

1200 Main Street Suite 1000 Kansas City, MO 64105 T: 816.472.1122 E: info@rubinbrown.com www.RubinBrown.com

CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

December 10, 2021

Mr. David Warm Mid-America Regional Council 600 Broadway No. 200 Kansas City, MO 64105

Dear David:

Enclosed are the original and one copy of the 2020 Exempt Organization return, as follows...

2020 Form 990

Form 990 must be made available for public inspection for a period of three years, beginning with the date the return is filed. The available document must be the exact copy of the return and the schedules (including schedule B), as filed with the IRS, except that the names and the addresses of the contributors may be excluded. Any organization that fails to comply with this provision in subject to a penalty of \$20 for each day that inspection is not permitted, not to exceed the lesser of \$10,500 or 5% of gross receipts. Any organization that willfully fails to comply shall be subject to an additional penalty of \$5,000. You are also required to provide copies of the return if you receive such a request. Should you receive a request for inspection or for copies of your return, you may contact us for further details.

Each original should be dated, signed and filed in accordance with the filing instructions. The copy should be retained for your files.

We prepared the return from information you furnished us without verification. Upon examination of the return by tax authorities, requests may be made for underlying data. We therefore recommend that you preserve all records which you may be called upon to produce in connection with such possible examinations.

We sincerely appreciate the opportunity to serve you. Please contact us if you have any questions concerning the tax return.

Sincerely,

Matthew C. Hall, CPA Manager

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

December 31, 2020

Prepared F	or:	
	Mr. David Warm Mid-America Regional Council	
	600 Broadway No. 200 Kansas City, MO 64105	
Prepared B	y:	
	RubinBrown LLP 1200 Main Street, Suite 1000 Kansas City, MO 64105	
Amount Du	e or Refund:	
	Not applicable	
Make Chec	k Payable To:	
	Not applicable	
Mail Tax Re	eturn and Check (if applicable) To:	
	Not applicable	
Doturn Mus	at he Meiled On or Refere	

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

Please sign and return Form 8879 immediately via client portal or email to efile@rubinbrown.com. Alternatively, the form can be faxed to 816.472.1065.

IRS e-file Signature Authorization for an Exempt Organization

r calendar year 2020, or fiscal year beginning	. 2020, and ending	. 20
calcindar year 2020, or ilisear year beginning	, 2020, and criding	, 20

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879EO for the latest information.

Name of exempt organization or person subject to tax

Taxpayer identification number

MID-AMERICA REGIONAL COUNCIL COMMUNITY SERVICES CORPORATION		20-1824	454
		20-1024	434
Name and title of officer or person subject to tax DAVID WARM			
EXECUTIVE DIRECTOR			
Part I Type of Return and Return Information (Whole Dollars Only)			
Check the box for the return for which you are using this Form 8879-EO and enter the appl	icable amount. if anv. fron	n the return. If v	/ou
check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the			
blank, then leave line $1b, 2b, 3b, 4b, 5b, 6b, or 7b,$ whichever is applicable, blank (do not explain the second of the second		ed -0- on the	
return, then enter -0- on the applicable line below. Do not complete more than one line in F	Part I.		
1a Form 990 check here ▶ 🗓 b Total revenue, if any (Form 990, Part VIII, column	n (A), line 12)	1b	2,842,688.
2a Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)			
3a Form 1120-POL check here b Total tax (Form 1120-POL, line 22)			
4a Form 990-PF check here b Tax based on investment income (Form 99			
5a Form 8868 check here b Balance due (Form 8868, line 3c)			
6a Form 990-T check here b Total tax (Form 990-T, Part III, line 4)		6b	
7a Form 4720 check here b Total tax (Form 4720, Part III, line 1)	con Subject to Tay	7b	
Under penalties of perjury, I declare that \boxed{X} I am an officer of the above organization or			
(name of organization)			
of the 2020 electronic return and accompanying schedules and statements, and, to the be-			riave examined a copy
I consent to allow my intermediate service provider, transmitter, or electronic return origina to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the traprocessing the return or refund, and (c) the date of any refund. If applicable, I authorize the Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution software for payment of the federal taxes owed on this return, and the financial institution a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later that (settlement) date. I also authorize the financial institutions involved in the processing of the confidential information necessary to answer inquiries and resolve issues related to the pay identification number (PIN) as my signature for the electronic return and, if applicable, the CPIN: check one box only	nsmission, (b) the reasore U.S. Treasury and its den account indicated in the odebit the entry to this aun 2 business days prior to electronic payment of tayment. I have selected a payment.	n for any delay i signated Finance tax preparation ccount. To revo the payment kes to receive ersonal	n cial า
X authorize RUBINBROWN LLP	t	o enter my PIN	24454
ERO firm name			Enter five numbers, but do not enter all zeros
as my signature on the tax year 2020 electronically filed return. If I have indicated a state agency(ies) regulating charities as part of the IRS Fed/State program, I als PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the organization, I will enter electronically filed return. If I have indicated within this return that a copy of the regulating charities as part of the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program, I will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State program will enter my PIN on the IRS Fed/State pr	so authorize the aforemen my PIN as my signature eturn is being filed with a	on the tax year state agency(ie	enter my
Signature of officer or person subject to tax Part III Certification and Authentication		Date >	
ERO's EFIN/PIN. Enter your six-digit electronic filing identification			_
number (EFIN) followed by your five-digit self-selected PIN.	43380463105 Do not enter all zeros		
I certify that the above numeric entry is my PIN, which is my signature on the 2020 electror that I am submitting this return in accordance with the requirements of Pub. 4163 , Modern IRS e-file Providers for Business Returns.	nically filed return indicate		
ERO's signature ► RUBINBROWN LLP	Date >		
ERO Must Retain This Form - See	Instructions		
Do Not Submit This Form to the IRS Unless		io	

023051 11-03-20

Form **8879-EO** (2020)

LHA For Paperwork Reduction Act Notice, see instructions.

