend. Molly Merrigan motioned and Tatenda Mugwagwa seconded the motion. The motion passed by voice vote.

Chairperson Christopher Thornton adjourned the meeting at 6:43pm.

Reviewed and approved by:
The meeting was held via Zoom due to social distancing. Signature will be obtained at our next in-person meeting.

Policy Council Secretary                  Date

MARC’s Board of Directors approved these actions on Tuesday, April 28th.
Mid-America Head Start Advisory Committee Meeting
Tuesday, May 12, 2020
Meeting: 11:30 am

Agenda:

I. Meeting Called to Order / Establish Quorum (Presenter - Susan Knittle)

II. Information Sharing
   A. State of MARC Head Start (Presenter - Lynette Fowler)
   B. Federal Review Results (Presenter - Kasey Lawson)
   C. Policy Updates (Presenter - Lynette Fowler)
   D. Financial Reports (Presenter - Katelyn Click)
      CACFP reports will be presented at next meeting due to COVID-19 related delays in reporting.
   E. Credit Card Reports (Presenter - Katelyn Click)
   F. Enrollment Updates (Presenter - Kasey Lawson)

III. Action Items (15 minutes)
   A. Approval of March 2020 Meeting Minutes (Presenter - Susan Knittle)
   B. Approval of April 2020 Special Joint Meeting Minutes (Presenter - Susan Knittle)
   C. Approval of 2020 EHS Expansion and State EHS Grant and Budget Report (Presenter - Susan Knittle)
   D. Approval of MARC Policies 8601, 2200, and 2300 (Presenter - Susan Knittle)

IV. New Business (Presenter - Susan Knittle)

V. Adjournment (Presenter - Susan Knittle)
MAHS Advisory Committee Meeting Minutes  
May 12, 2020  
11:30 a.m. to 1 p.m.

In Attendance

Kathy Fuger  
Susan Knittle  
Alex Ellison  
Molly Merrigan  
LaTrisha Gaston  
Christopher Thornton

Grantee/Delegate Staff /Guests

Karina Bielecki  
Katelyn Click  
Patty Lucas  
Lynette Fowler  
Kasey Lawson  
Jovanna Rohs

Susan Knittle, Chairperson, called the meeting to order at 11:40 a.m. A quorum was established.

Information Sharing/Program Information

- State of MARC Head Start - Lynette Fowler shared that while a few programs have remained open, more will re-open beginning May 18th and May 26th. Staff are coordinating with each program to individualize re-opening plans. Programs are hosting town hall meetings with families to share reports, policies, and Q&A sessions. Kathy Fuger inquired if MARC and direct service providers have been able to keep everyone employed. Lynette confirmed that the Office of Head Start has required all employees to continue being paid.

- Federal Review Results - Kasey Lawson shared the successful results of the federal review, recognizing Katelyn Click for her work supporting fiscal management. There were no deficiencies found, only 3 items were noted for further action, with 2 of them corrected immediately. The third item was corrected with a policy update in January.

- Policy Updates - Lynette shared three new policy updates. The first (8601) outlines credentialing requirements for home-based visiting staff. The second (2300) requires direct service providers to develop and implement an annually reviewed wellness plan for staff. The third (2200) requires direct service providers to obtain parental consent for mental health consultation services at the time of enrollment.

- Financial Reports - Katelyn Click shared financial report highlights. Katelyn noted contributed services are behind and that she will be working with several programs to establish contributed service rates and bring the amount up-to-date. Katelyn also pointed out that training expenses are underspent due to the difficulty of holding in-person trainings and conferences during COVID-19. Kasey noted that much of the training resources provided by the Office of Head Start are currently free.
• Enrollment Updates - Kasey shared that enrollment was 98.92% for March and 99.46% for April, both of which exceeded the 97% goal. Kasey emphasized that families want MAHS services whether they are virtual or face-to-face. March attendance was 73.42% due to a majority of programs suspending services in mid-March. Kasey noted that two programs remained open to provide services for children of essential workers. The percentage of students served with disabilities was 11% for March and 10.9% for April, both over the 10% goal.

