



Board of Directors MEETING NOTICE

Mid-America Regional Council • 600 Broadway, Suite 200 • Kansas City, Missouri 64105 • 816/474-4240

October 25, 2022

Board Member Meeting: 12:00 p.m.

In-person attendees in MARC's Board Room with a remote option via Zoom

- Members of the public who wish to participate in this meeting: please email McKenzie Neds at mned@marc.org by 9:00 a.m. on Tuesday, October 25, 2022 for instructions to join the teleconference.

AGENDA

1. Brief Self-Introductions
2. QUALITY EARLY LEARNING
 - a. REPORT/DISCUSSION: Review Raising WYCO Initiative
3. EFFECTIVE LOCAL GOVERNMENT
 - a. REPORT/DISCUSSION: Overview of Suburban Homelessness Action Plan for Eastern Jackson County, Missouri
4. COMPETITIVE ECONOMY
 - a. REPORT: Kansas City Regional Economic Forecast for 2023
5. BRIEF REPORTS:
 - a. VOTE: Approve 2023 State Legislative Agendas
 - b. VOTE: Approve 2022 Missouri unfunded transportation needs list
 - c. REPORT: Overview of Regional Homeland Security Coordinating Committee Leadership and Operational Model Analysis
 - d. REPORT: Community Meetings with the Missouri Office of Broadband Development to develop digital access plan
6. Executive Director's Report

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

7. VOTE: Approve Consent Agenda
 - a. Approve Minutes of the September 27, 2022 Board Meeting
 - b. Approve the FY2023 Memorandum of Understanding with the MARC Solid Waste Management District
 - c. Authorize an application to the Kansas Highway Patrol for Kansas State Homeland Security funding to support emergency services programs
 - d. Authorize renewal of a contract with Rita Parker for cooperative purchasing coordination services for the Kansas City Regional Purchasing Cooperative
 - e. Authorize an amendment to the City of Independence's Community Center Services agreement to accommodate the purchase and installation of a new commercial dishwasher



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- f. Authorize submission of a home-delivered meal infrastructure spending plan to Missouri Department of Health and Senior Services
- g. Authorize a network provider agreement amendment with Blue Cross and Blue Shield of Kansas City's Medicare Advantage plan to provide social health services
- h. Authorize three Request for Proposals to the Missouri Department of Elementary and Secondary Education Office of Early Childhood to administer Childcare Collaborative Networks
- i. Approve Contract Extensions for Head Start and Early Head Start Support Services
- j. Authorize purchase of Creative Curriculum from Teaching Strategies for MARC Head Start Programs
- k. Authorize a contract extension with TransCore ITS Inc. for the Operation Green Light regional traffic signal system software development and support
- l. Approve Amendment #5 to *Connected KC 2050* long-range regional transportation plan
- m. Approve 2022 4th Quarter Amendment to the 2022 - 26 Transportation Improvement Program
- n. Approve Amendment #1 to the 2022 Unified Planning Work Program for transportation

8. Other Business

9. Adjournment

MARC Board of Directors — Members and Alternates

Name	Jurisdiction	Title
Allen, Perry**	MoDOT	Asst. District Engineer
Bacon, John	City of Olathe	Mayor
Baird, Bill	City of Lee's Summit	Mayor
Boehm, Mike	City of Lenexa	Mayor
Boley, Damien	City of Smithville	Mayor
Bunch, Eric	City of Kansas City	Councilmember
Burnett, Scott	Jackson County	Legislator
Culbertson, Jeff	Leavenworth County	Commissioner
Dickey, David	City of Mission Hills	Mayor
Eilert, Ed	Johnson County	Commission Chairman
Ellington, Brandon	City of Kansas City	Councilmember
Fast, Becky	Johnson County	Commissioner
Fields, Vernon	City of Basehor	Councilmember
Garner, Tyrone	Unified Government of WyCo/KCK	Mayor/CEO
Grummert, Holly	City of Overland Park	Councilmember
Hall, Heather	City of Kansas City	Councilmember
Hanzlick, Janeé	Johnson County	Commissioner
Harrington, Jeff	City of Bonner Springs	Mayor
Heley, Logan	City of Overland Park	Councilmember
Hobart, Dan	City of Independence	Councilmember
Hurlbert, Victor	Clay County	Auditor
Huston, Bob	Cass County	Presiding Commissioner
Jarrold, Dick**	KCATA	Vice President
Johnson, Harold	Unified Government of WyCo/KCK	Commissioner
Johnson, Ryan	Cass County	Commissioner
Kane, Mike	Unified Government of WyCo/KCK	Commissioner
King, Bob	Ray County	Presiding Commissioner
Koehn, Leroy**	KDOT	District Engineer
Lucas, Quinton	City of Kansas City	Mayor
Lopez, Beto	City of Lee's Summit	Mayor Pro Tem
Makinen, Robbie**	KCATA	President/CEO
Markley, Angela	Unified Government of WyCo/KCK	Commissioner
McDonough, Mike	City of Raytown	Mayor
McKiernan, Brian*	Unified Government of WyCo/KCK	Commissioner
Mikkelson, Eric	City of Prairie Village	Mayor
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Pogue, Randy	City of Kearney	Mayor
Roberts, Rob	Miami County	Commission Chairman
Ross, Carson	City of Blue Springs	Mayor
Rowland, Rory	City of Independence	Mayor
Schieber, Ron	Platte County	Presiding Commissioner
Silvester, David**	MoDOT	District Engineer
Skoog, Curt	City of Overland Park	Mayor
Smith, Doug	Leavenworth County	Commission Chairman
Turnbow, Kristofer	City of Raymore	Mayor
Vogt, Marge	City of Olathe	Councilmember
Walker, Rick	City of De Soto	Mayor
White, Frank	Jackson County	County Executive
Wood, Dagmar	Platte County	Commissioner
Vaughan, Tyler	Miami County	Commissioner

*Public Transit Representatives (Voting) **Public Transit Advisory Representatives (Non-Voting)

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 1

ISSUE:

Introductions and Board Sharing Time

BACKGROUND:

Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 2a
Quality Early Learning

ISSUE:

REPORT/DISCUSSION: Review Raising WYCO Initiative

BACKGROUND:

Access to quality, affordable childcare is an area of concern for families and employers alike. In an effort to increase access to quality childcare in Wyandotte County, Raising WYCO brings to together a group of early education, community, and business leaders committed to engaging a broad coalition of community stakeholders to identify feasible and sustainable solutions for improving childcare access.

Raising WYCO is working to:

1. Prioritize childcare access issues in community decision-making.
2. Elevate the experiences of families and childcare providers in the community.
3. Reduce existing barriers for childcare providers to expand or create childcare slots.
4. Actively explore community level strategies to improve childcare workforce recruitment, retention, and compensation.
5. Actively explore community, state, and federal strategies and mechanisms for increasing childcare investments.

Greg Kindle, President of the Wyandotte Economic Development Council, will share insights about the Raising WYCO initiative and why the Wyandotte Economic Development Council is engaged in the childcare discussion.

More information about the initiative can be found here: <https://www.raisingwyco.org/>.

ITEMS FOR DISCUSSION:

- What are you hearing from employers when it comes to childcare needs of their employees?
- Are you seeing any innovative solutions in your communities that are addressing increased access to affordable quality childcare? How can MARC best support childcare conversations in your community?

BUDGET CONSIDERATIONS:

None.

RELATED JURISDICTIONS:

This item impacts the entire MARC region.

EXHIBITS:

See attached flyer.

RECOMMENDATION:

None, information only.

STAFF CONTACT:

Jovanna Rohs



Raising WYCO

Child care is the foundation of our community.

Raising WYCO is collaborative group committed to engaging our community to find sustainable solutions for improving child care access.

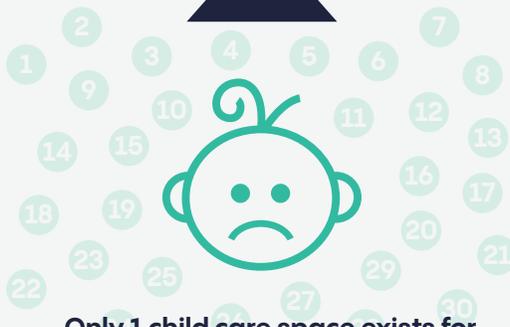
From children to businesses, everyone benefits when Wyandotte County families have **affordable and accessible quality child care** options. Quality child care strengthens business today while building the thriving workforce – and community – we need for raising the next generations.



THREE critical gaps

62%

of WYCO children ages birth to 5 live in households where both parents are working.



Only 1 child care space exists for up to 20 infants and toddlers in Wyandotte County.

A WYCO family spends up to 25% of their income on child care, often costing more than housing.



\$13,846 per year



\$10,608 per year

*Based off of median income rates and median rent housing costs.



Employers

Employee absenteeism? Recruitment and retention? Productivity?

These are all impacted by gaps in quality child care. Visit RaisingWYCO.org to learn how you can help support improved child care access for your employees.

Learn more at RaisingWYCO.org

This project was made possible by grant number 90TP0078-01-00. Its contents are solely the responsibility of the authors and do not necessarily represent the official view of the United States Department of Health and Human Services, Administration for Children and Families.

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 3a
Effective Local Government

ISSUE:

REPORT/DISCUSSION: Overview of Suburban Homelessness Action Plan for Eastern Jackson County, Missouri

BACKGROUND:

The Eastern Jackson County Shared Services Initiative core team identified homelessness as a common issue that could benefit from collaborative problem-solving across multiple jurisdictions. In August, MARC engaged Vireo (Triveece Penelton, AICP) to develop an action plan for shared solutions. The process involved interviews with city officials and community organizations who have administrative and/or on-the-ground experience working with homeless residents. Preliminary ideas were presented at a stakeholder workshop and the Managers Roundtable.

The report identifies near-term strategies to be pursued before the end of the year that are geared toward prevention and information-sharing, to include:

- Utilizing integrated services models to keep people housed
- Working with utility providers to keep households from losing services
- Conducting “landlord lunches” with a focus on trauma-informed landlord education
- Continuing to engage partners

Long-term solutions were also identified, to include hiring a paid homeless coordinator position as a shared service across multiple communities; building transitional and emergency housing; and landlord supports. Additional information will be presented at the board meeting for discussion.

ISSUES FOR DISCUSSION:

This is an interim report to share progress on the collaborative work in Eastern Jackson County. Discussions will continue to determine if there is willingness among the partners to work collaboratively to implement any recommendations from the report. Input is requested from the MARC Board of Directors on the following:

1. What are you working on in your communities to address homelessness that we need to understand for regional coordination?
2. What recommendations from the report generate the most synergy to coordinate?
3. In August, Kansas City, Missouri released Zero KC: A Plan for Ending Homelessness in Kansas City. What are the areas of alignment for broader regional coordination?

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Eastern Jackson County Shared Services Initiative core team is scheduled to review the report at its meeting on Friday, October 21, 2022.

RELATED JURISDICTIONS:

AGENDA REPORT

MARC Board of Directors

This project involved the communities of Blue Springs, Grandview, Independence, Lee's Summit and Raytown in Eastern Jackson County, MO. The discussion may reveal opportunities for broader regional coordination.

EXHIBITS:

Eastern Jackson County Suburban Homelessness Action Plan will be shared when the final version is available.

[KC Zero: A Plan for Ending Homelessness in Kansas City](#)

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Lauren Palmer

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 4a
Competitive Economy

ISSUE:

REPORT: Kansas City Regional Economic Forecast for 2023

BACKGROUND:

MARC periodically prepares an economic forecast for use by regional decision-makers in anticipating changes to the Kansas City economy. This work is partly sponsored by the Civic Council of Greater Kansas City, which this year purchased services from Moody's Analytics to provide monthly U.S. economic forecasts. National forecasts are required by MARC's regional economic model (REMI), in order to generate a metropolitan area forecast. The REMI model is also used to generate long-range forecasts for MARC's Metropolitan Transportation Plan, as well as to conduct occasional economic impact studies of major region-serving investments.