EXTENDED TO NOVEMBER 15, 2021

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2020 calendar year, or tax year beginning

OMB No. 1545-0047

B c	heck if	C Name of organization		D Employer identific	cation number	
	Addres	MID-AMERICA REGIONAL COUNCIL COMMUNITY				
	change Name	SERVICES CORPORATION		20 10244	- A	
F	change Initial			20-18244		
	Jreturn ∃Final	Number and street (or P.O. box if mail is not delivered to street address) Room/s	suite	E Telephone number		
	return/ termin- ated	600 BROADWAY 200		816-474-4		
	ated Amend	1	ŀ	G Gross receipts \$	2,842,688.	
	∫return ∃Applica	RANSAS CITI, MO 04105		H(a) Is this a group re		
	⊥tion pendin	F Name and address of principal officer: DAVID WARM SAME AS C ABOVE		for subordinates		
			527	H(b) Are all subordinates in		
		empt status: X 501(c)(3) 501(c)() (insert no.) 4947(a)(1) or e: ► N/A	527		list. See instructions	
		,	Voor o	H(c) Group exemption	State of legal domicile: MO	
	rt I	Summary	TEAL C	oriorination. 2004 iv	1 State of legal doffliche, 110	
		Briefly describe the organization's mission or most significant activities: MARC CSC	' AT	OMINISTERS		
ce		COLLABORATIVE PROGRAMS THAT BENEFIT KANSAS C			NITIES.	
Governance		Check this box if the organization discontinued its operations or disposed of n				
veri		Number of voting members of the governing body (Part VI, line 1a)		ا ۾ ا	18	
Ĝ		Number of independent voting members of the governing body (Part VI, line 1b)			18	
		Total number of individuals employed in calendar year 2020 (Part V, line 1a)			0	
iţi		Total number of volunteers (estimate if necessary)			0	
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			0.	
Ă		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.	
			T	Prior Year	Current Year	
	8	Contributions and grants (Part VIII, line 1h)		2,978,695.	2,842,645.	
nue		Program service revenue (Part VIII, line 2g)		0.	0.	
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		72.	43.	
Ä		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.	
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,978,767.	2,842,688.	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		2,978,695.	2,842,645.	
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.		
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.	
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.	
e be	b	Total fundraising expenses (Part IX, column (D), line 25)				
Û		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		72.	43.	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		2,978,767.	2,842,688.	
	19	Revenue less expenses. Subtract line 18 from line 12		0.	0.	
Net Assets or Fund Balances			Beg	inning of Current Year	End of Year	
sets	20	Total assets (Part X, line 16)		577,810.	1,121,659.	
ot As	21	Total liabilities (Part X, line 26)		577,810.	1,121,659.	
		Net assets or fund balances. Subtract line 21 from line 20		0.	0.	
	rt II	Signature Block				
		Ities of perjury, I declare that I have examined this return, including accompanying schedules and sta			knowledge and belief, it is	
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which prep	oarer r	nas any knowledge.		
۵.		Signature of officer		I Date		
Sigr		DAVID WARM, EXECUTIVE DIRECTOR		Duto		
Her	9	Type or print name and title				
			ΤD	ate Check	PTIN	
Paid	-	Print/Type preparer's name MATTHEW C. HALL Preparer's signature		if L		
Prep	- 1	Firm's name RUBINBROWN LLP		self-employe	43-0765316	
	- 1	Firm's address 1200 MAIN STREET, SUITE 1000		FIIIII S EIN	01000TO	
Use Only Firm's address 1200 MAIN STREET, SUITE 1000 RANSAS CITY, MO 64105 Phone no. 816-472-						
Mari	the IE	IS discuss this return with the preparer shown above? See instructions		Filotile flo. O I	X Yes No	
iviay	uic II	io discuss this return with the preparer shown above? See instructions			165 110	

	1990 (2020) SERVICES CORPORATION 20-1824434 Page 2
Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: MARC CSC ADMINISTERS COLLABORATIVE PROGRAMS THAT BENEFIT KANSAS CITY
	AREA COMMUNITIES. THIS INCLUDES PROGRAMS SUPPORTING EARLY LEARNING
	INITIATIVES, POVERTY STUDIES, WORKFORCE DEVELOPMENT, HEALTHCARE AND
	OTHER REGIONAL INITIATIVES.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$1, 123, 324 • including grants of \$1, 123, 324 •) (Revenue \$)
	THE REGIONAL HEALTH CARE INITIATIVE WORKS WITH COMMUNITY ORGANIZATIONS
	INCLUDING SAFETY NET CLINICS TO INCREASE ACCESS TO HEALTH CARE FOR THE
	UNINSURED AND MEDICALLY UNDERSERVED. MARC CSC SUPPORTS PUBLIC HEALTH &
	COMMUNITY ORGANIZATIONS TO RESPOND TO AND RECOVER FROM COVID-19, BY
	ENABLING SHARING OF PATIENT INFORMATION, PARTICULARLY AROUND REFERRALS
	AND COORDINATION OF CARE. MARC CSC WORKS WITH AREA ORGANIZATIONS TO
	PROMOTE ENROLLMENT BY RESIDENTS IN THE FEDERAL HEALTH INSURANCE
	MARKETPLACE. MARC CSC IS SUPPORTING WORK TO EXPAND THE USE OF COMMUNITY
	HEALTH WORKERS IN THE REGION BY WORKING WITH STATE AGENCIES AND OTHER
	ORGANIZATIONS ACROSS THE TWO-STATE AREA TO IMPROVE PATIENT OUTCOMES.
	MARC CSC HAS EXPANDED ITS SERVICES TO VULNERABLE OLDER ADULTS AND
	NON-ELDERLY DISABLED DURING COVID-19 INCLUDING ADDING CAPACITY FOR MORE
4b	(Code:) (Expenses \$490,392. including grants of \$490,392.) (Revenue \$) DOLIDIE IID FOOD BILCYS TS A LISDA FILIDED BROCKAM TO HELD SNAD BESTDIENTS
	DOUBLE UP FOOD BUCKS IS A USDA-FUNDED PROGRAM TO HELP SNAP RECIPIENTS LOWER THE COST OF FRESH PRODUCE, ALLOWING THEM TO EAT HEALTHIER FOODS.
	THE PROGRAM PARTNERS INCLUDE CULTIVATE KC, DOUGLAS COUNTY, KANSAS, FAIR
	FOOD NETWORK, UNIVERSITY OF KANSAS MEDICAL CENTER, KANSAS STATE
	RESEARCH EXT. SERVICE, UNIV OF MO EXT SVC & WEST CENT. MARC CSC AND THE
	PROGRAM PARTNERS WORK WITH FARMERS MARKETS AND GROCERY STORES TO OFFER
	DOUBLE VALUE FOR SNAP DOLLARS SPENT ON LOCAL FRESH PRODUCE. A NUMBER OF
	PRIVATE FOUNDATIONS AND PUBLIC AGENCIES ARE PROVIDING MATCHING DOLLARS
	TO ALLOW THE PROGRAM TO SERVE SNAP RECIPIENTS IN THE GREATER KANSAS
	CITY AREA, THE STATE OF KANSAS AND CENTRAL MISSOURI.
	·
4c	(Code:) (Expenses \$419,191. including grants of \$419,191.) (Revenue \$)
	MARC CSC IS PROVIDING FINANCIAL SUPPORT SERVICES TO A NEW ORGANIZATION,
	THE KANSAS CITY HEALTH COLLABORATIVE. THE KANSAS CITY HEALTH
	COLLABORATIVE HAS BEEN FORMED BY PUBLIC AND PRIVATE PARTNERS TO WORK
	TOGETHER TO CONDUCT RESEARCH AND SUPPORT PROJECTS THAT IMPROVE HEALTH
	OUTCOMES FOR THE REGION'S VULNERABLE POPULATIONS, INCLUDING THOSE WITH
	LIMITED OR NO HEALTH INSURANCE AND THOSE WITH CHRONIC CONDITIONS.
44	Other program services (Describe on Schedule O.)
-t u	(Expenses \$ 809,738 • including grants of \$ 809,738 •) (Revenue \$)
 4е	Total program service expenses 2,842,645.
	Form 990 (2020)

