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01. Introduction and Purpose
1.1 - What is Wayfinding?

Wayfinding encompasses all the tools and resources that help us find our way in our environment. It includes how we orient ourselves to our location and how we plan and follow a route to our destination. Wayfinding uses visual and sensory cues to help us navigate and it is influenced by many factors in the built environment: natural features, architecture and landmarks, street layout and urban form, landscaping, transportation, lighting conditions, signage, and the presence of people all influence wayfinding. The greater the complexity of the built environment, the more signage and other tools will be needed for a smooth journey.

1.2 - Purpose of this Guidebook

This Guidebook is the culmination of a yearlong effort among jurisdictions across the Kansas City metropolitan area to plan a regional wayfinding system. The Connecting Our Region project was spearheaded by the Kansas City Area Transportation Authority (KCATA) and the Mid-America Regional Council (MARC) and funded through MARC’s Planning Sustainable Places (PSP) initiative. The purpose of this project was to develop a regional wayfinding system for residents and visitors that would make it easier to navigate the Kansas City Region by walking, bicycling and taking transit and encourage greater exploration of the region by multimodal transportation. Nearly 20 different jurisdictions participated in this project in some way including involvement in the project steering committee, providing matching funding for the study, responding to jurisdictional staff surveys, and attendance at open house events and informational presentations.

This document summarizes the background research, planning process and public engagement efforts that were used to develop the Kansas City Regional Wayfinding System and it also serves as a Guidebook with the necessary information for implementing that system by both big and small jurisdictions. It is organized as follows:

- Project Background and Process
- Sign Family Concept Designs
- Placement Guidance
- Implementation Considerations and Next Steps

1 - Adelaide, SA, Australia
2 - Prairie Village, Kansas
3 - Clayton, Missouri
4 - Colorado Springs, Colorado
5 - Kansas City, Missouri
1.3 - Wayfinding Guiding Principles for the Kansas City Region

Good wayfinding is about the whole journey. It encourages repeat visits, instills confidence, and builds reputation. When information is provided efficiently, it becomes seamlessly integrated within the broader context of a community. It allows the user to connect from point A to B without having to think or question any information. While numerous principles guided the development of the design and application of the Kansas City Regional Wayfinding System presented in the pages that follow, the most important guiding principles for the Connecting Our Region effort are:

- **Make Connections.** Ultimately, this project is about connecting people to places and the wayfinding system will play an important role in linking residents and visitors to destinations that are important at a regional level, such as key landmarks, cultural institutions, and transit centers as well as local destinations such as parks, libraries, schools and bus stops.

- **Make Information Simple and Predictable.** To be most effective, it is critical that the information provided and the placement of the signs in the wayfinding system be consistent, uniform, integrated, and predictable. This makes it easier for the user to understand travel information quickly and plan or implement their journey.

- **Promote Active Travel and Regional Exploration.** While many of the region’s communities have signs in place for vehicular wayfinding, they often lack wayfinding for people who walk, bike or take transit. A goal of this project is not only to make it easier for people to find their way, but also to encourage people to try one of these modes for the first time.

- **Maintain Motion.** Pedestrians, bicyclists, and transit users move at different speeds. It is important that the wayfinding system allow users to navigate while maintaining motion.

- **Provide a Flexible and Manageable System.** In a fluid environment such as the Kansas City Region where things are constantly changing, it is important to have a modular system that allows for destination name changes and other updates with little expense.

- **Utilize Technology.** There is a great deal that can be done to enhance the experience of both residents and visitors by giving them targeted information using a variety of media including digital, on-street, and printed information. Mobile digital devices, interactive kiosks and online platforms provide the opportunity for real time information and reflect the pulse of the region with up to date information.

1.4 - Existing Wayfinding Guidance

Sign systems in the United States are guided by best practices, standards, and regulations. Typically, communities must follow regulatory guidance when implementing information systems on streets or in the public right-of-way. Customized signage solutions may be used off-street on sidewalks and trails, however a solid understanding of local, state and federal guidelines and requirements is important for the integration, legibility and safety of the traveling public. Chapter 3 of this Guidebook provides the sign family concepts for the Kansas City Region and includes both customized signs for off-street trail and sidewalk use as well as on-road signs directed at bicyclists. Chapters 4 and 5 include information regarding placement and installation of these signs. While these chapters highlight the most important national guidance and standards, they do not provide a comprehensive summary. The key national documents that refer to pedestrian and bicycling wayfinding are summarized below. These documents, along with state and local guidance and regulations should also be consulted when implementing the wayfinding system provided in these pages.

**Manual on Uniform Traffic Control Devices (MUTCD)**

The Federal Highway Administration’s MUTCD (2009 edition) holds jurisdiction over all signs on any road or bikeway open to public travel. This includes all shared use paths and separated or conventional bike lanes. The MUTCD covers:

- Sign design for bicycle guide (wayfinding) signs, bicycle routes, and auxiliary plaques, based on a smaller size of the D-series guide signs for motorists.

- Pictographs and appropriate abbreviations for destination names

- Placement, mounting height requirements, sign size, and layout

- Priority MUTCD sections for bicycle wayfinding are Chapter 2D and Part 9. These sections should be consulted before undertaking any wayfinding development project.
MUTCD Section 2D.50 Community Wayfinding Signs allows for customized wayfinding signs that vary from standard MUTCD D-series signs. Community wayfinding guide signs may employ unique colors, logos, and fonts as part of a coordinated and continuous system of wayfinding signs for an area.

Currently, Community Wayfinding only applies to on-street bicycle routes, but in June 2014 the National Committee on Uniform Traffic Control Devices recommended that shared use paths be incorporated under Community Wayfinding in the next update of the MUTCD. For the purposes of this project, we have interpreted Community Wayfinding as applying to both on-street bicycle routes and shared use paths.

**American Association of State Highway and Transportation Officials (AASHTO) Guide for the Development of Bicycle Facilities**

The AASHTO guide is consistent with and provides supplemental information to the MUTCD. A forthcoming update will contain a full chapter on wayfinding, expanding on the current 2012 guide. The current guide discusses the MUTCD D Series and MUTCD national and state route (M1) signage. The update will expand on the nuances of these signs while covering the MUTCD Community Wayfinding Series. The forthcoming guide will also discuss applications, sign types, and supplemental signs such as mile markers.

**Americans with Disabilities Act (ADA) & United States Access Board**

The ADA currently does not guide exterior wayfinding systems. It does provide guidance on protruding objects and clear width on accessible routes, with the guidance aimed toward pedestrians. Guidelines for shared use paths are under development and will address post mounted objects and sign legibility.

Minimum ADA clearances for post-mounted objects

Minimum ADA clearances for protruding objects
02. Project Background and Process
2.1 - Planning Process

Connecting Our Region followed an extensive planning process to ensure that the resulting Kansas City Regional Wayfinding System would meet the needs of visitors and residents; be implementable in jurisdictions across the metropolitan area; and achieve progress towards the project goals of making it easier and more attractive to use walking, bicycling, and transit as a means to explore all that the region has to offer. The process included the following components which are summarized in this Chapter.

- **Regional Stakeholder Committee.** A regional stakeholder committee comprised of representatives who are responsible for implementing wayfinding in their jurisdictions as well as staff from MARC and KCATA was established and met regularly throughout the course of the project.

- **Background and Best Practices Research.** The project team conducted a review of the most relevant regional plans that apply to wayfinding and regional travel by walking, bicycling and transit as well as a high-level survey of local guidance and standards as they relate to wayfinding. The team also researched and summarized best practices in the design and application of wayfinding systems.

- **Fieldwork.** The project team conducted limited fieldwork at a sampling of sites suggested by the stakeholder committee to gain an understanding of existing wayfinding types across the region.

- **Public Engagement.** Engagement opportunities included an informational website and online public survey, three pop-up engagement opportunities at locations across the region, a workshop for the stakeholder committee and staff from the local jurisdictions that make up the MARC region held in September, and a public open house and feedback opportunity held in February.

- **Presentations and Outreach to Additional Stakeholders.** In addition to the opportunities above, regular updates were provided to the MARC Bicycle and Pedestrian Advisory Committee and several presentations and other updates were provided to individual organizations and interested parties throughout the process.

1 - Stakeholder Workshop
2 - Santa-Cali-Gon Days Pop-Up, Independence, Missouri
3 - Stakeholder Workshop
4 - Stakeholder Workshop
2.2 - Regional Plans

Many of the Kansas City Region’s planning and policy documents have called for a better connected active transportation network with integrated wayfinding for years. Three plans in particular, Ride KC Smart Moves 3.0, the Metro Green Action Plan, and the Greater Kansas City Regional Bikeway Plan, specifically identify the need for transit, pedestrian, and bicycle wayfinding signage and have helped to guide the Connecting Our Region effort.

Ride KC Smart Moves 3.0 (2017) This document is a 20-year plan for transit and mobility choices in the Kansas City Region. The Plan includes recommendations for enhanced transit service, mobility hubs, and better connections to efficient transit. It discusses technological innovations so that people can be better informed of their transit options, including kiosks, online information, mobile apps and electric vehicle (EV) charging stations. The plan brings together five regional transit agencies under one brand called Ride KC, and has implemented consistent fares, a unified transit system map, and route identification numbers across the region.

Metro Green Action Plan (2001) This document builds upon a 1991 ASLA plan to further define the critical relationship between environmental stewardship and urban growth management. The plan envisions a series of interlocking streams and river corridors, roadway corridors, and abandoned rail corridors to connect suburban areas with urban and green spaces across the region. It identifies five types of trails and prioritizes trail projects for future implementation. The appendix of the plan recognizes the need for a cohesive sign system, and outlines design guidelines, entry, wayfinding, trail map, regional map, and interpretive signs. These guidelines are quite flexible, which may have unintentionally contributed to the disjointed trail signage system across the region.