MARC presented this forecast to the Overland Park Chamber of Commerce on October 18. MARC's next public presentation of an economic forecast is scheduled for December 8th as part of the Greater Kansas City Chamber's Annual Economic Forecast Breakfast.

BUDGET CONSIDERATIONS:

None.

RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

EXHIBITS:

The forecast presentation will be made available after the board meeting.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Frank Lenk

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 5a
Effective Local Government

ISSUE:

VOTE: Approve 2023 State Legislative Agendas

BACKGROUND:

Each year for many years, the MARC Board has adopted a state policy agenda. The adopted policy has allowed the organization the ability to address specific legislation or proposed rules that might affect the Kansas City region. MARC does not lobby directly for specific bills in the legislatures, but often works with community partners to share information with state officials to help inform decision-making.

For 2023, the policy agenda has been reformatted to align with MARC's budget and work plan goals, and positions are stated more generally to provide general guidance. These areas include:

- Efficient Transportation and Quality Places
- Healthy Environment
- Thriving Older Adults and Communities
- Safe and Secure Communities
- Quality Early Learning
- Competitive Economy
- Effective Local Government

BUDGET CONSIDERATIONS:

None.

RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

RECOMMENDATION:

Adopt the 2023 State Legislative Agendas as described above.

STAFF CONTACT:

Marlene Nagel

2023 STATE POLICY AGENDA MID-AMERICA REGIONAL COUNCIL

The Mid-America Regional Council (MARC) 2023 policy agenda offers broad policy statements aligned with the organization's seven program areas: Efficient Transportation and Quality Places; Healthy Environment; Safe and Secure Communities; Thriving Older Adults and Communities; Effective Local Government; Quality Early Learning; and Competitive Economy.

This policy agenda enables MARC to speak out on legislation or state policy proposals that could impact the greater Kansas City area. Many issues are similar for both the states of Missouri and Kansas. Where differences exist, the policy statements are noted for each state.

Efficient Transportation and Quality Places

MARC's role is to advance regional plans for a safe, balanced and equitable transportation system. MARC prepares a Long-Range Transportation Plan every five years to guide the investment of federal, state and local funds. In 2022, MARC worked with state and local governments and transit operators to program the use of over \$100 million in federal funds for transportation projects and plans. Other transportation plans address transportation safety, active transportation and transportation equity. MARC also supports the operations of a regional traffic signal system, Operation Green Light; helped small Missouri communities with a pavement overlay project in 2022; and supports residents with transportation options through RideshareKC.

Funding: Maintain existing funding programs to address the states' growing transportation needs and ensure that the Kansas City region receives appropriate resources as a major economic hub for both states. Recognize that projects previously approved for funding may need additional resources due to rising material and labor costs.

Missouri: Maintain existing resources, including motor fuel taxes and vehicle registration fees, to support highway needs in Missouri. Support expanded funding for multimodal needs, including public transit, ports and freight, and bicycle and pedestrian safety.

Kansas: Preserve and strengthen the Eisenhower Legacy Transportation Program in Kansas to address multi-modal needs.

Energy Efficiency: Encourage adoption of fuel-efficient and zero-emission vehicles to improve air quality and increase climate resilience. Include recommendations from [Connected KC 2050](#) and the [Kansas City Regional Climate Action Plan](#).

Transportation Safety: Support transportation safety legislation and regulations to reduce crashes, injuries and fatalities.

Missouri: Ensure safe driving practices by restricting use of wireless phones and texting for drivers of all ages. Support other safety measures around the primary seat belt law and safety for transit operators.

Kansas: Ensure safe driving practices by restricting the use of wireless phones to hands-free technology; maintain current speed limits on highways rather than increase speeds, and support helmet use for ATV riders under 18 years of age.

New and Emerging Transportation Technologies: Enable safe and effective deployment of autonomous and connected vehicles. Policies and regulations should promote local innovation, maintain the integrity of local transportation systems and be compatible with adjoining states.

HEALTHY ENVIRONMENT

MARC's role is to develop and implement initiatives that help keep the region's air and water clean, reduce the amount of waste sent to landfills, protect and conserve green infrastructure, advance energy efficiency and renewable energy, and catalyze climate resilience.

Energy Conservation and Renewable Energy: Encourage greater investment in energy conservation, renewable energy and energy-efficient technologies. Encourage investments in energy-efficient housing and building energy retrofits through strategies such as green banks, lender education programs and utility partnerships.

Solid Waste and Recycling: Support policies and regulations that enable local governments to address solid waste and recycling in ways that respond to their community's needs.

Missouri: Continue support for solid waste management districts in order to protect local government rights to develop and implement local and regional integrated solid waste management systems and strategies, including maximizing waste disposal and materials diversion facilities and services, which are designed to protect human health and the environment. Avoid legislation to preempt or erode the ability of local governments to address solid waste challenges, such as plastic bag bans, bag fees and other waste management policies, without involvement by local governments in drafting legislation—and when such legislation would create a more effective and beneficial statewide program. Ensure that those who manufacture, design, consume or sell products are also responsible for minimizing the product's environmental impact throughout all stages of the product's life cycle, including end-of-life management (product stewardship).

Water Resource Protection/Climate Adaptation/Hazard Mitigation: Encourage the development of state and local plans and support investments in infrastructure to build climate and economic resilience and ensure that residents and businesses are protected from the risk of loss of life or damage to property due to more extreme weather conditions. Expand green infrastructure, native landscaping, tree plantings and local food production to reduce stormwater runoff and urban heat islands, protect water resources and reduce greenhouse gas emissions.

Air Quality: Support the Kansas City region’s efforts to reduce ozone and fine particulate matter (PM2.5) pollution and maintain its status as a clean air region.

SAFE AND SECURE COMMUNITIES

MARC’s role is to manage the ongoing operation, maintenance and state-of-the-art enhancement of the regional 911 system, and coordination of the region’s interoperable communications system. MARC works with local agencies to strengthen the region’s emergency services, health and medical and homeland security capabilities to prevent, protect, prepare, respond and recover with coordinated plans and high-quality training, exercises, technology and specialized equipment.

911: Support the ability of local communities to work together to maintain local control of the 911 system and 911 taxes for both wireline and wireless communications. The Kansas City metropolitan region has built a high-quality 911 emergency call system, with state-of-the-art equipment, trained call-takers and efficient use of resources to upgrade, maintain and operate the system.

Public Health: Continue to support funding to local public health agencies and avoid limitations to local capabilities to respond to disease or other public health emergencies. Local public health services are critical to healthy residents and communities. While each local public health department offers different programs and support based on the needs of their service area, all public health agencies focus on disease prevention and spread and health education.

Emergency Medical Services (EMS): Support reimbursement payments and program regulations that enable EMS agencies to provide the highest quality pre-emergency care. Consider Medicaid reimbursement for EMS services to more closely match Medicare payments. Support EMS agencies to establish community paramedic programs to improve care to patients in their homes, reduce the need for costly transports and save scarce hospital emergency room resources. EMS agencies in the Kansas City area work closely with one another, both within their home state and across the state line. EMS agencies rely on public and private insurance payments to cover operating costs.

Missouri: Support regulations that enable EMS agencies to ensure quality Trauma and Time Critical Diagnosis programs and support personnel in their stressful work environment. Ensure programs to provide quality pre-hospital emergency care are designed for the Kansas City region's work environment.

988/Opioid Settlement/Mental Health: The national 988 program launched on July 16, 2022, and agencies across the nation, including in Kansas and Missouri, are answering more calls in response to suicide and behavioral health crises. Support the full implementation of the essential elements of an integrated crisis system, including 988 call centers, mobile crisis response teams and crisis stabilization facilities. Focus opioid settlement and federal resources to reduce deaths from opioids and heroin by expanding behavioral health services for children, youth and adults and implementing harm reduction programs.

Medicaid: Health insurance is important to communities to support a healthy population.

Kansas: Authorize the expansion of Medicaid in Kansas.

Homeland Security: Grant local governments maximum flexibility and discretion over implementation of monies and strategies regarding homeland security. First responders at the local level serve as the front-line defense in the prevention and response to terrorism and other security risks.

THRIVING OLDER ADULTS AND COMMUNITIES

MARC's role is to strengthen support systems for the region's most vulnerable residents, including older adults and underserved populations and create communities that support healthy living and active lifestyles. MARC serves as the Area Agency on Aging for the five Missouri counties, receiving Older American Act funds to support services, including home delivered and congregate meals, transportation, in-home services, an information and referral phone line, and minor home modifications. In addition, MARC supports a Community Support Network to assess patients' needs and deliver specific services, such as meals and transportation, to improve their health outcomes. MARC implements nutrition incentive programs to help individuals and families maximize the use of SNAP resources by purchasing fresh produce.

Funding for Older Adult Programs: Provide additional funding and flexibility for regional and local agencies to respond to specific needs within their service areas.

Missouri: The increasing number of older adults, including the number of vulnerable and frail older adults, requires services to remain in the community. The Missouri Senior Services Growth and Development Program requires funding to allow the Area Agencies on Aging to

support the infrastructure and technology needed to scale programs and services to the growing population. A funding cliff is anticipated after federal COVID-19 relief dollars are exhausted.

Maintain Programs for Older Adults: Restore programs important to older adult health and well-being that have been demonstrated to be effective.

Missouri: Restore funding for the state’s RX Program, offering assistance to older adults where their health insurance coverage was inadequate to meet their prescription costs.

Kansas: The state should continue to support the Rural Transportation Program through KDOT, which helps older adults with essential support in securing services.

Food Security: Continue to support enrollment in the federal SNAP and WIC programs to enable low-income families and seniors to afford healthy food.

Missouri: The state should continue strong support of statewide home-delivered meals infrastructure enhancements.

Community Health Workers (CHWs): Support expansion of the use of CHWs, front-line workers who are part of a health care team, by health care organizations to help patients with chronic diseases address social determinants of health and improve health outcomes. Support the reimbursement of CHW services by Medicaid.

EFFECTIVE LOCAL GOVERNMENT

MARC’s role is to provide high-quality training and technical assistance services to local governments and develop collaborative efforts and shared services to help cities and counties work more efficiently and effectively. Emerging issues for cooperation among local government and community leadership are affordable housing and broadband/digital equity.

Local Government Authority and Finances: Address the needs of the Kansas City region by allocating American Rescue Plan (ARP) and other federal COVID-19 relief funds with attention to supporting regional projects and programs that most efficiently administer resources across jurisdictional boundaries. Maintain home rule authority for local governments. As state governments consider the allocation of federal funds, the needs of the Kansas City metro area should be considered. The Kansas City area is an economic hub for both states.

Affordable Housing: Support policy and innovative strategies to achieve safe, stable and attainable housing. Enable local jurisdictions to dedicate public funds to support the development, rehabilitation and preservation of attainable housing. Support the Low-Income Housing Tax Credit (LIHTC) program for the acquisition, rehabilitation and construction of rental

housing for lower-income households. Support policy and innovative strategies that lower the cost of housing through energy efficiency and transportation improvements.

Broadband/Digital Access: Support investments by state broadband offices in the use of federal funds to ensure that the Kansas City region—including urban, suburban and rural areas—has high-quality broadband infrastructure. Support investments by state broadband offices in the use of federal funds to support digital access to low-income households for education, employment, telehealth, civic engagement and social interaction through support for devices, internet connections and digital training.

QUALITY EARLY LEARNING

The greater Kansas City regional early learning system is comprised of interconnected components that converge to help young children thrive. **MARC's role** is to provide leadership and coordination for a robust early learning system centered on strong families, quality programs, qualified workforce and a supportive community context.

Strong Families: Increase access to evidence-based home visitation programs.

Quality Programs: Reduce barriers to childcare subsidy access and increase child care subsidy reimbursement rates.

Qualified Workforce: Support strategies to develop a pipeline of human capital, including recruitment, retention and increased funding to support higher compensation.

Supportive Community Context: Maintain existing funding and work to secure future funding to protect critical investments in early learning programs.

COMPETITIVE ECONOMY

MARC's role is to help lead regional partnerships to enhance the performance of the metropolitan economy and expand inclusive economic opportunity, focusing on workforce development systems, postsecondary educational attainment, and producing data and analysis for economic recovery and resiliency efforts. MARC works closely with KC Rising, a partnership of the Civic Council of Greater Kansas City, Kansas City Area Development Council, the Greater Kansas City Chamber of Commerce and MARC. MARC convenes two regional groups quarterly: the Regional Workforce Intelligence Network (RWIN), composed of workforce and economic development professionals, and GradForce KC, composed of K-12 and post-secondary education and workforce professionals.

Education and Post-Secondary Opportunities: It is important that the states continue to invest in the region’s higher education institutions so that the region produces the talent needed to support economic growth and help residents achieve economic success. State policy should allow qualifying high school students to seek state financial aid for college courses taken prior to high school graduation, and support policy changes that would simplify the current process for certifying teachers to teach these dual credit courses and improve access by removing geographic restrictions. Support measures to assist and incentivize competency-based education, including the Real-World Learning model piloted in the greater Kansas City area; development of career pathways, internships and apprenticeships aligned to local workforce needs; and dedicated funding for career and technical center cooperatives and innovation centers.

Missouri: Support funding and requirements of Access Missouri and Missouri A+ Scholars programs to ensure that low-income students can better afford post-secondary education.

Workforce Development: Continue to provide support for state apprenticeship offices to assist employers in employing and training workers to earn while learning, enabling them to progress toward careers with good-paying jobs. Support state funding for programs that help increase apprenticeships, workplace readiness, adult education and workforce certification programs.

Missouri: Support a statewide adult learner network and scholarship support for adults to pursue credentials from two- and four-year institutions and fill in-demand jobs.

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 5b

Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve 2022 Missouri unfunded transportation needs list

BACKGROUND:

The Missouri Department of Transportation (MoDOT) has communicated to MARC that it seeks to update its *unfunded transportation needs list*. The Total Transportation Policy Committee (TTPC) previously reviewed and approved the Kansas City region unfunded needs list in September of 2021.

The goal of the unfunded needs list is to be able to react quickly with deliverable projects to any identified or secured funding and to provide a list of projects which represent where additional funding could be used. MoDOT District staff have worked with planning partners such as MARC to update and validate the existing project listing previously approved by TTPC.

More information about MoDOT's process to identify and prioritize unfunded needs is available at <https://www.modot.org/unfundedneeds>. The recommended list of unfunded needs for the Kansas City area is attached.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Total Transportation Policy Committee (TTPC) approved this action at the October 18, 2022 meeting.

RELATED JURISDICTIONS:

Various communities in Platte, Clay, Jackson and Cass Counties, including Independence, Kansas City, Platte City, Belton, Lee's Summit, Grain Valley, Oak Grove, and others are impacted by this item.

RECOMMENDATION:

Approve the 2022 Missouri *unfunded needs list* as recommended by the Missouri Surface Transportation Program Priorities Committee as described on the following page.

STAFF CONTACT:

Martin Rivarola

AGENDA REPORT

MARC Board of Directors

Kansas City Region Road & Bridge Unfunded Needs (Missouri)

Tier 1 Regional Priorities						
Project Name	Cost	Score	Prioritization	MoDOT Priority	Note	
I-70 (435-470) - Corridor Improvements	\$139,000,000	101	High	1	Project moved from prior Tier 2 to Tier 1.	

Tier 2 Regional Priorities						
Project Name	Cost	Score	Prioritization	MoDOT Priority	Note	
Safety Improvements Across Bruce R. Watkins	\$110,000,000	120	High	2	MoDOT Recommends moving to TIER 2 from Tier 3. Note change in cost from MTP	
I-29 and I-35 Corridor Improvements	\$158,400,000	104	High	1	Stay in current Tier from 2021	
Rte. D - Pavement Reconstruction from Ambassador Dr. to east of I-435	\$8,800,000	N/A	Rehabilitation	3	Stay in current Tier from 2021	
I-49 - Pavement Reconstruction from Blue Ridge Blvd to 163rd St.	\$83,050,000	N/A	Rehabilitation	4	Stay in current Tier from 2021	

Missouri Unfunded Needs Tier 3 Regional Priorities						
Project Name	Cost	MTP Score	MTP Prioritization	MoDOT Priority	Note	
MO 92 Hwy Improvements - Phase 2	\$20,000,000	20	Low		New from MTP. New to Tier 3.	
I-70 and I-470 Interchange Improvement	\$73,810,000	100	Rehabilitation	1	Previously in Tier 3. Stay in current Tier	
Route AA/Waukomis Drive Complete Streets Reconstruction	\$8,000,000	149	Rehabilitation		New from MTP. New to Tier 3.	
MO 291 (I-435 to Ash) Corridor Improvements	\$40,000,000	77	High	4	New from MTP. New to Tier 3.	
I-435 at Parvin Rd	\$20,130,000	N/A	N/A	7	Project not in MTP. New to Tier 3.	
Interstate 49/ Route 58 Interchange Enhancement Project	\$40,260,000	93	High	5	New from MTP. New to Tier 3.	
US 50 - Pavement Reconstruction from I-470 to Rte. RA	\$46,200,000	N/A	Rehabilitation	6	Project not in MTP. New to Tier 3.	
I-70 Capacity Project (MO 7 to Rt. F)	\$70,991,800	77	High	3	Previously in Tier 3. Stay in current Tier	
5 (I-435 to US 69) Corridor Improvements	\$67,100,000	87	High	2	Previously in Tier 3. Stay in current Tier	

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 5c
Safe and Secure Communities

ISSUE:

REPORT: Overview of Regional Homeland Security Coordinating Committee Leadership and Operational Model Analysis

BACKGROUND:

In May 2022, the MARC Board of Directors received a report and provided input to the Regional Homeland Security Coordinating Committee (RHSCC) organizational review process being conducted by IEM. The intent of the independent review was to identify the optimal inclusive, multi-discipline, multi-jurisdictional and effective organization recognizing the changing threats since the RHSCC's formation in 2002 (cyber, pandemic, domestic violence extremism, complex coordinated terrorist attacks, etc.).

The process engaged over 125 stakeholders in focus groups and one-on-one interviews in addition to best practices research from peer Urban Area Securities Initiative (UASI) groups across the country. The report confirms that the RHSCC is a successful regional model that accommodates strong regional engagement across the many disciplines involved in emergency preparedness and response. The system is predicated on voluntary participation across committee and disciplines. Strengths, areas of improvement and associated recommendations were catalogued in four areas, and key highlights are summarized as follows:

1. **Leadership** - The RHSCC has benefitted from consistent leadership from city/county chief administrative offices in both states. RHSCC should codify term limits for co-chairs and subcommittee chairs and institutionalize a succession plan strategy to grow leadership through subcommittee engagement. RHSCC should implement a 3-year strategic planning process that is synced with grant cycles to set priorities and performance measures to streamline the program workload.
2. **Organizational Structure** - The current structure has worked well to support application and administration of grant funding, and the Health Care Coalition (HCC) is a particularly strong example of regional coordination. The report includes recommendations to transition appropriate standing committees to temporary working groups that meet as needed to accomplish priorities identified in the strategic plan.
3. **Engagement and Participation** - Stakeholders expressed great value for their local jurisdictions from participation in RHSCC. Regular attendees in RHSCC activities and meetings have strong communication across the region. There are opportunities to improve awareness and engagement with city/county leaders and elected officials. The report recommends awareness trainings to acclimate leaders to regional response and their responsibilities during emergencies.
4. **Financial and MARC Staff Support** - Emergency Services local funds are vital to match state and federal grants and provide flexible funding to help maintain minimal staffing and address regional needs that are not covered by grants. Stakeholders appreciate the flexibility of MARC staff to efficiently shift funding based on changing needs, yet there is an awareness of the complexities and requirements of managing multiple grant sources. Implementing a multi-year strategic plan will create an extended

AGENDA REPORT

MARC Board of Directors

outlook and to possibly complete fewer projects in each grant cycle, thereby improving the capacity of a small staff to administer program priorities.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Regional Homeland Security Coordinating Committee (RHSCC) received a report on some of the initial learnings at its meeting on August 31, 2022, prior to final edits by staff and IEM. The RHSCC Policy Subcommittee will review the final report at its next meeting on October 26, 2022, to identify next steps to prioritize and implement recommendations. Elements of the report may be incorporated into homeland security grant applications for Fiscal Year 2023.

RELATED JURISDICTIONS:

The report and the work for the RHSCC benefits the entire nine-county region.

EXHIBITS:

[Regional Homeland Security Coordinating Committee Leadership and Operational Model Analysis - September 30, 2022](#)

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Lauren Palmer
Erin Lynch

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 5d
Competitive Economy

ISSUE:

REPORT: Community Meetings with the Missouri Office of Broadband Development to develop Digital Access Plan

BACKGROUND:

MARC is hosting two meetings with the Missouri Office of Broadband Development on November 2nd and 3rd to hear from residents regarding the need for investment in broadband and digital access services in Cass, Clay, Jackson, Platte, and Ray counties. Both MARC and the state will share information about areas of the Kansas City region that lack adequate broadband infrastructure and some of the needs identified through recent convenings. The agenda will focus on hearing from participants about needs in the five-county region.

Date: Wednesday, November 2, 2022

Time: 12:30 pm to 2:30 pm

Location: Mid-Continent Public Library, Grandview Branch Community Room
12930 Booth Lane, Grandview, MO 64030

Date: Thursday, November 3, 2022

Time: 10 am - 12 noon

Location: Mid-Continent Public Library, Withers Branch Community Room
1665 S. Withers Road, Liberty, MO 64084

While these meetings are focused on Missouri, the regional plan under development by MARC includes Leavenworth, Wyandotte, Johnson and Miami counties in Kansas, and MARC is coordinating closely with the state of Kansas on these aspects of statewide plans and investments. There is more information about the MARC planning work, being coordinated with KC Rising and the Federal Reserve Bank of Kansas City at [Broadband and Digital Equity | MARC](#)

The board is encouraged to communicate these meetings to interested officials, constituents, and community groups.

BUDGET CONSIDERATIONS:

None.

RELATED JURISDICTIONS:

This item impacts Cass, Clay, Jackson, Platte, and Ray counties in Missouri.

EXHIBITS:

Flyer attachment

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Marlene Nagel



Missouri Department of
Economic Development



The **Mid-America Regional Council (MARC)** is hosting two meetings with the **Missouri Office of Broadband Development** on **November 2 and 3** to hear from residents and other stakeholders about the need for investment in broadband and digital access services in **Cass, Clay, Jackson, Platte and Ray counties**.

Date: **Wednesday, November 2, 2022**

Time: **12:30 pm to 2:30 pm**

Location: **Mid-Continent Public Library, Grandview Branch** Community Room, 12930 Booth Lane, Grandview, MO 64030

Date: **Thursday, November 3, 2022**

Time: **10 am – 12 noon**

Location: **Mid-Continent Public Library, Withers Branch**, 1665 S. Withers Road, Liberty, MO 64084

Background

The state of Missouri is expected to receive more than \$500 million through the Infrastructure Investment and Jobs Act (IIJA): the Broadband Equity, Access, and Deployment (BEAD) program and the Digital Equity Act program. BEAD represents an unprecedented investment in broadband infrastructure across the state of Missouri. DEA addresses non-infrastructure barriers to getting online, like the inability to afford internet service or devices or digital skills deficits. The funds from these two programs will be used to implement the state's new **Connecting All Missourians initiative**.

Both topics are on the agenda as state officials travel to hear from Missourians about how this money should be spent. This input will be incorporated into the state's plans for BEAD and DEA funds. "All across the state, communities struggle when they cannot take full advantage of the opportunities offered by the digital economy," said BJ Tanksley, Office of Broadband Development Director. "We understand that these opportunities will look different in different parts of the state. In order to design programs that address the challenges in your area, we need to hear from you."

In addition, MARC, the Civic Council of Greater Kansas City (KC Rising) and the Federal Reserve Bank of Kansas City are working on a regional analysis of broadband infrastructure needs and digital equity services. Information on this work will also be shared. "The Kansas City region is a combination of urban, suburban and rural places, with a diverse population. There are needs for both infrastructure and services is

important to advancing our region's quality of life, economic development and equity," said Marlene Nagel, MARC's Community Development Director.

Representatives from the MO Broadband Office and the University of Missouri will share information on their planning, including measures local communities can take now to prepare themselves for this round of funding opportunities. The state wants to hear from attendees about the situation in their region: the specific challenges faced by residents who struggle to access the internet and the local resources, strategies, and know-how that can be used to overcome them. www.ded2.mo.gov/connecting-all-missourians

The region's planning work is being shared on MARC's website at <https://www.marc.org/economy/broadband-and-digital-equity>

Along with BEAD and DEA funding, the American Rescue Plan (ARPA) brought an additional \$265 million in broadband funding to the state. OBD is currently reviewing applications for projects under this round of funding.

The Office of Broadband Development can be reached at broadband@ded.mo.gov

Mid-America Regional Council can be reached at 816/474-4240 or info@marc.org

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7a

ISSUE:

VOTE: Approve minutes of the September 27, 2022 Board meeting

BACKGROUND:

The minutes of the September 27, 2022 meeting are enclosed.

RECOMMENDATION:

Approve the minutes of the September 27, 2022 meeting.

STAFF CONTACT:

David Warm

Kerry Kudron

MARC

MID-AMERICA REGIONAL COUNCIL

BOARD OF DIRECTORS MEETING SUMMARY September 27, 2022 12:00 p.m.

BOARD MEMBERS PRESENT

Commissioner Harold Johnson, Jr., Unified Government of Wyandotte/Kansas City, Kan. - MARC Board Chair
Commissioner Janeé Hanzlick, Johnson County, Kan. - MARC Board 2nd Vice Chair
Mayor Pro Tem Beto Lopez, Lee's Summit, Mo. - MARC Board Treasurer
Mayor Damien Boley, Smithville, Mo. - MARC Board Secretary
Mayor Curt Skoog, Overland Park, Kan.
Commissioner Jeff Culbertson, Leavenworth County, Kan.
Councilmember Eric Bunch, Kansas City, Mo.
Victor Hurlbert, Auditor, Clay County, Mo.
Councilmember Daniel Hobart, Independence, Mo.
Mayor/CEO Tyrone Garner, Unified Government of Wyandotte/Kansas City, Kan.
Mayor Mike Boehm, City of Lenexa, Kan.
Mayor Kristofer Turnbow, City of Raymore, Mo.
Councilmember Vernon Fields, City of Basehor, Kan.
Commissioner Becky Fast, Johnson County, Kan.
Councilmember Logan Heley, Overland Park, Kan.
Mayor Rick Walker, City of DeSoto, Kan.
Mayor Eric Mikkelsen, Prairie Village, Kan.
Councilmember Brandon Ellington, Kansas City, Mo.

STAFF PRESENT

Executive Director David Warm and other MARC staff

OTHERS

Marshanna Smith, Public Information Officer, Jackson County, Mo.
Dick Jarrold, Vice President, KCATA

INTRODUCTIONS AND BOARD SHARING TIME

Commissioner Harold Johnson, Jr. called the meeting to order at 12:00 p.m. and welcomed attendees. Due to the meeting being held remotely, Commissioner Johnson provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the final vote. Self-introductions were made, and members shared items of interest from their jurisdictions.

EFFECTIVE LOCAL GOVERNMENT

DISCUSSION: Inflation Reduction Act Opportunities and Impacts for the KC Region

Mr. Ron Achelpohl, Director of Transportation and Environment stated that last month, Congress passed the Inflation Reduction Act. The bill includes \$499 billion dollars in new spending and tax reductions and \$738 billion in revenue offsets in terms of health savings, taxes and fees. The funds are divided into three major buckets. Most of the spending is in climate and energy, healthcare, and there are some significant tax policy changes. The Board packet memo includes links to some of the summaries of the act and further detail.

Mr. Achelpohl reviewed the climate and agricultural provisions, a new grant program through the EPA, Greenhouse Gas reduction fundings and activities to reduce emissions. He shared that some tax provisions apply directly to counties for efficiencies related to housing and vehicles. In healthcare, there are a number of provisions that have an impact on local governments related to subsidies, limits on out-of-pocket costs and more.

Mr. Achelpohl shared a series of discussion questions with the Board that are listed in the packet memo to encourage feedback.

Commissioner Becky Fast shared that she and Commissioner Janeé Hanzlick have been working with their county to develop a federal relations group so that they have someone available to them to apply for these funding opportunities and work with legislators and MARC. She stated that although the county has the expertise, they do not have the time to apply for these funds.

Mr. Achelpohl stated that MARC has enlisted some support following the Bi-partisan Infrastructure Law to augment staff capacity and apply for grants on behalf of local governments. Mr. David Warm, Executive Director stated that on occasion, MARC does play a leadership role in helping to bring multiple cities and counties together to cooperatively apply for grant funding. This is usually due to a case where they can compete better at a federal level due to having a broader geographical area. MARC would like to make this available as a resource to cities and counties if a collaboration would benefit them.

Mayor Eric Mikkelson shared that his city does not have any federal grant expertise on staff and asked if MARC was currently helping to identify projects that may help smaller cities, notify them of opportunities, and help with the application process.

Mr. Warm stated that MARC has assisted in this capacity, as well as on collaborative applications that involve multiple local governments. He added that typically if a city or county doesn't have the staff to apply for a grant, they use a grant writing consultant. MARC also serves as advisors, readers and endorsers for many grants. If a local government is pursuing a grant, then MARC can potentially help provide resources and advisement.

Commissioner Jeff Culbertson shared that Leavenworth County has a contract with a federal grant writing company. Similar to Geary County, 35% of their valuation is tax

exempt due to Fort Leavenworth, the prisons, and properties owned by the Catholic Arch Diocese.

Victor Hurlbert from Clay County stated that applying for the funding is a challenge as well as the matching component of the applications. He complimented MARC for what they do to assist local governments, particularly with the matching components.

Commissioner Johnson asked the Board to share if they had a designated staff members for grant writing. He added that Wyandotte County has staff who goes to Washington D.C. and provides information back to the county and the state, but not a grant writer. Mayor Mike Boehm commented about the focus on provisions for counties and states. Councilmember Logan Heley said that Overland Park has a Sustainability Manager on staff for the 2023 budget who helps the city identify federal opportunities and they anticipate a broad scope of funding opportunities to come.

Commissioner Hanzlick stated that they welcomed collaborations with other cities to work together on these funding opportunities. Mayor Boehm said that a better framework is needed for cities before working with counties. Commissioner Fast mentioned other successful collaborative processes in the region. Commissioner Culbertson said that they initially hired a staff grant writer but decided to later move to a contracted grant writing company. Mayor Boehm recommended that MARC convene and then share information to the larger group. Mr. Warm stated that the feedback was helpful, and that MARC would do their best to track opportunities that would be applicable to counties and cities and collaborate groups to apply.

Mayor Turnbow commented on messaging to the public related to the transition from fossil fuel to electricity. He suggested that it may be helpful for MARC to conduct a survey in the region to determine how to expand the grid of charging stations. Currently, the City of Raymore has little access to charging stations, and it would be helpful if MARC could survey and map out the most beneficial locations for future charging stations. Mr. Achelpohl said that MARC is budgeting funds to look at this issue and understand where to deploy future charging stations.

DISCUSSION: Briefing on the 2023 State Policy Agenda

Ms. Marlene Nagel, Director of Community Development shared that every year, the MARC Board adopts a state policy agenda that enables MARC to speak on legislative and regulatory issues. MARC doesn't employ a lobbyist and doesn't typically speak at the state capitals but do try to educate when needed. The agenda organizes what MARC will focus on within the eight programmatic areas. Last year, many policy positions for Kansas and Missouri overlapped. A draft of the 2023 agenda has been provided within the board packet. Ms. Nagel stated that feedback was encouraged today and that a revised version will be presented at the October MARC Board meeting.

Ms. Nagel reviewed MARC's Budget and Work Plan goals which include: Efficient Transportation and Quality Places, Healthy Environment, Thriving Older Adults and Communities, Safe and Secure Communities, Quality Early Learning, Competitive Economy, and Effective Local Government.

Ms. Nagel said that within Efficient Transportation, there is a focus on support for

maintaining and funding transportation needs in the greater Kansas City area. Transportation safety continues to be an area of concern and the policy statement encourages legislation that supports transportation safety measures. There has been a focus on new and emerging technologies and making sure that if one state enacts any new regulations, that they are not different across the state line.

Ms. Nagel stated that the Healthy Environment work encourages investments in renewables and energy conservation. There is support for solid waste management and enabling local governments to make decisions on solid waste management practices. Healthy Environment policies also include the Climate Action Plan, water resource protections, strategies around Green Infrastructure, native landscaping and using resources to achieve objectives. Our region has had Clean Air status for a number of years, and we will support efforts to maintain that status.

Thriving Older Adults and Communities includes supporting funding for older adults as the number increases in our communities. A number of programs that serve older adults have been authorized but not funded. This policy area includes food security and home-delivered meal programs.

Ms. Nagle stated that Quality Early Learning includes four policy areas around strong families, home visits, reducing barriers to childcare for low-income working parents, strategies to increase the early learning workforce due to tremendous demand and supporting early learning programs.

Safe and Secure Communities includes the support of local resources for programs including 911 and public health. The MARCER Committee looks closely at legislation and regulations. They are looking at ways to better fund EMS services and expand their role in the community. The new 988 emergency line and the opioid settlement resources provide some new funding for addressing substance abuse and mental health service needs. This policy area also includes continued implementation of expanded Medicaid in Missouri, as well as encouraging the state of Kansas to expand the program. Homeland Security includes encouraging local governments to utilize federal funds in ways that best meet their needs.

Ms. Nagel said that Effective Local Government includes policies around Home Rule for local governments and not further limiting local control. Two other issues are increasing work around affordable housing and broadband infrastructure/ digital access.

Competitive Economy includes promoting programs that help high school students pursue career paths and gain readiness skills for the workforce. Workforce development focuses on increasing support for apprenticeships and addressing issues like childcare and training in order to fill available job openings that are readily available.

Ms. Nagel shared a series of discussion questions with the Board that are listed in the packet memo to encourage feedback.

Mr. Victor Hurlbert referred to the policies related to Efficient Transportation and Quality Places. He said that fuel taxes were previously increased in order to generate

revenue. He asked how MARC would look at generating revenue from electric vehicles and the impact that the transition will have on revenues in the future. Would revenues come from the charging stations? The increased electrical usage puts pressure on the grid. He asked what are the financial mechanisms moving forward for local governments and how do we balance those with future financial realities?

Mr. Warm said that in Missouri, electric vehicles pay a special fee when they are licensed every year that is intended to replace the amount of taxes that they would have to pay for a similar amount of motor fuel. MARC hasn't studied this in depth or how that would change as vehicles change. He stated that this was relevant and a responsive revenue stream will be needed.

Mr. Achelpohl stated that the State of Kansas is studying the feasibility of road user charges and that MARC is monitoring this.

Mayor Boehm thanked the staff for their work on the agenda. He recommended transforming the agenda into goals, instead of line items. He asked who the audience was for the document and recommended prioritization of the content.