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Page 3

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
′		7		x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			_V
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			,,
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	- 1.12		
10	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		
10		46		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	ا جد ا		v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			_v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			\ . ,
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	

MID-AMERICA REGIONAL COUNCIL COMMUNITY

		1824454	P	age 4
Pai	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			l
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III			X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	í		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		37	
	Schedule J	I	X	_
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	ie		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			₩
	Schedule K. If "No," go to line 25a			X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?			
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		-
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	05-		X
L	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		X
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% control	l		
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	I		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	I		Х
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M			Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			-
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization		37	
	If "Yes," complete Schedule R, Part V, line 2	36_	X	├
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	1	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v	
Pai	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
· a	Check if Schoolule O contains a reappage or note to any line in this Part V			
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	V	NJ-
4.	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	0	Yes	No
1 d	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			

	Office in Schedule O contains a response of note to any line in this rait v						ı
					Yes	No	
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	0				I
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0				
С	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming						
	(gambling) winnings to prize winners?			1c			

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	o d d i (continued)				Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		1		100	110				
	filed for the calendar year ending with or within the year covered by this return	2a	0							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?	•	2b						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)								
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За		X				
b	b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O									
	At any time during the calendar year, did the organization have an interest in, or a signature or other a		ity over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial account	ccour	nt)?	4a		_X_				
b	If "Yes," enter the name of the foreign country									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Foreign Bank and Financial Actions for Finan	coun	ts (FBAR).							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		<u> X</u>				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		X				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orga	nization solicit							
	any contributions that were not tax deductible as charitable contributions?			6a		_X_				
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts							
_	were not tax deductible?			6b						
7	Organizations that may receive deductible contributions under section 170(c).			_		v				
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and serv	vices p	provided to the payor?	7a		_X_				
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b						
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it wa to file Form 8282?	s requ	uireu	7c		х				
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	1	10						
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		t?	7e		Х				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f		X				
g	If the organization received a contribution of qualified intellectual property, did the organization file For			7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion fil	e a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by th	е							
	sponsoring organization have excess business holdings at any time during the year?			8						
9	Sponsoring organizations maintaining donor advised funds.									
а				9a						
				9b						
10	Section 501(c)(7) organizations. Enter:		I							
	Initiation fees and capital contributions included on Part VIII, line 12	10a		4						
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		-						
11	Section 501(c)(12) organizations. Enter:		I							
a	Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against	11a		1						
D	amounts due or received from them.)	11b								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		•							
а	Is the organization licensed to issue qualified health plans in more than one state?			13a						
	Note: See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the	1	1							
	organization is licensed to issue qualified health plans	13b		-						
	Enter the amount of reserves on hand	13c								
				14a		<u> </u>				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule			14b	\vdash					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner			1		v				
	excess parachute payment(s) during the year?			15		X				
16	If "Yes," see instructions and file Form 4720, Schedule N.	inco	mo?	46		Х				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment If "Yes," complete Form 4720, Schedule O.	HICOL	IIC:	16		21				
	ii 100, Complete I offit 7/20, Correduie C.			Forn	990	(2020)				

Form 990 (2020)

SERVICES CORPORATION

20-1824454

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 18 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 18 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Х b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Х Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records CAROL GONZALES - 816-474-4240

Form **990** (2020)

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600 BROADWAY SUITE 200, KANSAS CITY,

Page 8

week (list arm) week (list arm) week (list arm) week very ve	(A) Name and title	(B) (C) Average hours per hours per week (do not check more than one box, unless person is both an officer and a director/trustee)						n an	(D) Reportable compensation	(E) Reportable compensation	1	(F) stimate	
DIRECTOR		(list any hours for related organizations below							the organization	organizations	fr org an	pensa om th anizat d relat	ation ne tion ted
(29) DOUG SMITH 0.30		0.30	7						0	0			
DIRECTOR		0.30	Λ				\vdash		0.	0.	+		<u> </u>
120 DOUG SMITH		0.00	х						0.	0.			0.
ADD RECTOR	(20) DOUG SMITH	0.30								-			
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DIRBCTOR		0.30	x						0.	0.			0.
CARL GERLACH D.30 X D. 0. 0. 0. 0.		0.30											
DIRECTOR X	DIRECTOR		Х						0.	0.			0.
Cash Strong Cash Strong Cash Ca		0.30								_			
DIRECTOR 10.30		0.30	X						0.	0.			0.
DIRECTOR DIRECTOR D. O. O. O.		0.30	x						0.	0.			0.
DIRECTOR X		0.30											
to Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Ves No	DIRECTOR		х						0.	0.			0.
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Ves No	1b Subtotal							>				7,6	98.
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Ves No	c Total from continuation sheets to Part VI	, Section A						ightharpoons		•			
compensation from the organization Solid the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. A) (B) (C) Name and business address NONE Description of services Compensation Compensation Compe								<u> </u>		· · · · · · · · · · · · · · · · · · ·	23	7,6	<u>98.</u>
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \$100,000 of compensation \$100,000 of compen		ot limited to th	ose	liste	d ab	ove	e) wh	o re	eceived more than \$100,	000 of reportable			٥
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ■ O	compensation from the organization											Ves	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address NONE Description of services 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization from	3 Did the organization list any former officer,	director, trust	ee, k	кеу е	empl	loye	e, or	hig	hest compensated emp	loyee on			
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	line 1a? If "Yes," complete Schedule J for si	uch individual									3		X
Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0													
rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) (C) (C) (C) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D											4	Х	
Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C											_		- V
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (B) (C) Compensation Compensation Compensation Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization.		plete Schedule	e <i>J f</i>	or st	ıch <u>ı</u>	oers	on				5		
the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation Compensation Compensation Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation \(\bigsimes\)		mpensated inc	lene	nder	nt co	ontra	acto	rs th	nat received more than \$	S100,000 of compens	ation fro	om	
Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 0	, , ,	•	•							, ,			
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0											(0	C)	
\$100,000 of compensation from the organization 0	Name and business	address	N	ONE	3				Description of s	services	Compe	nsatio	n
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0								\dashv					
\$100,000 of compensation from the organization 0													
The second of th	1	ŭ	ot lir	nited	d to		_	ted	above) who received me	ore than			
	\$100,000 of compensation from the organiz	zation					J				Form	990	(2020)