The Greater Kansas City Regional Bikeway Plan (2015) This document is an eight-county bikeway plan that includes 109 municipalities. It identifies the existing and proposed regional bikeway network and includes a toolkit to help jurisdictions implement bikeway projects and estimate costs. It identifies wayfinding signage as an important component of bikeway design and encouragement, but does not identify strategies for the location and design of wayfinding signage.
2.3 - Best Practices Review

To lay a strong foundation for the development of the Kansas City Regional Wayfinding System, national and international wayfinding systems aimed at increasing walking, bicycling and transit use were reviewed. This section of the report summarizes the key findings and best practices from this review and includes an overview of:

- the psychology of wayfinding design,
- the application and structure of wayfinding systems, and
- examples of successful wayfinding programs.

The design of the Kansas City Regional Wayfinding System draws from these best practices to meet the needs of pedestrians, bicyclists, and transit users across the region.
The Psychology of Design

Responding to diverse users’ needs
A strong wayfinding system must provide users with the ability to determine their route, learn it, and retrace or reverse it. Finding one’s way in urban environments is essential for daily travel and requires a wide range of cognitive abilities. Predominant among these is the ability to make use of spatial cues to navigate one’s surroundings. The better we understand how our audience perceives and interprets information about the city and region surrounding them, the more success we will have in designing a system that connects modes, provides legibility, and provides users with the confidence needed to explore the environment by various travel modes. With this in mind, it is useful to consider the following guiding principles of design psychology. These principles are illustrated by examples from the U.S. and abroad.

Psychology of Design Principles
1. Don’t make me think
2. Make it frictionless
3. Strike a balance of information
4. Progressively disclose information
5. Make information predictable
6. Create a rhythm
7. Convey the right information at the right time
8. Design for mindsets
9. Create a mental map
10. Landmark-based navigation

1. Don’t make me think
The simpler the information is, the easier it will be to understand.

Designing for a diverse audience requires an understanding of the audience’s information needs. Using icons, symbols, and typefaces that are legible at various traveling speeds and organizing information clearly are all part of the toolkit necessary to create a simple design that speaks to the diverse needs of the Kansas City Region’s pedestrians, bicyclists, and transit users. Whether the users are non-English speaking or have physical, visual or mental disabilities, we must design with empathy and inclusion in mind in order to provide clear and legible communication for all users’ ease of access and navigation. The examples here provide simple, basic information to a broad audience in different ways. They avoid graphic overload for users and maintain a system that is easily approachable and digestible.

1 - Barcelona, Spain
2 - Buenos Aires, Argentina
3 - New York City, NY
4 - Seattle, WA
2. Make it frictionless

Integrate information across modes and media to reflect the real journeys people make.

Users must have easy access to the right information as they plan their trip and throughout their journey. Whether the information is on a computer or mobile device, or in the built environment, access to accurate, easy to locate information is paramount to creating a comfortable journey.

When information is integrated seamlessly across multiple modes, it facilitates travel for users who are unfamiliar with the environment and helps ensure they will return and share their positive experiences with others. These examples from the United Kingdom show several different ways to achieve such seamlessness.

3. Strike a balance of information

Display the right amount of information at all stages of a journey.

Communication to bicyclists and pedestrians in the built environment requires providing the right amount of information at just the right time. Displaying too much information will cause the audience to ignore it; on the other hand, too little information will frustrate the audience. Careful study of locations, destinations, amenities, and user types in the greater Kansas City Region allows the development of a wayfinding system that meets the needs of the users without over-signing or placing information where it may not be effective.
4. Progressively disclose information
Effective wayfinding systems offer different levels of information in successive stages.

In order to reduce sign clutter and support users ability to maintain motion as much as possible, effective wayfinding systems disclose the most relevant information progressively. For example, a local destination such as a library or school only appears on signs close to the destination, not miles away. Progressive disclosure of information reduces clutter, confusion, and cognitive workload by presenting the minimum information needed for the task at hand. In wayfinding systems, this often means dividing up large numbers of potential destinations into distinct zones by region, district, or neighborhood. When users arrive in a particular “zone,” they are introduced to the destinations within that zone. The images shown here demonstrate wayfinding signs that give information limited to the most immediate local zone. Local maps may be used together with directional content to inform users of local details.

5. Make information predictable
Information consistency, integrity, and availability are crucial to achieving predictability.

People navigating an unfamiliar environment require a “bread-crumb” trail to easily find their way. It’s important to provide information that is accurate, predictable, and consistent to establish trust with the users of the Kansas City Region’s pedestrian, bicycle, and transit networks. The use of modular sign systems, like those shown below, allows for updates to be easily made to accommodate changes and maintain accuracy of information. The signs shown here are all modular with removable panels to facilitate updating.
6. Create a rhythm

Establish trust with the user by placing the right signs in the right place with consistency to establish comfort and legibility.

Having information where it is needed while avoiding clutter is key to creating legible places. Some places naturally convey orientation based on the physical environment, while others require more explanation. Providing consistent sign design at welcome and decision points for pedestrians, bicyclists, and transit users in the Kansas City Region orients users and provides information about direction and interpretation. Meeting the expectations of users at each arrival and decision point provides a level of comfort and rhythm that the users grow to trust.

7. Convey the right information at the right time

A rationale for the placement of different sign types optimizes the wayfinding system without adding clutter.

Careful placement of signs in just the right location ensures an economically efficient approach to implementation and establishes a pattern that gives users confidence to explore. Signs should be located based upon the needs of specific user types rather than a one-size-fits-all approach. For example, a kiosk is appropriate at a junction where many people will congregate, but a smaller sign or ground application is a better approach at a location that will have fewer users.
8. Design for mindsets

Understand people’s state of mind and provide information for the right type of user.

An empathetic approach to design balances the needs of the audience with the needs of the facility in order to create seamless and quality experiences. This process brings a creative, human-centered method to design.

The diagram shown here illustrates four typical mindsets with which users might approach Kansas City’s regional pedestrian, bicycle and transit network: Focused, Expectant, Curious, or Hurried. Each user’s needs for the wayfinding information will vary and could be met through the right tools. Understanding the audience makes it possible to provide the right information for a diverse group of interests.

9. Create a mental map

Help people develop a visual understanding of their place in the environment.

Map-based information supports verbal directions and gives people an opportunity to learn about the region and city in a visual way. Highlighting landmarks, districts, and destinations help people match the representation of the environment with the physical environment itself.

The examples from London, Cleveland and Los Angeles show the display of iconic information to help users orient themselves in the physical environment. The hand drawn map demonstrates users’ strong preference for landmarks to facilitate orientation.

The hippocampus – the area of the brain associated with forming memories and mental mapping.

1 - Cleveland, OH
2 - Westminster - London, UK
3 - Mary’s Map - Boston, MA
4 - Los Angeles, CA
10. Landmark based navigation

People naturally orient themselves based upon visible landmarks in the environment. Using landmarks as part of a map-based wayfinding system makes it difficult to get lost. When landmark destinations such as statues, monuments, plazas, and architecture are provided on maps, it aids in navigation by connecting the physical surroundings to the sign or map.

The sample images shown here demonstrate that when a landmark is provided as part of wayfinding, it allows the user to connect the orientation provided on a sign to the visual reality of the environment. Then the user no longer has to refer back to a sign or map, but may use the landmark to navigate.

Wayfinding Design Application and Structure

The placement and design of the wayfinding system must follow key principles of structure and application to help users navigate the pedestrian, bicycle and transit network and to encourage use of new transportation modes. The core principles below provide a strong foundation for a well-crafted wayfinding system that will encourage people to walk, bicycle, and take transit to explore new places, areas and services.

Wayfinding Design Application and Structure

1. Single image
2. Consistency in structure
3. Thoughtful placement
4. Maintain motion
5. Flexible and manageable system
6. Technology
7. Consistent application of graphic elements
8. Adaptable graphic application from standards
9. Promote active travel
10. Modularity
1. Single image
Identify the whole while keeping opportunities for uniqueness to convey meaning.

The repetition of specific graphic elements helps users recognize the wayfinding system. Consistent use of colors, icons, and type creates visual continuity and will help users know where to look for information. The examples shown here, such as the colored square atop signs in Rio and the orange vertical line in Cleveland, demonstrate ways that repeated graphic elements can be implemented to help users recognize the wayfinding system.

2. Consistency in information structure
Establish reliability in the design, naming, and coding of information.

Identifying places and things in a consistent manner facilitates clear communication. The examples below show different sets of standards for consistent use of graphic icons, maps, and the naming and coding of destinations. This principle helps guide what information is listed where, when to use icons versus text, and where to emphasize selected information.

1 - High Line - New York City, NY
2 - Rio de Janeiro, Brazil
3 - Cleveland, OH
4 - Gold Coast, Australia

1 - Adelaide, Australia
2 - Edinburgh - Scotland, UK
3 - Oklahoma City, OK
3. Thoughtful placement

Provide relevant messaging by considering the wayfinding system’s constituent parts: welcome and arrival points, decision points, and reorientation points connected by links.

Understanding access, egress, modes of travel, and destinations allows us to define the nodes, edges, paths, and districts of the Kansas City Region’s pedestrian, bicycle, and transit networks. Once these are established, the planning of where information is needed for the wayfinding system becomes clear. Placing signs in a planned and thoughtful manner will ensure that welcome, access, and connection nodes all have coverage for appropriate messaging.

4. Maintain motion

Provide wayfinding information so that it can be quickly read and easily understood by the traveling user.

Consistent, clear, and visible wayfinding elements allow people walking and bicycling to navigate while maintaining their state of motion. The sample images shown here demonstrate easy to read information designed specifically for the types and speeds of users that comprise the intended audience. Providing legible information to meet the needs of various users helps keep people moving and results in the need for fewer, and smaller signs. In areas where large numbers of people need to access information, large format signs allows many users to read it at once.
5. Flexible and manageable system

A wayfinding system managed to ensure consistent identity while remaining responsive to changing needs.

Wayfinding systems need to have the ability to adapt to the changing environment in which they are placed. As destinations in the Kansas City area’s regional pedestrian, bicycle, trail and transit networks change over time and new trails, bike facilities, and transit routes get planned and implemented, content will need to be modified. Building flexibility into the wayfinding system facilitates future expansion and other changes.

6. Technology

Employ real-time mobility data to enhance wayfinding.

Mobile digital devices, interactive kiosks, and online content provide the opportunity for real-time information, reflecting the pulse of the community and up to date information. They also have the ability to display complementary curated content, adding further context to community information that interests individual visitors. Digital signage can capture the rapidly changing environment, providing real time wayfinding and interpretive information on activities and events.

