September 22, 2020
Board Member Meeting: 12:00 p.m.
Remotely via GoToMeeting

- Members of the public who wish to participate in this meeting: please email Karina Bielecki at kbielecki@marc.org by 9:00 a.m. on Tuesday, September 22, 2020 for instructions to join the teleconference.

AGENDA

1. VOTE: Review and Endorse KC Rising Pillars of Prosperity as Shared Principles to Advance Regional Prosperity

2. VOTE: Authorize Acceptance of Public and Private Funds to Support Regional COVID-19 Response
   a. MAC-G
   b. Public Health Communications
   c. Education, Including Early education and K-12

3. REPORT: Preliminary Discussion of 2021 State Legislative and Administrative Policy Positions

4. EFFICIENT TRANSPORTATION AND QUALITY PLACES
   a. REPORT: Update on Heartland Freight Technology Plan

5. BRIEF REPORTS:
   a. REPORT: Update on Investible Strategies for Federal and Regional Funding
   b. REPORT: Update on 2020 Sub-allocated Transportation Programming
   c. VOTE: Approve the 2021 Planning Sustainable Places Funding Recommendations
   d. REPORT: Update on Government-to-University Initiative’s First Annual Convening
   e. VOTE: Authorize the Acceptance of Additional US Department of Agriculture and Private Foundation Funds for the Double Up Food Bucks Program

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

6. VOTE: Approve Consent Agenda
   a. Approve Minutes of the August 25, 2020 Board Meeting
   b. Authorize Contracts with Synergy Services and Guadalupe Centers to Support Regional Public Health Work
   c. Authorize a Contract with The Family Conservancy to provide support to the Start Young Program
   d. Authorize an Application to the Administration for Children and Families for a Waiver of Remaining Matching Funds for Mid-America Regional Council Head Start’s Federal Grant
Board of Directors
MEETING NOTICE

e. Approve Actions Taken at the September 14, 2020 Joint Head Start Policy Council and Advisory Committee Meeting
f. Authorize an Agreement with Capital Electric Line Builders for Operation Green Light
g. Authorize a Contract with Integrated Solutions Consulting to Develop an Emergency Services Learning Management System

7. Other Business

8. Adjournment
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*Public Transit Representatives (Voting)   **Public Transit Advisory Representatives (Non-Voting)
AGENDA REPORT
MARC Board of Directors

September 2020
Item No. 1
Competitive Economy

ISSUE:
VOTE: Review and Endorse KC Rising Pillars of Prosperity as Shared Principles to Advance Regional Prosperity

BACKGROUND:
KC Rising, the region’s initiative for boosting economic performance, was organized by a partnership of the Civic Council of Greater Kansas City, the Kansas City Area Development Council, the Greater Kansas City Chamber of Commerce, and MARC. The effort now involves many organizations and countless business and civic leaders.

KC Rising arose from a joint analysis by the Brookings Institution and MARC that analyzed the region’s economic competitiveness relative to peer metros with respect to three drivers of regional prosperity: the performance of its traded sectors (TRADE), its capacity for innovation and entrepreneurship (IDEAS), and quality of its human capital (PEOPLE). These drivers are, in turn, supported by enablers that include high-impact PLACE investments, such as quality, affordable housing choices and transportation systems; effective governance and POLICY decisions; and improving social and economic INCLUSION.

The KC Rising Steering Committee is comprised of business and institutional leaders from across the region. Independence Mayor Eileen Weir and Unified Government Mayor David Alvey represent the MARC Board on the Steering Committee. MARC Chairman Rob Roberts also regularly meets with KC Rising leadership to coordinate efforts.

Earlier last year, as KC Rising completed its fourth year, its leaders undertook an assessment of the initiative’s progress and overall direction. The assessment concluded that while much has been accomplished, KC Rising needs to reorient itself to scale up the impact of its efforts by: 1) moving from launching initiatives to strengthening systems; 2) being more intentional about fostering inclusive opportunity and prosperity, and 3) more fully addressing economic enablers, including place-oriented strategies.

To achieve these objectives, KC Rising has undertaken a series of efforts over the last year to more fully develop a shared vision for regional prosperity that aligns various strategies and initiatives to advance that vision. KC Rising has conducted numerous discussions with civic organizations, conducted surveys, and convened more than 40 public forums across the region. The result of this effort is a series of statements that summarize the key aspirations voiced by regional leaders and citizens. These have been shaped into seven “Pillars of Prosperity” that will guide the work of KC Rising and inform and align the efforts of companies, organizations, and communities across the region to advance prosperity.

KC RISING PILLARS OF PROSPERITY

ENTERPRISE
A robust entrepreneurial ecosystem sparks scalable business and leads to breakthroughs that can transform our economy.

INDUSTRY
Building on our strengths enables our region to attract, grow, and retain globally
AGENDA REPORT

MARC Board of Directors

competitive businesses.

INCLUSION
Economies thrive through increased participation when everyone has equitable opportunities to advance.

CONNECTIVITY
Effective, accessible transportation and internet options open doors to economic mobility.

CULTURE
Cultural assets are an integral component of our economy, as well as a force to unify and inspire our region.

NEIGHBORHOODS
Healthy, safe, and attainable housing options allow people to build better futures.

EDUCATION
Learners of all ages need equitable access to continuous, innovative, quality education to meet evolving workforce needs.

A more complete statement is enclosed that elaborates on each of the pillar statements. KC Rising is in the process of sharing these pillars with groups across the region, beginning with seeking endorsements from the organizing partners.

These statements are entirely compatible (and in some cases completely aligned) with many of the goals embedded in various MARC initiatives and adopted plans, notably Connected 2050, the recently adopted regional long-range transportation plan. To a large degree, the pillars amplify and underscore the core principles that have guided the work of MARC for many years. As a result, the staff is recommending that the MARC Board proceed with formal endorsement.

Sheri Gonzales, formerly a member of the MARC Staff, now Vice-President and Director of KC Rising at the Civic Council of Greater Kansas City, will present an overview of the pillars and the process by which they were developed.

RECOMMENDATION:
Endorse KC Rising Pillars of Prosperity as shared principles to advance regional prosperity.

STAFF CONTACT:
David Warm
Frank Lenk
ENTERPRISE
A robust entrepreneurial ecosystem sparks scalable business toward breakthroughs that can transform our economy.

INDUSTRY
Building our strengths enables our region to attract, grow, and retain globally competitive businesses.

INCLUSION
Economies thrive through increased participation when everyone has equitable opportunities to advance.

CONNECTIVITY
Effective, accessible transportation and internet options open doors to economic mobility.

CULTURE
Cultural assets are an integral component of our economy, as well as a force to unify and inspire our region.

NEIGHBORHOODS
Healthy, safe, and attainable housing options allow people to build better futures.

EDUCATION
Learners of all ages need equitable access to continuous, innovative, quality education to meet evolving workforce needs.
Kansas City is a community of communities. Millions of lives woven together, across borders and neighborhoods, sharing one future.

Every aspect of our region contributes its own history, perspective, and energy. The challenges posed by the area’s diverse nature are surpassed by what it brings in unmatched potential. KC Rising is how KC’s leaders forge new approaches toward greater collaboration to guide us forward.

KC’s businesses are positioned to lead this charge by nurturing partnerships and cultivating innovation. We amplify our efforts by aligning corporations, foundations, nonprofits, governments, educational institutions, human services groups, civic leaders, and other members of the public square, accelerating a future of inclusive regional prosperity.

When we imagine a greater future for our city, it’s not just for one institution, one industry, or one community. It’s for all.
A robust entrepreneurial ecosystem sparks scalable business and leads to breakthroughs that can transform our economy.

Salaries at KC’s new entrepreneurial firms surpass the area’s average in less than two years, demonstrating that startup culture enables true upward mobility. For cities in America’s Heartland, the level of employment at companies five years old or less is a core indicator of economic vitality: the higher the share, the greater the potential for future growth.

Growth is also created when private companies team up with universities, nonprofits, and individuals to transform research into revenue in the marketplace. Established businesses that encourage and invest in intrapreneurship, research and development, and idea exchange also expand our possibilities.

When companies of all sizes embrace a culture of working together, have an array of capital options, remove barriers to technology transfer, and are connected with relevant networks and resources, they generate scale, create new markets, and produce quality jobs. This ecosystem of economic stewardship lays the groundwork for the next generation of business, with exponential rewards in the immediate future and beyond.
Building on our strengths enables our region to attract, grow, and retain globally competitive businesses.

Shaping our region’s economic identity in the decades to come means boosting our current sectors of excellence to encourage outside investment, internal expansion, and innovative entrepreneurship to reinforce larger industries. Successful specialization relies on recognizing and nurturing those areas of differentiation in which KC leads and can advance, then unabashedly leveraging those strengths to amplify Kansas City’s profile worldwide.

At the same time, our community must purposefully identify and invest in emerging fields that will shape the broader economy in the years ahead. This will help KC remain relevant and robust even amid rapid technological and societal change. Significant exploration occurs in our academic and research institutions, but can only have meaningful impact if boosted and accompanied by commercialization strategies. Linking research activity with critical public and private funding today will lead to transformative discoveries tomorrow.

Intentional and cohesive regional strategies to develop clusters are vital to effectively demonstrate expertise and produce results. As we do so, we will recruit workers and other businesses driven by options and opportunity, further strengthening a virtuous cycle.
Economies thrive through increased participation when everyone has equitable opportunities to advance.

Economic inclusion is not just the right thing to do: Growing economies rely on broader-based opportunity that proactively recruits and elevates women and people of color. Resilient industries require a commitment to inclusion across the primary and secondary dimensions of diversity and their intersectionality. Dynamic firms draw upon the largest possible local community of talent, which simultaneously cultivates a welcoming reputation that appeals to workers of every demographic.

For decades, the gap between lower- and higher-income households has steadily widened — a trend KC must reverse to achieve wider prosperity for those at every level. Increased participation creates achievable paths toward building stable wealth to sustain individuals and neighborhoods. True inclusion means investing in potential everywhere it lives — in every classroom, every ZIP code, and every business plan.

As we lay the foundation of a more inclusive community, we are called upon to face and overcome our troubling past, and confront the discriminatory policies and systemic practices that have shaped the institutional obstacles to equality still affecting KC. Achieving measurable, equitable economic mobility requires listening and leading by example, aligning public policy with tangible personal change, being transparent and accountable, and making space at the table for historically marginalized voices at every step.
Effective, accessible transportation and internet options open doors to economic mobility.

Of the million jobs in the KC metro area, only about half are located within a quarter-mile of a transit stop. Sprawling urban footprints, fragmented public funding, and a lack of widespread connectivity serve as barriers to a city’s advancement. But KC has the chance to harness current momentum toward true regional access, based on integrated transit and broadband solutions that reach across state, county, and district borders.

The time has come to bridge the digital divide. The explosion in remote working, training, and learning has made reliable, affordable high-speed networks even more essential, on a level with other public utilities. The need for universal access, skills, and equipment holds true across the region – from rural areas to urban, from startups to schoolchildren.

As KC grows, creative thinking can help us avoid further congestion, environmental harm, and the geographical isolation that can splinter a region.

Thoughtful land use policies must be put into practice, alongside investment in more seamless, multimodal transit options and authentic collaboration between industry, individuals, government, and civic institutions. This is how we will ultimately connect earners with jobs, learners with educators, neighborhoods with amenities – through pathways both efficient and equitable.
Cultural assets are an integral component of our economy, as well as a force to unify and inspire our region.

The collective arts and entertainment industry is our third-largest employer, contributing hundreds of millions in household income annually. It’s a leading factor driving our multibillion-dollar tourism draw.

KC’s burgeoning arts districts and concentration of quality creative jobs are also attractors that feed into one of our greatest assets: our pool of talent. In addition, Kansas City has a proud history of demonstrating how partnerships between a city’s entrepreneurs and creative professionals can spawn yet another level of innovation.

Our exceptional character encompasses more than just a deep and distinct heritage in music, arts, architecture, and food. In addition to the jobs, revenue, and pride generated by our sports teams, winning has translated to greater national visibility. It’s all part of a one-of-a-kind narrative that defines our quality of life and makes us who we are.
Healthy, safe, and attainable housing options allow people to build better futures.

The variety, livability, and affordability of KC’s housing market have long served as a leading factor for firms moving jobs to the region. Central districts, rural towns, and suburbs near and far already make us an attractive option for both young workers and growing families – as well as their employers.

As our city grows, it must stay within reach for the people we will need to fuel our aspirations and our culture, regardless of their income level. KC's neighborhoods need dedicated strategies that provide a true range of quality choices for our residents to live, work, and play. This means collaborative, intentional planning and follow-through for infrastructure and schools, transit and walkability, safety and health initiatives, and amenities and essential resources that all provide a solid foundation for communities to prosper.

We have an opportunity to focus on long-term sustainability as we create and revive the distinctive areas in our city to meet evolving needs. Success also includes maintaining a culture of shared history and viability for both new and established residents of every background and generation. A brighter economic future can best come to life with stable, safe, and inclusive places for everyone to call home.
Learners of all ages need equitable access to continuous, innovative, quality education to meet evolving workforce needs.

Because the rate of technological advancement and change in our global economy continues to increase, more than half of today’s schoolchildren will soon have careers in occupations that don’t currently exist. Meanwhile, businesses struggle to find the talented workers they need to fill high-quality jobs now and create more in the future.

To effectively address this gap, talent and potential must be recognized, maximized, and met with resources and attention across the learning continuum. A foundation of technical knowledge, along with critical thinking and communication skills, allows learners of all ages to remain competitive. Building an agile culture of enduring, well-rounded education will keep involved citizens inventing, creating, and thriving.

Industry-led cooperation, alongside flexible credentialing, creates trailblazing regional talent-to-work pipelines by connecting classroom and real-world learning with hiring. This system should strive to remain nimble and responsive as our economy evolves. KC is proudly at the forefront of this movement, with engaged stakeholders focused on measurable outcomes. We must continue to reimagine, disrupt, and transform.
As we pursue systemic progress across these seven dimensions, we look outside – learning from the triumphs and failures of other American cities – and then apply those lessons locally to our own imaginative solutions, creating KC’s unique success story.

We are realizing Kansas City’s full potential with transparency, accountability, and collaboration. Our community’s best days lie ahead, and we rise together.
ISSUE:
VOTE: Authorize Acceptance of Public and Private Funds to Support Regional COVID-19 Response

BACKGROUND:
MARC staff will give short updates on regional efforts in which we are engaged to support and coordinate regional response and recovery to the COVID-19 crisis, including:

COVID-19 General Updates
- MAC-G (Lauren Palmer)
- Public Health Communications (Marlene Nagel)
- Education, including Early Education and K-12 (Jovanna Rohs/Amanda Graor)

Several funding requests have been approved or are pending consideration from area foundations and local counties to support implementation of the public health plan.
- Marion and Henry Bloch Charitable Foundation has approved an award of $250,000.
- Johnson County is considering a request for $650,000 from their COVID-19 Relief Funds.
- A request is pending with Jackson County for $1 million from their COVID-19 Relief Funds.
- The KC Regional COVID-19 Community Response and Recovery Fund Advisory Board is considering if funds will be awarded and for what purposes.

RECOMMENDATION:
Authorize acceptance of public and private funds to support the regional COVID-19 public health plan work.

STAFF CONTACT:
Lauren Palmer
Erin Lynch
Marlene Nagel
ISSUE:
REPORT: Preliminary Discussion of 2021 State Legislative and Administrative Policy Positions

BACKGROUND:
Each year, the MARC Board adopts state legislative agendas for Missouri and Kansas after seeking input from local governments and regional committees. The information is then shared with partner organizations and local governments, and when opportunities to educate about issues arise, MARC shares information with state legislators.

In September, the board is asked to provide input to the agendas and identify priority, ongoing, and emerging issues. MARC staff is still soliciting input from committees and outside partners. The complete draft state legislative agendas will be presented to the MARC Board in October with a request for adoption.

Possible issues for focus in 2021 include:

Missouri
Budget/Financial/Home Rule
- Maintain resources for local governments as the General Assembly considers cuts to the state budget.
- Address needs of local governments in the allocation of Future Federal Relief Funds.
- Maintain home rule authority for local governments.
- Authorize a state use tax to ensure equitable application of taxes for sales made over the internet from out-of-state companies.

Health and Human Services
- Build funding and other support capacities at state and local levels for local public health systems.
- Protect state funding to Area Agencies on Aging to support home delivered meals and other services to vulnerable older adults.
- Protect local government home rule authority.
- Implementation of Medicaid expansion, employing the expertise of community organizations to realize improved health and cost savings among high-risk participants. Opportunities exist in the assessment and care plan development process, community care management and delivery of social health interventions, and transitions from institutional to community care.
- Support legislation for EMS, including update of Time Critical Diagnosis (TCD) legislation and inclusion of PTSD in workmen’s compensation for first responders.

Transportation
- Support additional resources beyond existing motor fuel taxes and vehicle registration fees to address the state’s growing transportation needs, including funds for job access and public transit. Increase state funding dedicated to public transportation operations and capital expenses.
- Encourage adoption of fuel-efficient and zero-emission vehicles. Oppose changes to vehicle registration laws that would penalize owners of fuel-efficient vehicles. (Recommendations from Connected KC 2050 and the Climate Action Plans)
- Enable safe and effective deployment of autonomous and connected vehicles. Policies and regulations should promote local innovation, maintain the integrity of local transportation systems, and be compatible with adjoining states.
AGENDA REPORT

MARC Board of Directors

- Support transportation safety legislation to restrict use of wireless phones to hands-free technology and broaden restrictions on texting while driving to apply to drivers of all ages. Consider support for other safety measures around primary seat belt law and safety for transit operators.

Early Learning
- Sustain the Child Care Subsidy sliding eligibility rates that have been put in place during the pandemic, increasing the child care reimbursement rate for child care subsidies to 75% of the current market rate for low-income working families.
- Support Home Visitation funding for high quality programs and to increase access for more Missouri families.

Energy Conservation and Renewable Energy
- Support legislation to encourage greater investment in energy conservation, renewable energy, and energy efficient technologies.

Solid Waste and Recycling
- Continue support for solid waste management districts in order to protect local government rights to develop and implement local and regional integrated solid waste management systems and strategies, including waste disposal and materials diversion facilities and services, which are designed to protect human health and the environment and to maximize waste reduction and diversion.
- Avoid legislation to preempt or erode the ability of local governments to address solid waste challenges such as plastic bag bans, bag fees, and other waste management policies without involvement by local governments in drafting legislation and when such legislation would create a more effective and beneficial statewide program.
- Ensure that those who manufacture, design, consume, or sell products practice product stewardship, taking responsibility for minimizing the product’s environmental impact throughout all stages of the product’s life cycle, including end of life management.

Education and Workforce Development
- Maintain higher education resources in the Kansas City area, including programs at the University of Missouri-Kansas City and Metropolitan Community College that support a skilled labor force for the region’s employers.
- Maintain funding for the region’s K-12 system, and support state education policy that encourages school districts to adopt curriculum and teaching methods to help students be ready to enter the workforce, and develop career pathways, internships and apprenticeships aligned to local workforce needs.

Kansas

Budget/Financial/Home Rule
- Maintain resources for local governments as the General Assembly considers cuts to the state budget.
- Address needs of local governments in the allocation of Future Federal Relief Funds.
- Maintain home rule authority for local governments.

Transportation
- Strengthen the Eisenhower Legacy Transportation program enacted in 2020 to address multi-modal needs, including regional priorities, by doubling the minimum funding dedicated to public transportation operations and capital expenses and providing full funding for the other elements of the program.
- Develop state policies to enable and encourage safe and effective deployment of autonomous and connected vehicles. Policies and regulations should promote local innovation, maintain the integrity of local transportation systems, and be compatible with adjoining states.
- Encourage adoption of fuel-efficient and zero-emission vehicles.
AGENDA REPORT
MARC Board of Directors

• Address safety issues: restrict the use of wireless phones to hands-free technology, retain and do not increase the current 75 mph speed limit, amend current law to include liability protection for Child Passenger Safety Technicians and their agencies, support helmets for children under 18 years of age using ATVs, and encourage attentive driving.

Energy Conservation and Renewables
• Encourage greater investment in energy conservation, renewable energy, and energy efficient technologies.

Early Education
• Decrease barriers to child care subsidy access by modifying eligibility requirements for families.
• Protect existing funding sources such as the Children’s Initiative Fund (CIF) and the Kansas Endowment for Youth (KEY) Fund, and work to secure future funding to protect these critical investments in early childhood programs across Kansas.
• Expand access to quality home visitation programs.

Health and Human Services
• Expand Medicaid to enable more Kansas residents to have access to affordable health care.
• Establish funding programs that enable Medicaid payments for government-owned ambulances (Intergovernmental Transfer) and provide for an FRA Medicaid supplement funding program for all ambulance services.

Education and Workforce Development
• Support state education policy that encourages school districts to adopt curriculum and teaching methods to help students be ready to enter the workforce. Develop career pathways, internships, and apprenticeships aligned to local workforce needs.
• Support measures to stimulate career, technical, and trade education in the state including STEM education and workforce development initiatives.
• Support policy to enable high school students to gain college credit and/or postsecondary certifications and training at any public and not-for-profit institutions in the Kansas City area that offer appropriate programming to support their career interests.

RECOMMENDATION:
None. Request Board input for 2021 State Legislative Agendas.

STAFF CONTACT:
Marlene Nagel
AGENDA REPORT

MARC Board of Directors

September 2020
Item No. 4-a
Efficient Transportation and Quality Places

ISSUE:
REPORT: Update on Heartland Freight Technology Plan

BACKGROUND:
In May of 2018, MARC hosted the Federal Highway Administration’s Multi-Jurisdictional Coordination for the Central Plains/Heartland Region Workshop held in Kansas City. The workshop was held to facilitate coordination and collaboration around transportation needs among neighboring states and metropolitan areas. Building on this experience, MARC applied for and was awarded an FHWA grant through the National Economic Partnerships program, which is currently funding the development of the Heartland Freight Technology Plan (HFTP).

The plan is due to be finalized by the end of September. Preliminary recommendations from the plan include:

• Continue consortium for implementation and investigate opportunities to house the plan within a larger agency
• Integrate the HFTP as the source for statewide and regional freight plans as it relates to freight technology
• Focus on implementation of near-term technologies like truck electrification and Advanced Driver Assist Systems
• Maintain technology watchlist
• Formalize a data working group within consortium, specifically including technical members
• Develop a formal data governance structure; strive for a more systematic structure to manage agreements
• Consolidate and share the region’s existing freight data resources; work to develop data, metadata and quality priorities and standards for each data set
• Consider developing a regional data portal for data sharing

The anticipated outcomes will result in improved economic performance and harmonized planning and policy development for regional freight-based industries and technology achieved via a duplicatable approach.

More information about the project is available at: www.heartlandfreightplan.org

POLICY CONSIDERATIONS:
Transportation Outlook 2040 identifies a network of national, regional and local freight corridors as part of the Goods Movement element of the plan. Additionally, Connected KC 2050 identifies Data and Technology as part of the updated policy framework.

BUDGET CONSIDERATIONS:
None.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Caitlin Zibers
Ron Achelpohl
ISSUE:  
REPORT: Update on Investible Strategies for Federal and Regional Funding  

BACKGROUND:  
Given the pending reauthorization of federal transportation legislation and potential for additional federal infrastructure investment, MARC is currently engaged in three related initiatives to identify investment priorities for future federal and regional funding. Drawing on the recently adopted Connected KC 2050 plan, Smart Moves 3.0, the Heartland Freight Technology Plan, and other resources, MARC staff have been participating in developing project priorities for:

1. **The Heartland Civic Collaborative (HCC)**, an initiative of the Civic Council of Greater Kansas City with partner organizations in the Des Moines, Omaha, and St. Louis metropolitan areas to identify potential enhancements to the transportation corridors connecting these regions together and to other markets. For the Kansas City region, these priorities may include improvements to I-29, I-35, I-49, I-70, and other major corridors for interstate commerce. This work is anticipated to be completed prior to the November election.

2. **The Greater Kansas City Chamber of Commerce** is also participating in the HCC work and is developing additional federal and regional priorities through their Transportation Big Five initiative. This work will focus on multimodal transportation and infrastructure investments for the Kansas City region with emphasis on job access and transportation safety strategies. Federal priorities should be identified this fall with other regional priorities to be identified by early 2021.

3. **The Regional Transit Coordinating Council** to identify regional priorities for public transportation and mobility investments consistent with Smart Moves 3.0. This work is also being coordinated with the above initiatives.

Staff will report on progress for these activities at the meeting.

BUDGET CONSIDERATIONS:  
None.

RECOMMENDATION:  
None. Information only.

STAFF CONTACT:  
Ron Achelpohl
ISSUE:
REPORT: 2020 Sub-allocated Transportation Programming Update

BACKGROUND:
One of MARC’s fundamental roles as a Metropolitan Planning Organization is to provide a forum and facilitate processes for cooperative decision-making about the use of federal transportation dollars for projects and programs in the Kansas City area.

On August 3, 2020 MARC opened the second phase of the call for projects for 2023-2024 federal Congestion Mitigation/Air Quality (CMAQ), Surface Transportation Program (STP), and Transportation Alternatives Program (TAP). Funding available through these programs for 2023-2024 is estimated to total $60.4 million. By the September 4, 2020 application deadline, MARC received 85 complete applications for projects.

Throughout the fall of 2020, the Active Transportation Programming Committee, Air Quality Forum, Kansas and Missouri STP Priorities Committees, and the Regional Transit Coordinating Council will be working to develop funding recommendations for these programs.

Staff will provide summary details about the applications received and the next steps in the programming process at the meeting.

POLICY CONSIDERATIONS:
MARC’s Total Transportation Programming Committee (TTPC) adopted a programming policy statement for this funding cycle with the adoption of the new metropolitan transportation plan, Connected KC 2050, on June 16, 2020.

BUDGET CONSIDERATIONS:
MARC will collect a 1.0% project fee for all federal funds awarded through this call for projects.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Marc Hansen
Ron Achelpohl
ISSUE:
VOTE: Approve the 2021 Planning Sustainable Places Funding Recommendations

BACKGROUND:
The Kansas City region’s vibrant, green, and connected centers and corridors are central to both the Creating Sustainable Places initiative and Connected KC 2050 (CKC 2050), the region’s long-range transportation plan.

In 2012, MARC’s Total Transportation Policy Committee (TTPC) and the Creating Sustainable Places (CSP) Coordinating Committee launched Planning Sustainable Places (PSP), a combined initiative to provide communities with pre-development resources to advance sustainable projects in their corridors and centers.

The Sustainable Places Policy Committee (SPPC) worked with MARC staff earlier this year to refine the 2021 criteria for eligibility and award process. MARC issued a call for projects that closed on June 19, 2020. MARC staff conducted an initial review and scoring of the 30 applications and worked with the SPPC to develop a recommended list of awardees. The list is available at: https://www.marc.org/Regional-Planning/Creating-Sustainable-Places/Creating-Sustainable-Places/Sustainable-Places-Policy-Committee

These projects will be developed with a focus on the integration of transportation, land use, and environment, and will include robust citizen engagement. The Committee weighed several considerations when developing the recommended list including project scores, scalability, local jurisdiction priorities, geography, eligibility, replicability, and alignment with PSP program objectives. Local sponsors are responsible for local match requirements. The consultant contracts for the projects will be held by MARC; authorization for those individual contracts will be brought to the MARC board after they have been negotiated.

BUDGET CONSIDERATIONS:

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COMMITTEE ACTION:
The Sustainable Places Policy Committee (SPPC) and Total Transportation Policy Committee (TTPC) approved funding recommendations at their meetings on September 11, 2020 and September 15, 2020, respectively.

RECOMMENDATION:
Approve the 2021 Planning Sustainable Places funding recommendations as described.
STAFF CONTACT:
Beth Dawson
Martin Rivarola
Ron Achelpohl
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Kansas Funding Recommendation
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Total: $921,500 | $343,500 | $322,825 | $468,750
Available: $322,825 | $322,825
Difference: $598,675 | 0
Funded Projects: 6
ISSUE:
REPORT: Update on Government-to-University Initiative's First Annual Convening

BACKGROUND:
In March 2019, MARC launched the first Government-to-University (G2U) regional coalition in the country as a pilot site selected by The Volcker Alliance. The Kansas City coalition is led by a steering committee comprised of broad representation of government leaders (local, state, and federal) and university partners with MARC serving as the lead agency. The steering committee organized work groups to address three initial priorities:

1. Public Sector Talent-to-Industry Exchange (TIE): Gather and analyze local economic and labor analysis of public employment in the Kansas City region to understand challenges and opportunities.
2. Regional Recruitment: Leverage technology and process efficiencies to improve regional recruitment for public sector careers.
3. Data Academy and GEAR Challenge: Prepare government leaders to harness the power of data for decision-making and accountability.

On September 16, 2020, the first annual G2U Regional Coalition Conference was held to report on accomplishments for the first year and forecast future priorities. Over 180 participants registered for the virtual event. Highlights included:

- A preview of the TIE Report that will be completed by the end of the year.
- A report on the completion of the Government Effectiveness Advanced Research (GEAR) Center Challenge project, in partnership with The Volcker Alliance and Johns Hopkins University Centers for Civic Impact (Civic Impact), to train 250 federal employees in the Kansas City region on data tools and skills.
- An update from Tom Ross, President of The Volcker Alliance, about the G2U network, including the establishment of four new regional coalitions around the country.
- Announcing the launch of the Regional Data Academy in 2021.
- Announcing a new $50,000 award from the Paul A. Volcker Fund for Public Service to expand work in partnership with PREP-KC and The DeBruce Foundation to enhance connections between university career services offices and public sector employers. A grant agreement is pending and will be presented to the MARC Board for acceptance at a future meeting.
- Breakout sessions featuring expert panelists on service learning, internships and the federal Pathways program.

Additional information and event resource materials are available at www.marc.org/g2u.

RECOMMENDATION:
None. Information only.

STAFF CONTACT:
Lauren Palmer
ISSUE:
VOTE: Authorize the Acceptance of Additional US Department of Agriculture and Private Foundation Funds for the Double Up Food Bucks Program

BACKGROUND:
In April 2020, the MARC Board authorized the submission of an application to the USDA for a new three-year grant for the Double Up Food Bucks (DUFB) program. The USDA has informed MARC that the application is being recommended for funding and offered an additional $1.35 million in federal funds over what was originally requested. The total federal grant over four years will be for $4.05 million. When MARC submitted the grant application in May, the agency had secured commitments for $2.7 million in matching funds. With the offer of additional federal dollars by USDA, MARC is asking current and potential funders to help support required match to bring the total program over four years to $8.1 million.

SNAP households may shop at any participating farmers market or grocery store. The program provides a dollar for dollar match on SNAP purchases (up to $25) and the match allows SNAP customers to buy fresh fruits and vegetables. The program evaluation for 2019 showed that SNAP households participating in DUFB were more likely to be able to afford and consume healthier food and have better health outcomes. Nearly $2.5 million of nutrition incentives were redeemed by SNAP households over the program’s three-and-a-half-year history.

The program is operating this year with private foundation dollars. MARC and its partners applied for a new USDA grant last year but were not successful. The private sector partners that had committed to matching USDA funds are supporting the program this year.

USDA has indicated that the new grant would be available beginning October 1, 2020, which would allow MARC to use approximately $480,000 of current year non-federal funds toward match for the additional $1.35 million.

BUDGET CONSIDERATIONS:
The original $5.4 million budget, with federal grant and matching funds for a three-year program, is being adjusted to account for the additional $1.35 million in federal funds, $1.35 million in matching resources, and extending the program for a fourth year. A $1 to $1 match is required for the federal funds. At least 51 percent of the federal and matching resources must be used for nutrition incentives.

RECOMMENDATION:
Authorize acceptance of all funds offered ($4,050,240) as awarded from the USDA and additional matching resources from area foundations.

STAFF CONTACT:
Donna Martin
Marlene Nagel
ISSUE:
VOTE: Approve minutes of the August 25, 2020 Board meeting

BACKGROUND:
The minutes of the August 25, 2020 meeting are enclosed.

RECOMMENDATION:
Approve the minutes of the August 25, 2020 meeting.

STAFF CONTACT:
David Warm
Karina Bielecki
BOARDS OF DIRECTORS
MEETING SUMMARY
June 23, 2020
12:00 p.m.

BOARD MEMBERS PRESENT
Commissioner Rob Roberts, Miami County, Kan. - MARC Board Chair
Commissioner Jimmy Odom, Cass County, Mo. - MARC Board First Vice Chair
Commissioner Harold Johnson, Jr., Unified Government of Wyandotte County/Kansas City, Kan. - MARC Board 2nd Vice Chair
Mayor Carson Ross, Blue Springs, Mo. - MARC Board Secretary
Councilmember Curt Skoog, Overland Park, Kan.
Mayor Pro-Tem Beto Lopez, Lee’s Summit, Mo.
Councilmember Marge Vogt, Olathe, Kan.
Councilmember Vernon Fields, Basehor, Kan.
Mayor Paula Schwach, Westwood Hills, Kan.
Mayor Mike Boehm, Lenexa, Kan.
Dick Jarrold, Vice President of Planning and Development, KCATA
Commissioner Janee Hanzlick, Johnson County, Kan.
Commissioner Brian McKiernan, Unified Government of Wyandotte County/Kansas City, Kan.
Mayor Damien Boley, Smithville, Mo.
Michael Moriarty, Chief of Transportation Planning, KDOT
Mayor Paula Schwach, Westwood Hills, Kan.
Commissioner Jerry Nolte, Clay County, Mo.
Councilmember Brandon Ellington, Kansas City, Mo.
Mayor David Alvey, Unified Government of Wyandotte County/Kansas City, Kan.
Commissioner Angela Markley, Unified Government of Wyandotte County/Kansas City, Kan.
Mayor Rick Walker, DeSoto, Kan.
Commission Chairman Ed Eilert, Johnson County, Kan.

STAFF PRESENT
Executive Director David Warm and other MARC staff

INTRODUCTIONS AND BOARD SHARING TIME
Commissioner Rob Roberts called the meeting to order at 12:00 p.m. and welcomed attendees. Due to the meeting being held remotely, Commissioner Roberts provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members had an opportunity to abstain or object to any items necessary during the final vote.
Board sharing was emitted due to the amount of COVID-19 activity currently underway in all counties.

REPORT: Recognition of Mayor Don Reimal and Mayor Michael Copeland
Commissioner Roberts shared the tragic loss of two local government leaders. Mayor Don Reimal spent nearly 20 years serving the city of Independence as a Councilperson and Mayor, retiring in 2014. Commissioner Roberts noted his special love for the history of Independence and his dedication to serving. His quiet leadership left an indelible mark on his community. Mayor Mike Copeland was the longest serving mayor in Olathe’s history, serving 20 years. He also served on many boards and commissions, championing many civic causes. Mayor Copeland’s impact on businesses, individuals, and the entire Kansas City region is enormous, and he will be greatly missed. On behalf of the entire Board of Directors, Commissioner Roberts expressed deep appreciation for the sustained and humble leadership these two leaders brought to the Kansas City region.

REPORT: Update on Regional COVID-19 Response and Recovery Initiatives
Ms. Lauren Palmer, Assistant Community Development Director and Local Government Services Director at MARC, provided an update on the Multi-Agency Coordination Group (MAC-G), which is a multi-discipline, multi-jurisdictional representative body organized under the emergency management regional coordination guide. Recent items of focus include discussion and preparation for school district re-opening decisions. The group added school representatives as permanent members of the MAC-G to continue monitoring conditions as the school year begins. The MAC-G continues to work on data collection, information sharing, and situational awareness. Ms. Palmer also noted that the MARC region’s COVID information hub has been updated and can be found at https://marc2.org/covidhub/. Ms. Palmer invited Board members to explore the site and share comments or suggestions for improvements. In upcoming meetings, the MAC-G will focus on the regional action agenda created in cooperation with local public health agencies. The agenda focuses on seven key regional priorities to support the local COVID-19 response.

Ms. Palmer also shared that MARC’s Government Training Institute (GTI) is sub-contracting with the University of Kansas Public Management Center (KUPMC) to help Johnson and Miami Counties expend their allocations of CARES Act funding. Strike teams of subject matter experts and community leaders are developing funding proposals to address issues related to the pandemic. Each community assigns its own strike teams, but they are generally tackling issues such as housing, business stabilization, human services, digital access, and aging services. Proposals are vetted through a roundtable committee of county administrative staff before presentation to the governing bodies. The KUPMC team includes faculty and graduate-level management fellows who are supporting the strike teams with research and proposal developments. GTI’s role is to assist with facilitation of the strike teams and provide research support as needed. Ms. Palmer paused for questions but there were none.

Mr. Frank Lenk, Director of Research Services, provided an economic review and forecast of how the economy may recover from COVID-19. Mr. Lenk noted that, nationally, unemployment insurance claims are down from their peak but still five or six times higher than they were prior to the pandemic. Nationally, about 40% of jobs lost have already been regained, but Mr. Lenk noted that future progress is expected to be much slower. Comparing percent change in employment by wage, Mr. Lenk noted that high-wage workers have rebounded to about where they were before
the pandemic while low-wage workers are still down about 16% compared to before the pandemic. Sharing several recovery scenarios, Mr. Lenk noted that employment recovery is projected to take much longer than GDP recovery. The unemployment rate is expected to remain steady until a vaccine is widely available but could rise again in a worst-case scenario. Mr. Lenk noted that the pandemic has spurred investment in labor-saving technology which will ultimately affect middle- and high-wage workers as well as low-wage workers. Mr. Lenk shared that of over 125,000 jobs lost in the Kansas City region since the onset of the virus, about a third have so far been recovered. Kansas City’s unemployment rate is 7.8%, which is better than the national rate but comparable to what the region experienced during the Great Recession. Reviewing a chart of depth of downturn by industry, Mr. Lenk noted that obvious industries like arts and entertainment, accommodation and food services, have been impacted the most. Looking at a projection of how strongly different industries would recover, those best positioned to increase employment included administrative and support, finance, and transportation industries. Mr. Lenk shared that consumer spending in the Kansas City area is down 11.5% and he estimated a 7.2% decrease in taxable retail sales from one year ago. In summary, while the region has already recovered about a third of the jobs lost, high-frequency data suggests that the recovery has stalled or reversed. Kansas City’s industry and occupation mix provides some modest protection resulting in a slightly faster recovery relative to the national average, but it will take nearly four years for employment levels to fully recover to first quarter 2020 levels. People in low-skill jobs are especially vulnerable, but Mr. Lenk noted that incentives to automate have increased across all skill levels.

Commissioner Jerry Nolte inquired about the effect of people working from home potentially requiring less commercial space in some businesses. Mr. Lenk noted that many businesses may be reconsidering their space but anticipated a resurgence of large gatherings once it is safe to do so. Asked about construction jobs, Mr. Lenk shared that while the model suggests construction jobs should decline, available data suggests construction has remained fairly stable or even grown. Mayor Mike Boehm of Lenexa inquired if the forecast accounted for the possibility of being “due” for a recession. Mr. Lenk clarified that any imbalances that may have been leading toward a recession have been essentially reset by the pandemic and the recovery will depend on the course of the virus and the ability of the federal government to step in and provide resources when other resources are unavailable. Councilmember Marge Vogt inquired if MARC was working with KC Rising to determine what jobs and skills are newly in demand and what academic institutions were doing to meet the new demand for these skills. Mr. Lenk commented that the occupations that are growing are higher-skilled and that unskilled workers, some of whom are considered essential workers, are poorly paid. Mr. Lenk also shared that local educational institutions are working with MARC on Talent-to-Industry-Exchange reports to identify pain points, occupational needs, and skill requirements for various sectors.

Ms. Jovanna Rohs, Director of Early Learning and Head Start, shared that through the Children and Youth in Disasters committee, MARC is tracking childcare programs that have closed. In the MARC region, 93% of Kansas programs report that they are currently open and serving the birth to five-year-old population. Ms. Rohs noted the state of Kansas has done a good job supporting childcare programs through a variety of means, including CARES Act funding. In the five Missouri counties in the MARC region, 66% of programs are currently open with about a third currently closed. Ms. Rohs noted that closed programs put pressure on parents who are returning to work outside the home. MARC is also working with all nine counties to share data regarding COVID cases in early learning
centers. Ms. Rohs noted, thanks to the donations management team at MARC, a system has been put in place to get supplies that are specific to early learning programs and deliver them closer to the programs. Ms. Rohs shared that MARC recently received $15,000 to continue purchasing supplies such as gloves, sanitizing wipes, hand sanitizer, etc. Ms. Rohs commended Amanda Graor, Chief Innovation Officer at MARC, for her work compiling a central document with links to all the latest school reopening plans as they are changing. The document is available on the PrepareMetroKC.com website. Ms. Graor has also worked with Ms. Nagel and others to create regional gating criteria for elementary, middle, and high school programs. Ms. Marlene Nagel, Director of Community Development, noted that work with area school superintendents on common criteria they might all utilize has had excellent response from area schools. Ms. Rohs paused for questions but there were none.

Ms. Nagel shared that the Community Fund at the Greater Kansas City Community Foundation has awarded almost 300 organizations with grants totaling over $11 million. The advisory board is looking at strategic investments in three broad areas: housing and housing support, digital access and childcare, and public health. The fund is working with community partners to understand needs and opportunities to address those needs. The advisory board will consider proposals later this week and hopefully recommend additional grants from the fund. Ms. Nagel paused for questions but there were none.

VOTE: Authorize Acceptance of Public and Private Funds to Support Regional Public Health Work
Ms. Nagel shared that MARC has been working with local public health departments to identify a regional plan to increase testing and other support in the region and secure resources to drive the plan. The plan includes seven key elements: a regional coordination hub, the deployment of testing teams, regional communications, support for vulnerable populations, supply chains for PPE and test kits, contact tracing, and laboratory capacity. MARC has secured funding from the Health Forward Foundation and REACH Healthcare Foundation to support these efforts and has an award from the Hall Family Foundation contingent on receiving public CARES Act funding. Wyandotte County has recommended funding MARC with some of their CARES Act money and there are pending requests with Jackson and Johnson counties. Finally, MARC has a pending proposal to the larger community fund for resources to support the regional public health plan.

Commission Chairman Ed Eilert inquired about oversight on the CARES Act funding MARC requested from the counties. Ms. Nagel replied that expenditures would be guided by plans put forward to each county and noted that MARC works closely with local public health directors and meets with them weekly to share updates and resources. Ms. Nagel noted that MARC would be open to working with any specific local governments that granted CARES Act money to MARC in order to set up additional oversight processes to ensure appropriate usage of funds. Following up, Chairman Eilert asked if resources would be dispersed back to the county or to other parts of the metro. Ms. Nagel noted that some resources would go toward building regional capabilities such as the regional coordination hub. However, other aspects of the plan are county- or city-specific such as tests delivered within a specific county. Chairman Eilert commented that Johnson County is aggressively looking for testing and lab resources, expressing concern that funding this plan could result in additional competition for resources. Ms. Nagel clarified that the intention of the plan is to supplement what local public health departments can do and that MARC has been working with laboratories in the area to increase capacity and ensure adequate turnaround times. MARC believes that there is sufficient testing demand that local public health and the regional effort
will both be needed. Commissioner Janee Hanzlick also expressed concerns about duplicating county efforts and inquired how the regional plan would maximize money and effort by pooling it together. Commissioner Hanzlick also noted that the federal government requires very specific tracking of expended CARES Act funds and therefore Johnson County would require more information about tracking funding through the regional plan before committing funds. Ms. Nagel noted MARC’s excellent track record with keeping track of federal dollars and ensuring appropriate investment in the community.

THRIVING OLDER ADULTS AND COMMUNITIES
REPORT: Regional Nutrition and Home-Delivered Meal Strategy Update
Mr. James Stowe, Director of Aging and Adult Services, provided a brief update on ongoing efforts regarding older adult nutrition. Mr. Stowe noted MARC’s experience with the home-delivered meal service line during the pandemic, sharing that individuals want foods and nutritional support that align with their health needs and chronic conditions. MARC has enacted nutrition-based models during the pandemic and now seeks to ensure these are sustained and implemented across the region. Community stakeholders identified five goals to strive for: establishing a bi-state community asset or coordination of nutritional programming to adequately serve the region, establishing systems that support new revenue streams, fair and equitable workforce development, expanding general nutritional services in the community, and offering locally-sourced foods in line with modern consumer expectations. To work toward these goals, Mr. Stowe announced MARC’s intention to establish a governing body to provide oversight and recommendations moving forward. Mr. Stowe asked Board members to share any candidate recommendations with MARC. Mr. Stowe paused for questions but there were none.

HEALTHY ENVIRONMENT
REPORT: Update on Regional Climate Action Plan
Mr. Tom Jacobs, Environmental Program Director, provided an update on the region’s Climate Action Plan. Mr. Jacobs shared an inventory of greenhouse gas emissions, noting that 34% of emissions come from the transportation sector and 60% come from using energy in buildings. Mr. Jacobs noted that to achieve an 80% reduction of greenhouse gases below the 2005 baseline the region needs to reduce emissions to 5.7 million metric tons per year of carbon dioxide equivalents. Pivoting from reduction and mitigation to adaptation, Mr. Jacobs shared that the Climate Risk and Vulnerability Assessment builds off the regional Hazard Mitigation Plan and looks at some of the natural hazards that may affect the region. Issues with high consequences and a high probability include flooding, drought, and extreme heat, which could all be exacerbated by future trends. MARC conducted extensive mapping work and developed the Social Vulnerability Index which, overlaid with other data sets, gives a sense of where in the region residents could be vulnerable to high heat or flooding. The Climate Risk and Vulnerability Assessment also examines areas of adaptive capacity in the region. Mr. Jacobs noted that questions of access to food, housing, healthcare, and more that impact COVID-19 resilience also impact climate resilience. During May and June, MARC engaged approximately 300 community members in facilitated discussion on a variety of climate actions, such as complete and green streets, expanded public transit, and green infrastructure. MARC’s goal is to determine a comprehensive agenda and identify a set of priorities. Mr. Jacobs invited feedback from Board members and noted MARC’s goal to support programs and projects that solve problems across multiple sectors. A final climate action plan is estimated to be completed by December 2020.
Councilmember Curt Skoog inquired about the impact of 2018 building codes, which include improved energy guidelines, and if Evergy was involved in the plan development. Mr. Jacobs agreed that 2018 building codes create a significant increase in energy savings but noted that new construction is dwarfed by existing buildings and reducing emissions will require energy improvements on existing buildings. Mr. Jacobs also confirmed that Evergy is involved in the development of the climate action plan.

BRIEF REPORTS
REPORT: Update on the Buck O’Neil Bridge Replacement
Mr. Ron Achelpohl, Director of Transportation and Environment, shared an update on the project to replace the Buck O’Neil Bridge. The environmental study for the project has been completed and accepted by the Federal Highway Administration (FWHA). The result is a recommendation to proceed with the central alternative, which will provide a direct connection to I-35 and include bike and pedestrian accommodation across the bridge. The project is now fully funded thanks to agreements with Kansas City, Missouri and MoDOT. The project has been included in the MARC and state Transportation Improvement Programs (TIP). Five teams selected by MoDOT will respond to a formal RFP in early 2021 with construction to begin in summer 2021. Mr. Achelpohl paused for questions but there were none.

REPORT: Major 911 System Upgrade
VOTE: Approve an Agreement with Nokia to Upgrade the 911 Microwave Network and Authorize Acceptance of Funds from Missouri to Support the Upgrade
VOTE: Approve a Contract with LightEdge to Store Missouri 911 Router
Mr. Eric Winebrenner, Public Safety Program Director, shared that routers built in the 1960s are being replaced with new equipment capable of receiving new data from phones and other sources. In the process of replacing the old routers, MoDOT was unable to guarantee MARC’s technicians 24/7 access to the equipment so the Public Safety Communications Board directed MARC to seek other options for storing the Missouri 911 router. Bids were obtained from three data centers on the Missouri side. Upon review, LightEdge provided the best service available, with the most security and all necessary connections for the 911 system to function. MARC will have its own secured space within the LightEdge facility located in the Hunt Midwest SubTropolis cave complex.

Mr. Winebrenner also noted that to transmit all the new data, the microwave system requires upgrading. MARC has an agreement with Nokia to replace the microwave radios in the system, with over half of the funding coming from state grants. Commissioner Roberts inquired when the new routers would be installed. Mr. Winebrenner shared that they are currently being installed and Kansas City is one of the first regions to install them. MARC hopes to have them up and running by December. Asked if MARC would publicly announce the new features that will be available, Mr. Winebrenner indicated that the system is reliant on the phone companies which will have to catch up to the new data functions.

VOTE: Approve a Master Service Agreement with Menlo, Inc. d/b/a Civic ITC for Information Technology Shared Services
Ms. Lauren Palmer, Assistant Community Development Director and Local Government Services Director, shared that, in response to regional conversations, MARC issued an RFP for shared services strategy to better support the information technology needs of local governments. MARC received 11 proposals and conducted an extensive selection process led by a stakeholder
committee of management and IT local government professionals. The committee recommended a cooperative purchasing agreement with Civic ITC, a Kansas City-based IT company that specializes in providing reliable technology services with predictable costs for public sector clients. Ms. Palmer noted that MARC will have no direct expense through the cooperative purchasing agreement but will collect the standard 1.5% administrative fee to cover procurement, contract management, and marketing. The agreement is structured to provide all-in managed IT services for small- or mid-sized organizations, or an a la carte menu of services to support larger organizations. Ms. Palmer paused for questions but there were none.

REPORT: Update on Outreach Efforts for a 2020 Census Complete Count
Ms. Nagel asked all Board members to encourage community members to answer the 2020 Census. Ms. Nagel noted challenges to a complete count, including the new challenges introduced by COVID-19 and deadline changes. MARC has recently sent out a press release and sent letters to the congressional delegation expressing some concern regarding the cut-off date. Ms. Nagel shared a map noting areas of lower response rates. Ms. Nagel paused for questions but there were none.

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda
a. VOTE: Approve Minutes of the June 23, 2020 Board Meeting
b. VOTE: Ratify the Actions of the June 23, 2020 Board Meeting
c. VOTE: Authorize an Agreement with Three Community Agencies to Provide Coaching and Support for the Educare Program
d. VOTE: Authorize a Contract with The Family Conservancy to Provide Trainings and Support for the Educare Program
e. VOTE: Authorize Mid-America Head Start to Submit an Early Head Start Expansion Grant Application to Expand the Number of Early Head Start Slots
f. VOTE: Authorize the Solicitation and Acceptance of Funds from the States of Kansas and Missouri to Support MARC’s Air Quality Program
g. VOTE: Approve Amended Contracts with United Way and Jewish Family Services to Increase Aging Services for SFY 2021
h. VOTE: Approve Specified Medically Sensitive Home-Delivered Meals Providers
i. VOTE: Authorize Request for Proposals for an Expedited SFY 2021 Nutrition Assessment, Counseling, and Dietician Support Services
j. VOTE: Authorize Contracts with Unified Government, Mike Parker, KC Digital Drive, and Community Organizations to Support Regional Public Health COVID-19 Response Effort
k. VOTE: Authorize Agreements with KC Scholars, Goodwill Industries, Gastinger Walker, and Gensler to support the KC Degrees Program and Regional Workforce Development System
l. VOTE: Authorize an Application to the Missouri Department of Public Safety/Office of Homeland Security for Emergency Services Funding

VOTE: Authorize Administrative Actions Included in Memorandum Sent to the Board of Directors on July 29, 2020 (Other than those Included in Above Agenda Items)
a. Authorize Grant Application to FEMA for the Regional Catastrophic Preparedness Grant Program
b. Approve a Contract with Hallier Reed for Insurance Advising Services
c. Authorize an Application for a Safety Net Grant from the Health Forward Foundation
d. Authorize a Contract with Advantage Home Care for In-Home Services
e. Authorize an Application to the Kansas Housing Resource Commission to Support Homelessness
Coordination Services
f. Approve an Amendment to Reconcile the 2020-24 TIP with the 2020-2024 MoDOT TIP
g. Approve an Amendment to the Contract with WSP Global for the Heartland Freight Technology Plan
h. Authorize Acceptance of Funds from MoDOT for the Operation Green Light Program Match
i. Approve a Contract with GetAccept to Provide an eSignature and Document Management Platform

MOTION: Mayor Mike Boehm moved for approval of all agenda items and the consent agenda and Mayor Paula Schwach seconded. Commissioner Roberts asked if any member wanted to abstain or object to any of the agenda items. Councilmember Beto Lopez abstained from item 7h due to conflict of interests. Commission Chairman Ed Eilert and Commissioner Janee Hanzlick abstained from item 3 due to Johnson County not having a position on the item. All were in favor of approving agenda items 3 through 8-i. The motion passed.

REPORT: Recognition of MARC Employee
Commissioner Roberts recognized and congratulated Mr. David Warm on 30 years of service as the Executive Director of MARC.

OTHER BUSINESS
There was no other business.

ADJOURNMENT
The meeting was adjourned at 1:27 p.m.

MEETING SUMMARY APPROVED:

Rob Roberts, Chair

Date
ISSUE:
VOTE: Authorize Contracts with Synergy Services and Guadalupe Centers to Support Regional Public Health Work

BACKGROUND:
There are two contracts that require approval to support the Regional Public Health Testing Plan.

Guadalupe Centers
The Regional Public Health Testing Plan includes working with community organizations to support communications and engagement of persons most affected by COVID-19, and to provide support to them if through testing they must stay home and quarantine or isolate. MARC worked with the Kansas City, MO Health Department, the Health Forward Foundation, and REACH Healthcare Foundation to identify organizations that could best support Kansas City, MO residents. Through an RFP process, MARC has identified multiple organizations to provide education and outreach services, Community Health Worker/case management support, and emergency assistance. Last month, the MARC Board authorized contracts for seven organizations. An additional organization, Guadalupe Centers, will ensure that services are available to Spanish-speaking persons. The cost for their services, including emergency assistance resources, is $75,000.

Synergy Services
Homeless youth pose a particular risk in the spread of COVID due to their travel throughout the metro area and their reluctance to be tested and isolated. Testing will be provided for homeless youth being served by Synergy Services, Drumm Farm, reStart, and Steppingstones at a cost of $48,150 for the next three months. The contract will be with Synergy Services. Behavioral health support and testing services will be provided by Children's Mercy Kansas City.

The two health foundations (Health Forward and REACH) and the COVID-19 Community Response and Recovery Fund have awarded grants to MARC to cover these costs.

RECOMMENDATION:
Authorize contracts as described above.

STAFF CONTACT:
Marlene Nagel
ISSUE:
VOTE: Authorize a Contract with The Family Conservancy to provide support to the Start Young Program

BACKGROUND:
MARC’s Department of Early Learning provides leadership for the development and implementation of a community-driven, outcomes-based plan for a comprehensive early learning system. The Start Young Program, administered by The Family Conservancy (TFC), is a public-private collaborative designed to improve child care in Wyandotte County by increasing access to high-quality, full-day, full-year child care for working families. Start Young aims to create 300 new high-quality, full-day child care slots by helping existing Wyandotte County programs run more efficiently and supporting the creation of new programs. Simultaneously, the project will provide professional development to teachers and child care providers, ensuring the quality of care they provide will increase.

TFC will be contracting with MARC to provide Early Learning Program Profiles (ELPP) and professional development grants to their Start Young partners. This project complements and supports other initiatives within MARC’s Early Learning Department. The majority of the funding from this agreement will be passed through for ELPP classroom assessments and professional development grants. A portion of the funds will be used to support existing MARC staff time in the management and oversight of the project subcontracts and to support data entry and coordination of program supports.

BUDGET CONSIDERATIONS:
Funding from this contract was included in the 2020 and 2021 budgets.

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RECOMMENDATION:
Authorize MARC to enter into a contract agreement with TFC in an amount not to exceed $63,606 and authorize the executive director to accept funds and execute agreements with contractors.

STAFF CONTACT
Kyle Matchell
Jovanna Rohs
ISSUE:
VOTE: Authorize an Application to the Administration for Children and Families for a Waiver of Remaining Matching Funds for Mid-America Regional Council Head Start’s Federal Grant

BACKGROUND:
The Administration for Children and Families (ACF) funds 80 percent of the total operating cost of Head Start and Early Head Start grants. The remaining 20 percent must come from in-kind donations or matching funds from the community. These in-kind contributions must come from non-federal sources and must support necessary, reasonable, and allowable costs for operating the program to be counted toward the 20 percent match. These contributions are generally in the form of volunteer services, donated or loaned equipment or space, donated supplies, land, or buildings.

Due to the current COVID-19 pandemic, earning and documenting in-kind contributions has become increasingly burdensome. MARC will continue to build its community connections and resources to establish a broader range of sources for its in-kind match. However, the Office of Head Start has permitted programs to request a waiver of all or part of their 20% non-federal share due to emergency or disaster because other organizations may not be able to provide the usual contributions to Head Start grantees during this time. MARC has requested this non-federal share waiver for the Federal Head Start and Early Head Start continuation grant beginning November 1, 2020.

The required federal match for the Federal Head Start and Early Head Start grant ending October 31, 2020 was $6,412,513. MARC HS identified contributions totaling $4,894,937, leaving a balance due of $1,517,576. MARC HS is therefore seeking a waiver from the ACF not to exceed the remaining balance of $1,517,576. Staff are confident in identifying additional in-kind funds but wish to be fiscally conservative in projections.

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
Reviewed and approved by MARC HS Policy Council and Advisory Committee on September 14, 2020.

RECOMMENDATION:
Approve Mid-America Head Start’s request to the Administration for Children and Families for a waiver of the remaining balance of the required non-federal match for the 2019-2020 Federal Head Start and Early Head Start grant in the amount of $1,517,576.

STAFF CONTACT:
Jovanna Rohs
Katelyn Click
ISSUE:
VOTE: Approve Actions Taken at the September 14, 2020 Joint Head Start Policy Council and Advisory Committee Meeting

BACKGROUND:
The Head Start Policy Council and Advisory Committee approved the following action items at their September 14, 2020 joint meeting:

- FY 2020 application for Head Start/Early Head Start core non-federal share waiver
- Continuation of joint Policy Council and Advisory Committee meetings

The Head Start Policy Council and Advisory Committee reviewed the following program information reports:

- Fiscal Reports
- Enrollment Reports

These items are more fully described in the Committee minutes and reports provided.

BUDGET CONSIDERATIONS:
None.

COMMITTEE ACTION:
The Head Start Policy Council and Advisory Committee considered this information at its September meeting and recommended MARC Board approval.

RECOMMENDATION:
Approve actions taken at the September 14, 2020 joint Head Start Policy Council and Advisory Committee meeting.

STAFF CONTACTS:
Steven Lewis
Jovanna Rohs
Joint Policy Council and Advisory Meeting Minutes
September 14, 2020
5:30 p.m. - 7:00 p.m.
Meeting Minutes

In Attendance:
Susan Knittle  Kathy Fuger  LaToya Carpenter
Tatenda Mugwagwa  Andrea Adamski  Kamila Clark Shobowale
Larisha Turner  Talitha McFadden  Patricia Minter
Rebecca Hockman

Absent:
Linda Allen  Eboney Allmon  Trewonna Beauvoir
Naomi Brooks  Candye Dudley  Lacy Gorsh
Karina Lopez  Athena McCray  Toyia Murrell
Ibrahim Ramsey  Kimshon Ridgell  Michaela Ruffin
Samantha Soriano  Maude Turner  Dannella Villa Lamb
Bethaney Volkman  Damisha Weaver  Meghan Wegah
Patti White  Christopher Thornton  Alexis McCray
Molly Merrigan

Grantee/Delegate Staff
Michelle Pendzimas  Steven Lewis  Patricia Bradley
Katelyn Click  Lynette Fowler  Jovanna Rohs
Patty Lucas  Millie Robinson  Betty Choi
Timbre Gilio

Advisory Committee Chairperson Susan Knittle called the meeting to order at 5:40 p.m.

Information Sharing/Program Information

- MARC Policy Council Open House- Lynette Fowler shared that the policy council open house will be held October 12, 2020 virtually via ZOOM. Interested Head Start parents are encouraged to attend. This is an opportunity to hear about MARC and MARC’s role as the Head Start grantee. Learn about shared decision making and the responsibilities of a policy council member. It is also an opportunity to visit with MARC Head Start staff and learn about their roles and responsibilities.
Policy Council Governance training - Steven Lewis shared that the governance training for new policy council members will be held on October 26, 2020 from 5:30-7:00 p.m. This is a training for newly elected members. Steven will focus on the fiduciary responsibilities of policy council members and the importance of their role in shared governance.

Policy Council New Program Year - Steven Lewis shared that the policy council will be an opportunity for leadership development. Members will learn about committee work and be actively engaged in the Head Start program governance.

Financial Reports - Katelyn Click shared her “Money Minute” and explained the total amount of funding that MARC HS has in the combined budget is $32,136,380.00. She explained that this is a daunting amount of funding, but MARC HS is strategically looking forward and excited about what we can do with the dollars to support children and families. July CACFP dollars are low because the amount of meals served declined in July, partly because programs were closed and because meals are being served different with COVID. Credit card expenses primarily focused on wireless cards for programs to give to families to support virtual learning and conference registrations. Katelyn shared the Finance Dashboard. The Missouri EHS program grant is 100% spent, EHS Expansion is at 97%, EHS and HS Core Grant is at 75%. Katelyn noted that contracted services are down because programs are closed to visitors and they are limited on how they can support programs. Advisory Committee member Kathy Fuger asked about contracted services and how they are utilized. Lynette Fowler explained that MARC contractors are still working and gave examples of eligibility staff, community health workers, educational coaches, and mental health consultants.

Enrollment Updates - Betty Choi shared the enrollment reports for June, July and August. June and July enrollment exceeded the 97% goal. Attendance in June and July were at 50% capacity for program providing services. The pandemic kept families at home, consequently families did not need full time services. This had a direct impact on attendance numbers. August 13, 2020 was the beginning of the new program year and programs are still within their 30-day requirement to meet funded enrollment. Attendance for August reached 98%, families are eager to have their children in Head Start classrooms. In June and July disability
enrollment numbers dropped to 3.95 and 3.6% respectfully. The drop in disability after the 11.2% in May is due to children transitioning to kindergarten. MARC Head Start has until March to reach the required 10% disability enrollment for the new program year. Council Member Talitha McFadden asked about the disability numbers and why it takes so much time to reach the 10% Betty explained that only children with IEP and IFSP’s qualify in the 10% requirement.

- Y Academy recruitment flyer- Lynette Fowler shared a recruitment flyer for the Y Academy. The Y Academy is hiring learning coaches to support children that are attending school virtually. They have immediate openings at all locations. This is a wonderful opportunity for Head Start parents to who are interested to apply. Susan Knittle asked about qualifications. Patty explained that they had to meet MO licensing requirements.

**Action Items**

- VOTE/REPORT: Authorize an application for a waiver of remaining matching funds for Mid-America Regional Council Head Start’s (MARC HS) Federal Head Start and Early Head Start grant ending October 31, 2020. Waiver was approved. Rebecca Hockman brought the motion to the floor. Larisha Turner seconded. Motion carried.

- VOTE: Joint Policy Council and Advisory Committee Meetings in lieu of two separate meeting for the interim while meetings are being held virtually. Joint meetings will take place on the second Monday of the month during regularly scheduled Policy Council meetings. Larisha Turner brought the motion to the floor. Rebecca Hockman seconded. Motion carried.

**New Business**

- Kathy Fuger shared the MO Head Start Collaborative Needs Assessment survey needs to be completed by all of MARC Head Start programs including the grantee. She added it is a simple survey the includes a checklist and 2 short answer questions. She noted that the qualitative data is important for COVID information and can provide rich data sets such as partnerships that have deepened and can be leveraged to support programs.
• Jovanna shared that she had an opportunity through the National Head Start Association (NHSA) and the Office of Head Start CAMP series to share with the Center of Disease Control (CDC) how MARC programs planned for reopening during COVID. She further explained that after her presentation she has been asked by the CDC to participate in a one-on-one conversation. Jovanna noted the strong network of our programs is what has enhanced our efforts for safe reopening, and she is very proud of the work that this grantee continues to do amid a pandemic.

Advisory Chairperson Susan Knittle adjourned the meeting at 7:01 p.m.

Reviewed and approved by:

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<tr>
<th>Policy Council Secretary</th>
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<td>United Inner City Services</td>
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<td>Kansas City Public Schools</td>
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<td>Operation Breakthrough</td>
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<td>YMCA Greater Kansas City</td>
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<td><strong>Grand Total</strong></td>
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Some sites closed due to Covid-19
## USDA/CACFP Monthly Report
### May 2020 - July 2020

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<th>May-19 Amount Reimbursed</th>
<th>Jun-19 # of Meals Served</th>
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<tr>
<td>Raytown School District</td>
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<td>2035 $</td>
<td>12,942.60</td>
<td>1345 $</td>
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<tr>
<td><strong>Tier 2 Subtotal</strong></td>
<td>215 $</td>
<td>1,367.40</td>
<td>2035 $</td>
<td>12,942.60</td>
<td>1345 $</td>
<td>8,554.20</td>
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School Districts closed for the summer return in August 2020
### FEDERAL HEAD START CREDIT CARD TRANSACTIONS

**June 2020 STATEMENT FOR THE MONTH Ending May 2020**

<table>
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<tr>
<th>Expense Account</th>
<th>Federal Cost Category</th>
<th>Date of Transaction</th>
<th>MARC Employee</th>
<th>Account Code</th>
<th>Vendor</th>
<th>Date of Statement</th>
<th>Amount</th>
<th>Description</th>
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<td>Iv-Safe Kids</td>
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<td>(3) parents certification car seat installers</td>
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<tr>
<td>5760</td>
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<td>Expense Account</td>
<td>Federal Cost Category</td>
<td>Date of Transaction</td>
<td>MARC Employee</td>
<td>Account Code</td>
<td>Vendor</td>
<td>Date of Statement</td>
<td>Amount</td>
<td>Description</td>
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<td>6/24/2020</td>
<td>lvaldovino</td>
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<td>lv-Wipfli</td>
<td>7/1/2020</td>
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<td>6/24/2020</td>
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<td>Account Code</td>
<td>Vendor</td>
<td>Date of Statement</td>
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<td>Description</td>
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<td>Total: $2,560.82</td>
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**Total**

$2,560.82

$1,500.00
Financial Report
Grant Status as of 7/31/2020

OPEN GRANTS

48500 - Missouri EHS Program
Grant Period: 7/1/19-06/30/20
Total Budget: $1,493,500
Amount Spent: $1,493,500

42125 - EHS Expansion Award
Grant Period: 9/1/19-8/31/20
Total Budget: $1,822,507
Amount Spent: $1,585,594

42180 - HS/EHS Core Award
Grant Period: 11/1/19-10/31/20
Total Budget: $35,278,422
Amount Spent: $18,688,534

41700 - Local Community Support
Grant Period: N/A
Total Budget: $23,056
Amount Spent: $20,184

Direct Service Providers
MARC Admin
Contributed Services

Contractors
Tier 1
Tier 2
Tier 3

MARC Admin
Contributed Services

= $ Spent
= $ Remaining
= Time Elapsed
<table>
<thead>
<tr>
<th>Program Option</th>
<th>Enrollment Percentage June 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>EHS Expansion</td>
<td>100.00%</td>
</tr>
<tr>
<td>EHS Federal</td>
<td>100.00%</td>
</tr>
<tr>
<td>EHS State</td>
<td>100.00%</td>
</tr>
<tr>
<td>Head Start</td>
<td>99.84%</td>
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<tr>
<td>Program Options Combined</td>
<td>99.88%</td>
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**Enrollment Percentage June 2020**

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<th>Program Option</th>
<th>Enrollment Percentage July 2020</th>
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<tbody>
<tr>
<td>EHS Expansion</td>
<td>97.62%</td>
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<tr>
<td>EHS Federal</td>
<td>99.16%</td>
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<td>EHS State</td>
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<td>Head Start</td>
<td>99.89%</td>
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<tr>
<td>Program Options Combined</td>
<td>99.71%</td>
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**Enrollment Percentage July 2020**
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<th>Attendance Percentage June 2020</th>
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<tbody>
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<td>43.36%</td>
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<tr>
<td>EHS Federal</td>
<td>31.66%</td>
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<td>EHS State</td>
<td>53.68%</td>
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<td>Head Start</td>
<td>33.82%</td>
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<td>Program Options Combined</td>
<td>36.07%</td>
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![Attendance Percentage June 2020](image)

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<tr>
<td>EHS Expansion</td>
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![Attendance Percentage July 2020](image)
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<th>September</th>
<th>October</th>
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<th>January</th>
<th>February</th>
<th>March</th>
<th>April</th>
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<tbody>
<tr>
<td>HS</td>
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<td>6.70%</td>
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<tr>
<td>EHS</td>
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<td>1.70%</td>
<td>1.80%</td>
<td>1.90%</td>
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<td>2.30%</td>
<td>2.40%</td>
<td>2.50%</td>
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<tr>
<td>Combined</td>
<td>7.10%</td>
<td>8.40%</td>
<td>8.80%</td>
<td>8.90%</td>
<td>9.00%</td>
<td>9.80%</td>
<td>10.50%</td>
<td>11.00%</td>
<td>10.90%</td>
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**Disabilities**

![Disability Chart]

- **HS**
- **EHS**
- **Combined**
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<td>Value</td>
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<tr>
<td>EHS Expansion</td>
<td>100.00%</td>
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<tr>
<td>EHS Federal</td>
<td>100.00%</td>
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<td>EHS State</td>
<td>100.00%</td>
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<tr>
<td>Head Start</td>
<td>100.00%</td>
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<tr>
<td>Program Options Combined</td>
<td>100.00%</td>
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<tr>
<td>Program Option</td>
<td>Attendance Percentage August 2020</td>
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<tr>
<td>EHS Expansion</td>
<td>77.08%</td>
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<tr>
<td>EHS Federal</td>
<td>86.82%</td>
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<tr>
<td>EHS State</td>
<td>70.41%</td>
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<tr>
<td>Head Start</td>
<td>82.76%</td>
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<tr>
<td>Program Options Combined</td>
<td>81.76%</td>
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<td></td>
<td>August</td>
<td>September</td>
<td>October</td>
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<tr>
<td>HS</td>
<td>1.90%</td>
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<tr>
<td>EHS</td>
<td>1.60%</td>
<td></td>
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</tr>
<tr>
<td>Combined</td>
<td>3.60%</td>
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![Disabilities Chart](chart.png)

- **HS**: Blue
- **EHS**: Orange
- **Combined**: Gray
ISSUE:
VOTE: Authorize an Agreement with Capital Electric Line Builders for Operation Green Light

BACKGROUND:
US-71 underwent data collection in 2019 to analyze traffic flow characteristics and determined the corridor traffic volume variability for placement of advanced vehicle detection.

This project will build vehicle radar detection approximately 1000’ south of Gregory Boulevard for northbound traffic. For southbound traffic, radar detection will be installed approximately 1000’ north of 55th Street. Existing conduits will largely be used to connect the radar detection cabling. With the input of the advanced vehicle detection, Operation Green Light’s system software, TransSuite, will program algorithms to respond automatically to changing traffic patterns.

This project was advertised for bid and utilized Drexel Technologies for the central advertising and plan set distribution. It was advertised on Drexel, MoDOT LPA website, MARC’s website and Demand Star. The legal ad was run in the Kansas City Star as well as other publications.

Two bids were received from:
- Capital Electric at $83,339.45
- Custom Lighting dba Black and McDonald at $87,705.40

Both bids were within 5% of each other, however, Capital Electric was the low bidder. MoDOT and Federal Highway Administration concurrence of the bid award is pending.

BUDGET CONSIDERATIONS:
The project will be funded using $52,000 of federal Congestion Mitigation/Air Quality (CMAQ) funds, with the remaining funds coming from the local Operation Green Light budget.

RECOMMENDATION:
Authorize the executive director to enter into an agreement with Capital Electric Line Builders for the construction of field elements for a traffic responsive traffic signal system on US-71 in an amount of $83,339.45.

STAFF CONTACT
Ron Achelpohl
Ray M. Webb
ISSUE:
Authorize a Contract with Integrated Solutions Consulting to Develop an Emergency Services Learning Management System

BACKGROUND:
MARC’s Emergency Services programs help ensure the region’s ability to prepare, respond, and recover with coordinated plans and high-quality training, technology, and equipment. To support training efforts, MARC requests approval to execute a contract with Integrated Solutions Consulting, Inc. (ISC) in an amount not to exceed $56,000. Due to various grant deadlines, the design of this training needed to be expedited, so the agreement was administratively approved in advance of the Board meeting. Services were purchased in alignment with HGACBuy contract HP10-17.

ISC will provide custom classroom, video, and e-learning instructional design and development services. ISC will develop interactive classroom and multimedia web-based training courses generated from source data provided by MARC on an as-needed basis. ISC will also assist in the research and analysis required when no source material is available and provide subject matter experts if necessary. The Learning Management System will meet the following specifications:

- A web-based, MARC-branded learning management portal (LMS)
- Ability to create and post custom content, for the region’s custom courses
- Provide training content that aligns with national standards for public safety professionals
- Provide the ability for administrators to designate training with national training competency standards
- Provide the ability for learners to set up their accounts, change passwords, register from courses, withdraw from courses, and access personal training records/history
- Provide the ability for users to search for and filter courses by a variety of criteria
- Provide the ability to manage course registrations (both online and live training), including course withdrawals and cancellations
- Provide for pre- and post-training assessments
- Use post-training assessments to verify user course completion and learning
- Provide the ability to track course completions (both online and live training)

The funding to cover the cost of the contract is through the federal Complex Coordinated Terrorist Attacks (CCTA) grant. Due to COVID-19 activities, this grant has been extended through May 2021.

RECOMMENDATION:
Authorize contract with Integrated Solutions Consulting not to exceed $56,000.

STAFF CONTACT:
Erin Lynch
John Davis