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SERVICES CORPORATION

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Fai	IL V	1111				5			
			Check if Schedule O contains a respon	ise or	note to any lin	e in this Part VIII (A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenuè excluded
							function revenue	business revenue	from tax under sections 512 - 514
					E / / 12 E				Sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1		Federated campaigns 1a		54,435.				
			Membership dues 1b						
			Fundraising events 1c						
			Related organizations 1d		10 014				
			Government grants (contributions) 1e	5	10,914.				
		f	All other contributions, gifts, grants, and						
				2,2	<u>77,296.</u>				
dit		_	Noncash contributions included in lines 1a-1f 1g \$						
<u>റ്റ് ह</u>		h	Total. Add lines 1a-1f			2,842,645.			
				E	Business Code				
e G	2	а		_					
Program Service Revenue		b		_					
Se		С		_					
am		d							
ogr B		е							
Pr		f	All other program service revenue						
	3		Investment income (including dividends, int						
			other similar amounts)			43.			43.
	4		Income from investment of tax-exempt bon						
	5		Royalties	· 					
			(i) Real		(ii) Personal				
	6	а	Gross rents 6a						
			Less: rental expenses 6b						
			Rental income or (loss) 6c						
			Gross amount from sales of (i) Securitie		(ii) Other				
	•	u	assets other than inventory 7a		(-,				
		h	Less: cost or other basis						
Φ		D	and sales expenses 7b						
Revenue		_	Coin or (loss)						
eve		C	Gain or (loss) 7c						
e. R			Net gain or (loss)	·····	<u></u>				
Othe	8	а	Gross income from fundraising events (not						
0			including \$ of						
			contributions reported on line 1c). See						
		_		8a					
				8b					
			Net income or (loss) from fundraising event	:s					
	9	а	Gross income from gaming activities. See						
		_	* *************************************	9a					
				9b					
			Net income or (loss) from gaming activities	····)				
	10	а	Gross sales of inventory, less returns						
				10a					
		b	Less: cost of goods sold	10b					
		С	Net income or (loss) from sales of inventory	/)				
S				E	Business Code				
o o	11	а		_					
ane		b		_					
eve		С		_ L					
Miscellaneous Revenue		d	All other revenue	L					
			Total. Add lines 11a-11d						
	12		Total revenue. See instructions			2,842,688.	0.	0.	43.
032009	9 12-	23-							Form 990 (2020)

Part IX | Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).										
Check if Schedule O contains a response or note to any line in this Part IX											
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
1	Grants and other assistance to domestic organizations										
	and domestic governments. See Part IV, line 21	2,842,645.	2,842,645.								
2	Grants and other assistance to domestic										
	individuals. See Part IV, line 22										
3	Grants and other assistance to foreign										
	organizations, foreign governments, and foreign										
	individuals. See Part IV, lines 15 and 16										
4	Benefits paid to or for members										
5	Compensation of current officers, directors,										
	trustees, and key employees										
6	Compensation not included above to disqualified										
	persons (as defined under section 4958(f)(1)) and										
	persons described in section 4958(c)(3)(B)										
7	Other salaries and wages										
8	Pension plan accruals and contributions (include										
	section 401(k) and 403(b) employer contributions)										
9	Other employee benefits										
10	Payroll taxes										
11	Fees for services (nonemployees):										
а	Management										
b	Legal										
С	Accounting										
d	Lobbying										
е	Professional fundraising services. See Part IV, line 17										
f	Investment management fees										
g	Other. (If line 11g amount exceeds 10% of line 25,										
	column (A) amount, list line 11g expenses on Sch O.)										
12	Advertising and promotion										
13	Office expenses	43.		43.							
14	Information technology										
15	Royalties										
16	Occupancy										
17	Travel										
18	Payments of travel or entertainment expenses										
	for any federal, state, or local public officials										
19	Conferences, conventions, and meetings										
20	Interest										
21	Payments to affiliates										
22	Depreciation, depletion, and amortization										
23	Insurance										
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)										
а											
b											
С											
d											
	All other expenses	0.040.600	0 040 645	4.0	•						
<u>25</u>	Total functional expenses. Add lines 1 through 24e	2,842,688.	2,842,645.	43.	0.						
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.										
	Check here if following SOP 98-2 (ASC 958-720)										

Form 990 (2020)