1 - The Metropolitan Museum of Art, NY
2 - New York City, NY
3 - University of Technology - Sydney, Australia
4 - Vancouver, B.C. - Canada
7. Consistent application of graphic elements

Use graphic elements consistently across wayfinding to strengthen the system’s identity and add coherence.

Strong wayfinding systems create visual coherence by applying clear graphic standards. Consistent use of colors, patterns, icons, and type in the built environment and online will strengthen recognition of the Kansas City Region’s pedestrian, bicycle, and transit networks.

8. Adaptable mapping application derived from graphic standards

Provide information needed for navigation in a way that is adaptable for context and location.

Map scale and content should vary based on the location of the user. An overview map provides a broad survey at gateway thresholds, while a detail map provides users with a more fine-grained understanding of the local area. While traveling along a route, a schematic map can provide location-based content and help the user maintain motion.
9. Promote Active Travel
Communicate what destinations are accessible.

Encourage increased rates of active transportation by helping people realize they can walk and bicycle to the places they want to go. Wayfinding signs should help communicate that walking, bicycling, and taking transit to many destinations is possible in the Kansas City Region, helping to reduce barriers to using these modes for all types of trips. If existing facilities are underutilized, wayfinding improvements can be a cost-effective way of increasing use.

10. Modularity
Create a kit-of-parts.

Wayfinding systems often require changes to the information presented. Using a “kit-of-parts” approach standardizes connections and other features to create a wayfinding system that can be maintained, updated, and repaired easily and cost-effectively. The sample images shown on this page demonstrate signs that have been implemented with modular parts for ease of interchangeability.
Case Studies

Many places around the world have successfully integrated wayfinding systems that include consistent pedestrian, bicycling and transit wayfinding information across regions, cities and neighborhoods. The cities of London and Cleveland are two examples of the guiding principles of design psychology and their application at work in the built environment. These serve as great examples for what the Kansas City Region could achieve through the implementation of a regional wayfinding system and the benefits to transportation, tourism, and economic development.

London, England

In 2013, the City of London’s Mayor announced his aspiration for London to become the world’s most walkable city. The spine of the city’s public transit system, the London Underground Rail Network or the “Tube” had been documented as over-capacity and therefore the city’s wayfinding system goals included shifting a greater number of short trips from the Tube to walking, enhancing the environment and urban realm, and improving customer information across all modes. London’s resulting wayfinding system has been recognized as best in class around the world. The Legible London system created a consistent application of graphics and maps that are used across the Tube, bikeshare and on-street pedestrian system. The wayfinding system is used over 2 billion times each year by approximately 27 million visitors and 9 million residents. The city has documented a 33% reduction in pedestrian travel times, a 20% increase in geographic understanding, and 53% increase in walking confidence among visitors.

Cleveland, Ohio

Cleveland’s convention and visitor’s group, Positively Cleveland, wanted to ensure that visitors could easily and quickly locate all of Cleveland’s visitor attractions and destinations through the implementation of a wayfinding system that includes mobile, bicycle pathway and on-street elements. The goals of the system included clarifying transit options, consistently addressing the hierarchy of places from destination to district, and the creation of a high quality, marketable approach that could be used to promote Cleveland as a visitor destination. The wayfinding system has now been implemented across mobile devices, on-street in city neighborhoods, at the international airport, and within the city’s ground transit system.
2.4 - Public Engagement

A number of engagement opportunities were provided during the course of the Connecting Our Region project to inform the public about the wayfinding system planning effort and to gain an understanding of the public’s needs as they navigate the region. These opportunities included:

- An online survey of staff from local jurisdictions that make up the MARC membership;
- An online public survey (supplemented with paper copies at pop-up meetings);
- Pop-up meetings at several large local events across the region (SantaCaliGon in Independence, MO, First Friday in Kansas City, MO, and the Overland Park Fall Festival); and
- Brief intercept surveys conducted of trail and transit users during fieldwork in August 2019.

This section summarizes the results of the jurisdiction and public surveys. The findings of the intercept surveys are included in the fieldwork summary.

Jurisdiction Survey

The chart below shows the most desirable project outcomes as ranked by the local jurisdiction staff with 5 the most important ranking and 1 the least important.

The results show that the respondents consider a functional wayfinding system, encouraging more walking, bicycling and transit use, and a design that reflects the unique character of jurisdiction to be the most important project outcomes. Low-cost signs was ranked as the middle while reflecting the unique character of the region, quick installation, and identifying the “Best of Region” bike routes were considered the least important project outcomes.

1 - The consulting team engages young members of the public at the SantaCaliGon Festival
2 - Residents complete surveys at a First Friday pop-up event in the Crossroads in Kansas City, MO
3 - A resident completes an intercept survey while waiting for the bus

1 - The online survey for local jurisdictions was open between July 29th and September 20th, 2019 and received 35 total responses (15 complete responses and 20 partial responses).
Survey respondents were also asked to describe the ideal wayfinding system. The word cloud below summarizes these responses:

Words survey respondents used to describe the ideal wayfinding system.

The survey also gathered feedback on which destinations it would be important to provide wayfinding throughout the broader Kansas City Region. The survey found that downtown areas, trails, regional parks, sports complexes, entertainment venues, and iconic shopping centers were among the highest priority as summarized below.

Important destinations to include in a wayfinding system according to survey respondents.
The survey also gathered some technical information about existing signs and sign production to help inform the development of a regional wayfinding system. Approximately 80 percent of the respondents indicated that they would use an outside vendor to produce the signs and approximately 60 percent responded that their jurisdiction has an existing or planned wayfinding system.

**Public Survey**

In addition to the survey of staff from the local jurisdictions, the consulting team also conducted an online public survey and supplemented this survey with some identical paper versions at the pop-up engagement meetings. The survey indicated that the majority of people use online mapping applications, such as Google Maps, to navigate through the region. Additionally, 50 percent of people identified signs and kiosks as a common tool that they use to find directions. The results are shown in the figure below:

The survey also gathered feedback from the public about their current reasons for using the regional bikeway system. Respondents identified recreation and fitness as their main reasons to use the bikeway system with running errands and commuting to work identified as lower priorities as shown in the graphic below:

**Pop-Up Meetings**

To gain additional information from the public, 3 pop-up events were held and engaged an estimated 1000+ residents and visitors in the Kansas City Region. These events included the SantaCaliGon Festival in Independence, MO, First Friday in Kansas City, MO, and the Overland Park Fall Festival in Overland Park, KS. At these events, members of the consulting team talked with the public about their project to both share information and gather feedback. They also provided flyers and other information and provided paper copies of the survey for those members of the public who preferred that form over the online version.
2.5 - Fieldwork Summary

The project team visited 25 locations across the Kansas City Region to gather data on existing wayfinding systems and to gain an understanding of the region’s unique challenges and assets. The team documented the use of wayfinding signs at various regional destinations, trails, bikeways, and transit hubs and collected information on where signs may be appropriate in the future.

Overall, the team found a wide range of aesthetic sign styles, colors, and usage across the region. Most of the existing wayfinding is motor vehicle-oriented, but some bicycle, pedestrian, and trail wayfinding is found throughout the region. Generally, the team found:

• Clear intent to provide an improved user experience through wayfinding and signage, but conflicting approaches in execution;
• Lack of coordination and consistency between wayfinding systems across jurisdictions;
• Outdated or ineffective non-motorized wayfinding practices.

The following summary of fieldwork and existing conditions is not intended to be a comprehensive look at every wayfinding sign in the region, nor is it meant to call out individual jurisdictions specifically. Rather, its purpose is to highlight opportunities for improvement across the region.
**Existing Transit Wayfinding**

Throughout the Kansas City metro area, the project team found that regional and local bus stops and streetcar stations feature consistent branding. The team noted a variety of stages of implementation of the branded signage; high-ridership stations typically have updated signage, while lower-volume ridership stations often lack any information beyond a bus stop sign.

From talking with transit riders and people around the station hub areas, the team learned that most people feel the existing transit signage works well for navigating the bus routes but lacks information for last mile connections. When riders get off at unfamiliar stations, they have trouble orienting themselves with the surrounding area and accessing nearby destinations.

1. Wayfinding and Electronic Message Boards at Metro Center Transit Station in Downtown Kansas City
2. Typical Bus Stop Sign Found Around the Region
3. Wayfinding and Electronic Message Boards at River Market North Streetcar Platform
4. Wayfinding and Electronic Message Boards at River Market North Streetcar Platform
5. Bus Station with Detailed Bus Information
6. Adjacent Bike Route sign with Minimal Information
At several transit stations, the team noted the presence of bicycle racks, bike share stations, dockless e-scooters, and sidewalks. This demonstrates a commitment from the region to create last mile connections via bicycling and walking. Additional wayfinding signage aimed at communicating destination access for people biking and walking to and from transit stations could encourage more people to use these modes of transportation.

Some of the existing wayfinding and identification signs are hidden by overgrown vegetation.

1 - Bikeshare Station at Transit Station in Downtown Kansas City
2 - Dockless E-Scooters and Bicycle Racks at Bus Stop
3 - Identification Sign Hidden by Overgrown Vegetation at the 3 Trails Transit Center Station
**Existing Trail Wayfinding**

The fieldwork team visited several trails, parks, and trailheads throughout the region including, but not limited to:

- Little Blue Trace Hartman Heritage Trailhead
- Trolley Track Trail
- Rock Island Hartman Park Trailhead
- Black Hoof Park
- Sar-Ko Par Park
- Shawnee Mission Park
- Heritage Riverfront Trail
- Gary Haller Trail
- Indian Creek Trailhead
- Tomahawk Creek Trail
- Meadowbrook Park

The team found that much of the region’s trail wayfinding is inconsistent and varies greatly in branding, level of information provided, and frequency and location of placement. Where wayfinding is present, signs are typically only located at trailheads and in parking lot areas. These signs focus on park rules or interpretative and educational information with little to no signage along the trails.