Action Items
• Approval of March 2020 and April 2020 Meeting Minutes - Molly Merrigan moved to approve the minutes. LaTrisha Gaston seconded. The minutes passed by a voice vote.
• Approval of MARC Policies 8601, 2200, and 2300 - Alex Ellison moved to approve the policies. Kathy Fuger seconded. The policies passed by a voice vote.
• Approval of 2020 EHS Expansion and State EHS Grant and Budget Report - Alex Ellison moved to approve the applications. Molly Merrigan seconded. The applications passed by a voice vote.

New Business
• Alex inquired about the new Head Start Director’s start date. Jovanna Rohs shared that his new start date is June 14th.

The meeting adjourned at 12:22 p.m.
ISSUE:
VOTE: Authorize a continuation application to support the Early Head Start Expansion program

BACKGROUND:
On Feb. 19, 2020, the Administration for Children and Families issued a notice requesting the completion of a continuation application for the upcoming budget period of September 1, 2020 - August 31, 2021, for MARC’s Early Head Start Expansion grant. MARC proposes to continue funding for the 84 enrollment slots in the Early Head Start Expansion program and pass through most of the funding (95%) to the following direct service providers: Operation Breakthrough, Kansas City Public Schools, Blue Springs School District and Learn a Lot Academy. A fifth Northland location, formally Easterseals Midwest, is being identified for inclusion. The total amount of annual funding available is $1,616,575. Included in this total is $37,800 in funds for training and technical assistance.

BUDGET CONSIDERATIONS:

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<thead>
<tr>
<th>Partner Agency</th>
<th>EHS FY 20/21 Program Budget</th>
<th>EHS FY 20/21 Training Budget</th>
<th>Total EHS Expansion FY 20/21 Amount</th>
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</thead>
<tbody>
<tr>
<td>Blue Springs School District</td>
<td>$275,632</td>
<td>$6,792</td>
<td>$282,424</td>
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<td>Kansas City Public Schools</td>
<td>$323,632</td>
<td>$3,780</td>
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<td>Learn-A-Lot Academy</td>
<td>$206,724</td>
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<td>Northland (formerly ESMW)</td>
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<td>Partner Sub-total</td>
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<td>Contract</td>
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<td>MARC</td>
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<td>Grand Total</td>
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<td>$37,800</td>
<td>$1,616,575</td>
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COMMITTEE ACTION:
MARC Head Start’s Policy Council approved the submission on May 11, 2020, and the Advisory Committee approved the submission on May 12, 2020.

RECOMMENDATION:
Authorize Mid-America Head Start to submit an Early Head Start Expansion grant continuation application in the amount of $1,616,575 and, if awarded, authorize the acceptance and disbursement of the funds.
AGENDA REPORT
MARC Board of Directors

STAFF CONTACT:
Jovanna Rohs
ISSUE:
VOTE: Authorize submission of the continuation budget for the FY 2020-2021 Missouri Early Head Start program

BACKGROUND:
Each year Mid-America Head Start must apply to the State of Missouri Department of Social Services, Children's Division/Office of Early Childhood for continued funding to operate the state-funded Early Head Start program. Once funds are received, those funds are passed through to two partner agencies, Operation Breakthrough and the Independence School District, which support the Missouri Early Head Start slots. The chart below outlines the number of slots for each partner and the funding allocation.

BUDGET CONSIDERATIONS:

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>Amount</th>
<th>Source</th>
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<tbody>
<tr>
<td></td>
<td>$1,493,500</td>
<td>Missouri Department of Social Services</td>
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Missouri Early Head Start Budget 2020-2021

<table>
<thead>
<tr>
<th>Partner Agency</th>
<th>Number of Slots</th>
<th>Total EHS Expansion FY 20/21 Amount</th>
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<tbody>
<tr>
<td>Independence School District</td>
<td>46</td>
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<td>Operation Breakthrough</td>
<td>57</td>
<td>$826,500</td>
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<td>Grand Total</td>
<td></td>
<td>$1,493,500</td>
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COMMITTEE ACTION:
Mid-America Head Start’s Policy Council approved the submission on May 11, 2020, and the Advisory Committee approved the submission on May 12, 2020.

RECOMMENDATION:
Authorize Mid-America Head Start to submit a continuation budget for the FY 2020-2021 for the Missouri Early Head Start program in the amount of $1,493,500 and, if awarded, authorize the acceptance and disbursement of the funds.

STAFF CONTACT:
Jovanna Rohs
ISSUE:
VOTE: Approve Mid-America Head Start’s proposal to reduce Head Start 2020/2021 enrollment to accommodate community needs and increased full-day enrollment

BACKGROUND:
As part of the annual enrollment planning process, each of MARC’s Direct Service Providers (DSP) were asked to submit their requests for changes in enrollment and program options by January 2020. Programs were asked to consider if changes were needed in program hours, length of days, number of days per year and the number of Head Start or Early Head Start slots to be served. DSP agencies were also asked to include data, such as the previous year’s enrollment, waitlist information and community data, that would support the need for the proposed changes.

MARC is recommending approval of changes in enrollment for the following DSP agencies:

- Center School District - Reduce Head Start enrollment from 90 to 75 (-15) slots to accommodate moving to full-day programming.
- Guadalupe Center - Increase Head Start enrollment from 70 to 80 (+10) slots to accommodate changing needs in the community.
- Independence School District - Reduce Head Start enrollment from 311 to 233 (-78) and increase Early Head Start enrollment through conversion from 16 to 36 (+20) to accommodate changing needs in the community.
- Learn a Lot Academy - Increase Head Start enrollment from 20 to 27 (+7) at a second location in Raytown to better meet community needs.
- United Inner-City Services - Increase Head Start enrollment from 58 to 68 (+10) to better meet community needs by expanding to the UICS Metro Center.
- Northland - Increase Head Start enrollment by 10 slots (+10) to better meet community needs. The location of these slots would be designated by mid-June.

<table>
<thead>
<tr>
<th>Enrollment changes</th>
<th>Slots Reduced</th>
<th>Slots Added</th>
<th>Difference</th>
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<tbody>
<tr>
<td>Head Start</td>
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<td>+37</td>
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<tr>
<td>Early Head Start</td>
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<tr>
<td>Early Head Start</td>
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<td>480</td>
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<td>Total Enrollment</td>
<td>2,327</td>
<td>2,291</td>
</tr>
</tbody>
</table>

These changes will result in an overall reduction in Head Start enrollment by 56 slots. Early Head Start enrollment will increase by 20 slots. The total enrollment for both programs in 2020-2021 will be 2,291. This is an overall reduction of 36 slots.

BUDGET CONSIDERATIONS:
Contracts for individual agencies will be revised based on these changes.

COMMITTEE ACTION:
Mid-America Head Start’s Policy Council and Advisory Committee approved the enrollment changes at a joint meeting on April 27, 2020.
RECOMMENDATION:
Approve Mid-America Head Start’s proposal to reduce Head Start Enrollment in 2020/2021 to accommodate community needs and increased full-day enrollment.

STAFF CONTACT:
Jovanna Rohs
ISSUE:
VOTE: Authorize final acceptance of designated Aging and Adult Services proposals and renewals of contracts

BACKGROUND:
Requests for Proposals were released for selected services. Services that were high-performing, or in which there was no immediate perceived opportunity to improve effectiveness, were renewed where contract provisions allowed (specifically, catered meals; some community center services, including supplemental services; structured respite for one provider; care management; in-home services; non-urban coordinated transportation in Ray County; and, pre-plated home-delivered meals).

The following services were received and scored by MARC:
- Community Center Services (Jackson and Platte Counties only; sole respondent)
- Medically Sensitive Home-Delivered Meals
- Integrated Care Network Partner Services (rolling due dates)

BUDGET CONSIDERATIONS:
Costs associated with the implementation of service provision for all recommended service providers will be incorporated into the SFY 2021 Area Plan Budget.

RECOMMENDATION:
Authorize final acceptance of designated Aging and Adult Services proposals and renewals of contracts.

STAFF CONTACT:
James Stowe
At the May, 2019 Board meeting, vendors and subcontractors were recommended for second-year renewal of potential three-contracts. MARC staff is recommending that these same contractors be renewed for a third year.

COMMUNITY CENTER SERVICES:

Title III C.1:

Each center provides an array of services within each contract, but specifics may vary from contract to contract. Unit-based costs are estimated only, based upon historical performance (i.e., units delivered) of the contractor.

Don Bosco and Guadalupe Centers requested increases in congregate meal and home-delivered meal rates. In the US Bureau of Labor and Statistic’s 20-578-KAN news release on April 10, 2020, the March 2020 Consumer Price Index for All Urban Consumers (CPI-U), Midwest Region, was listed as up 1.0% from 12 months prior. Therefore, a 1.0% increase from SFY 2020 is recommended for these providers for meal rates.

Don Bosco requested additional administrative support from the current ceiling for gold-tier community center services of $30,000 to $50,000, due to the volume and complexity of their services, and a desire to add additional staff to support limited-English proficiency clients. Given the high volume of clients served by Don Bosco, including the catering component of their work for the system of centers, this increase is recommended for SFY 2021.

Palestine Senior Activity Center – 3325 Prospect Avenue, Kansas City, MO

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Unit Cost</th>
<th>Units</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration of the Center</td>
<td>$30,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation services to and from the center, unit rate $5.00/one-way trip</td>
<td>12,500</td>
<td></td>
<td>$62,500</td>
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<tr>
<td>Delivery of home delivered meals, unit rate $3.14</td>
<td>48,400</td>
<td></td>
<td>$150,040</td>
</tr>
<tr>
<td>Preparation of congregate and home delivered meals, unit rate $4.46</td>
<td>48,400</td>
<td></td>
<td>$215,256</td>
</tr>
<tr>
<td>Home delivered meals reassessments</td>
<td>3,000</td>
<td></td>
<td>$10,000</td>
</tr>
<tr>
<td>Evidence-based DPHP programs</td>
<td>10,000</td>
<td></td>
<td>$10,000</td>
</tr>
<tr>
<td>COVID-19 home delivered fulfillment delivery</td>
<td>8,775</td>
<td></td>
<td>$87,775</td>
</tr>
<tr>
<td><strong>Total Value of Contract</strong></td>
<td></td>
<td></td>
<td><strong>$69,730</strong></td>
</tr>
</tbody>
</table>

City of Blue Springs – Vesper Hall, 400 NW Vesper, Blue Springs, MO

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Unit Cost</th>
<th>Units</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration of the Center</td>
<td>$30,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation services to and from the center, unit rate $5.00/one-way trip</td>
<td>15,500</td>
<td></td>
<td>$77,500</td>
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<tr>
<td>Delivery of home delivered meals, unit rate $3.14</td>
<td>58,320</td>
<td></td>
<td>$180,872</td>
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<tr>
<td>Preparation of congregate meals, $4.08/meal and home delivered meals, $4.36/meal</td>
<td>131,520</td>
<td></td>
<td>$629,200</td>
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<tr>
<td>Evidence-based DPHP programs</td>
<td>10,000</td>
<td></td>
<td>$10,000</td>
</tr>
<tr>
<td>COVID-19 home delivered fulfillment delivery</td>
<td>8,775</td>
<td></td>
<td>$87,775</td>
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<tr>
<td><strong>Total Value of Contract</strong></td>
<td></td>
<td></td>
<td><strong>$254,115</strong></td>
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</table>

Guadalupe Center – 1015 Avenida Cesar Chavez, Kansas City, MO

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Unit Cost</th>
<th>Units</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration of the Center</td>
<td>$30,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>City</td>
<td>Address</td>
<td>Total Value of Contract</td>
<td></td>
</tr>
<tr>
<td>--------------------------</td>
<td>----------------------------------------------</td>
<td>-------------------------</td>
<td></td>
</tr>
<tr>
<td>City of Belton</td>
<td>Belton Senior Center, Harrisonville, MO</td>
<td>$253,200</td>
<td></td>
</tr>
<tr>
<td>Cass County Council on</td>
<td>Harrisonville, MO</td>
<td>$79,903</td>
<td></td>
</tr>
<tr>
<td>Aging</td>
<td>Don Bosco Community Center, 580 Campbell St</td>
<td>$66,145</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>$943,022</td>
<td></td>
</tr>
<tr>
<td></td>
<td>2400 Jefferson Pkwy, Harrisonville, MO</td>
<td>$117,781</td>
<td></td>
</tr>
<tr>
<td></td>
<td>609 Minnie Avenue, Belton, MO</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**CARE MANAGEMENT (SUPPORTIVE SERVICES AND NATIONAL FAMILY CAREGIVER):**

**Titles III B and III E**

**CATERED MEALS:**

- Don Bosco Community Center
  - Meal preparation and delivery in midtown, unit rate $8.11 for a total value of $45,698.

**Total Value of Contract**: $42,339

**KC Care Health Center**
Services to be provided at $54.00 per hour
Total Value of Contract..................................................................................................................... $153,630

IN-HOME SERVICES (HOMEMAKER/PERSONAL CARE AND NATIONAL FAMILY CAREGIVER):

Help at Home
Services to be provided at $16.59 per hour
Total Value of Contract..................................................................................................................... $14,932

Integrity
Services to be provided at $18.40 per hour
Total Value of Contract..................................................................................................................... $113,014

West Central Community Action Agency
Services to be provided at $18.36 (SS)/$17.50 (FC) per hour
Total Value of Contract..................................................................................................................... $184,087

All Ways Caring Home Care (formerly ResCare)
Services to be provided at $18.12 (SS)/$16.50 (FC) per hour
Total Value of Contract..................................................................................................................... $118,528

NON-URBAN COORDINATED TRANSPORTATION:

Ray County Transportation
Total Value of Contract..................................................................................................................... $105,850

DEMAND TRANSPORTATION

Jewish Family Services
Services to be provided at $27.50 per hour
Total Value of Contract..................................................................................................................... $44,908

Title III C.2
PRE-PLATED HOME DELIVERED MEALS:

In response to the COVID-19 pandemic, partnerships and efforts around medically sensitive home-delivered meals were accelerated. This capacity is expected to constitute an increasing proportion of pre-plated home-delivered meals in the future, and the contract with Trio may be phased down as capacity grows. Moreover, increased demand through integrated care and a potential increase in Medicaid meals, through a new waiver population, is possible.

Trio requested an increase for frozen home-delivered meals of 3%; however, an increase in line with the CPI-U, Midwest region of 1% is recommended.

Trio Community Meals
Services to be provided at $4.72 per meal
Potential Total Value of Contract..................................................................................................... not to exceed $1,937,310

Details of the medically sensitive home-delivered meal initiative are still coalescing under emergency efforts in response to the coronavirus pandemic. MARC staff recommend a gradual phasing of responsibility of this service line to Kanbe’s Markets during SFY 2021. The first phase is their hiring of a program manager and two drivers to assist with initial food packaging and delivery. MARC will provide close technical assistance as they enact new processes to delivery under the service line.
The second phase will demonstrate more responsibility for the food packaging and fulfillment portion of the contract, and Kanbe’s will assume some responsibility for managing food sourcing, with close direction and assistance from MARC.

In the final phase, Kanbe’s will retain the full driver workforce for fulfillment, estimated at 9.0 FTEs, and will help with food sourcing/inventory with periodic direction and assistance from MARC.

At each phase, the loaded per meal cost must reach targets established by MARC, which are in alignment with the Medicaid meal reimbursement rate (presently, $5.90/meal). The new service line is expected to meet the target rate by year three, after durable capital expenses (e.g., freezer and related equipment and vehicle expenses, if purchased) can be spread across adequate units.

The dollar amounts represented by each phase are for the entire service line, including food sourcing and MARC expenses, not merely Kanbe’s role in the service line.

Kanbe’s Markets, MARC, existing fulfillment partners, and food sourcing partners

Potential Total Value of Contract………………………………………………. not to exceed $375,000
Phase II………………………………………………………………………………Phase II, not to exceed $1,500,000
Phase III………………………………………………………………………………Phase III, not to exceed $3,032,243

Title III B
INFORMATION AND REFERRAL:

United Way 2-1-1 of Greater KC
Total Value of Contract…………………………………………………………...not to exceed $90,000

Titles III B, D, and E
INTEGRATED CARE NETWORK PARTNER SERVICES:

Clay County Senior Services
Total Value of Contract………………………………………………………….not to exceed $10,000

Kansas City Quality Improvement Consortium
Total Value of Contract………………………………………………………….not to exceed $25,000

Tri-County Mental Health
Total Value of Contract…………………………………………………………...not to exceed $10,000

OTHER CONTRACTS:

LEGAL SERVICES (SUPPORTIVE SERVICES AND FAMILY CAREGIVER):

Legal Aid of Western Missouri
Total Value of Contract………………………………………………………….not to exceed $52,848

FAMILY CAREGIVER STRUCTURED RESPITE:

Shepherd’s Centers of America
Services to be provided at $8.49 per hour
Total Value of Contract……………………………………………………………. $77,938
ASSESSORS

MARC currently contracts, through professional services agreements, with a group of individuals who help MARC conduct Medicaid reassessments that identify eligibility and need for services under certain Medicaid waiver programs, for which MARC receives $75/assessment from the Missouri Department of Social Services. MARC must also conduct assessments on new home delivered meals clients who may qualify for Title IIIC meals under the Older Americans Act (OAA). And, finally, MARC is conducting medication review assessments for high-risk clients through its HomeMeds program, funded through Title IIID of the OAA.
AGENDA REPORT

MARC Board of Directors

May 2020
Item No. 5-n
Thriving Older Adults and Communities

ISSUE:
VOTE: Authorize acceptance of a corporate gift from Healthify to support nutritional programs, including emergency relief efforts

BACKGROUND:
Previous board items have outlined a pilot nutritional program that was accelerated in emergency response to the global pandemic. As community support of this model has intensified, new funding sources have been identified. In April 2020, MARC partners delivered slightly over 67,000 meals, an 85% increase from February 2020. Demand remains high.

Key uses of additional funds:
- Build upon the nutritional program pilot, including staffing, contracts, and equipment and supplies.
- Develop individualized nutritional review through partnership with University of Missouri Extension.
- Finalize a web app to facilitate client choice in orders, including an initial assessment of nutritional needs based upon validated measures.
- Expand emergency relief and test additional capacity on the Kansas side of the metro.

BUDGET CONSIDERATIONS:
Several sources have been previously approved and amounts of emergency federal awards have been clarified. New funding for this approval includes a corporate gift from Healthify.

<table>
<thead>
<tr>
<th>REVENUES (Pilot period, Nutritional Programs Only)</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Preferred Source</td>
<td></td>
</tr>
<tr>
<td>Families First Coronavirus Response Act, estimated and if enacted, designated for nutritional services</td>
<td>$666,849</td>
</tr>
<tr>
<td>*United Health Care Empowering Health</td>
<td>*$200,000</td>
</tr>
<tr>
<td>Marion and Henry Bloch Family Foundation</td>
<td>$250,000</td>
</tr>
<tr>
<td>Coronavirus Aid, Relief, and Economic Security (CARES) Act of 2020</td>
<td>$1,280,350</td>
</tr>
<tr>
<td>*Healthify Corporate Gift</td>
<td>Up to $200,000</td>
</tr>
<tr>
<td>Optional Source</td>
<td></td>
</tr>
<tr>
<td>Medicaid Revenue</td>
<td>$278,160</td>
</tr>
</tbody>
</table>

| PROJECTED EXPENSES                               |           |
| Personnel (salaries, fringe, rent)              | $335,059  |
| Contractual                                     | $2,281,550|
| Capital (modular freezer)                       | $240,000  |
| Pass-Through                                    | --        |
| Other (supplies, printing, etc.)                | $18,750   |
| Total                                           | $2,875,359|

*NOTE: United Health Care Empowering Health and Healthify funds have not yet been secured. If these funds are not secured, MARC will limit spending to only those funds which are available.
COMMITTEE ACTION:
By emergency electronic vote, conducted March 26-31, 2020, the Commission on Aging recommended that MARC be authorized to perform emergent service line adaptations under the coronavirus public health emergency, and accept and expend emergency funding. The Commission has not yet considered the Healthify corporate gift, as notice of availability was revealed after their most recent meeting.

RECOMMENDATION:
Authorize acceptance of a corporate gift up to $200,000 from Healthify (New York, NY) to expend in support of nutritional programs, including emergency relief efforts.

STAFF CONTACT:
James Stowe
Kayla Hower
Cindy Terryberry