Part X | Balance Sheet

<u>Par</u>	tΧ	Balance Sheet				
		Check if Schedule O contains a response or	note to any line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		14,647.	1	14,726
	2	Savings and temporary cash investments			2	
	3			563,163.	3	1,106,933
	4	Accounts receivable, net		4		
	5	Loans and other receivables from any curren				
		trustee, key employee, creator or founder, su	bstantial contributor, or 35%			
		controlled entity or family member of any of t	hese persons		5	
	6	Loans and other receivables from other disqu	ualified persons (as defined			
		under section 4958(f)(1)), and persons descri	bed in section 4958(c)(3)(B)		6	
ß	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
ĕ	9	Duran side and a second all forms of all and a			9	
	10a	Land, buildings, and equipment: cost or other	er			
		basis. Complete Part VI of Schedule D	10a			
	b	Less: accumulated depreciation	10b		10c	
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, lir			12	
	13	Investments - program-related. See Part IV, li	ne 11		13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must e	equal line 33)	577,810.	16	1,121,659
	17	Accounts payable and accrued expenses			17	
	18	Grants payable			18	
	19	Deferred revenue		577,810.	19	1,121,659
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Comple			21	
es	22	Loans and other payables to any current or for				
Liabilities		trustee, key employee, creator or founder, su				
iab I		controlled entity or family member of any of t			22	
-	23	Secured mortgages and notes payable to un			23	
	24	Unsecured notes and loans payable to unrela			24	
	25	Other liabilities (including federal income tax,	. ,			
		parties, and other liabilities not included on li	nes 17-24). Complete Part X			
				F77 010	25	1 101 (50
	26	Total liabilities. Add lines 17 through 25		577,810.	26	1,121,659
s		Organizations that follow FASB ASC 958, o	check here			
ဥ		and complete lines 27, 28, 32, and 33.			07	
alaı	27	Net assets without donor restrictions			27	
Ö	28	Net assets with donor restrictions			28	
Š		Organizations that do not follow FASB ASC	C 958, check here			
or F		and complete lines 29 through 33.		0		0
ts.	29	Capital stock or trust principal, or current fun		0.	29	0
SSE	30	Paid-in or capital surplus, or land, building, o		0.	30	0
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated			31	0
ž	32	Total net assets or fund balances		577,810.	32	1 121 650
	33	Total liabilities and net assets/fund balances		3//,010.	33	1,121,659 Form 990 (202

Form **990** (2020)

Form **990** (2020)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			
			_			
1	Total revenue (must equal Part VIII, column (A), line 12)	1			2,6	
2	Total expenses (must equal Part IX, column (A), line 25)	2	<u>2,</u>	84	2,6	88.
3	Revenue less expenses. Subtract line 2 from line 1	3				0.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4				0.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10				0.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				1
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O).			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Auc	dit			
	Act and OMB Circular A-133?		L	За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	iit 「			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b	Х	

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

MID-AMERICA REGIONAL COUNCIL COMMUNITY

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

SERVICES CORPORATION 20-1824454 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. J Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) MID-AMERICA 43-0976432 6 2,842,645 REGIONAL COUNCIL X

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Total

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 032021 01-25-21 Schedule A (Form 990 or 990-EZ) 2020

2,842,645

0.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

ction A. Public Support						
·	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
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•						
·						
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ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
·						
dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
Net income from unrelated business						
activities, whether or not the						
business is regularly carried on						
Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
•	· ·		•			
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			1 (6)		T 4 4 T	0.4
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	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. Add lines 7 through 10 Gross receipts from related activities, First 5 years. If the Form 990 is for the organization, check this box and stop ction C. Computation of Public support percentage from 2019 as 3 1/3% support test - 2020. If the organization, check this box and stop ction C. Computation of Public and stop here. The organization qualifies and stop here. The organization qualifies and stop here. The organization qualifies and stop here. The organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructives, the form some part and stop here. The organization qualifies as a publicly support percentage from 2019 Schedule A, Part 133 1/3% support test - 2020. If the organization did not stop here. The organization qualifies as a publicly support facts-and-circumstances test - 2020. If the organization did not and stop here. The organization meets the facts-and-circumstances test. The organization meets the facts-and-circumstances tes	dar year (or fiscal year beginning in)	dairts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.') Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit to the organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Described by a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Described by the support of fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources. Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax organization, check this box and stop here Etion C. Computation of Public Support Percentage Public support percentage from 2019 Schedule A, Part II, line 14 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line stop here. The organization qualifies as a publicly supported organization 10% -facts-and-circumstances test - 2020. If the organization did not check a box on lin and if the organization meets the facts-and-circumstances test, check this box and stop here the facts-and-circumstances test 2020. If the organization qualifies as a publicly supported organization more, and if the organization meets the facts-and-circumstances te	Giffs, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization of the organization is benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or public) supported organization included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtraction is from line 4. Strion B. Total Support ndar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section organization, check this box and stop here. Public support percentage from 2019 Schedule A, Part II, line 14. 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% and stop here. The organization meets the facts-and-circumstances test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or norganization meets the facts-and-circumstances test - 2020. If the organization qualifies as a publicly supported organization in 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, 07 more, and if the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization in 10%-facts-and-circumstances test - 2019. If the organiza	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levide for the organization without charge paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge provention of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subheat line 5 from line 4. **Eton B. Total Support** Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). Gross necepits from related activities, etc. (see instructions) First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. The organization qualifies as a publicly supported organization. 33 1/3% support test - 2020. If the organization idi not check the box on line 13, 16a, or 16b, and line 14 is 10% and 16th eroganization meets the facts and circumstances test, check this box and stop here. The organization qualifies as a publicly supported organization. 33 1/3% support test - 2020. If the organization idi not check the box on line 13, 16a, or 16b, and line 14 is 10% and 16th eroganization meets the facts and circumstances test, check this box and stop here. The organization qualifies as a publicly supported organization. 33 1/3% support test - 2020. If the organization idi not check a box on line 13, 16a, or 16b, and line 14 is 10% and 16th eroganization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization and if the organization meets the facts and circumstances test, check this

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per- formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						<u> </u>
6 Total. Add lines 1 through 5				<u> </u>		
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons b Amounts included on lines 2 and 3 received					+	
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6	(a) 2010	(6) 2017	(6) 2018	(u) 2019	(e) 2020	(i) Total
10a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b,						
whether or not the business is regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital assets (Explain in Part VI.)				<u> </u>		<u> </u>
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organizati	ion,
check this box and stop here	•		,	•	. , . ,	·
Section C. Computation of Public	c Support Per	centage				
15 Public support percentage for 2020 (li	ne 8, column (f), d	livided by line 13, o	column (f))		15	%
16 Public support percentage from 2019					16	%
Section D. Computation of Inves	tment Income	e Percentage				
17 Investment income percentage for 20	20 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
18 Investment income percentage from 2					18	%
19a 33 1/3% support tests - 2020. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	17 is not
more than 33 1/3%, check this box an						
b 33 1/3% support tests - 2019. If the						
line 18 is not more than 33 1/3%, chec	ck this box and st	t op here. The orga	ınization qualifies a	as a publicly suppo	orted organization	
20 Private foundation If the organization	n did not check a	hoy on line 1/ 10	a or 10h check th	nie hov and sec inc	etructions	