Most trail wayfinding signs throughout the region are located at trailheads and parking areas without providing information along the route. Text is often too small, and requires a bicyclist to dismount and potentially block the trail to stop and review the information on the sign. A large destination identification sign at the Rock Island Trail Hartman Park Access point provides a better solution. It helps users identify the trail they are about to enter and the Map Kiosk on the right provides more detailed information and a small pull off area to avoid having users stop in the middle of the trail.

Often where trails intersect or spur, it is unclear which direction a trail user should turn to stay along the trail, or where these spurs go. The addition of decision signs at trail junctions, as show in Image 3, 4 and 5 below help trail users orient themselves along the trail and provide critical navigational information.

---

1 - Example of Custom Signage in Lees Summit - Hartman Memorial Park
2 - Rock Island Trail Head - Hartman Park Access
3 - Example of Trail Spur in Leawood, City Park with no wayfinding information
4 - Example of Trail Access Point with wayfinding decision sign in Penn Valley Park
5 - Example of Trail Access Point with wayfinding decision sign in Penn Valley Park
Etiquette signs describing the rules and regulations of the trail are the most frequent sign type along trails in the region. The information on the signs as well as the material and overall look of the signs varies greatly across the region’s trails. Additionally, some trails have mile markers or emergency response numbering, but their presence is inconsistent.

Other sign types throughout the region include interpretive or educational signage and gateway or destination identification signage. These signs are used inconsistently throughout the region, but provide additional information and confirmation for trail users for all modes of travel.

Existing Urban and Suburban Wayfinding

The urban bicycle and pedestrian wayfinding signs throughout the Kansas City Region include a mix of basic MUTCD standard signs and more uniquely branded signs for individual jurisdictions. As a general principle, bicyclists and pedestrians have very different needs when it comes to wayfinding signs. Pedestrians (and transit users before and after their journey) can view smaller text, need signs to be closer to eye level, can stop to review a sign, and are not willing to walk as far as a bicyclist could travel. Bicyclists, on the other hand, are willing to travel farther, are often on the roadway, and need to maintain movement which requires larger text heights and simplified, easily understood information.

The bicycle wayfinding across the region is typically limited to standard MUTCD D-Series signs without route names or destinations. The signs often only include simple directional arrows. The frequency and placement of these signs is very inconsistent and does not include information about where the bike routes lead.

The pedestrian-scale wayfinding signs vary more widely in font type, color, size, shape, and level of information. Some pedestrian wayfinding signs in the region are easier to read and understand than others.

Generally, maintenance and consistency are issues for both the bicycle and pedestrian urban wayfinding systems throughout the region.
2.6 - Regional Wayfinding Workshop

After completing the background and best practices research, conducting fieldwork, and compiling the results of the input from local jurisdictions and the public, the planning team facilitated a highly interactive regional wayfinding workshop in September 2019. This workshop brought together representatives of city and county government from across the region to discuss the findings of the background research and to come to consensus on design style, function, application and other important elements of the Kansas City Regional Wayfinding System. The graphics on this page and the next show a summary of the dot-voting exercises that meeting attendees participated in to prioritize principles of design and application for the regional wayfinding system.

Psychology

1. Progressively disclose information
   Effective wayfinding systems offer different levels of information in successive stages.

2. Make information predictable
   Information consistency, integrity and availability, are crucial to achieving predictability.

3. Create a mental map
   Help people develop a visual understanding of the facility layout and their place in the system.

4. Don’t make me think
   The simpler the information, the easier it will be to understand.

5. Make it frictionless
   Integrate information across modes and media to reflect the real journeys people make.

6. Create a rhythm
   Establish trust with the user by placing the right signs in the right place with consistency to establish comfort and legibility.

7. Strike an information balance
   Display the right amount of information at all stages of a journey.

8. Design for mindsets
   Understand people’s state of mind and provide information for the right type of user.

9. Landmark based navigation
   People naturally orient themselves based upon visible iconic elements in the environment. Using landmarks as part of a map-based wayfinding makes it difficult to get lost.

10. The right information at the right time
    A rationale for placement of a family of different sign types, optimize the placement of signage in the environment without adding clutter.

Application

1. Flexible and manageable system
   A wayfinding system, for a fluid environment, should be an asset which is controlled and managed to ensure consistent identity and is responsive to changing needs.

2. Maintain motion
   Consistent, clear, and visible wayfinding elements allow people walking, bicycling and driving to navigate while maintaining their state of motion.

3. Technology
   Mobile digital devices, interactive kiosks and online content provide the opportunity of real time/changing information, reflecting the pulse of the place and up to date information.

4. Single Image
   Identify the whole while keeping opportunities for uniqueness to convey the meaning through graphic consistency.

5. Promote active travel
   Communicate what destinations, transit and parking areas are accessible and within walking distance.

6. Consistency of structure
   Reliability in design and coding of information facilitates certainty and comfort for the new user.

7. Thoughtful placement
   Optimize the planning of family of sign types into its constituent parts: welcome and arrival points, decision points, and reorientation points connected by links.

8. Consistent application of graphics
   The consistent use of graphic elements across wayfinding outputs strengthens the project identity and adds coherence to the visual wayfinding system.

9. Adaptable map
   Signage, print and digital applications of a map will be helpful to the user to plan new routes.

10. Modularity
    Create a kit-of-parts modular wayfinding system that can be easily maintained, updated and repaired with a standard structure.
03. Sign Family Types and Concepts
3.1 - Sign Types: Function, Location and Content

The Kansas City Regional Wayfinding System, like most systems, includes several different types of signs, each with a unique function. The schematic below explains the different sign functions and where each type is typically used.

<table>
<thead>
<tr>
<th>Sign Type</th>
<th>Welcome</th>
<th>Arrival</th>
<th>Information</th>
<th>Fingerpost</th>
<th>Interpretive</th>
<th>Post Marker</th>
<th>Ground Marker</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Function</strong></td>
<td>Provides a welcome to the area, describes what there is to do and how to move around</td>
<td>Provides direction to the parking lot for the trail arrival point</td>
<td>Provides information to navigate transit, trail, local area and find places</td>
<td>Provides information to navigate trails, local areas and find places</td>
<td>Provides local area knowledge about a place</td>
<td>Provides details about the onward route, to help people understand if it is appropriate</td>
<td>Provides information as to trail name and mile location</td>
</tr>
<tr>
<td><strong>Location</strong></td>
<td>Welcome points and arrival points</td>
<td>Welcome points and arrival points</td>
<td>Decision points in busy areas with high density of destinations and routes and connections on transit</td>
<td>Decision points in environments with low density of destinations, homing beacon, as route confirmation</td>
<td>Key nodes in areas in which local, historical, cultural, ecological, or social stories enrich people’s understanding of places</td>
<td>Decision points where route passes through areas</td>
<td>At regular interval consistent application along named route</td>
</tr>
<tr>
<td><strong>Content</strong></td>
<td>Identify access nodes from neighborhoods and confirm point of arrival/departure</td>
<td>Parking symbol, directional copy and arrow</td>
<td>Local biking/walking train and bus maps, onward journey options</td>
<td>Directional content to specific destinations or an adjacent neighborhood via an adjacent route</td>
<td>Images, maps, stories (editorial copy) describing community, historical, cultural, commercial, or social stories.</td>
<td>Path name degree of difficulty, length of route, etiquette, rules of route and contact details</td>
<td>Name, brand color, and mileage</td>
</tr>
</tbody>
</table>
3.2 - Information Structure

The structure of information on each sign caters to different user tasks, reading strategies, and physical distance from the sign. Some information is provided using graphics or in a text size that allows the user to maintain motion while still gathering critical information from the sign. Other more detailed information and mapping requires stopping and looking more closely at the sign. Average reading distances have been estimated with direct reference to data on the relationship between text size and reading distances. The example below of a map-based entrance sign is typically a workhorse in trail and pedestrian wayfinding. This diagram demonstrates recognition of the sign and its function by physical features.

<table>
<thead>
<tr>
<th>Identification</th>
<th>Passing glance</th>
<th>Brief study</th>
<th>In-depth use</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recognition of the sign and its function by physical features, notably the beacon at the top of the sign.</td>
<td>Establishing what information is shown or quickly checking orientation.</td>
<td>Scan of most salient information on maps.</td>
<td>Thorough reading and searching maps and index.</td>
</tr>
<tr>
<td><strong>Example</strong>: trail/path/transit name/symbol</td>
<td><strong>Example</strong>: addressing and directional panel</td>
<td><strong>Example</strong>: place names</td>
<td><strong>Example</strong>: destination labels</td>
</tr>
</tbody>
</table>
3.3 - System Architecture

The wayfinding strategy for the Kansas City Region is based in a system architecture that recognizes that walking and bicycling signage must also consider and connect to other forms of transportation. The sign family integrates walking and bicycling information needs with those of different transportation modes.

The wayfinding system architecture includes multiple levels of information as shown in the two following graphics. Depending on the level of information needed and the user, different sign types can be used. The family of signs shown in this report includes several monolithic sign elements based on the stakeholder committee desire for the inclusion of some map-based signs. Map-based signs also provide opportunities to install similar elements in transit and other off-trail facilities.
03. Sign Family Types and Concepts

Level 1
- Informational message
  Engaging the user and encouraging them to use the sign with a brief overview of what the region has to offer.

Level 2 & 3
- Addressing
  Address line 1 is street name (level 3), or path name.

Level 3
- Finder inset map
  Used in conjunction with planner maps, the inset finder maps offer an understanding of the immediate environment at a walkers level of detail.

Level 1
- District descriptions
  A brief description of the different areas, or ‘districts’, that make up the city, describing their different characteristics and encouraging users to explore.

Level 2
- Mode information
  High level overview or transit location and options locally.

Level 1
- Planner map
  The planner map is designed to reinforce the image of the city, build an understanding of its constituent areas and their relative locations.

Level 3
- Directional information
  Part of core navigation, directional information helps users orientate themselves in relation to nearby neighborhoods, adjacent landmarks & destinations.

Level 3
- Finder inset map
  Used in conjunction with planner maps, the inset finder maps offer an understanding of the immediate environment at a walkers level of detail.

Level 1
- District descriptions
  A brief description of the different areas, or ‘districts’, that make up the city, describing their different characteristics and encouraging users to explore.