Commissioner Johnson asked how much of the 2022 Agenda was also on the 2023 agenda. Ms. Nagel responded that there are a number of issues that have been on the State Agendas for several years. She said that there are differences of opinion on a number of issues that come before the state legislatures, and they need to balance those differing opinions to find middle ground. The language will need to be precise and separating the agenda between Missouri and Kansas will also help. Mr. Warm said that they would work on the formatting before presenting the document next month.

SAFE AND SECURE COMMUNITIES

REPORT: Regional COVID-19 Response After Action Report

Erin Lynch, Emergency Services and Homeland Security Program Director stated that the purpose of the After Action Report is to reflect on what went well and what didn't go well and look at process improvements and strategies modifications in the future. The report is focused on the regional response, not at the agency or jurisdictional level. 82% of local governments are expected to do their own After Action Reports. MARC is interested in reading those in order to inform our thinking as well. Six months into the pandemic, an interim AAR was completed using key points, to look at how to adjust in real-time and what can wait until later.

Ms. Lynch said that the methodology for this After Action Report included surveys that were developed and distributed to a broad range of entities including health and medical communities, emergency services communities, City Managers, Board members, and private sector partners. In the report, they tried to characterize and provide a sense of time and key activities. Ms. Lynch added that Mr. David Schemenauer is a contractor with MARC who spearheaded this effort.

Ms. Lynch said that the After Action Report went through a vetting process with key groups including the Healthcare Coalition, public health officials, emergency response managers, as well as other stakeholders to ensure the credibility of the report. The focus was on when the multi-agency system coordination system was activated

regionally and keyed in on specific objectives. They examined how information was shared and looked for collaborative opportunities. Ms. Lynch said that they were trying to create a regional common operating picture and how we could help one another. They also looked at public information and messaging and early recovery while still handling response. The review process revealed 49 identified strengths and 29 areas for improvement.

Ms. Lynch stated that an example of a strength was operational coordination. The formation of the Multi-Agency Coordination Group was a concept from the Regional Coordination Guide. Having that framework for coordination was viewed as a strength. An area for improvement was how to create an environment that fosters the candid conversation that is needed to explore opportunities for coordination during an emergency response. A strength was developing a common operating picture that would visualize a regional view of the impact. The dashboard was a single place where someone could go to get a sense of the impact at a jurisdictional level, including cases, hospitalizations, and deaths. An area of improvement that was identified was access to hospital data. Pre-Covid, there was a system in place that was used to collect data. Due to the size of Covid, that platform changed.

Ms. Lynch said that PPE was in short supply and by developing cooperative purchasing agreements for PPE, they were able to assist local agencies get the PPE that they needed. Another area of improvement that was noted was the need to invest in public health infrastructure. The magnitude was enormous and public health was under-resourced. The impact on public health compared to other disciplines shows a much lower availability of staff and higher resignations. A strength was being able to leverage preexisting information groups at a regional level after September 11th. There was a public health risk communicators group that had formed and had a protocol in place on getting out common messaging. In addition, RAPIO is a group of local government, private libraries and public information officers formed in preparation for Y2k. They were the best source for getting information and common messaging. Another area for improvement is looking for the opportunity to build stronger policy coordination to allow unified messaging.

Ms. Lynch stated that the 29 areas for improvement have been assigned to regional committees to be a part of their future work plans.

Mayor Eric Mikkelsen commented that he was glad the assessment is going on. He recommended MARC preserve it so people can refer to the lessons learned. He commended the COVID-19 data dashboard, MARC's coordination and Johnson County's Health and Environment's efforts in response to the pandemic. He acknowledged the refinement in the data over time. He commented that cities could use these tool daily as "lifesavers" to activate/deactivate mask mandates in Prairie Village.

Commissioner Fast commented that multiple hospitals serve Johnson County and the region. She asked how the are compares to other metropolitan regions. Ms. Lynch stated that they work routinely with about 30 hospitals in the area. Hospitals are strained on a daily basis and challenges arise when all hospitals are strained.

BRIEF REPORTS:

REPORT: Review the strategy for Aging and Adult Services' American Rescue Plan Act Allocation

Ms. Melody Elston, Integrated Care Program Director shared that the American Rescue Plan Act (ARPA) is a Covid-19 stimulus package that provides \$350 billion in funding for state and local governments. Missouri was allocated approximately \$2.7 billion and MARC Aging and Adult Services has been awarded approximately \$4.25 million. MARC has submitted a spending plan to the Missouri Department of Health and Senior Services. To continue our commitment towards transparency and fiscal responsibility, a subcommittee has been formed comprised of regional leaders in Aging and members of the Commission on Aging. MARC staff who work on the front lines were also surveyed to inquire about purposeful spending, identifying and addressing gaps in service and unmet needs in the region. The expenditure of these funds must align with spending guidelines under the Older Americans Act.

Ms. Elston stated that the first plan is to invest in a new meals facility to expand the community approach to home-delivered meals that started during the height of the pandemic. Equipment, staff and vehicles will be needed to enact this model. Contracted non-profit service partners will be resourced, who will also need equipment and personnel. A portion of the funding will be extended to our high-performance service contractors. Continuation and expansion of the popular home-modification and repair service lines will include adding a resource for durable medical equipment and the launch of a new family caregiver programs. In the effort to drive the person-centered model, they are expanding the consumer-directed model across service lines. This includes a consumer-directed transportation program.

Ms. Elston said that some of the largest gains will be through investments in technology, capacity that improves efficiency and effectiveness. Engaging software to facilitate text messaging, intake and assessment will be a major enhancement for clients. Routing and inventory software will improve home-delivered meals efficiency. They will be onboarding a new referral platform to streamline processes as well. Cybersecurity investments will include a newly onboarded Cybersecurity Officer to prevent losses due to attacks and leaks, while maintaining privacy and confidentiality of clients and partners. Ms. Elston shared that they will also continue to encourage continuing education opportunities for staff development.

To ensure that services support and embody diverse, equitable and inclusive principals, MARC's work will include initiatives and efforts to reach diverse populations, including outreach that targets underserved demographics.

VOTE: Approve the 2022 - 2027 Regional Transportation Safety Plan

Mr. Achelpohl stated that the Total Transportation Policy Committee and Destination Safe Coalition developed the Regional Transportation Safety Plan update over the last year. The Destination Safe Coalition is a partner who helps us with transportation safety issues in the MARC region. The vision of the plan is zero roadway fatalities and the plan includes targets for traffic fatalities, serious injuries and non-motorized fatalities and serious injuries. The reduction targets are required by the Federal Highway Administration and help inform safety plan work over the years. Data is used on recent trends in transportation safety to focus on six key areas: pedestrian safety, distracted driving, impaired driving, speeding, intersections, and seat belt use.

The plan makes recommendations for education, engineering, local government activities, and how to collect better data. There are thirty different examples of strategies that are all drawn from proven counter measures that the National Highway Traffic Safety Institute has developed and other sources. The plan will be used as a resource for the member organizations within the Destination Safe Coalition and it will also guide performance measures and targets. It will also inform the Metropolitan Transportation Plan and influence future project funding. The plan is accessible online.

Councilmember Heley commented that it would be beneficial to lower thresholds to deploy more “traffic calming” measures. Mr. Achelpohl said that he would be happy to discuss this with him further.

VOTE: Authorize an agreement with seven local government partners to administer and facilitate phase two of the Little Blue River Watershed Feasibility Study with the U.S. Army Corps of Engineers

Mr. Tom Jacobs, Environmental Programs Director shared that there is a group of seven communities working with the U.S. Army Corp of Engineers to develop a feasibility study for the Little Blue River Watershed. These communities include Lee’s Summit, Independence, Kansas City, Raytown, Blue Springs and Grandview. This is a \$3 million, three-year study. Phase one of the study was completed earlier this year to determine the scope, budget, and schedule.

VOTE: Authorize an agreement with local government partners and the American Public Works Association, and the acceptance of funds, to update regional stormwater management standards

Mr. Jacobs stated that the second project enters into a contract with about 22 local governments along with the Kanas City chapter of the American Public Works Association to update the APWA Section 5600 which are the region’s stormwater engineering standards. This is a best practices manual to protect water quality. A committee of local government officials and consultants made a set of recommendations, and they were accepted by the APWA Executive Committee. We recommend moving forward with these updated standards that were last updated about 20 years ago.

Mayor Boehm stated that some cities are missing from the effort. Mr. Jacobs stated that Johnson County is taking action on behalf of communities and some cities take additional steps to participate beyond that.

EXECUTIVE DIRECTORS REPORT

Mr. Warm thanked Ms. Lauren Palmer, Director of Local Government Services on securing a \$3 million federal grant to support 988 implementations. Mr. Warm shared that Ms. Nagel is leading an effort in partnership with the Kansas City Federal Reserve and KC Rising to develop a strategy for increasing digital access across the region. As part of this, 12 public meetings are being held. Marlene will email information to Board members regarding a survey about digital access needs. Board members are asked to distribute the survey in their networks and channels.

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda

- a. Approve Minutes of the August 23, 2022 Board Meeting
- b. Authorize provision of fiscal management services for the 2022 NLC City Summit
- c. Approve the 2023 Planning Sustainable Places funding recommendations
- d. Approve Federal Transit Administration Section 5310 Enhanced Mobility of Seniors and Individuals with Disabilities program funding recommendations
- e. Approve comments on proposed Federal Highway Administration Greenhouse Gas Performance Rule
- f. Approve the Civil Rights Act Title VI Anti-Discrimination Policy Statement and Assurance
- g. Authorize a contract with a consulting firm to conduct a feasibility study to evaluate potential new green infrastructure finance tools
- h. Authorize MARC to contract with selected aging assessors
- i. Authorize a renewal contract to provide direct services for Missouri Adult Protective Services clients
- j. Authorize a renewal provider agreement with the U.S. Department of Veteran's Affairs for the Veterans Directed Care program
- k. Authorize Request for Proposals for respite services for qualified in-home service providers
- l. Authorize an amendment to Jewish Family Services agreement to accommodate new participant screening and recruitment activities
- m. Accept a proposal from BG Consultants to replace a retaining wall at the Thomas Roque Early Education Center building
- n. Approve a contract for classroom technology upgrades and a contract to expand outdoor play activities at two Head Start facilities
- o. Authorize a grant application to the Missouri Response Commission to support the Missouri region A Urban Local Emergency Planning District
- p. Authorize an application and acceptance of a Health Forward Foundation grant to support local public health departments with communications planning and other cooperative projects around opioid use
- q. Approve maintenance contracts with Graybar for three 911 communications tower sites
- r. Authorize an application and acceptance of funds for the Hazardous Materials Emergency Planning grant from the Kansas Department of Emergency Management for regional emergency services.

MOTION: Mayor Eric Mikkelson moved for approval of all agenda items and the consent agenda, and Councilmember Logan Heley seconded. Commissioner Johnson asked if any member wanted to abstain or object to any of the agenda items. The motion passed.

OTHER BUSINESS

There was no other business.

ADJOURNMENT

The meeting was adjourned at 1:31 p.m.

MEETING SUMMARY APPROVED:

Commissioner Harold Johnson, Chair

Date

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7b
Healthy Environment

ISSUE:

VOTE: Approve the FY2023 Memorandum of Understanding with the MARC Solid Waste Management District

BACKGROUND:

The MARC Solid Waste Management District receives grant funds from the Missouri Department of Natural Resources (MDNR) to support waste reduction and recycling efforts. The district conducts planning, administers grants to encourage waste reduction and recycling and promotes various initiatives to area residents, including the Regional Household Hazardous Waste Program (HHW) and RecycleSpot.org. MARC provides administrative, organizational, and planning support for district activities under an annual Memorandum of Understanding. The fiscal year begins January 1, 2023.

Several initiatives are underway regarding food waste, compost and recycling market development, illegal dumping, paint stewardship and pharmaceuticals management.

BUDGET CONSIDERATIONS:

The MARC Solid Waste Management District will oversee a total of \$1,305,788 for its district grant activities in 2023, including carry-over funds, new grant dollars, and interest income. In addition, the district will coordinate and manage the Regional Household Hazardous Waste Program with projected revenues of \$382,000 for 2023. The Memorandum of Understanding provides \$606,933 in compensation to MARC for services provided to the district, using district new grant funds. The budget will support approximately 3.5 full-time equivalent MARC staff. MARC local funds estimated at \$10,000 will be used for any fringe, indirect and mileage costs that exceed MDNR's FY23 reimbursement rates.

REVENUES	
Amount	\$1,305,788
Source	Missouri Department of Natural Resources
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$444,263
Contractual	\$99,500
Pass-Through	\$698,855
Other (supplies, printing, etc.)	\$63,170

District Operations and Planning

MARC serves as the fiscal agent for the district's grant, interest income funds, and HHW program funds. To utilize these funds, MARC will manage special projects as approved by the district's executive board, such as regional education and solid waste planning. MARC also administers the district grant program and the HHW program.

District Grant Program

The district administers an annual grant program to encourage waste reduction and recycling. Below is a list of the pass-through grants that were awarded by the district's executive board to local communities and organizations during its open 2023 grant call. The district may

AGENDA REPORT

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conduct a second grant call in 2023 to encumber unused grant funds held by MDNR. MARC will serve as the fiscal administrator for the awarded grants:

<u>FY23 Open Call Projects</u>		<u>Amount</u>
Crush Glass	Glass Collection - Northland Expansion	\$45,700
Emerald Equestrian Center	Aerated Static Pile Composting System	\$49,213
Flourish Furnishings	Furnishing Homes with Hope	\$39,606
Ideal Industries	Recycling Center	\$36,855
Kansas City Zoo	On-Site Event Composting	\$5,800
KC Can Compost	Regional Expansion	\$40,907
Mid-America Regional Council	Internal Recycling & Composting Improvement Initiative	\$6,500
Midwest Recycling Center	EPS Foam Recycling Project	\$82,396
Missouri Recycling Association	Administrative and Conference Support	\$34,500
Northeast Kansas City Chamber of Commerce	Clean, Green, Activate - Reducing Alley Illegal Dumping	\$12,400
Product Stewardship Institute	Making Paint Stewardship a Reality for Missourians	\$44,796
Rick Caplan	INVESTT	\$16,530
Ripple Glass	Glass Collection Truck	\$136,945
ScrapsKC	School Supply Diversion System	\$83,617
Truman Heritage Habitat for Humanity	New Lee's Summit ReStore	\$63,090
Total Approved Open Call Grant Projects - First Round		\$698,855

Regional Household Hazardous Waste (HHW) Program

MARC will serve as the fiscal administrator for per capita fees collected from participating communities in the district's Regional Household Hazardous Waste Program. The district's executive board set the annual per capita fee at \$1.10 for communities joining the 2023 program. Based on anticipated participation of 33 communities for 2023, MARC will accept and administer approximately \$382,000 on behalf of the district to compensate the cities of Kansas City (approx. \$352,000) and Lee's Summit (approx. \$30,000) for HHW services rendered at the close of 2023.

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COMMITTEE ACTION:

The district's executive board approved the FY23 MARC Solid Waste Management District Work Plan and Budget and Memorandum of Understanding at its meeting on October 12, 2022.

RELATED JURISDICTIONS:

MARC Solid Waste Management District serves Cass, Clay, Jackson, Platte and Ray counties and cities within those counties.

RECOMMENDATION:

Authorize the executive director to sign the Memorandum of Understanding with the MARC Solid Waste Management District, accept and administer funds, disperse payments and provide local match as described above.

STAFF CONTACT:

Lisa McDaniel
Tom Jacobs
Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7c
Safe and Secure Communities

ISSUE:

VOTE: Authorize an application to the Kansas Highway Patrol for Kansas State Homeland Security funding to support emergency services programs

BACKGROUND:

MARC's Emergency Services programs help ensure the region's ability to prepare, respond and recover with coordinated plans and high-quality training, technology, and equipment. Since 2012, the Kansas City region has been eligible to apply to the Kansas Highway Patrol for a portion of its annual State Homeland Security Grant funding. Due to the unique threats that the nation faces, DHS/FEMA identified six priority areas with a minimum percentage of funds that each recipient is required to allocate as part of their application.

- 1) Enhancing the protection of soft targets/crowded places - 3 percent
- 2) Enhancing information and intelligence sharing and analysis - 3 percent
- 3) Combating domestic violent extremism - 3 percent
- 4) Enhancing cybersecurity - no minimum percentage at the national level; the state of KS requires a minimum of 18 percent
- 5) Enhancing community preparedness and resilience - 3 percent
- 6) Enhancing election security - no minimum percent

In addition, 30 percent must be allocated to Law Enforcement Terrorist Prevention Activities.

BUDGET CONSIDERATIONS:

MARC's grant application to the Kansas Highway Patrol's State Homeland Security Grant program will provide \$464,820 of FY23 funds to support critical training; exercises; collaborative, strategic, and operational planning; community resilience programming; cybersecurity; a portion of KC Regional Fusion Center operations; essential equipment replacement; and sustainment for the Kansas side specialty teams (hazmat, tactical, explosive ordnance disposal and technical rescue).

Project	KS FY23
Regional Cybersecurity - state priority of 18% directed to cybersecurity	\$83,668
Preserving Multi-Discipline Regional Training Capacity	\$60,730
Community Resilience Capacity Building through Exercise and Training	\$78,795
Increasing Soft Target Preparedness through Exercises	\$34,750
Sustain Regional Technical Rescue Capability	\$10,000
Sustain Regional Hazmat Response Capability	\$17,586
Regional Operational Coordination Enhancement - IST Sustainment	\$7,055
Improving Multi-Jurisdiction Information Sharing Capability - WebEOC	\$23,479
Regional Fusion Center Sustainment - Combatting Domestic Violent Extremism (CDVE)	\$61,275
Sustaining Regional Law Enforcement Capabilities Through Training and Equipment Replacement	\$63,971
Management & Administration	\$23,241
TOTAL	\$464,820

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The application is prepared based on FY22 funding. The Notice of Funding Opportunity (NOFO) is not released until appropriations are made after the first of the year. The State of Kansas requires the project proposals to be submitted in October of each year. The application will be adjusted, as needed, once the NOFO is released.

COMMITTEE ACTION:

The Regional Homeland Security Coordinating Committee (RHSCC) reviewed and approved the application projects and amounts on Friday, October 7, 2022.

RELATED JURISDICTIONS:

The grant application is submitted on behalf of Leavenworth, Wyandotte, and Johnson Counties in Kansas.

RECOMMENDATION:

Authorize a grant application and acceptance of funds if awarded, in the amount of \$464,820, to the Kansas Highway Patrol for Kansas State Homeland Security Grant funding to support MARC's emergency services programs.

STAFF CONTACT:

Erin Lynch
John Davis

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7d
Effective Local Government

ISSUE:

VOTE: Authorize renewal of a contract with Rita Parker for cooperative purchasing coordination services for the Kansas City Regional Purchasing Cooperative

BACKGROUND:

The Kansas City Regional Purchasing Cooperative (KCRPC) provides three cooperative purchasing services. The first generates regional joint bids among MARC members for commodities such as ammunition and storm warning sirens. The second is an agreement approved in 2005 by the MARC Board with the Houston-Galveston Area Council of Governments (H-GACBuy). The agreement provides MARC members access to contracts awarded at manufacturer level and involves local dealers, when available, in the process. The third includes management of the contract database, buyer resources, outreach through newsletters, on-site workshops and webinars for local governments and providing procurement assistance to MARC staff as needed. KCRPC has helped local governments procure \$282.2 million in products and services using cooperatively bid contracts. These contracts have generated documented savings to local governments of \$18.5 million.

In 2020, staff issued a Request for Proposals (RFP) for professional services for KCRPC's cooperative purchasing coordination and selected Rita Parker through the procurement process. Ms. Parker has managed the KCRPC for 18 years and has been a Certified Professional Public Buyer (CPPB) for over 25 years. Ms. Parker has developed successful relationships with local government purchasing specialists, with vendors and with H-GACBuy representatives. The board is asked to authorize a contract with Ms. Parker in an amount not to exceed \$61,565.00. This provides 1300 hours of service over the course of the year for an hourly fee of \$43.50, a 3.6% increase from 2022. This contract also includes related program expenses such as travel, marketing, and professional memberships.

BUDGET CONSIDERATIONS:

KCRPC charges a 1.5 percent administrative fee to cover program expenses which is included in the price of each successful vendor bid. KCRPC is expected to generate rebate revenues of over \$217,000 in 2022. This will result in sufficient funding to cover the contractual costs associated with the agreement and program overhead expenses.

REVENUES	
Amount	\$61,565
Source	Program Rebates
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent, indirect)	
Contractual	\$56,550
Pass-Through	-
Other (supplies, printing, etc.)	\$5,015

RELATED JURISDICTIONS:

Seventy-seven different local agencies are using the local KCRPC contracts, and 159 different local governments have used the HGACBuy contracts.

AGENDA REPORT

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RECOMMENDATION:

Authorize a contract with Rita Parker in an amount not to exceed \$61,565.00, to provide cooperative purchasing services to local governments for the year of 2023.

STAFF CONTACT:

Lauren Palmer

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 7e

Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize an amendment to the City of Independence’s Community Center Services agreement to accommodate the purchase and installation of a new commercial dishwasher

BACKGROUND:

The Palmer Center in the City of Independence is an existing service provider for community center services. Last state fiscal year, the Palmer Center submitted a response to a special request for proposal (RFP) to refresh kitchen equipment and was awarded a new commercial dishwasher. Due to supply chain delays, the equipment was only recently made available for purchase and installation.

This action will approve the new commercial dishwasher, primarily to serve the Palmer Center’s congregate meal program.

BUDGET CONSIDERATIONS:

The City of Independence’s contract covers a variety of services, including transportation to and from the center, home-delivered meals, and evidence-based programming, among others.

The total cost for the dishwasher is \$35,052.

Title III C.1

COMMUNITY CENTER SERVICES:

City of Independence, Palmer Center

Total Value of Agreement.....not to exceed \$164,052

COMMITTEE ACTION:

The MARC Commission on Aging recommended authorization to amend the City of Independence’s SFY 2023 agreement to accommodate the purchase and installation of a new commercial dishwasher.

RELATED JURISDICTIONS:

The City of Independence, MO.

RECOMMENDATION:

Authorize an amendment to the City of Independence’s SFY 2023 Community Center Services agreement to accommodate the purchase and installation of a new commercial dishwasher, not to exceed \$35,052.

STAFF CONTACT:

James Stowe

Bethany Reyna

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 7f

Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize submission of a home-delivered meal infrastructure spending plan to Missouri Department of Health and Senior Services

BACKGROUND:

Building upon the resounding success and decisive response of the Silver Plate frozen meals model that emerged during the COVID-19 pandemic, several Area Agencies on Aging under the Missouri Association of Area Agencies on Aging, including MARC, have proposed a collaborative project to establish enhanced frozen home-delivered meals infrastructure. The project was made possible by legislation that appropriated \$15.1 million statewide to the effort.

Each component of the proposal advances one of three key objectives: 1) expanding meal access to clients who have not previously benefited; 2) reducing the cost of nutrition programming; and 3) ensuring continuity of nutrition operations in the face of system threats and disruption.

The core feature of the statewide project is to solidify and expand the capacity of the Silver Plate production facility, operated by Senior Age in Springfield. Key space, facility, and equipment upgrades will ensure the Silver Plate facility can meet current and future demand while exceeding quality measures and reducing cost compared to any other commercially available frozen meal.

Responding to the new capacity at the Silver Plate production facility, three strategically located hubs are proposed in Lemay (Aging Ahead), Columbia/Jefferson City (Aging Best), and Kansas City (Mid-America Regional Council). In addition to those partners, Region X (Joplin) will enhance operations through the purchase of key equipment and facility upgrades, including additional frozen warehousing and transportation capacity.

Each of these actions will be intentionally coordinated to respond to disasters and need throughout the entire state, including every Area Agency on Aging. The production facility, hub, and extended system assets will be geographically disbursed and poised to respond to needs that may arise at a local, regional, or statewide level. The project team will closely collaborate with emergency preparedness professionals at the Department of Health and Senior Services, as well as regional mitigation and response bodies, to enhance efforts and planning.

When complete, this effort will ensure a robust system of production, distribution, storage, and fulfillment of meals to clients' homes across the State of Missouri. This system will be resilient in the face of disaster or emergency that disrupts production or distribution in any one region. The collaboration will have the ability to meet ongoing and new needs for increased meal capacity in the future.

Working through the Missouri Association of Area Agencies on Aging, the collaborative partners will fund a contract position who will coordinate project management and oversee

cooperative purchasing opportunities that will be available to any interested AAA. This role will also manage bulk buys directly from manufacturers, navigate supply chain challenges, and ensure the project’s key objectives are advancing at an acceptable pace. Exercising significant collective purchasing power will reduce costs and project timelines.

MARC is in preliminary stages of planning and potential facility site review. Initial estimates to purchase, renovate, and upfit a facility for a meal repackaging hub is \$2,500,000.

Moreover, upgrades in refrigeration and meal component cooling are needed at six partner centers who are strategically located in MARC’s planning and service area (KC Shepherd’s Center, Guadalupe Centers, City of Independence [Palmer Center], City of Blue Springs [Vesper Hall], and Palestine Senior Activity Center). MARC would install mobile freezer pods (\$12,000 per unit), walk-in dairy/produce coolers (\$35,000 per site), and contingency generators with auto-testing cycling (\$30,000 per site) at each site.

Further actions will be presented to the Board as they materialize under this initial plan.

BUDGET CONSIDERATIONS:

REVENUES (Missouri Department of Health and Senior Services)	
Source	State of Missouri, Capital Investment funds Missouri Department of Health and Senior Services
Total	\$2,962,000
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	-
Contractual	\$1,000,000
Pass-Through	
Other (supplies, printing, etc.)	\$1,962,000
Total	\$2,962,000

COMMITTEE ACTION:

The MARC Commission on Aging recommended approval of the home-delivered meal infrastructure spending plan to Missouri Department of Health and Senior Services.

RELATED JURISDICTIONS:

Individuals served by this facility reside throughout the MARC region.

RECOMMENDATION:

Authorize submission of a home-delivered meal infrastructure spending plan to Missouri Department of Health and Senior Services, not to exceed \$2,962,000.

STAFF CONTACT:

Bethany Reyna
James Stowe

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 7g

Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize a network provider agreement amendment with Blue Cross and Blue Shield of Kansas City's Medicare Advantage plan to provide social health services

BACKGROUND:

MARC's Community Care Hub is the Mid-America Community Support Network (CSN). The CSN helps to align the social and health care sectors by allowing coordinated, whole-person social service delivery through a variety of community-based organizations (CBOs). MARC earns revenue through fee-for-service, case rates, or other reimbursement avenues, and passes those revenues to member CBOs to sustain the model.

BlueKC is amending their current network provider agreement with MARC's CSN for their growing Medicare Advantage plan. In the renewal process, BlueKC will honor several small rate increases, expand the array of social health services covered by the agreement, and expand the benefits to plan members who reside in Jackson County.

To facilitate billing through a claims process, MARC will contract with a revenue cycle management (RCM) firm, Enable Healthcare, Inc., which charges a per-claim fee or minimum monthly rate for any month in which services are provided.

BUDGET CONSIDERATIONS:

Due to a gradual implementation in 2022, plus a swiftly growing membership under the plan, the following are estimates only. The enclosed rate schedule displays individual service codes and associated rates.

REVENUES	
Source	BlueKC Medicare Advantage Special Supplementary Benefits for the Chronically Ill (SSBCI)
Total	\$75,000
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$5,000
Contractual	\$60,000
Pass-Through	
Other (supplies, printing, etc.)	
Total	\$65,000

COMMITTEE ACTION:

The MARC Commission on Aging recommended authorization of a network provider agreement amendment with Blue Cross and Blue Shield of Kansas City's Medicare Advantage plan to provide social health services.

AGENDA REPORT

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RELATED JURISDICTIONS:

Members under this health plan primarily reside in Johnson and Wyandotte Counties on the Kansas side, and Jackson County on the Missouri side.

EXHIBITS:

A schedule of offered services, associated billing codes, and negotiated rates is attached.

RECOMMENDATION:

Authorize a network provider agreement amendment with Blue Cross and Blue Shield of Kansas City's Medicare Advantage plan to provide social health services.

STAFF CONTACT:

Tane Lewis
Melody Elston
James Stowe

AGENDA REPORT

MARC Board of Directors

SCHEDULE 3(A)

RATE

SCHEDULES

Service	Description	CPT	Rate
Nutritional Engagement.	6-week Health Promotion Course	S9452	\$400 per course
	6-week Health Promotion Course with Cooking Demonstration	S9445	\$450 per course
	Grocery Incentive-upon completion of Health Promotion Course See Schedule 2(D)	S9977	Pass through of actual cost up to \$50 per benefit
Chronic Care Meal Program	One Meal Delivery See Schedule 2(D)	S5170	\$7.15 per meal
Transition of Care following Admission to Hospital	Post-Discharge Assessment and Care Plan	S5109 V1	\$97.00 per single session
	All-inclusive (care management, HomeMeds, and health promotion course)	S5109 V2	\$611 per one calendar month session
Social Enrichment	Social Club Program	S9986	\$225 per enrollment

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7h
Quality Early Learning

ISSUE:

VOTE: Authorize three Request for Proposals to the Missouri Department of Elementary and Secondary Education Office of Early Childhood to administer Childcare Collaborative Networks

BACKGROUND:

MARC's Department of Early Learning provides leadership in the development and implementation of a community-driven, outcomes-based plan for a comprehensive early learning system.

The Missouri Department of Elementary and Secondary Education (DESE) Office of Early Childhood has issued three Request for Proposals (RFP) that will replace the existing Educare program that MARC has been administrating since 2018. The three RFPs will create new collaborative networks to provide onsite coaching support, intensive cohort trainings, and best practice trainings to support home based/family childcare providers, infant/toddler teachers and preschool teachers. The geographical area covered by the three RFP's is the Office of Early Childhood Northwest Region comprised of: Andrew, Atchison, Bates, Buchanan, Cass, Clay, Clinton, DeKalb, Gentry, Holt, Jackson, Nodaway, Platte, Vernon, and Worth counties in Missouri. The RFP amounts for the Northwest Region are not to exceed the following amounts:

Home Based Childcare Collaborative Network:	\$482,500
Infant Toddler Childcare Collaborative Network:	\$833,000
Preschool Childcare Collaborative Network:	\$1,750,000

If awarded, each one-year contract is renewable for up to four additional years. MARC intends to sub-contract with the Local Investment Commission, The Family Conservancy, the St. Joseph Youth Alliance, and Start at Zero to support implementation of targeted services outlined in the three contracts.

This project complements and fits with the current mission and supports the work of other initiatives within MARC's Early Learning Department. Most of the funding from this agreement will be passed through to direct service agencies. A portion of the funds will be used to support existing and new MARC staff time in the management and oversight of the project subcontracts and to support data entry and coordination of program supports.

BUDGET CONSIDERATIONS:

Funding from this contract was included in the 2023 budget.

REVENUES	
Amount	\$3,065,000
Source	Missouri Department of Elementary and Secondary Education
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$580,000
Contractual	\$2,335,000
Pass-Through	\$ 0
Other (supplies, printing, etc.)	\$150,000

AGENDA REPORT

MARC Board of Directors

RELATED JURISDICTIONS:

The following Missouri counties are affected by this item: Andrew, Atchison, Bates, Buchanan, Cass, Clay, Clinton, DeKalb, Gentry, Holt, Jackson, Nodaway, Platte, Vernon, and Worth.

RECOMMENDATION:

Authorize MARC to submit three RFPs to the Missouri Department of Elementary and Secondary Education to administer Childcare Collaborative Networks in an amount not to exceed \$3,065,000 and authorize the executive director to accept funds if awarded.

STAFF CONTACT:

Jovanna Rohs
Kyle Matchell

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7i
Quality Early Learning

ISSUE:

VOTE: Approve Contract Extensions for Head Start and Early Head Start Support Services

BACKGROUND:

As part of its new grant structure beginning in the fall of 2018, MARC Head Start has been supporting Head Start and Early Head Start programs through contracts with individuals/agencies who provide a variety of support services for fourteen Tier 1 and Tier 2 programs serving a total of 846 children. Each contractor/agency was selected through an individual Request for Qualifications process conducted in Spring 2018. MARC Head Start is requesting to extend these contracts for another 12 months from November 1, 2022 through October 31, 2023.

Contracted services include education coaching services for Head Start and Early Head Start classrooms, mental health services for classrooms and therapeutic services for children and families, early intervention services for children with special needs and diagnosed disabilities, and translation and interpretive services.

The attached chart indicates the name of the individual or agency, the type of service to be provided, the hourly rate of service, total hours for the total 12-month period and the total dollar amount not to be exceeded for each contract. The grand total amount of these 12-month contracts are not to exceed \$387,840.00.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$27,886,444.00
Source	Administration for Children and Families
PROJECTED EXPENSES	
Contractual	\$332,840.00

RELATED JURISDICTIONS:

Clay, Platte, and Jackson Counties in Missouri are impacted by this item.

RECOMMENDATION:

Approve individual and agency contracts for on-site support services at Mid-America Head Start programs, as outlined in the attachment, from November 1, 2022 through October 31, 2023 for a total amount not to exceed \$332,840.00.

STAFF CONTACT:

Jovanna Rohs
Steven Lewis

AGENDA REPORT

MARC Board of Directors

October 2022
Item No. 7j
Quality Early Learning

ISSUE:

VOTE: Authorize the purchase of Creative Curriculum from Teaching Strategies for MARC Head Start programs

BACKGROUND:

Creative Curriculum is aligned with the Head Start Early Learning Outcomes Framework, and meets all Head Start Program Performance Standards for early childhood curriculum. Creative Curriculum is also one of the curriculum models approved by the Missouri Department of Elementary and Secondary Education.

BUDGET CONSIDERATIONS:

Teaching Strategies, Inc. develops and publishes The Creative Curriculum for Infants, Toddlers and Twos and The Creative Curriculum for Preschool and is the sole source for both. Three of our direct service providers, Independence School District, Operation Breakthrough and EarlystART have requested the new curriculum.

REVENUES	
Amount	\$91,000
Source	Administration for Children and Families HS/EHS Grant
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	
Pass-Through	
Other (supplies, printing, etc.)	\$91,000

RELATED JURISDICTIONS:

Head Start providers in the City of Independence and Kansas City will be affected by this item.

RECOMMENDATION:

Authorize MARC Head Start to purchase the curriculum for a total cost not to exceed \$91,000.

STAFF CONTACT:

Steven Lewis
Jovanna Rohs

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 7k

Efficient Transportation and Quality Places

ISSUE:

VOTE: Authorize a contract extension with TransCore ITS Inc. for the Operation Green Light regional traffic signal system software development and support

BACKGROUND:

Operation Green Light (OGL) is an initiative to coordinate regional traffic signal operations in partnership with area local governments and state departments of transportation. MARC staff currently assists in the management and operation of traffic signal timing for over 750 intersections in 27 jurisdictions in both Kansas and Missouri. The goal of this program is to improve traffic flow and reduce delay, fuel consumption and tailpipe emissions through coordinated traffic signal timing and operations. As part of this work, OGL develops and implements traffic signal timing plans on all signalized intersections in the system with the traffic signal software system and maintains and operates a communications network.

TransCore provides the TransSuite advanced traffic management system software used to remotely manage and monitor these traffic signals. This work will include software enhancements requested by the OGL partner agencies, ongoing technical support for the software and servers on which it runs, fixes and other additional features and functionality through regular software updates. The region shares the system software as opposed to each agency owning their own system, thus reducing the cost of signal operations.

This is the first supplement of a multi-year contract. The region will develop enhanced system software that will provide better network security and system improvements.

BUDGET CONSIDERATIONS:

This contract will be funded through the Federal Surface Transportation Block Grant (STBG)/ Congestion Mitigation and Air Quality Improvement (CMAQ) program administered by the Kansas and Missouri Departments of Transportation. Partner agencies provide the matching funds.

RECOMMENDATION:

Authorize a one-year contract extension with TransCore ITS Inc. for traffic signal system software support services for the Operation Green Light program through October 31, 2023, in an amount not to exceed \$300,000.

RELATED JURISDICTIONS:

This item affects the entire Kansas City metropolitan region.

STAFF CONTACT:

Ron Achelpohl
Ray M. Webb

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 71

Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve Connected KC 2050 Amendment #5

BACKGROUND:

In June of 2020, the MARC Board approved Connected KC 2050 (CKC2050), the Kansas City region's long-range, Metropolitan Transportation Plan (MTP). This plan describes how the region will manage, operate, and invest in its multimodal transportation system over the next 30 years. CKC2050 describes the anticipated surface transportation needs of the metropolitan area and identifies proposed transportation investments ranging from road and transit improvements to projects that enhance bike, pedestrian and freight movement. Amendments are made to CKC2050 as new projects, funding, or programs arise. MARC's Public Participation Plan requires that proposed amendments to the MTP be released for public review and comment.

Two requests for amendments to the MTP have been submitted at this time:

Project	Project Limits	Action	Anticipated Total Project Cost in MTP
Lexington Rd/K-10	Generally Lexington Rd/K-10 interchange to Evening Star Rd/Lexington Rd. intersection	Add project to the MTP	\$35,500,000
119 th	Woodland Rd. to Nelson Rd.	Amend existing project in MTP (#1126)	\$43,325,000

KDOT request: Add new project for local road improvements at Lexington Avenue/K-10

A major recent economic development project has been announced in Johnson County at the site of the former Sunflower Ammunition Plant (De Soto, KS). In order to support access to this site, KDOT has committed to deliver improvements to transportation infrastructure in the general area. As described by KDOT, "the infrastructure improvements include updating about 4.5 miles of the current two-lane asphalt (Lexington Avenue) road to a new divided four-lane roadway with curbs, gutters and sidewalks". The project scope includes a shared-use path and interchange improvements at K-10/Lexington Avenue. The work will generally be along the existing footprint of 103rd St. between Evening Star and the Lexington Ave./K-10 interchange, and about one mile of the section on Main from 103rd St. south to the new project site. More information on this project can be found here:

<https://desotoroadimprovements.ksdotike.org/>

The project is currently estimated to cost \$35.5 million supported by a combination of Kansas State Economic Development Program and local (city and county) dollars. No federal funding for this project is anticipated.

AGENDA REPORT

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Olathe Request: Amend CKC2050 # 1126, 119th Extension project from Woodland Rd to Nelson Rd.

This project is currently listed as a constrained high priority project in the MTP, at \$16.38 million in cost. As the project is nearing construction, the City of Olathe has submitted a TIP and corresponding MTP amendment request to revise the project cost to \$43.325M. Project scope for this project has not changed from how it is currently described in the MTP.

POLICY CONSIDERATIONS:

Metropolitan Transportation Plan amendments should follow policy guidance from CKC2050 and policies adopted therein.

No federal funding is currently anticipated to support KDOT's economic development improvements in the City of De Soto, however, staff recommends acknowledging this significant transportation investment by including the project in the MTP. Should federal dollars be added to the funding mix at some point in the future, policy considerations related to the Congestion Management Process and CKC2050 policy framework will need to be considered and addressed.

The Olathe project is currently included in the financially constrained listing of CKC2050.

Financial Capacity

CKC2050 had previously included a financial capacity analysis to demonstrate sufficient resources to advance various projects in the plan. This analysis had demonstrated sufficient financial capacity (over \$1.6 billion) exists for Kansas local system projects in all decades of the plan. Adjustments and inclusion of these projects as local system projects add \$27 million in projects to the first decade of the project listing included. Thus, this indicates that sufficient local capacity exists to advance this amendment as requested.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Total Transportation Policy Committee (TTPC) approved this action at the October 18, 2022 meeting.

EXHIBITS: The TTPC Released CKC2050 Amendment #5 for public review and comment on September 20, 2022. No comments were received from members of the public.

RELATED JURISDICTIONS:

This item affects Olathe and DeSoto, Kansas.

RECOMMENDATION:

Approve Connected KC 2050 Amendment #5.

STAFF CONTACT:

Martin Rivarola

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 7m

Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve 2022 4th Quarter Amendment to the *2022-26 Transportation Improvement Program*

BACKGROUND:

The *Transportation Improvement Program (TIP)* is the region's short-range program, identifying projects to receive federal funds and projects of regional significance to be implemented over the next three to five year period. MARC amends the *TIP* on both a quarterly cycle and as needed to accommodate changes to projects in the *TIP*.

The proposed 2022 4th Quarter Amendment to the *2022-26 Transportation Improvement Programs* includes 32 projects:

- 25 new projects to be added, including but not limited to:
 - #163014 - 10th and Limit Street Intersection Improvements in Leavenworth
 - #280181 - Patching and Overlay on I-35 in Wyandotte County
 - #611203 - Grand Boulevard Bike-Ped Bridge in Kansas City, MO
 - #611206 - MLK Park Pedestrian Bridge over Brush Creek
 - #980034 - KC Scout Intelligent Transportation System Upgrades
- 7 modified projects
 - Scope
 - Schedule
 - Budget

Details of these projects are available for review on the Internet at: www.marc.org/TIP

MARC's Public Involvement Plan requires that proposed amendments to the *TIP* be released for public review and comment prior to adoption. One comment from the public was received. The comment and a proposed response from MARC are attached for your review.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Total Transportation Policy Committee (TTPC) approved this action at the October 18, 2022 meeting.

RELATED JURISDICTIONS:

The 4th Quarter TIP Amendment contains projects for Leavenworth, Basehor, Olathe, Westwood and Kansas City, MO.

RECOMMENDATION:

Approve the 2022 4th Quarter Amendment to the FFY 2022-2026 *Transportation Improvement Program*.

STAFF CONTACT:

Marc Hansen

AGENDA REPORT

MARC Board of Directors

2022 4th Quarter Amendment to the 2022-2026 Transportation Improvement Program Public Comments and Proposed Response

Robert Hilvert
bobbyhilvert@gmail.com

“I strongly support Grand Boulevard bike-ped bridge in Kansas City, Missouri
MLK Park pedestrian bridge over Brush Creek.
Somehow connecting the Gilham cycle track with the plaza would also be great.
The cost savings from being able to go from a 2 car household to a one car household has
been enough to keep my family afloat. Through the combination of bus transit and biking we
have been able to do this.
The main obstacle we face with biking is that many cycle paths are not well connected.
Especially to the east side of KC where we live.”

Proposed Response

Thank you for your recent comments regarding the proposed *2022 Unified Planning Work Program (UPWP) Amendment #1 and the 2022 4th Quarter Amendment to the 2022-2026 Transportation Improvements Program*. We shared your comments with the Kansas City Area Transportation Authority (KCATA), the City of Kansas City, MO, the MARC Total Transportation Policy Committee, and the MARC Board of Directors for their consideration.

The need for additional public transit and mobility services has been identified as a priority in both the *Connected KC 2050* metropolitan transportation plan and *SmartMoves 3.0*, the Kansas City region’s 20-year plan for transit and mobility. Acting on the vision and direction of these plans, the 2022 UPWP includes planning activities in the following tasks to enhance services and close gaps in coverage in addition to the activities in the proposed amendment, but implementation of identified service enhancements and expansions will be dependent on the identification of new revenues.

- 3.4 - Active Transportation Planning
- 5.1 - Transit/Paratransit/Mobility Planning and Coordination
- 5.2 - RideKC Short-Range and Ongoing Transportation Planning
- 5.3 - RideKC Long-Range Transit and Capital Planning

We look forward to your continued participation in the regional transportation planning process and encourage you to review [A Citizen’s Guide to Transportation Planning](#). This guide is designed to help area residents understand the complex process of transportation decision-making and learn how they can more effectively provide input.

Sincerely,

Marc Hansen, AICP
Principal Planner
Mid-America Regional Council

AGENDA REPORT

MARC Board of Directors

October 2022

Item No. 7n

Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve Amendment #1 to the 2022 Unified Planning Work Program

BACKGROUND:

The Unified Planning Work Program (UPWP) 1) describes the transportation planning activities MARC and other agencies will undertake during the year; 2) documents the proposed expenditures of federal, state and local funds in support of applications for various planning grants; and 3) provides a management tool for MARC and the funding agencies in scheduling major transportation planning activities, milestones and products.

The proposed 2022 UPWP Amendment #1 will make the following modifications:

- Add a new task for the RideKC Bi-State Green Corridor Planning Investments study. The study will provide analysis in preparation for the introduction of Battery Electric Buses (BEB's), to further reduce greenhouse gas emissions and provide a healthier environment.
- Add a new task for the RideKC Funding for Zero-Fare: Evaluating the Health and Economic Impacts study. The study will evaluate KCATA's zero-fare transit policy that has demonstrated the potential to reduce vehicle trips, improve air conditions, and improve the health and economic status of low-income and racial minority residents of KC.
- Revise Appendix C as necessary to account for the inclusion of these studies.

The revisions are detailed at: www.marc.org/UPWP

These revisions add federally funded activities to the UPWP and should be released for public review and comment. One comment in support of the amendment was received. The comments and proposed responses from MARC are attached.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Total Transportation Policy Committee (TTPC) approved this action at the October 18, 2022 meeting.

RELATED JURISDICTIONS:

This item impacts the entire MARC region.

RECOMMENDATION:

Approve Amendment #1 to the 2022 Unified Planning Work Program.

STAFF CONTACT:

Marc Hansen

AGENDA REPORT

MARC Board of Directors

2022 Unified Planning Work Program - Amendment #1 Public Comments and Proposed Response

Robert Hilvert
bobbyhilvert@gmail.com

“I want to voice my support of RideKC Funding for Zero-Fare. My household has been able to go from 2 cars to 1 car. Through a combination of bus transit and biking. The main thing holding us back is the lack of protected bike lines and frequent buses.”

Proposed Response

Thank you for your recent comments regarding the proposed *2022 Unified Planning Work Program (UPWP) Amendment #1 and the 2022 4th Quarter Amendment to the 2022-2026 Transportation Improvements Program*. We shared your comments with the Kansas City Area Transportation Authority (KCATA), the City of Kansas City, MO, the MARC Total Transportation Policy Committee, and the MARC Board of Directors for their consideration.

The need for additional public transit and mobility services has been identified as a priority in both the *Connected KC 2050* metropolitan transportation plan and *SmartMoves 3.0*, the Kansas City region’s 20-year plan for transit and mobility. Acting on the vision and direction of these plans, the 2022 UPWP includes planning activities in the following tasks to enhance services and close gaps in coverage in addition to the activities in the proposed amendment, but implementation of identified service enhancements and expansions will be dependent on the identification of new revenues.

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Sincerely,

Marc Hansen, AICP
Principal Planner
Mid-America Regional Council