032023 01-25-21

Schedule A (Form 990 or 990-EZ) 2020

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1	Х	
•	21	
2		Х
_		
За		Х
3b		
3c		
4a		X
4.		
4b		
4c		
-10		
5a		X
5b		
5c		
		v
6		X
7		Х
,		71
8		Х
9a		Х
9b		X
9с		X
		7.7
10a		X
401		
10b 1990 or 99	0 EZ	2020

	t IV Supporting Organizations (continued)			ago o
	11 5 5 (dominada)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		100	110
	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
u	11c below, the governing body of a supported organization?	11a		х
h	A family member of a person described in line 11a above?	11b		X
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	115		
·	detail in Part VI.	11c		х
Sec	tion B. Type I Supporting Organizations	110		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		103	140
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
-	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1	Х	
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b	İ	l

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu		•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	d Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

	rt V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	ued)	7 1024454 Page 1
Sec	ion D - Distributions	. , , , , , , , , , , , , , , , , , , ,	Continu		Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3	
4	Amounts paid to acquire exempt-use assets	., .		4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	, , , , , , , , , , , , , , , , , , ,		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
	,	(i)	(ii)		(iii)
Sec	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2020	ns	Distributable Amount for 2020
_1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
c	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
n	EROSSO HOITI EUTO				

Schedule A (Form 990 or 990-EZ) 2020

MID-AMERICA REGIONAL COUNCIL COMMUNITY

Schedule A	(Form 990 or 990-EZ) 2020 SERVICES CORPORATION	20-1824454 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17 Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lin line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; P Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any add (See instructions.)	'a or 17b; Part III, line 12; les 1 and 2; Part IV, Section C, art V, Section B, line 1e; Part V,
	(Gee Instructions.)	

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

2020

OMB No. 1545-0047

Name of the organization

MID-AMERICA REGIONAL COUNCIL COMMUNITY SERVICES CORPORATION

Employer identification number

20-1824454

Organization type (check one):					
Filers of:	Section:				
Form 990 or 9	990-EZ X 501(c)(3) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) taxable private foundation				
Check if your	organization is covered by the General Rule or a Special Rule .				
	section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
General Rule					
	an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or erty) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special Rules	3				
sect any	an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under ons 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; Form 990-EZ, line 1. Complete Parts I and II.				
cont litera	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.				
year is ch purp	an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ecked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., ose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively ous, charitable, etc., contributions totaling \$5,000 or more during the year				
	organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to				

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	HEALTH FORWARD FOUNDATION OF GREATER KANSAS CITY 2300 MAIN STREET, SUITE 304 KANSAS CITY, MO 64108	\$\$01,726.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	MARION & HENRY BLOCH FAMILY FOUNDATION ONE H&R BLOCK WAY KANSAS CITY, MO 64105	\$ 295,355.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	HALL FAMILY FOUNDATION 2480 PERSHING ROAD KANSAS CITY, MO 64108	\$216,528.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	UNITED HEALTHCARE PO BOX 1459 MINNEAPOLIS, MN 55440-1459	\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	UNIFIED GOVERNMENT OF WYANDOTTE COUNTY 701 N 7TH STH KANSAS CITY, KS 66101	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	NATIONAL INSTITUTE OF FOOD AND AGRICULTURE/USDA 1400 INDEPENDENCE AVE SW	\$\$ <u>170,381.</u>	Person X Payroll Noncash (Complete Part II for
	WASHINGTON, DC 20250-0003		noncash contributions.)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	ECONOMIC DEVELOPMENT ADMINISTRATION 1244 SPEER BOULEVARD, SUITE 431 DENVER, CO 80202-4005	\$166,066.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	BLUE CROSS AND BLUE SHIELD KANSAS CITY 2301 MAIN STREET KANSAS CITY, MO 64108	\$ <u>122,833.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	UNIVERSITY OF KANSAS HOSPITAL 4000 CAMBRIDGE ST. KANSAS CITY, KS 66160	\$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	CHILDREN'S MERCY HOSPITALS 2401 GILLHAM ROAD KANSAS CITY, MO 64108	\$68,220.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11_	GKCCF DURKEE FUND 1055 BROADWAY BLVD STE 130 KANSAS CITY, MO 64105	\$ 60,938.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	REACH FOUNDATION 8131 METCALF AVE STE 200 OVERLAND PARK, KS 66204-3846	\$56,003.	Person X Payroll

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	CERNER CORPORATION 2800 ROCK CREEK PKWY NORTH KANSAS CITY, MO 64117	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
	Name, address, and ZIP + 4 GREATER KANSAS CITY COMMUNITY FOUNDATION 1055 BROADWAY BLVD STE 130 KANSAS CITY, MO 64105-1595	\$ 46,126.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15	UNITED WAY OF GREATER KANSAS CITY 801 W 47TH ST STE 500 KANSAS CITY, MO 64112-1239	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	GKCCF BRACE FUND 1055 BROADWAY BLVD STE 130 KANSAS CITY, MO 64105	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17	NORTH KANSAS CITY HOSPITAL 2800 CLAY EDWARDS DR NORTH KANSAS CITY, MO 64116	\$36,600.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	AETNA 9401 INDIAN CREEK PKWY, SUITE 1300 OVERLAND PARK, KS 66210	\$	Person X Payroll

Employer identification number

Parti	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>19</u>	SPRINT 6100 SPRINT PKWY OVERLAND PARK, KS 66211	\$18,750.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	NATIONAL COLLEGE ACCESS NETWORK 1001 CONNECTICUT AVENUE, NW SUITE 300 WASHINGTON, DC 20036	\$10,475.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21_	GRADUATE! NETWORK 1635 MARKET STREET, SUITE 1600 PHILADELPHIA, PA 19103	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22	IBEW LOCAL UNION 124 301 E TERRACE KANSAS CITY, MO 64114	\$8,250.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23	EWING MARION KAUFFMAN FOUNDATION 4801 ROCKHILL ROAD KANSAS CITY, MO 64110	\$7,812.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24_	TRIPP UMBACH 801 W 53RD TERRACE KANSAS CITY, MO 64112	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
MID-AMERICA REGIONAL COUNCIL COMMUNITY
SERVICES CORPORATION

Employer identification number
20-1824454

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Date received Description of noncash property given (See instructions.) Part I (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I

Name of organization MID-AMERICA REGIONAL COUNCIL COMMUNITY Employer identification number