Level 2
- Mode information
  High level overview or transit location and options locally.

Level 1
- Planner map
  The planner map is designed to reinforce the image of the city, build an understanding of its constituent areas and their relative locations.

Level 3
- Directional information
  Part of core navigation, directional information helps users orientate themselves in relation to nearby neighborhoods, adjacent landmarks & destinations.
3.4 - Sign Family Concepts

The complete sign family for the Kansas City Regional Wayfinding System is shown on the next two pages with additional details for each sign type provided on the following pages. The names of the signs indicate their purpose and use. Additional information regarding sign placement and system implementation is included in Chapters 4 and 5.

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on these drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
Painted square 5-in pole and finial cap.
Aluminum panel wraps around side of pole.
Two graphic panels are painted as direct print.

Painted aluminum box with direct printed graphics, with painted 5-in square aluminum pole.

Painted square 5-in pole and finial cap.
Aluminum panel wraps around side of pole.
Single graphic panel is painted with Matthews paint and applied with reflective cut cast vinyl.

Painted square 5-in pole and finial cap.
Aluminum panel wraps around side of pole.
Two graphic panels are painted as direct print.
Post Marker v1 - Design Concept A

Sign Type A
Post Marker v1

- Pole mounted aluminum blade sign.
- Strap mounted boxed .125 panel with painted background and applied cut/cast vinyl graphics.

1. Existing pole.
2. Aluminum wing bracket for horizontal mounting of sign to pole.
3. Strap attachment from pole to wing bracket.
4. 1/4-in thick aluminum panel painted background and vinyl graphics. UV over-laminate.

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
**Ground Marker - Design Concept B**

**Sign Type B**

**Ground Marker**

1. 1/2-in thick aluminum disk with 2-in long threaded stud welded for embedment and epoxy to surface. Routed graphics recessed 1/8-in and painted with enamel.

2. Threaded stud for mounting into fresh poured concrete.

3. Arrowform thread stud mount into fresh poured concrete.

---

**Note:**

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Information v1 - Design Concept C1

1. 1/2-in thick digital high pressure laminate panel. iZone, Fossil or Folia brands.
2. Pole strap collar fastener attached to thread bracket on dHPL panel.
3. Existing pole

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
Information v2- Design Concept C2

Sign Type C2
Information v2

Boxed aluminum, 1/16 skin with internal frame. Modular frame mounted in four face zones by compartmentalized graphic areas. Painted aluminum box with direct printed graphics.

1. Aluminum construction rail mounted panel system with side channels and concealed fasteners.
2. Steel base plate.
4. Digital graphic art, text and map panels.

Note:
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Welcome - Design Concept D

1. Square aluminum powder coated post.
2. Graphic panel. Direct print, dHPL panel porcelain panels.
3. Graphics on all sides and return.
4. Powder coat painted top finial.

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
**Information v3 - Design Concept E**

1. **Square aluminum powder coated post.**
2. **Graphic panel.**
3. **Direct print, dHPL panel porcelain panels.**
4. **Graphics on all sides and return.**

**Sign Type E**

Flexible modular sign system with interchangeable panels.
- Painted square 5 in pole and final cap.
- Aluminum panel wraps around side of pole.
- Two graphic panels are painted as direct print or dHPL panels from iZone, Fossil or Folia over alum. Graphics on all sides of panel.

**Note:**
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
**Post Marker v2 - Design Concept F**

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**Sign Type F**
*Post Marker v2*

- Painted aluminum box over square post with direct printed graphics, with painted 5-in square aluminum pole.

1. Square aluminum powder coated post.

2. Graphic panel painted with automotive grade finish and applied reflective vinyl.

---

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
Arrival - Design Concept G

Sign Type G
Arrival

Flexible modular sign system with interchangeable panels. Painted square 5-in pole and final cap. Aluminum panel wraps around side of pole. Two graphic panels are painted as direct print or dHPL panels from iZone, Fossil or Folia. Graphics on all sides of panel.

1. Square aluminum powder coated post.
2. Graphic panel painted with automotive grade finish and applied vinyl.
3. Retro-reflective graphics on sign face per DoT standards.
4. Powder coat painted top final.

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
Interpretive - Design Concept H

1. Square aluminum powder coated post.
2. Graphic panel. Direct print, dHPL panel porcelain.
3. Graphics on all sides and return.
4. Powder coat painted top final.

**Sign Type H**

**Interpretive**

Painted square 5-in pole and final cap. Aluminum panel wraps around side of pole. Two graphic panels are painted as direct print.

- **1.** Square aluminum powder coated post.
- **2.** Graphic panel. Direct print, dHPL panel porcelain panels.
- **3.** Graphics on all sides and return.
- **4.** Powder coat painted top final.

**Note:**
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
Bike Route Destination - Design Concept I

**Sign Type I**

Bike Route Destination

- Pole mounted aluminum blade sign.
- Strap mounted boxed 1.25 panel with painted background and applied cut/cast retro-reflective vinyl graphics.

1. Existing pole.
2. Aluminum wing bracket for horizontal mounting of sign to pole.
3. Strap attachment from pole to wing bracket.
4. 1/8-in thick aluminum panel painted background and vinyl graphics. UV over-laminate.

Note:
These drawings are meant for DESIGN INTENT ONLY and are not for construction. Contractor shall verify and be responsible for all engineering, dimensions and conditions of the job. Contractor shall be familiar with the site and conditions it presents. The client must be notified of any variations from the dimensions and conditions shown on this drawing. Shop drawings and details must be submitted to client for approval prior to proceeding with fabrication.
3.5 - Construction Materials & Environment

The sign concepts included in the Kansas City Regional Wayfinding System were designed with flexibility in mind when it comes to specific materials. Some jurisdictions may choose to use materials that are more durable, yet also more expensive while others may prefer to use less expensive materials and replace them more frequently while still maintaining a cohesive system. Some considerations regarding materials are provided below.

When designing a wayfinding system, the material selection must match the environmental conditions in which they will exist. Specifications of durable materials for the sign program shall take into account the environment, temperatures, and climate within the Midwest. In all cases, the manufacturer guidelines will be the primary reference for material suitability. Materials may be exposed to the following conditions:

- UV radiation from sun exposure
- High-temperature fluctuation
- High wind and rain
- Snow and ice
- Vandalism

Painted and direct print type graphic applications on pedestrian wayfinding systems prevent vandalism as many trail sign programs are in remote or less populated areas that are prone to attack.

Other durable surfaces include digital high-pressure laminate and porcelain graphic panels. Both of these are used by the National Park Service UniGuide Sign Standards for implementation of durable signs, which are prone to high volumes of hands-on touching by visitors.

### Level of applicability for the Kansas City Region exterior environment uses:

<table>
<thead>
<tr>
<th>Vehicular</th>
<th>Pedestrian</th>
<th>Material</th>
</tr>
</thead>
<tbody>
<tr>
<td>⚪</td>
<td>⚪</td>
<td>Metal</td>
</tr>
<tr>
<td>⚫</td>
<td>⚪</td>
<td>Painted Surfaces</td>
</tr>
<tr>
<td>⚫</td>
<td>⚪</td>
<td>Powder Coat Paint Surface</td>
</tr>
<tr>
<td>⚪</td>
<td>⚪</td>
<td>Vinyl Surfaces</td>
</tr>
<tr>
<td>⚪</td>
<td>⚪</td>
<td>High Pressure Laminate</td>
</tr>
<tr>
<td>⚪</td>
<td>⚪</td>
<td>Porcelain Enamel</td>
</tr>
</tbody>
</table>

#### Metals

Steel and aluminum should be coated to prevent weathering damage. Powder coating and anodizing will give an even hard-wearing finish. Automotive-grade paint finishes include Axzo Nobel and Matthews paints and will appear in like-new condition for 10-15 years with proper maintenance. For longer durations, use materials in their natural finish such as weathering steel or exterior treated aluminum. Compartmentalized (kit-of-parts) construction will enable major sign components to be long-lasting. At the same time, graphic areas, which have a limited life due to change in messaging, can be made from a less durable material.

#### Vinyl Surfaces (3M/Avery)

Vinyl is an inexpensive way to implement a sign system but generally do not last more than a few years in most exterior environments. Poor colors for a sunny environment include black, red, and green will get the most gradation and will be noticeably faded in 3 to 5 years. Protective surface treatment includes UV resistant clear coat that may extend the life of the solid colors by a few years.
3.6 - Sign Fabrication, Assembly and Installation Guidance

The family of signs that make up the Kansas City Regional Wayfinding System can be fabricated using outside vendors or created in-house depending on the materials selected and the in-house capabilities and equipment. The specific materials and sign dimensions for each sign are provided in the sign concept drawings provided earlier in this chapter. The basic assembly instructions are also presented in those drawings. Engineering for structure and wind-load will need to be done prior to fabrication. The specific colors to be used are to be determined as a construction documentation effort. The set of icons and graphics are provided in the table below. The use of icons should be tailored to the context of the sign use. For example, transit icons will only be included on signs along transit corridors or where transit is located nearby. Similarly, bike, parking and other icons below will only be included where relevant.

Graphic Icons

Trail Etiquette

- Pedestrians have the Right-of-Way
- Keep Right and Pass on Left
- Announce yourself when passing
- If you stop, get off the trail
- It is recommended all users wear a helmet
- Be visible – Protect yourself and others
- Stop at intersections

- Horses and Motor Vehicles prohibited
- Keep pets on a short leash
- Stay on designated trail
- Glass bottles are prohibited
- Keep the trail clean
- Watch out for ice and snow
3.7 - Accessibility

Americans With Disabilities Act Standards

The 2010 ADA Standards for Accessible Design provides specific guidance for the design of communication elements, including signs. The following standards from Section 703.5—Visual Characters should be considered when designing wayfinding signs for outdoor use.

Finish and Contrast

Signs are more legible for persons with low vision, as well as persons with color vision deficiency (i.e., colorblindness), when the value contrast (light vs. dark) between the characters and the background is kept high. This may be achieved by using light characters on a dark background or dark characters on a light background.

Visual characters and their background should both have a non-glare finish. Consider additional factors that affect the ease with which the text can be distinguished from its background including shadows cast by lighting sources, surface glare, and the uniformity of the text and its background colors and textures.

Character Properties

<table>
<thead>
<tr>
<th>Case</th>
<th>FOX</th>
<th>fox</th>
<th>Fox</th>
</tr>
</thead>
<tbody>
<tr>
<td>Uppercase, lowercase or a combination</td>
<td>✔ correct</td>
<td>✔ correct</td>
<td>✔ correct</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Style</th>
<th>Fox</th>
<th>Fox</th>
<th>Fox</th>
</tr>
</thead>
<tbody>
<tr>
<td>conventional forms; Not italic, script, or decorative</td>
<td>✔ correct</td>
<td>✔ correct</td>
<td>✗ incorrect</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proportion</th>
<th>ABC</th>
<th>ABC</th>
<th>ABC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Letter width 55% to 110% of letter height</td>
<td>✔ correct</td>
<td>✗ too wide</td>
<td>✗ too narrow</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Weight</th>
<th>ABC</th>
<th>ABC</th>
<th>ABC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stroke thickness 10% to 30% of letter height</td>
<td>✔ correct</td>
<td>✗ too heavy</td>
<td>✗ too thin</td>
</tr>
</tbody>
</table>
Character Height

Visual character and size requirements for legibility

Character and Line Spacing

Between characters
at least 1/8"

Around text
at least 3/8"

Between lines of text
30–70% of character height

MUTCD Chapter 9 Guidance

The Federal Highway Administration’s MUTCD specifies the standard for all wayfinding signs installed on any street, highway, bikeway, or private road open to public travel. Commonly referred to as “on-street” signs, the MUTCD states these signs should be designed so that:

- Legibility and size combine with placement to permit adequate time for response
- Uniformity, size, legibility, and reasonableness of the message combine to command respect

The MUTCD also recommends the arrangement and amount of text on on-street wayfinding signs:

- Decision signs should be limited to no more than three lines of destinations, which include place names, route numbers, street names, and cardinal directions.
- A straight ahead location should always be placed in the top slot followed by the destination to the left and then the right. If two destinations occur in the same direction, the closer destination should be listed first followed by the farther destination.
- Arrows should be placed for glance recognition, with straight and left arrows placed to the left of the destination name, and right arrows placed to the right of the destination.
- Approved fonts for include the Federal Series (series B, C, or D), also known as Highway Gothic, and Clearview.
- A light-dark contrast 70% needs to be achieved between foreground (text and graphics) and background.

Community Wayfinding Standards

Wayfinding signs may allow for an expression of community identity, reflect local character, and provide more information than signs which strictly follow the basic guidance of Part 9 in the MUTCD. Section 2D.50 of the MUTCD describes community wayfinding signs as follows:

1. Community wayfinding guide signs are part of a coordinated and continuous system of signs that direct tourists and other users to key civic, cultural, visitor, and recreational attractions and other destinations within a city or a local urbanized or downtown area.
2. Community wayfinding guide signs are a type of destination guide sign with a common color and/or identification enhancement marker for destinations within an overall wayfinding guide sign plan for an area.
Colors
Per the community wayfinding standards, color coding may be used on wayfinding guide signs to help users distinguish between multiple potentially confusing traffic generator destinations located in different neighborhoods or subareas within a community or area. Community wayfinding guide signs may use background colors other than green in order to provide a color identification for the wayfinding destinations by geographical area within the overall wayfinding guide signing system.

The MUTCD prohibits the use of some background colors, known as “assigned colors,” for community wayfinding signs in order to minimize possible confusion with critical, higher-priority regulatory and warning sign color meanings readily understood by road users. “Assigned colors” consist of the standard colors of red, orange, yellow, purple, or the fluorescent versions thereof, fluorescent yellow-green, and fluorescent pink. Green is the standard color for guide signs. Blue and brown are also used for traveler information including destination and street name signs. The remaining colors are eligible for use on community wayfinding signs provided they are sufficiently different from “assigned colors.”

Green, blue and brown are approved for use on traveler information signs and have been accepted by some DOTs for wayfinding signs. The remaining colors not having restricted uses are appropriate for wayfinding signs per the community wayfinding standards.

Abbreviations
The use of abbreviations should be kept to a minimum when placing destination names on signs. When insufficient space is available for full wording, abbreviations may be used. MUTCD accepted abbreviations are included in the table below. Unless necessary to avoid confusion, periods, commas, apostrophes, question marks, ampersands, and other punctuation marks or characters that are not letters or numerals should not be avoided.

Emerging Technology to Enhance Accessibility
The integration of digital technology into everyday lives has created enhanced opportunities for accessible wayfinding strategies. Accessible audio based navigation tools can communicate turn-by-turn wayfinding guidance to users through their smartphones, thus creating inclusive experiences and promoting independent navigation for blind and vision impaired persons. Though this technology has primarily been deployed to date in indoor environments, it beginning to be texted and implemented for use in public transit systems:

- A 2019 trial commissioned by the Los Angeles County Metropolitan Transit Authority which employed open standard audio based wayfinding technology found that 95% of the study participants would be more likely to use public transit if the technology were deployed on a permanent basis. (source: http://www.wayfindr.net/wp-content/uploads/2020/01/Wayfindr-LA-Metro-Trial-Report.pdf, accessed 3/18/2020)
- Sound Transit in the Puget Sound region of Washington State is currently pursuing an Accessible Mobility on Demand grant from the Federal Transit Administration to implement an audio navigation system to enhance access both to and through transit stations.

<table>
<thead>
<tr>
<th>Message Abbreviation</th>
<th>Message</th>
<th>Abbreviation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alternate ALT</td>
<td>Miles Per Hour MPH</td>
<td></td>
</tr>
<tr>
<td>Avenue AVE</td>
<td>Minute(s) MIN</td>
<td></td>
</tr>
<tr>
<td>Bicycle BIKE</td>
<td>Mountain MTN</td>
<td></td>
</tr>
<tr>
<td>Boulevard BLVD</td>
<td>Mountain MTN</td>
<td></td>
</tr>
<tr>
<td>Bridge BR</td>
<td>National NATL</td>
<td></td>
</tr>
<tr>
<td>Center (as part of a place name) CTR</td>
<td>North N</td>
<td></td>
</tr>
<tr>
<td>Circle CIR</td>
<td>Parkway PKWY</td>
<td></td>
</tr>
<tr>
<td>Court CT</td>
<td>Pedestrian PED</td>
<td></td>
</tr>
<tr>
<td>Crossing (other than highway) X-ING</td>
<td>Place PL</td>
<td></td>
</tr>
<tr>
<td>Drive DR</td>
<td>Road RD</td>
<td></td>
</tr>
<tr>
<td>East E</td>
<td>South S</td>
<td></td>
</tr>
<tr>
<td>Hospital HOSP</td>
<td>Street ST</td>
<td></td>
</tr>
<tr>
<td>Information INFO</td>
<td>Telephone PHONE</td>
<td></td>
</tr>
<tr>
<td>International INTL</td>
<td>Terrace TER</td>
<td></td>
</tr>
<tr>
<td>Junction / Intersection JCT</td>
<td>Trail TR</td>
<td></td>
</tr>
<tr>
<td>Mile(s) MI</td>
<td>West W</td>
<td></td>
</tr>
</tbody>
</table>
3.8 - Opportunities to Integrate Other Information Channels

The new wayfinding system should ultimately be linked to other informational channels that serve the Kansas City Region. The development of these information sources goes beyond the scope of this project, but should be considered as future activities to enhance the implementation of the wayfinding system.

- **Regional Wayfinding Map.** The development of a detailed map that uses a consistent style and that incorporates key routes, landmarks and consistent naming conventions throughout the region will be an important future component of the wayfinding system to ensure that signs with maps are consistent and therefore easy for the user to understand. This detailed view map would require coordination with land-use/GIS information. This content could include landmark building footprints, amenities, restroom, food, accessible routes and street crossings. Stylistically consistent maps, like the one shown in this example from Overland Park can be used across information platforms.

- **Mobile Devices.** The integration of technology into the wayfinding system will reinforce the message of innovation as a core value of the Kansas City Region and its technological and entrepreneurial spirit. Tourists, residents, and business owners now expect incorporation of these types of devices and applications. These wayfinding tools are a part of everyone's daily routine. Consideration should be given to a variety of technological wayfinding approaches including end-user technology such as mobile devices and websites utilizing open available data sources.

- **End User Technology.** This is the utilization of technology where information is communicated to users through their personal device (smartphone, tablet or computer). This concept does not require the region to invest in hardware or infrastructure and eliminates issues of vandalism, theft, etc. The only investment is in development of the software framework, content and ongoing maintenance (content updates).

- **Open-Data Philosophy.** This transparency of information improves efficiency in city operations while encouraging the public and technology developers to create software utilizing the available data feeds. Best practices necessitate a series of data feeds that should be created or made available. This would encourage robust effort by outside developers to create usable wayfinding tools for visitors. Through the use of regional open GIS and planning data, as well as other information that may be available through partnerships with public and private institutions, a smartphone mobile application can be developed specifically for the Kansas City Region. The following types of data would be helpful to wayfinding and in some cases general tourism information:
  - **Smart Phone App.** A Kansas City Region multi-modal centric mobile application can help visitors maximize their experience while in the region. Unlike signage, which is stagnant in the environment, mobile applications allow a visitor to request, search and discover new and specific information at any point and time during their journey. In developing a mobile application there are overarching philosophies, as well as functional and design criteria that need to be established.
App Functionality. The mobile app can act as a hand-held “hub” that unifies the information of standalone apps for individual businesses/services into a single app. The individual apps can also exist for people who are looking for specific information. The mobile app will have a variety of categories, including things to do, events, hotels, attractions, shopping, restaurants, college campuses, hiking trails, bicycle paths, parking lots, services, emergency points and any other point of interest (POI) in or near the Kansas City Region. It also allows layering additional categories to a current location, so that one may discover other options related to a current search. “I am going to a museum...is there a bus stop or bike trail nearby?” It also allows visitors to view and use other information about a POI like a website, phone number and hours.

Potential Features. The following are potential features that may be considered within the mobile application. These may be integral to the data feed or provide the ability to link to a third-party source.

- Map-based location services with GPS
- Transportation mode option (bike, walk, transit, car-share, bike-share, auto)
- Parking information (locations and real-time space occupancy)
- Attraction categories
- Retail promotions
- Events calendar and live entertainment schedules
- Multiple languages - cultural tourism
- Traffic reports
- Current construction delays
- Push alerts (Opt-In)
- Local news
- Post reviews of attractions visited
- Facebook
- Twitter
- Customer feedback

QR Codes. QR Codes help visitors connect to specific information through scanning technology. Visitors scan codes using a free app on their mobile phones and are promptly directed to online information about events, parking, dining or shopping. The visitor is engaged at the maximum point of impact by using a device that is central to their daily lives, the mobile phone. Note these can only be used on non-roadway signs as they are not allowed by the MUTCD.

Text Message Maps. Static orientation maps (at bus shelters, kiosks or on signs) can include a “text message number”. When keyed in, the user receives a return text message with information about the destination. This can be a short message about events, hours of operation, or the best place to park, functioning as a low-cost solution and little physical maintenance. The maps (and QR Codes) can both be integrated into existing infrastructure elements, such as bus shelters, bike racks, and existing poles.

Interactive Wayfinding, Interactive Screens, Kiosks, and Maps. There are a multitude of products that can be utilized. This becomes a physical extension of the Kansas City Region wayfinding system and website. These signs may be located at key intersections and gathering points or integrated into a micromobility hub where biking, walking and transit options come together and also be used to assist with management of curbside uses. This portal to information can provide real-time data, promote events and provide downloadable information. These landmark elements become beacons of orientation and further reinforce the tech savvy attitude of the region and its progressive culture. The success of these elements is based on the usefulness of the content they provide, and the ability of the region to care for them physically and content-wise. It is also important that the design reflects the overall identity of the wayfinding system, so the elements are recognized as an extension of the other elements implemented as part of the system.
04. Placement Guidance
4.1 - Wayfinding Placement Guidance

Consistent and appropriate placement of wayfinding elements helps to provide a legible wayfinding system while ensuring the signage elements do not create undue safety hazards. Many communities find that implementing a wayfinding system as a component of a pedestrian, bicycle and transit network enhances other encouragement efforts because it provides a visible invitation to new users, while also encouraging current or experienced users to explore new destinations. General guidance by the American Association of State Highway Transportation Officials (AASHTO) regarding sign placement includes:

- Guide signs may be used to designate continuous routes that may be composed of a variety of facility types and settings.
- Wayfinding guidance may be used to provide connectivity between two or more major facilities, such as a street with bike lanes and/or sidewalks and a shared-use path.
- Wayfinding may be used to provide guidance and continuity in a gap between existing sections of a facility, such as a bike lane or shared-use path.
- Road/path name signs should be placed at all path-roadway crossings to help users track their locations.
- Reference location signs (mile markers) assist path users in estimating their progress, provide a means for identifying the location of emergency incidents, and are beneficial during maintenance activities.

Fundamental Navigational Elements

Fundamental navigational elements are the foundation of a wayfinding system to guide bicyclists and pedestrians to their destinations while traveling along designated facilities. These fundamental elements include decision signs, confirmation signs, and turn signs. The MUTCD (Section 9B.20) provides standards relating directly to on-street bicycle networks, but the same sign types and placement considerations apply to off-street shared-use paths. Design of fundamental navigational elements may differ from on-street, MUTCD-regulated facilities in that they may consider other modes beyond bicycles (e.g. pedestrians, skateboards, scooters, etc.), and opportunities exist for more flexible sign design and branding.
Decision Signs
Decision signs mark and are placed prior to the junction of two or more routes. These signs also inform users how to access nearby destinations. These signs include destinations that can be paired with distances in time and/or mileage, and arrows. Users can orient themselves within the network based on key destinations including culturally significant landmarks, shopping districts, and other recreational facilities. To maintain simplicity, decision sign assemblies should not display more than three destinations.

Function and Content
• Mark the junction of two or more routes
• Inform users of designated routes to access key destinations
• Maximum of three destinations
• Provide direction and distance to destinations
• May include travel times to destinations

Placement
• For on-street applications, place 50-100 feet prior to a decision point; for off-street: 25-50 feet. These are adequate distances for bicyclists and pedestrians to see and respond to sign messaging. Exact distances will vary depending on context
• Place at key junctions alongside a designated route to indicate nearby destinations
• Left turns for bicyclists require special consideration. The decision sign should be placed at a distance before the intersection based on the number of turn lanes the bicyclist needs to merge across to make a legal left turn:
  » Zero lane merge: 50 feet
  » One lane merge: 100 feet
  » Two lane merge: 200 feet

Confirmation Signs
Confirmation signs identify designated routes. They build confidence by confirming that the user is on the correct path or route, especially after turns. In on-street applications, these signs increase awareness of bicyclists by informing motorists of their presence. Confirmation signs are an integral component of any trail or bike route network that crosses roads, changes direction, and has intermediate access points between trail or route beginning or end.

Function and Content
• Placed after access points along a trail or bike route network, as well as after decision or turn signs
• Spaced periodically along a trail or bike route network to maintain a consistent level of confidence that users are still traveling along the same route
• Do not indicate a change in direction
• May have informational or branding content such as the name of the route
• May include up to one directional destination (e.g. downtown)

Placement
• After decision signs and decision points
• Locations where a designated route is not linear as well as after complex intersections (e.g. intersections with more than four approaches, roundabouts, or indirect routing)
• In off-street applications, approximately every ¼ to ½ mile unless another type of wayfinding sign or pavement marking is present within the interval
• In on-street applications, within 50-100 feet immediately following turns to confirm designated route
• If the signed route is approaching a turn, turn signs or decision signs should be used instead of confirmation signs
**Turn Signs**

Turn signs indicate where a designated route turns from one street or trail onto another. Turn signs are at key points of navigation for bikeway users. Turn signs direct bicyclists and pedestrians where to turn to remain on the designated route.

![Turn Signs Diagram](image-url)

**Function and Content**

- Clear direction for bicyclists and pedestrians to turn when a route transitions from one roadway or trail to another.
- May be a combination of a confirmation sign (MUTCD D11-1) and directional arrow (MUTCD M6-1) or a stand-alone decision plaque (MUTCD D1-1, D1-1b).
- May include travel distance to destination (MUTCD D1-1a, D1-1c).

**Placement**

- In on-street applications, 50-100 feet in advance of the turn.
- In off-street applications, 25-50 feet in advance of the turn.
- Left turns for bicyclists require special consideration. The turn sign should be placed a distance before the intersection based on the number of turn lanes the bicyclist needs to merge across to make a legal left turn:
  - Zero lane merge: 50 feet
  - One lane merge: 100 feet
  - Two lane merge: 200 feet
- In locations where there are two or more intersecting trails or bike routes, a decision sign should be used.
Vertical and Lateral Clearance

The Architectural and Transportation Barriers Compliance Board and the AASHTO Guide for the Development of Bicycle Facilities provide guidance for safe and accessible design for the built environment. The following are standards that should be considered when placing wayfinding signs.

**Vertical Clearance**

On-Street: Vertical clearance shall be a minimum of 84” when adjacent to a sidewalk or on-street environment.

Off-Street: Vertical clearance shall be 96” high maximum (when overhanging the path), or 48” minimum from the grade of the path to the bottom of the sign and 24” from the edge of the path tread to the edge of the sign when the sign is mounted adjacent to the trail.

**Lateral Clearance**

Lateral clearance shall be a minimum of 24” from edge of path or curb.

Pedestrian Wayfinding

Wayfinding systems often relate to accessible routes and pedestrian circulation beyond the designated shared-use paths and facilities addressed by MUTCD and AASHTO guidance. It is therefore important to consider technical guidance from the ADA in order to implement wayfinding signs and other elements that do not impede travel or create unsafe situations for pedestrians, bicyclists, and/or those with disabilities.

**Post-Mounted Objects**

Where a sign or other obstruction is mounted between posts or pylons and the clear distance between the posts or pylons is greater than 12”, the lowest edge of such sign or obstruction shall be 27” minimum or 80” maximum above the finished floor or ground.

**Protruding Objects**

Objects with leading edges more than 27” and not more than 80” above the finished floor or ground shall protrude 4” maximum horizontally into the circulation path.

**Required Clear Width**

Protruding objects may not, in any case, reduce the clear width required for accessible routes. Generally, this requirement is met by maintaining 4’ minimum clear width for people maneuvering mobility devices. This requirement applies to sidewalks and other pedestrian circulation paths.
05. Implementation and Next Steps
The previous pages summarize the Connecting Our Region planning process, provide concept drawings for the sign family types to be used, and present general sign placement guidance and considerations. This chapter provides a high-level overview of the steps that will be necessary to fully implement and coordinate the Kansas City Regional Wayfinding System. Much of the work will need to be done at the local level and then coordinated regionally to ensure consistency throughout the region. It is likely, that given the variation in the sizes of the jurisdictions and their available resources, implementation may occur at a different pace throughout the region.

5.1 - Next Steps for Individual Jurisdictions

The most immediate steps that should occur at the local level include:

1. Identify Key Destinations and Nodes of Access

Each local jurisdiction and community will need to determine the destinations that will be important to sign using the wayfinding system. Once determined at the local level, the routes and destinations will also need to be coordinated at the regional level to determine which destinations have regional significance. In addition, naming conventions will need to be regionally agreed upon to achieve consistency throughout the system. Most communities will already have a sense of key pedestrian and transit routes and important destinations. The frequency with which the local jurisdiction plans to update their signs will in part determine the destinations they sign to. If they are planning to update the signs on an infrequent basis, it will be important to only sign to locations that are unlikely to change such as parks and landmarks as opposed to businesses that may change more regularly. It will also be important for each community to identify key nodes of access, such as parks and trailheads, intersections, and points at which adjacent communities connect.

2. Establish a Hierarchy of Destinations

Once the key destinations for a local community have been identified, each community should determine a hierarchy of destinations as discussed elsewhere in this report. It will be useful to think of various levels of destinations.

Wayfinding relies on the clear communication of destination names that are consistent, recognizable, and legible. In many cases there will be more possible destinations than can be included on a wayfinding sign, therefore a system of progressive disclosure is used to gradually present information as it becomes more relevant. Disclosing information in stages relies on an agreed upon hierarchy of destinations.

The guidance below describes an approach for organizing potential destinations to which pedestrians, bicyclists and transit users may want to travel. Signs should follow a consistent approach throughout the Kansas City Regional Wayfinding System so the system is predictable and builds trust among users. Once a destination is named on a sign, it should be included on subsequent signs until the destination is reached.

Potential destinations can be assigned to one of three groups based upon their usefulness as navigational references for pedestrians and bicyclists:

- Level 1 – City Centers & Districts
- Level 2 – Regional Destinations & Landmarks
- Level 3 – Local Destinations

Level 1 destinations receive priority on wayfinding signs on local routes and corridors, followed by Level 2 and Level 3. Level 1 and 2 destinations are typically included on signs for bicyclists, and level 3 destinations are typically included on signs for pedestrians. Transit users may fall into the category of bicyclist or pedestrian depending on how the travel to and from transit stops. Destinations will be signed at differing intervals for bicyclists and pedestrians, because bicyclists travel greater distances at higher speeds, while pedestrians travel at lower speeds and may stop more frequently to read detailed signs or maps. All destinations to be signed should be open and accessible to the public.

<table>
<thead>
<tr>
<th>Level 1 – City Centers &amp; Districts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level 1 destinations provide orientation for inter- and intra-municipal trips. They include city centers, historic, commercial, or cultural districts, and universities. Emphasis should be placed on districts providing a mix of services and attractions.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Level 2 – Regional Destinations &amp; Landmarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level 2 destinations are specific regional attractions that generate a large amount of traffic. These include transit stations, major tourist venues, regional parks, open spaces, and major landmarks.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Level 3 – Local Destinations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level 3 destinations are specific local attractions within a neighborhood. They include community centers, libraries, transit stops, elementary schools, and local parks.</td>
</tr>
</tbody>
</table>
3. Develop Routes and Placement Plans

After destinations have been determined it will be necessary to identify the key walking, bicycling and transit routes to these destinations and to develop a corresponding sign placement plan for each route, and eventually for the entire local wayfinding system.

4. Determine Proposed Sign Locations

Plan for specific locations, installation allowances, overhead and underground obstructions, accessibility considerations and develop map with sign positions.

5. Sign Location Plan

Plot specific sign locations on a scaled map and verify approvals from regulatory authorities with oversight in the public realm. Sign location plans are typically provided in a graphic or geo-referenced mapping program to convey specific location and orientation. Each sign shall have a key to uniquely identify the sign.

6. Sign Removal Plan

Places that are installing signs where older sign programs exist should consider developing a plan to remove the old signs and reduce clutter.

7. Determine Costs and Budgets for Implementation

After destinations, routes and a local sign placement plan have been determined, local jurisdictions should then determine the budget needed for local implementation. and verify budget with fabricator, graphic artist or general contractor for construction alignment with other associated projects. Opportunities for regional cost savings and potential regional funding sources are discussed in the following section on regional coordination.

For cost planning purposes, cost estimates for both fabrication and installation were gathered from three different vendors and are shown in the following table. By using a modular, “kit-of-parts” design, the wayfinding signs presented in this report can be updated, maintained and repaired at a relatively low cost. Additional cost savings may be achieved by ordering higher quantities of signs and potentially having multiple jurisdictions order sign panels and other materials collectively.

<table>
<thead>
<tr>
<th>SIGN TYPE PRODUCT</th>
<th>UNITS</th>
<th>WALTON SIGNS</th>
<th>JONES SIGNS</th>
<th>STAR SIGNS</th>
</tr>
</thead>
<tbody>
<tr>
<td>PM - Time to coordinate</td>
<td>1</td>
<td>$1,400</td>
<td>$1,500</td>
<td>Included</td>
</tr>
<tr>
<td>PM - Permit Acquisition (City fees NOT included)</td>
<td>1</td>
<td>$1,400</td>
<td>$1,400</td>
<td>$2,000</td>
</tr>
<tr>
<td>Design - Production Drawings</td>
<td>1</td>
<td>$1,100</td>
<td>$1,100</td>
<td>Included</td>
</tr>
<tr>
<td>Survey - Surveying and Mapping</td>
<td>1</td>
<td>$1,450</td>
<td>$1,450</td>
<td>Included</td>
</tr>
<tr>
<td>Shipping - Trucking</td>
<td>1</td>
<td>$1,000</td>
<td>$1,500</td>
<td>$1,400</td>
</tr>
<tr>
<td>TOTAL (does not include taxes and city permit fees)</td>
<td></td>
<td>$491,100</td>
<td>$490,012.00</td>
<td>$472,000</td>
</tr>
</tbody>
</table>
8. Message Schedule
Determine messaging for signs based upon the best practices of wayfinding and regional priorities described in this Guidebook including progressive disclosure, predictability and accessibility. Sign to destinations in a planned and consistent manner following guidance regarding nomenclature, abbreviations, etc. coordinated through the recommended regional wayfinding committee. Message schedules are typically provided in spreadsheet format with alignment to the sign location plan key to clearly convey the message for each sign, type, side and orientation.

9. Graphics
Develop detailed art and maps for the specific sign location. Some signs require custom artwork and maps. This artwork shall be done by a professional graphic designer to convey legibility and accuracy of information for legibility.

10. Engineering/Site Analysis
Signs shall be engineered to verify structural need, construction needs for foundations, longevity and durability.

11. Fabrication
Fabrication of signs should be done by an experienced architectural sign fabricator with experience in constructing, engineering and installation of similar sign programs.

12. Construction Administration
A member of the design or client team with experience in architectural signage shall review the fabrication process including review of shop/engineering drawings to confirm design intent. Verify color and material samples. Confirm messaging final layouts and observe construction and installation.

13. Maintenance
Client shall develop maintenance plan and budget to ensure signs remain in suitable condition and are inspected annually for defects, vandalism and damage.

In addition to the steps that individual jurisdictions should take toward implementing the Kansas City Regional Wayfinding System, a number of steps need to occur at the regional level to ensure ongoing coordination.

1. Develop Memorandums of Understanding for Implementation.
Using Operation Greenlight and other examples of regional cooperation, Memorandums of Understanding between MARC and member jurisdictions should be sought to ensure the activities below are well-coordinated.

2. Coordinate Implementation and Promotion of the Wayfinding System through an Existing or New MARC Committee.
The existing Wayfinding Stakeholder Committee created for Connecting Our Region should become a subcommittee of an existing MARC Committee or institutionalized as a new committee that meets quarterly with the purpose of general implementation coordination and promotion of the Kansas City Regional Wayfinding System. Potential items that would benefit from coordination include:
- Identifying key regional destinations for signing, destination hierarchies, naming conventions, and maps.
- Forming purchasing partnerships to leverage economies of scale when utilizing outside vendors for sign fabrication and installation.
- Forming partnerships to apply jointly for grants from regional funding sources and private foundations.

3. Identify and Pursue Additional Funding Sources Where Needed.
There are many ways to fund the implementation of the wayfinding system. In addition to local funding sources for individual jurisdictions signage, the committee described above should seek ways to fund this project as a region or through partnerships of adjacent jurisdictions. The section below provides a number of different funding sources for which wayfinding activities are eligible. By working together and proposing this as a system-wide approach to health and wellness, larger national organizations and foundations are more likely to fund this as a block grant program. Once this project is financially anchored, approach local funders, foundations and business to backfill any funding gaps.
4. Coordinate Steps to Integrate the Wayfinding System into Other Information Channels.

As mentioned throughout this report, it will be important to have a consistent look and feel between the signs of the Wayfinding System and other information channels. The printed Bicycle Map that MARC coordinates development of would be a great place to start implementing a cohesive look and feel to regional wayfinding information. Integration technology such as web and mobile tools will also require regional coordination.

5.3 - Potential Funding Sources: Wayfinding Signage Funding Grants and Partnerships

From Federal grants, to local and match grants this project could be funded in part by applying to the following grant making organizations. The participating entities may also create partnerships with local private organizations, businesses, and schools to help fund signs.

**HUD**
U.S. Department of Housing and Urban Development’s Community Development Block Grant program, from funds that are eligible to be used for non-CDBG

*Website:* https://www.hud.gov/program_offices/comm_planning/communitydevelopment/programs


**Transportation**
Transportation Alternatives Set-Aside https://www.marc.org/Transportation/Funding/FHWA/Transportation-Enhancements-Transportation-Alterna

**Health and Wellness**
BlueKC - (would need to apply via a 501c3) https://www.bluekc.com/consumer/blue-kc/charitable-giving.html

Aetna - (apply via RFP via 501c3) https://www.aetna-foundation.org/

RWJ (upcoming) (would need to apply via a 501c3) https://www.rwjf.org/en/how-we-work/grants-explorers/funding-opportunities.html

Health Forward - (would need to apply via a 501c3) https://healthforward.org/grantees-and-applicants/what-we-fund/foundation-defined-grants/healthy-communities/

William G. Pomeroy Foundation - (would need to apply via a 501c3) https://www.wgpfoundation.org/apply-for-grant/

REI - (would need to apply via a 501c3) https://www.rei.com/blog/stewardship/rewilding-our-cities

**National Forest Foundation**
https://www.nationalforests.org/grant-programs/map

Private donations can also bolster the funding. Many of the local family foundations organizations below could be approached to bundle funding for signage.

The Bank of America Charitable Foundation, Inc.
Hall Family Foundation
The Francis Family Foundation
The H & R Block Foundation
State Street Foundation, Inc.
Hallmark Corporate Foundation
U.S. Bank Foundation
William T. Kemper Foundation
Oppensteine Brothers Foundation
Butler Manufacturing Company Foundation
John W. and Effie E. Speas Memorial Trust
Sprint Foundation
The Shumaker Family Foundation
The McGee Foundation
Illinois Tool Works Foundation
Miller-Mellor Association
Thomas S. Watson Family Foundation
R. A. Long Foundation
The Breidenthal-Snyder Foundation