	CES CORPORATION			20-1824454
Part III	Exclusively religious, charitable, etc., contribut from any one contributor. Complete columns (a) through (e) and the following line a	entry For organizations	
	completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	charitable, etc., contributions of \$1,000 of space is needed	or less for the year. (Enter this	info. once.) \$
(a) No. from	·			_
from Part I	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
			 	
		(e) Transfer of g	 jift	
		.,		
	Transferee's name, address, a	nd ZIP + 4	Relationship of	of transferor to transferee
				_
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
Part I	(4) - 4	(-, 3	(-,	
		(e) Transfer of g	jift	
	Transferee's name, address, a	nd 7 IP ± 4	Relationship	of transferor to transferee
	Transferee 3 name, address, a	III T T	Tieldilonalip (of transferor to transferee
(a) No.				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
		(e) Transfer of g	jift	
		.,		
	Transferee's name, address, a	nd ZIP + 4	Relationship of	of transferor to transferee
	-			_
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
Part I	.,	.,,		
		(e) Transfer of g	jift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of	of transferor to transferee

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information. MID-AMERICA REGIONAL COUNCIL COMMUNITY

Open to Public

OMB No. 1545-0047

Inspection

Employer identification number

Schedule I (Form 990) 2020

SERVICES	CORPORATIO	ON					20-1824454
Part I General Information on Grants a	nd Assistance						
1 Does the organization maintain records criteria used to award the grants or assis	stance?						on X Yes No
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistance to	=				anization answered "\	es" on Form 990, Part	IV, line 21, for any
recipient that received more than			1		(f) Method of	T	T
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
MID-AMERICA REGIONAL COUNCIL							TO PROVIDE COLLABORATIVE
600 BROADWAY, SUITE 200							PROGRAMS THAT BENEFIT KC
KANSAS CITY, MO 64105	43-0976432		2,842,645.	0.			AREA COMMUNITIES
2 Enter total number of section 501(c)(3) a	nd government org	anizations listed in th	e line 1 table				▶ 1.
3 Enter total number of other organization							

032101 11-02-20

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MID-AMERICA REGIONAL COUNCIL COMMUNITY SERVICES CORPORATION

Schedule I (Form 990) 2020

20-1824454

Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the informat	ion required in Part I, lin	e 2; Part III, columr	n (b); and any other ad	Iditional information.	
ART I, LINE 2:					
RANTS ARE PAID TO MID-AMERICA	REGIONAL COU	NCIL (MAR	C) WHICH IS	THE	
UPPORTED ORGANIZATION. THE MA	RC STAFF MAN	AGE BOTH	MARC AND TH	E	
RGANIZATION (CSC) AND REVIEW A					
HE MONTHLY EXPENDITURES ARE TH					
XPENDITURES IN THE CSC BOOKS.		111,12 1112000	11222 113 011		

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

► Go to www.irs.gov/Form990 for instructions and the latest information.

MID-AMERICA REGIONAL COUNCIL COMMUNITY

SERVICES CORPORATION

 $Employer\ identification\ number \\ 20-1824454$

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		_X_
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		<u>X</u>
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		<u>X</u>
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		<u>X</u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u>X</u>
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) DAVID WARM	(i)	0.	0.	0.	0.	0.	0.	0.
EXECUTIVE DIRECTOR	(ii)	209,899.	0.	31,038.	20,772.	2,976.	264,685.	0.
(2) MARLENE NAGEL	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR OF COMMUNITY DEVELOPMENT	(ii)	171,499.	5,000.	2,682.	16,951.	6,895.	203,027.	0.
(3) FRANK LENK	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR OF RESEARCH SERVICES	(ii)	151,790.	0.	2,006.	16,013.	25,037.	194,846.	0.
(4) CAROL GONZALES	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR OF FINANCE AND ADMINISTRATI	(ii)	146,052.	0.	1,170.	15,621.	27,899.	190,742.	0.
(5) RON ACHELPOHL	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR OF TRANSPORTATION & ENVIRON	(ii)	155,764.	0.	1,170.	15,606.	16,929.	189,469.	0.
(6) JOVANNA ROHS	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR OF EARLY LEARNING	(ii)	148,462.	0.	617.	15,165.	20,990.	185,234.	0.
(7) JAMES STOWE	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR OF AGING & ADULT SERVICES	(ii)	145,091.	0.	558.	14,921.	21,923.	182,493.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
SCHEDULE J, PART 1, LINE 3
EXECUTIVE DIRECTOR COMPENSATION REVIEW - THE EXECUTIVE DIRECTOR IS
EVALUATED ANNUALLY BY THE MARC OFFICERS COMMITTEE, WHICH INCLUDES THE
CURRENT OFFICERS (3) AND THE PAST BOARD CHAIRS (CURRENTLY 3) THAT
REMAIN ON THE MARC BOARD OF DIRECTORS. THE COMMITTEE REVIEWS THE
EXECUTIVE DIRECTOR'S PERFORMANCE AND USES THE RESULTS OF LOCAL AND
NATIONAL SURVEYS OF SIMILAR POSITIONS ALONG WITH MARC'S PAY PLAN, WHICH
IS DEVELOPED BY AN OUTSIDE CONSULTANT. THERE IS A WRITTEN EMPLOYMENT
CONTRACT FOR THE EXECUTIVE DIRECTOR'S POSITION. CHANGES IN COMPENSATION
ARE APPROVED BY THE OFFICERS COMMITTEE AND DOCUMENTED IN A MEMORANDUM,
WHICH IS SIGNED BY THE BOARD CHAIR.

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MID-AMERICA REGIONAL COUNCIL COMMUNITY SERVICES CORPORATION

Employer identification number 20-1824454

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: HOME DELIVERED MEALS AND INTEGRATED CARE SERVICES TO CONNECT PATIENTS TO SUPPORT SERVICES TO ENABLE THEIR RECOVERY AND WELL-BEING IN INDEPENDENT LIVING SETTINGS. FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES OTHER PROGRAMS INCLUDE: EARLY LEARNING, EDA ECONOMIC DEVELOPMENT CENSUS, MANAGED SERVICES NETWORK, KC 4 ALL AGES, WORKFORCE DEVELOPMENT AND HOMELESSNESS. EXPENSES \$809,738. INCLUDING GRANTS OF \$809,738. REVENUE \$0. FORM 990, PART VI, SECTION B, LINE 11B: FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM AND A DRAFT IS PROVIDED TO THE BOARD MEMBERS AND REVIEWED AT A BOARD MEETING. THE FINAL VERSION OF THE RETURN IS FILED ONCE APPROVED BY THE BOARD. FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY IS REVIEWED EACH YEAR AT THE BOARD MEETING, AND AS A PART OF NEW BOARD MEMBER ORIENTATION. WHENEVER THERE IS AN ABSTENTION DUE TO A CONFLICT OF INTEREST, THE BOARD MEMBER STATES IT IN THE MEETING AND IT IS REFLECTED IN THE MINUTES. FORM 990, PART VI, SECTION B, LINE 15: SALARY SURVEYS ARE CONDUCTED EACH YEAR FOR COMPARABILITY DATA FOR

COMPENSATION.

THE EXECUTIVE BOARD DELIBERATES AND AWARDS ANY COMPENSATION

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization	SERVICES CORPORATION	20-1824454
CHANGES WHICH	ARE EXPLAINED FURTHER IN SCHEDULE J.	
FORM 990, PART	VI, SECTION C, LINE 19:	
THE GOVERNING	DOCUMENTS ARE POSTED ON THE MID-AMERICA REGI	ONAL COUNCIL
(MARC) STAFF'S	INTRANET AND ARE PROVIDED TO ANY INDIVIDUAL	OR ORGANIZATION
THAT REQUESTS	COPIES. THE ANNUAL FINANCIAL STATEMENTS ARE	INCLUDED IN THE
AUDITED FINANC	IAL REPORT OF MARC AS A MAJOR GOVERNMENTAL F	UND AND THE AUDIT
REPORT IS AVAI	LABLE ON THE MARC INTERNET WEBSITE AND THUS	AVAILABLE TO
ANYONE SEARCHI	NG ON THE INTERNET.	
FORM 990, PART	VII, SECTION A, LINE 1A	
REPORTABLE COM	PENSATION INCLUDES: PAID WAGES (NORMALLY 26	PAYCHECKS);
LESS VARIOUS P	RE-TAX DEDUCTIONS; PLUS THE VALUE OF VARIOU	S CASH AND
NON-CASH BENEF	ITS.	
FORM 990, PART	XII, LINE 3B:	
MID-AMERICA RE	GIONAL COUNCIL COMMUNITY SERVICES CORPORATIO	N IS A MAJOR
GOVERNMENTAL F	UND OF MID-AMERICA REGIONAL COUNCIL. THE FE	DERAL AWARDS
EXPENDED WERE	INCLUDED IN THE TITLE 2 USCFR PART 200 UNIFO	RM
ADMINISTRATIVE	REQUIREMENTS, COST PRINCIPLES, AND AUDIT RE	QUIREMENTS
FOR FEDERAL AW	ARDS UNIFORM GUIDANCE AUDIT OF MID-AMERICA R	EGIONAL
COUNCIL.		

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Open to Public Inspection ► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization

MID-AMERICA REGIONAL COUNCIL COMMUNITY SERVICES CORPORATION

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 20-1824454

OMB No. 1545-0047

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	or Total incol	me End-of-year	r assets Direct	(f) controlling entity	9
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organization	answered "Yes" on Form 990), Part IV, line 34, b	ecause it had one	or more related tax-exe	empt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
MID-AMERICA REGIONAL COUNCIL - 43-0976432				501(c)(3))		Yes	No
600 BROADWAY, SUITE 200	_						
KANSAS CITY, MO 64105-1659	PLANNING AGENCY	MISSOURI	GOVERNMENT		N/A		Х
	- -						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year assets	Disproportionate allocations?		Code V-UBI	General	Percentage ownership
of related organization		(state or foreign		excluded from tax under	income				amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
	1										
	1										
	1										
	1										
	1										
	1										
	1										
	1										
		l .					l				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		enary:	
		country)		,				Yes	No	
-										
-										
-										

1a

X

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)				<u> </u>	ь 2	<u> </u>	
					c	X	
d Loans or loan guarantees to or for related organization(s)					d	X	
e Loans or loan guarantees by related organization(s)					е	X	
f Dividends from related organization(s)					lf	X	
g Sale of assets to related organization(s)							
h Purchase of assets from related organization(s)				<u>1</u>	h	X	
i Exchange of assets with related organization(s)				<u> </u>	1i	X	
j Lease of facilities, equipment, or other assets to related organization(s)				<u> </u>	1j	X	
k Lease of facilities, equipment, or other assets from related organization(s)						X	
I Performance of services or membership or fundraising solicitations for related organization(s)							
m Performance of services or membership or fundraising solicitations by related organization(s)							
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
Sharing of paid employees with related organization(s)							
						X	
p Reimbursement paid to related organization(s) for expenses							
q Reimbursement paid by related organization(s) for expenses				<u> </u>	q	X	
						Х	
r Other transfer of cash or property to related organization(s)							
· · · · · · · · · · · · · · · · · · ·					s	X	
2 If the answer to any of the above is "Yes," see the instructions for information on v	vho must complete th	is line, including covered rela	tionships and transaction threshold	ds.			
(a) Name of related organization	(b) (c)						
Name of related organization	Transaction type (a-s)	Amount involved	Method of determining a	amount involve	ed		
	1,750 (4.0)						
(1) MID-AMERICA REGIONAL COUNCIL	В	2,842,645.Fi	M7.7				
(I) MID AMBRICA REGIONAL COUNCIL	 	2,042,043.11	4 V				
(2)							
(4)							
(3)							
(O)							
(4)							
1.9							
(5)							
(6)	<u> </u>						
032163 10-28-20		•	:	Schedule R (F	orm 9	90) 2020	
	27			•		-	

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Al or Percentage ging ownership
									000) 0000

Schedule R (Form 990) 2020

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Name of exempt organization or other filer, see instructions. Type or MID-AMERICA REGIONAL COUNCIL COMMUNITY print 20-1824454 SERVICES CORPORATION File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 600 BROADWAY, NO. 200 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. KANSAS CITY, MO 64105 Enter the Return Code for the return that this application is for (file a separate application for each return) Return Application Application Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 10 Form 990-PF 04 Form 5227 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 CAROL GONZALES The books are in the care of ► 600 BROADWAY SUITE 200 - KANSAS CITY, MO 64105 Telephone No. ► 816-474-4240 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2021, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2020 or tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

Form 8868 (Rev. 1-2020)

instructions

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment