



# Board of Directors MEETING NOTICE

Mid-America Regional Council • 600 Broadway, Suite 200 • Kansas City, Missouri 64105 • 816/474-4240

January 24, 2023

Board Member Meeting: 12:00 p.m.

In-person attendees in MARC's Board Room with a remote option via Zoom

- Members of the public who wish to participate in this meeting: please email McKenzie Neds at [mnedes@marc.org](mailto:mnedes@marc.org) by 9:00 a.m. on Tuesday, January 24, 2023 for instructions to join the teleconference.

## AGENDA

1. Brief Self-Introductions
2. EFFICIENT TRANSPORTATION AND QUALITY PLACES
  - a. REPORT: Buck O'Neil Bridge Project Update
  - b. DISCUSSION: Kansas City International Airport Public Transit Action Plan
3. EFFECTIVE LOCAL GOVERNMENT
  - a. DISCUSSION/VOTE: Approve the 2022 Federal Policy Agenda for the Greater KC Area.
4. BRIEF REPORTS:
  - a. REPORT: Review 2022 Transportation Performance Measures Report
  - b. REPORT: Mid-America Regional Council's 2023 Regional Assembly and Awards
  - c. REPORT: Annual Board Review of Conflict-of-Interest Policy, Whistleblower Policy, and the Public Official Liability Advisory.
5. CORE CAPACITIES
  - a. VOTE: Election of 2023 MARC Board Officers
6. Executive Director's Report

## CONSENT AGENDA (ADMINISTRATIVE MATTERS)

7. VOTE: Approve Consent Agenda
  - a. Approve Minutes of the December 20, 2022 Board Meeting
  - b. Approve State Fiscal Year 2023-2024 contracts and rate increases for Aging and Adult Services partners
  - c. Authorize consultant agreements for two Planning Sustainable Places projects, one in Grandview, Mo., and one in Kansas City, Mo
  - d. Approve 2023 1st Quarter Amendment to the 2022-2026 Transportation Improvement Program
  - e. Approve 2023 Unified Planning Work Program - Amendment #1
  - f. VOTE: Authorize receipt of FFY 2025-2026 Congestion Mitigation/Air Quality program (CMAQ) and Surface Transportation Block Grant program (STBG) funds for Mid-America Regional Council's transportation programs.



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- g. Approve contracts with consulting firms Olsson and Iteris, Inc. for traffic signal timing and engineering support services for MARC's Operation Green Light program.
- h. Approve contract with The Family Conservancy to provide professional development services for Head Start and Early Head Start staff.
- i. Authorize the submission of a grant application to the US Department of Energy with three school district partners - Kansas City, Kansas Public Schools, Kansas City, Missouri Public Schools, and the Independence School District, and accept funds if awarded.
- j. Approve an agreement with Motorola Solutions to purchase VESTA 911 upgrades for nine regional Public Safety Answering Points.
- k. Approve agreement with AT&T to purchase RapidDeploy Eclipse Analytics for the regional 911 network.
- l. Approve purchase of cybersecurity monitoring and risk assessment services through Seculore Solutions for the MARC 911 regional system
- m. Approve Local Government Dues for 2024
- n. Authorize an agreement with RubinBrown for the 2022 audit and review the Audit Plan for the 2022 Audit
- o. Authorize submission of the Notice of Bid application to support continued services for the Early Head Start State program.

8. Other Business

9. Adjournment

## **AGENDA REPORT**

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MARC Board of Directors

January 2023  
Item No. 1

**ISSUE:**

Introductions and Board Sharing Time

**BACKGROUND:**

Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.

### MARC Board of Directors — Members and Alternates

Name	Jurisdiction	Title
Allen, Perry**	MoDOT	Asst. District Engineer
Bacon, John	City of Olathe	Mayor
Baird, Bill	City of Lee's Summit	Mayor
Boehm, Mike	City of Lenexa	Mayor
Boley, Damien	City of Smithville	Mayor
Bunch, Eric	City of Kansas City	Councilmember
Burnett, Scott	Jackson County	Legislator
Culbertson, Jeff	Leavenworth County	Commissioner
Dickey, David	City of Mission Hills	Mayor
Eilert, Ed	Johnson County	Commission Chairman
Ellington, Brandon	City of Kansas City	Councilmember
Fast, Becky	Johnson County	Commissioner
Fields, Vernon	City of Basehor	Councilmember
Garner, Tyrone	Unified Government of WyCo/KCK	Mayor/CEO
Grummert, Holly	City of Overland Park	Councilmember
Hall, Heather	City of Kansas City	Councilmember
Hanzlick, Janeé	Johnson County	Commissioner
Harrington, Jeff	City of Bonner Springs	Mayor
Heley, Logan	City of Overland Park	Councilmember
Hobart, Dan	City of Independence	Councilmember
Hurlbert, Victor	Clay County	Auditor
Huston, Bob	Cass County	Presiding Commissioner
Jarrold, Dick**	KCATA	Vice President
Johnson, Harold	Unified Government of WyCo/KCK	Commissioner
Johnson, Ryan	Cass County	Commissioner
Kane, Mike	Unified Government of WyCo/KCK	Commissioner
King, Bob	Ray County	Presiding Commissioner
Koehn, Leroy**	KDOT	District Engineer
Lucas, Quinton	City of Kansas City	Mayor
Lopez, Beto	City of Lee's Summit	Mayor Pro Tem
Makinen, Robbie**	KCATA	President/CEO
Markley, Angela	Unified Government of WyCo/KCK	Commissioner
McDonough, Mike	City of Raytown	Mayor
McKiernan, Brian*	Unified Government of WyCo/KCK	Commissioner
Mikkelsen, Eric	City of Prairie Village	Mayor
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Pogue, Randy	City of Kearney	Mayor
Roberts, Rob	Miami County	Commission Chairman
Ross, Carson	City of Blue Springs	Mayor
Rowland, Rory	City of Independence	Mayor
Schieber, Ron	Platte County	Presiding Commissioner
Silvester, David**	MoDOT	District Engineer
Skoog, Curt	City of Overland Park	Mayor
Smith, Doug	Leavenworth County	Commission Chairman
Turnbow, Kristofer	City of Raymore	Mayor
Vogt, Marge	City of Olathe	Councilmember
Walker, Rick	City of De Soto	Mayor
White, Frank	Jackson County	County Executive
Wood, Dagmar	Platte County	Commissioner
Vaughan, Tyler	Miami County	Commissioner

\*Public Transit Representatives (Voting)    \*\*Public Transit Advisory Representatives (Non-Voting)

## **AGENDA REPORT**

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MARC Board of Directors

January 2023

Item No. 2a

Efficient Transportation and Quality Places

### **ISSUE:**

REPORT: Buck O'Neil Bridge Project Update

### **BACKGROUND:**

In 2017, the MARC Board of Directors provisionally approved up to \$40 million of federal Surface Transportation Program funds for a new Buck O'Neil bridge with accommodations for bicyclists and pedestrians, subject to MoDOT and the City of Kansas City, Missouri securing the remaining funds for the project. In the past few months, several important milestones have been completed for this project.

MoDOT and the city have each secured their share of funding for the project and MARC and MoDOT have amended both the Kansas City Regional Transportation Improvement Program and the Missouri Statewide Transportation Improvement Program to commit these funds. The Federal Highway Administration has issued a formal finding of no significant impact, completing the required analysis under the national Environmental Policy Act. In August of 2021 MoDOT qualified five design build teams to submit formal proposals to complete the project. The final selection of the winning Massman-Clarkson team was announced on February 6, 2021.

MoDOT staff will provide an update on the project at the meeting.

### **BUDGET CONSIDERATIONS:**

None.

### **COMMITTEE ACTION:**

TTPC last received an update on the project in September 2020.

### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

### **EXHIBITS:**

More information about the project is available [here](#).

### **RECOMMENDATION:**

None. Information only.

### **STAFF CONTACT:**

Ron Achelpohl

## AGENDA REPORT

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### MARC Board of Directors

January 2023

Item No. 2b

Efficient Transportation and Quality Places

#### ISSUE:

DISCUSSION: Kansas City International Airport Public Transit Action Plan

#### BACKGROUND:

The Kansas City Area Transportation Authority (KCATA) and the Mid-America Regional Council (MARC) will be launching a process to complete a Kansas City International (KCI) Public Transit Services Action Plan. The new KCI terminal is set to open in 2023, creating new possibilities to broaden service connections across the globe. Recent investments in a convention hotel and other visitor amenities coincide with rebounding growth in the region's hospitality industries. And the success of efforts to attract big events, such as the 2023 NFL Draft and 2026 World Cup games, have fueled increasing ambition for promoting Kansas City as a premier host city.

With all this progress throughout the region, the time is now for a reliable, accessible, and multi-modal public transit system that serves KCI and key destinations around the region. An improved system would serve daily workers, regular visitors, and conventioners in a timely manner that can be readily expanded for short periods to accommodate major events. This would include ways for inbound and outbound travelers to quickly get to and from KCI using key activity centers throughout the Kansas City region.

Key partners will include civic and business organizations, regional transit agencies, local and other key state government agencies, MARC stakeholders and the general public. Overall, this action plan will:

- Seek to develop feasible, scalable, sustainable, and investable multi-modal strategies to improve transit connections for outbound traveler, visitor, and workforce transportation to KCI and other major destinations for regional travel, hospitality & leisure employment. These investments would support anticipated baseline growth in KCI travel and employment, scalable for large events as they occur.
- Organize and lead public and private partners and broader community interests in a six-month process to assess market opportunities and design new services.
- Include engagement and outreach efforts (surveys, focus groups, business roundtables and virtual public involvement) for adequate community buy-in and ownership.
- Develop an action plan including priorities, timelines, responsible parties, and potential funding alternatives.

#### ITEMS FOR DISCUSSION:

- What are some challenges we should be trying to address?
- What opportunities should be explored?
- What could be some desired outcomes?
- What funding opportunities or strategies should we explore through this study?

#### BUDGET CONSIDERATIONS:

The project is budgeted at \$200,000. Funding sources include federal Consolidated Planning Grants (CPG) and local in-kind and cash match from regional partners.

#### COMMITTEE ACTION:

This work was included in the MARC Board approved Transportation Unified Planning Work Program (UPWP). The UPWP was approved on November 22, 2022.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

None.

#### **RECOMMENDATION:**

None. Information only.

#### **STAFF CONTACT:**

Martin Rivarola

Tyler Means (KCATA)

## **AGENDA REPORT**

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### **MARC Board of Directors**

January 2023  
Item No. 3a  
Effective Local Government

#### **ISSUE:**

**DISCUSSION/VOTE:** Approve the 2023 Federal Policy Agenda for the Greater KC Area.

#### **BACKGROUND:**

Each year, the Mid-America Regional Council (MARC) Board of Directors adopts a Federal Policy Agenda, reflecting issues of importance to the Kansas City region. The issues come forward from MARC-convened working committees, member local governments, and community partners.

Over the coming year, MARC will conduct outreach to get better acquainted with new members of Congress, and with local and Washington staff. Actions could include:

- Individual in-person meetings with local offices
- Virtual meetings with Washington staff
- Requests for in-person meetings with members of Congress during periods of recess/time back in the state/district
- Preparation of brief information about MARC and issues it addresses that could be of interest to members of Congress and their staff

#### **ISSUES FOR DISCUSSION:**

1. What actions would be most beneficial in building strong relationships with the region's Congressional delegation?
2. How might MARC work with board members and their jurisdictions in strengthening relationships?

#### **BUDGET CONSIDERATIONS:**

None.

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

2023 Federal Policy Agenda

#### **RECOMMENDATION:**

Approve the 2023 Federal Policy Agenda for the Greater KC Area.

#### **STAFF CONTACT:**

Marlene Nagel



## AGENDA REPORT

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### MARC Board of Directors

#### 2023 FEDERAL POLICY AGENDA

##### FY2023 Budget and Program Reauthorizations

The current federal budget was authorized in December 2022. Congress is considering budget reductions as part of the discussions on the federal debt ceiling and short-term reauthorizations create uncertainty and make it difficult for federal agencies to proceed with grant processes and funding awards. *Encourage Congress to adopt and maintain a federal budget that allows for certainty of federal resources to support authorized programs.*

##### Transportation

*Encourage Congress to support legislation and appropriations that allow for:*

- Safe and efficient transportation with appropriate and strategic consideration to regional economic and mobility needs and priorities. Funding is needed for all modes of transportation, including public transit and active transportation.
- Congress has authorized considerable resources through the IIJA legislation for transportation infrastructure. Beyond this special legislation, sustainable and innovative investment solutions to fully fund the Highway Trust Fund through multiple appropriate revenue sources is critical to protect and preserve our transportation system.
- Reauthorize the Federal Aviation Administration to fund maintenance and improvements at the Kansas City International Airport.
- Continued efforts to reduce freight and passenger train bottlenecks throughout the nation including support for the national rail passenger network and operation of the Southwest Chief Amtrak route, the Missouri River Runner and the proposed Heartland Flyer.
- Expanded funding and access to expertise for planning, designing and building policy and infrastructure frameworks to cope with likely changes induced by the expanding use of connected and autonomous vehicles.

##### Broadband Infrastructure and Digital Equity

The Federal Communications Commission and the National Telecommunications Information Agency are working together to administer the federal broadband program authorized under the Infrastructure Investment and Jobs Act. Over the past several months, the FCC solicited input on a map showing unserved and underserved areas of the nation for broadband investment. The map will be used in the allocation of broadband funding. *Congress is asked to support improvements in broadband infrastructure mapping to ensure the federal funds are fairly distributed and communities like the Kansas City region have the opportunity to secure funds for both infrastructure and digital equity.*

##### Climate Change and Adaptation

The Kansas City region is confronted with a variety of risks and vulnerabilities from climate change, including flooding, drought, and extreme heat. In March 2021, the MARC Board of Directors adopted the Kansas City Regional Climate Action Plan to lead and support a coordinated, equity-centered effort among local governments, institutions, and others to build climate resilience throughout the region. The focus of the regional plan comports with the goals of proposed federal efforts to comprehensively address climate mitigation, adaptation, and resilience initiatives tied to energy efficiency, renewable energy, public and active transportation, fleet electrification, resilient infrastructure improvements, sustainable agriculture and food systems, integrated watershed management, innovation and finance, urban heat mitigation, and green infrastructure. *MARC supports comprehensive federal policies and investments to mitigate or respond to climate change and encourage coordination across federal agencies and departments.*

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### MARC Board of Directors

#### Economic Development

MARC has received support from the Economic Development Administration since 2006 as an Economic Development District. In addition, MARC and many community organizations have secured EDA grants to support important projects. *The Congressional delegation is urged to approve reauthorization of the Economic Development Administration (EDA) as an important federal agency helping communities and regions advance economic progress and address challenges limiting economic progress.*

#### Public Health

Congress appropriated substantial dollars to help state and local public health agencies respond to the COVID-19 pandemic. These resources were essential, given years of funding cutbacks for the nation's public health infrastructure. As special COVID funding for public health expires or is reduced, *Congress should consider ongoing funds to support foundational capabilities for disease surveillance, epidemiology, and lab capacity; the capacity to respond to all hazards' preparedness and response; and equity to end health disparities and promote optimal health.*

#### Funding to Support Quality Early Education, including Head Start and Early Head Start

One of the greatest challenges facing the return of workers to the labor market is the availability of affordable childcare. Data is showing that many women who were in the workforce prior to the pandemic have not been able to return due to the lack of childcare. Low wages and limited benefits have resulted in fewer professionals entering the field of early education and many in the field are now leaving due to low wages and stress of being essential workers. Research has shown that the Head Start program with its comprehensive approach to child development and family support has tremendous long-term impact on helping low-income families succeed. However, despite serving over a million low-income children nationwide, fewer than half of eligible children are able to benefit from Head Start and less than eight percent participate in Early Head Start. *The federal government should support universal pre-K, increased funding for Head Start and Early Head Start to serve more eligible children with comprehensive services, and full funding for the Child Care and Development Grant Program to help low-income working households to return to or remain in the labor force.*

#### Fully Implement the Older Americans Act

This program provides resources to support vulnerable older adults in urban, suburban, and rural areas to keep them in their homes and avoid expensive institutional care. No one population segment was impacted more than older adults in the early months of the pandemic. The need for home delivered meals, in-home services, and other supports are critical to address the needs of this large and growing population group. *As the nation's number and needs of older adults continue to increase, additional funding is needed to serve this population through the Older Americans Act.*

#### Affordable Housing

The COVID-19 pandemic and associated economic crisis have impacted thousands of households across the nation, and many in the Kansas City area. With loss of jobs and income, many households have been unable to pay rent, mortgages, and utilities. The lack of affordable housing was already at crisis levels in many places, and those on limited incomes have been hit hardest by the pandemic. In fact, the rate of inflation is at historic levels, and rents have been the hardest hit of all consumer costs. MARC is working with the Local Initiatives Support Corporation (LISC) to build a regional housing partnership to enhance systems for creating and preserving affordable and accessible housing. The regional housing partnership will help leverage resources such as the Low-Income Housing Tax Credit, Historic

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### MARC Board of Directors

Preservation Tax Credit, public housing, and housing vouchers that have enabled millions of low-income households to secure safe and adequate housing. *Congress is urged to continue to appropriate funds for housing for low-income persons and families and to encourage cross-jurisdictional collaboration and innovation for housing programs and support initiatives to increase the supply of attainable housing for all Americans.*

#### Workforce Development

Since initially adopted in 2014, the Reauthorization of the Workforce Innovation and Opportunities Act has never been fully funded at levels authorized in its legislation. The funding formula works against urban and suburban job centers with a significant employment base and many employers facing challenges in finding trained talent. The formula looks at the number of workers rather than available jobs. Business engagement and services metrics should be included in the WIOA funding formula in order that support for employers is taken into consideration when allocating funds. *MARC supports the reauthorization of the Workforce Innovation and Opportunities Act with funding at the authorized level and with particular focus on helping Workforce Boards assist businesses in finding and training potential job seekers.*

#### Higher Education.

*Invest in community college-business partnerships as part of Higher Education Act reauthorization.*

*Modernize and expand apprenticeship programs and ensure sufficient funding for workforce systems to assist businesses in development and implementation of such programs.*

*Expand Pell grant eligibility to cover high quality short-term credential programs; increase funding for Career and Technical Education (CTE) and Adult Basic Education.*

#### Homeland Security

*MARC supports the continued designation and financial support of the Kansas City region as a UASI region to ensure the area's ongoing capacity to protect, respond to, and recovery from man-made and natural disaster events.*

#### Environment

*Water Quality, Stormwater Management and Green Infrastructure*

*Federal support for water and wastewater system improvements is essential for local communities to ensure adequate water supply and water quality and to achieve the multiple benefits that accrue from effective water resource management.*

#### *Missouri River Management and Watershed Planning*

*Federal management of national waterways and investment in key flood control and ecosystem restoration projects are critical to the Kansas City region. MARC supports funding and authorization requests for flood control and watershed planning and projects in the Kansas City area.*

#### *Energy Conservation*

*Federal support for energy conservation and renewable energy sources are important to enhance our region's quality of life and lower costs for residents and businesses.*

#### *Rate Payer Assistance for Water, Sewer and Stormwater Charges.*

Legislation has been introduced annually since 2016 to establish a federal assistance program for water, sewer, and stormwater system ratepayers. The act's premise is similar to that of the energy sector's Low-Income Household Energy Assistance Program that there may be a role for the federal government to offer assistance to communities and low-income

## AGENDA REPORT

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### MARC Board of Directors

ratepayers in paying water and sewer rates. Such assistance would reflect the fact that federal mandates frequently drive water, wastewater, and stormwater rate increases, and that many communities are challenged in charging the true cost of service and compliance because of the inability of lower-income ratepayers to pay increased rates. *MARC supports legislation that assists low-income households in covering their costs for water, sewer, and stormwater fees.*

#### Health and Human Services

##### *Emergency Medical Services*

*Federal health care programs should utilize the capacity of local EMS agencies to provide cost-effective emergency response, preventive care, and non-emergency services.*

#### Emergency Services and Public Safety

##### *Resilient Communities*

MARC supports reauthorization and modernization of the Federal Flood Insurance Program (Congress has passed short-term reauthorizations annually, with the current authorization set to expire 9/30/23), an increased emphasis on climate resiliency, affordable insurance for low and moderate-income homeowners and actions to reduce risks from future disasters. The reauthorization should include resources for new mapping of the 100-year floodplain to ensure areas throughout the nation are aware of the hazards faced through increased flood risks.

##### *Reclassify public safety telecommunicators*

*Encourage the Congressional delegation to support H.R. 1629, the 911 SAVES Act, to reclassify public safety telecommunicators from clerical to a protective service occupation within the standard occupation classification system.*

## AGENDA REPORT

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MARC Board of Directors

January 2023

Item No. 4a

Efficient Transportation and Quality Places

### ISSUE:

REPORT: Review 2022 Transportation Performance Measures Report

### BACKGROUND:

Performance-based Planning and Programming (PBPP) is a method to use transportation performance management principles in planning and programming processes to ensure that the funding decisions being made will help the region make progress towards the established targets for each measure. PBPP is a federal requirement and as such, MARC is required to establish targets for and monitor progress related to Safety (PM1), Pavement and Bridge Condition (PM2), Performance of the National Highway System (NHS), Freight, and Congestion Mitigation Air Quality (PM3), Transit Safety and Transit Asset Management (TSTAM).

In support of a performance-based planning process, Connected KC 2050 includes a set of regional performance measures related to the vision and goals defined in the plan's Policy Framework. Since 2010, MARC has produced regular Performance Measures Reports to monitor trends and help MARC and regional transportation stakeholders to better understand and evaluate progress towards achieving the plan goals.

The *2022 Transportation Performance Measures Report* looks at a subset of the performance measures identified in Connected KC 2050, concentrating on the measures most relevant to suballocated funding and other decisions that will come before MARC over the next year.

The annual Performance Measures Report provides an update on the region's progress towards achieving the goals and objectives in Connected KC 2050. The information is provided to be considered by TTPC and other MARC committees in the context of regional transportation policies and priorities.

### BUDGET CONSIDERATIONS:

None.

### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

### EXHIBITS:

[2022 Transportation Performance Measures Report](#)

### RECOMMENDATION:

None. Information only.

### STAFF CONTACT:

Selina Zapata Bur

Kayla Zacharias

## AGENDA REPORT

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### MARC Board of Directors

January 2023  
Item No. 4b  
Core Capacities

#### **ISSUE:**

REPORT: Mid-America Regional Council's 2023 Regional Assembly and Awards

#### **BACKGROUND:**

The Mid-America Regional Council (MARC) recognizes individuals, organizations and initiatives that have made outstanding contributions to the region with Regional Leadership Awards at its annual Regional Assembly. MARC will soon be accepting nominations for the 2023 awards, which will be presented at the annual Regional Assembly on June 9.

The nomination period will open on Wednesday, Feb. 1, and close on Friday, March 3. MARC is looking for individuals, organizations and initiatives that have made outstanding contributions to the Kansas City region – those who have gone above and beyond their jobs and their work in their own communities to advance a regional vision of excellence. Past recipients have included elected officials, local government professionals, civic leaders or organizations, nonprofit leaders or agencies, volunteer leaders or groups, and educators or educational institutions.

The awards recognize leadership in:

- Advocating regional concepts, approaches, and programs.
- Advancing the vision of the region as a community of excellence.
- Addressing regional challenges.
- Applying innovative solutions to regional problems.
- Achieving improved quality of life and equitable opportunity for the region's residents.

MARC Board members are asked to submit nominations starting Feb. 1 and disseminate information about the awards to colleagues to encourage them to submit their nominations.

#### **BUDGET CONSIDERATIONS:**

None.

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

None.

#### **RECOMMENDATION:**

Please submit award nominations online at [marc.org](https://marc.org) starting Wednesday, Feb. 1. The nomination period will close Friday, March 3.

Invitations for the Regional Assembly will be issued in the coming weeks.

#### **STAFF CONTACT:**

Kristin Johnson-Waggoner

## AGENDA REPORT

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### MARC Board of Directors

January 2023  
Item No. 4c  
Core Capacities

#### **ISSUE:**

BRIEF REPORT: Annual Board Review of Conflict-of-Interest Policy, Whistleblower Policy, and the Public Official Liability Advisory.

#### **BACKGROUND:**

As a best practice for high functioning boards, the above three documents are reviewed with the MARC Board members on a regular basis. These documents include important guidance related to decisions board members make.

#### **Conflict of Interest Policy**

MARC strives to operate in an open and transparent way that inspires confidence that the organization is an effective steward of public resources. The MARC Board of Directors and a number of MARC committees are responsible for authorizing grants and funding allocations that benefit local governments, public agencies and other organizations in the Kansas City metropolitan area. The committee processes ensure that federal, state and local funds available to the metropolitan area are invested in ways that benefit the region and local communities. The purpose of the Conflict-of-Interest Policy is to ensure that participants on the MARC board and committees have clear guidance when a participant in any MARC decisions-making process could have a conflict of interest and what the appropriate action would be in those circumstances.

The policy is designed to help directors, officers, employees and volunteers identify conflicts of interest and disclose them to the appropriate authority. It is also designed to provide a procedure to appropriately manage conflicts in accordance with legal requirements and the goals of accountability and transparency in all MARC operations. The policy is intended to supplement but not replace any state or federal laws that govern conflicts of interest in public, non-profit, and charitable organizations. MARC boards and committees involved in making decisions or recommendations regarding funding awards also have this topic on their agenda regularly.

#### **Whistleblower Policy**

Since the enactment of the Sarbanes-Oxley Act of 2002, organizations have developed policies that focus on protecting whistleblowers and providing mechanisms for employees to raise concerns realizing "...it is better for an organization to learn about unethical or unlawful conduct internally than to find out about the conduct from a news article, a subpoena from law enforcement, or an investigation for a regulatory agency."

Nonprofits are now required to answer a question on the IRS 990 form to indicate whether or not the nonprofit has a whistleblower policy. Some grants require MARC to have a whistleblower policy.

A good whistleblower protection program should:

- Provide employees multiple ways to report concerns
- Establish a forum where employees can raise concerns
- Prohibit retaliation
- Train managers and supervisors
- Take disciplinary action against those who engage in retaliation

## **AGENDA REPORT**

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### **MARC Board of Directors**

The attached policy incorporates the use of an external hotline program called “WeTip,” which is provided free of charge by Midwest Public Risk, MARC’s insurance carrier. Any reports submitted to the WeTip program will be forwarded to the Executive Director, Director of Finance and Administration, Human Resources Manager and MARC Board Chair.

#### **Board Liability Advisory**

Midwest Public Risk (MPR) provides employee health and dental, workers’ compensation, property and casualty (liability) coverages for MARC. As part of its loss control program, MPR recommends that each of its members with public official liability coverage to participate in an annual refresher.

Attached is a copy of MPR’s risk prevention advisory on public official liability. MARC does not have the same types of public official liability risks as cities and counties and has never had this type of claim. However, it is always important to be aware of those situations that might have potential for claims and/or lawsuits. The advisory includes general but effective rules to follow that will help avoid potential problems.

#### **BUDGET CONSIDERATIONS:**

None.

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

Conflict of Interest Policy  
Whistleblower Policy  
Public Official Liability Bulletin


#### **RECOMMENDATION:**

None. Information only.

#### **STAFF CONTACT:**

David Warm  
Carol Gonzales



	<p style="text-align: right;"><b>MARC AGENCY POLICY: CONFLICT OF INTEREST</b> Policy No: 1</p>
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## **CONFLICT OF INTEREST POLICY**

### ***Governing all Boards, Commissions, Committees and Subcommittees***

#### **PURPOSE**

The Mid-America Regional Council (MARC) is dedicated to building a stronger metropolitan region by promoting regional cooperation and developing innovative solutions to regional challenges. MARC strives to operate in an open and transparent way that inspires confidence that the organization is an effective steward of public resources. The purpose of this conflict of interest policy is to ensure that participants on the MARC board and committees have clear guidance when a participant in any MARC decision-making process could have a conflict of interest and what the appropriate action would be in those circumstances.

It is in the best interest of the MARC Board of Directors, Mid-America Head Start and all other boards, commissions, committees and subcommittees to be aware of and properly manage all conflicts of interest and any appearances of conflicts of interest. This conflict of interest policy is designed to help directors, officers, employees and volunteers identify conflicts of interest and disclose them to the appropriate authority. It is also designed to provide a procedure to appropriately manage conflicts in accordance with legal requirements and the goals of accountability and transparency in all MARC operations.

The MARC Board, and boards that work through MARC such as the Mid-America Solid Waste Management District, make decisions in a number of program areas that impact the availability of federal, state and local government funds and private contributions. This conflict of interest policy is intended to support those decision-making processes.

This policy is intended to supplement but not replace any state or federal laws that govern conflicts of interest in public, nonprofit, and charitable organizations.

#### **1. Interested Person**

Any member of a MARC board, commission, committee or subcommittee charged with decision-making or making recommendations for funding, who has a direct or indirect financial interest, as defined below, is an interested person.

#### **2. Financial Interest Defined**

A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:

- An ownership or investment interest in any entity with which MARC has a transaction or other financial arrangement,
- A compensation arrangement with MARC or with any entity or individual with which MARC has a transaction or arrangement, or
- A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which MARC is negotiating a transaction or arrangement.

For purposes of this policy, “family members” includes spouses, parents, children, and siblings (including those related by marriage), as well as significant others and any other person who resides with the committee/board member.

### **3. Procedure**

In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the conflict of interest to members of the committee considering the proposed action or recommendation.

A person who has a conflict of interest in a certain matter shall not participate in the discussion of that matter except to disclose material facts and to respond to questions. Such person shall not attempt to exert his or her personal influence with respect to the matter, either at or outside the meeting.

The interested person shall abstain from any votes on funding recommendations, contracts or transactions in which there is an interest as defined above, and shall abstain from any votes for all meeting minutes or other records of the meeting.

### **4. Gifts, Gratuities and Entertainment**

MARC committee members and directors shall avoid accepting, directly or indirectly, any rebate, gift, money or anything of monetary value from an organization or vendor that could benefit from a MARC committee action regarding funding recommendations, vendor selection or other transactions. From time to time, vendors may pay for meals apart from a bid process.

### **5. Committee Representation**

MARC makes decisions on federal and state funding that benefits local communities within the Kansas City region. The MARC Board and many of its committees are composed of local officials representing the communities that may benefit from MARC Board decisions. It is not a conflict of interest for a board member or a committee member, who are also elected officials or local government staff members, to advocate for or vote on issues that will affect their jurisdiction. If an elected official serves on another public board by virtue of their elected office, it is not a conflict of interest for that elected official to participate in discussions and vote on matters affecting that other public body.


In the past, smaller communities have at times been represented by consulting engineers on committees which rely on both technical and community considerations to make funding recommendations. Private consultants or other private parties shall abstain from any discussion or vote on all matters before the committee that might pose a conflict of interest due to a relationship between the project applicant and the private consultant. The private consultant or party should limit any participation in discussion to answering questions asked by other committee members. Individual committees may adopt specific procedural requirements for participation by members and others present at meetings.

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### **BOARD APPROVAL AND REVISION DATES**

**Approved: August 25, 2009**

**Revised: September 24, 2013  
October 15, 2013  
May 23, 2017**

	<p><b>MARC AGENCY POLICY: WHISTLEBLOWER</b></p> <p>Policy No: 2</p>
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## **WHISTLEBLOWER POLICY**

### **PURPOSE**

MARC is committed to lawful and ethical behavior in all of its activities and requires all staff to act in accordance with all applicable laws, regulations and policies and to observe high standards of business and personal ethics in the conduct of their duties and responsibilities.

This policy is intended to:

- Encourage individuals to bring ethical or legal violations to the attention of an internal or external authority so that action can be taken to resolve the problem.
- Establish guidance and procedures for staff (paid and volunteer) or others to report illegal, unethical or inappropriate behaviors or practices, in good faith, without fear of retribution.
- To provide a constructive process for individuals to report issues of concern.
- Emphasize the importance of adherence to MARC's standards of conduct.

### **1. Overview**

A whistleblower is a person (often an employee) who raises a concern about serious wrongdoing occurring in an organization. Examples of misconduct that might lead to whistleblowing include the violation of laws, rules or regulations; fraud, mismanagement or corruption; or direct threats to the public interest, such as health or safety violations.

In general, whistleblowing refers to reporting misconduct outside the normal chain of command. Most workplace issues are, and to the extent possible, should be resolved by working with direct supervisors and department directors as described in the Issues Resolution policy. However, if an individual, acting in good faith, has reasonable grounds for believing that serious wrongdoing is taking place that has not been addressed or cannot be addressed through normal channels, he or she has the option of "whistleblowing" without fear of retribution.

Examples of the types of situations a whistleblower might report may include, but are not limited, to the following:

- A violation of law.
- Questionable accounting or monitoring practices.
- Discrimination based on protected classes.
- Fraud, waste or mismanagement.

Examples of problems that can be addressed through normal issues resolution procedures may include, but are not limited, to the following:

- Disagreements or misunderstandings between employees.
- Issues related to employment or working conditions.
- Personality conflicts.

- Working relationships between employees or employees and supervisors.

## 2. Reporting Procedures

Individuals may report misconduct, without fear of retribution, through the following procedures:

- For internal employee relations issues, seek assistance from supervisors, department directors or Human Resources staff as described in the Issues Resolution policy. For issues related to harassment, immediately report to a supervisor, department director, executive director or Human Resources as described in the Harassment-Free workplace policy.
- For all other issues related to suspected fraud, theft, harassment or other illegal activity, contact a supervisor, department director, executive director or call the “WeTip” hotline at 1-800-782-7463 or go online to [www.wetip.com](http://www.wetip.com).

## 3. After the Report

Response procedures for whistleblower reports will vary according to how the report was made.

- Reports to the “WeTip” hotline are forwarded to designated members of MARC’s management team (i.e., the Executive Director, Finance and Administration Department Director, Human Resources Manager, and MARC Board Chair) for review and resolution.

All reports will be acknowledged promptly and handled with due care and diligence. Those who receive the reports have the full authority to investigate all concerns raised, and may use other resources such as legal counsel, accountants, private investigators or others as reasonably necessary to conduct a full and complete investigation. Reports and concerns will be kept confidential to the extent possible.

If a report is found to be of merit or is substantiated, MARC management will take appropriate steps and will adhere to the federal rules for that grant, if applicable. No employee who, in good faith, makes a whistleblowing report will be threatened, discriminated against or otherwise subject to any retaliation or adverse employment consequences. Any staff member who attempts to retaliate against someone who reported a concern in good faith may be subject to discipline.

Allegations that prove to have been made maliciously, recklessly, with gross negligence, or with the foreknowledge that the allegations are false, will be viewed as a serious offense and may result in disciplinary action against the reporting employee.

Any situation involving an issue relating to harassment should be reported **immediately** to the employee’s supervisor, department director, executive director or Human Resources. Specific information relating to MARC’s policy regarding a harassment-free workplace can be found on the MARC intranet under Policies. Complaints of this nature are taken very seriously and will be fully investigated.

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## BOARD APPROVAL AND REVISION DATES

Approved: January 25, 2011

Revised: January 26, 2021

## Public Official Liability

*The potential exposures for public officials are vast and can come from internal or external sources. Much of this increased exposure has been the result of various court decisions that have greatly expanded the area of civil rights litigation for elected and appointed officials.*

*Lawsuits may be filed against individual officials, a public entity, or both. Suits stem from both action and inaction. Injuries or property damage resulting from the careless actions or inaction of public officials, employees or agents often involve claims of negligence under state law. For Cities and Counties, claims resulting from land use regulation, emergency powers of law enforcement, limitations placed on a citizen or business may involve federal statutory or constitutional rights and are normally tried in federal court.*

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The potential list of areas of exposure for public officials is considerable. This advisory is offered as a guide to key issues that have occurred frequently or have resulted in significant losses. Some of the areas of exposure facing public officials include:

- Discrimination in the selection, promotion, discipline, or dismissal of employees.
- Improper training or supervision of employees.
- Administration of grants.
- Granting or denying franchises, permits, or licenses.
- Unequal provision of public services, or the failure to provide a service.
- Failure to protect public trust, including failure to attend meetings, or to examine documents.
- Use of inside information for personal benefit.
- Keeping silent about improper conduct of fellow officials.
- Making unauthorized payments.
- Failure to take advantage of legitimate financial opportunities presented to the public entity.
- Harassment of a business or employee.
- Failure to conduct inspections properly.
- Bidding and purchasing practices.
- Disclosure of personnel records.
- Denial of due process.

- Issues with implications for Cities and Counties include, but are not limited to:
  - Land use claims.
  - Assessment of taxes.
  - Improper treatment of suspects or criminals.

With all the exposure issues previously listed, it may seem quite a challenge to avoid liability. Some general but effective risk management practices to follow include:

- **Never hesitate to consult with your legal counsel.**
- Ensure your policies and practices regarding employment practices are effective, especially in areas related to employee selection, promotion, discipline and firing.
- The amount, topics and quality of training for your employees is a critical factor and should be a priority. This is a common area attacked by plaintiff attorneys.
- Ensure that your board complies with the Missouri Sunshine Law or the Kansas Open Meetings Act and the Kansas Open Records Act
- Avoid any issues that may be considered a conflict of interest. If the governing body discusses a conflicting issue, applicable individuals should refrain from voicing an opinion and abstain from voting on an issue of this nature.
- Assess past and potential public official liability exposures. Ensure that critical areas are addressed by an ordinance and/or policy when practical.
- Make every effort to ensure that all ordinances, practices and regulations are uniformly enforced and make sure they are Current, Clear, Comprehensive, Constitutional, and Consistent. Key terms should be defined.
- When speaking publicly, do not make assumptions, do not speculate, and make no empty promises.
- Try to ensure any ordinance, policy, or practice does not deprive a person of a “liberty” or “property” interest. If this is a possibility, make sure that any affected individual or group is given due process.
- When appropriate, ensure that any member of the public that may be affected by the outcome of a new ordinance, policy, or regulation is given adequate notice to ensure that such persons will be given the opportunity to be heard before implementation.
- Any time a potentially negative action or decision affects an individual or organization, a written statement containing reasons for the decision



should be made available to the affected parties. This applies to both internal and external issues.

- Be very cautious if a request for a reference regarding a former employee is made – you should have a policy on this matter.
- Be sure any license or permit applicant has access to necessary information pertaining to all items required as part of the application process. Requirements and fees should be reasonable and consistently applied.
- Keep good minutes of board, commission or council meetings.
- Remember that documentation, both as a governing body and as an individual, can be very important.
- When applicable, Cities and Counties must:
  - Ensure your policies and practices regarding law enforcement liability are effective, especially in areas related to use of force, vehicle operations, search and seizure and the care, custody and control of prisoners
  - Have a comprehensive land use plan

## AGENDA REPORT

### MARC Board of Directors

January 2023  
Item No. 5a  
Core Capacities

#### ISSUE:

VOTE: Election of 2023 MARC Board Officers

#### BACKGROUND:

As announced at the December 2022 MARC Board meeting, Board Chair Harold Johnson, appointed the following MARC Board members to serve as a Nominating Committee to recommend a slate of officers for the 2023-2024 year:

- Commissioner Rob Roberts, Miami County, KS (past chair)
- Mayor Curt Skoog, Overland Park, KS (past chair)
- Mayor Kris Turnbow, Raymore, MO

MARC Board Officers are elected for a period of one year, although traditionally they serve for two consecutive terms. Nominating committees have considered the extent of participation with MARC in selecting officer nominees.

The Nominating Committee met in recent weeks and is nominating the following slate of officers to be presented to the Board in January for approval.

#### 2023 Officer Nominations:

- Chair: Carson Ross, Mayor, Blue Springs, Missouri
- First Vice Chair: Janeé Hanzlick, Commissioner, Johnson County, Kansas
- Second Vice Chair: Beto Lopez, Mayor Pro Tem, Lee's Summit, Missouri
- Treasurer: Mayor Damien Boley, Smithville, Missouri
- Secretary: Councilmember Holly Grummert, Overland Park, Kansas

All nominees other than Councilmember Grummert were previously serving as Officers and were advanced forward through the officer roles.

#### BUDGET CONSIDERATIONS:

None.

#### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

#### EXHIBITS:

None.

#### RECOMMENDATION:

Elect the above slate of officers for 2023 as recommended by the Nominating Committee.

#### STAFF CONTACT:

David Warm



## **AGENDA REPORT**

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MARC Board of Directors

January 2023  
Item No. 7a

**ISSUE:**

VOTE: Approve minutes of the December 20, 2022 Board meeting

**BACKGROUND:**

The minutes of the December 20, 2022 meeting are enclosed.

**RECOMMENDATION:**

Approve the minutes of the December 20, 2022 meeting.

**STAFF CONTACT:**

David Warm

McKenzie Neds



BOARD OF DIRECTORS MEETING SUMMARY  
December 20, 2022  
12:00 p.m.

BOARD MEMBERS PRESENT

Commissioner Harold Johnson, Jr., Unified Government of Wyandotte/Kansas City, Kan. - MARC Board Chair  
Commissioner Janeé Hanzlick, Johnson County, Kan. - MARC Board 2<sup>nd</sup> Vice Chair  
Mayor Pro Tem Beto Lopez, Lee's Summit, Mo. - MARC Board Treasurer  
Mayor Damien Boley, Smithville, Mo. - MARC Board Secretary  
Mayor Carson Ross, Blue Springs, Mo.  
Mayor Curt Skoog, Overland Park, Kan.  
Councilmember Holly Grummert, Overland Park, Ks.  
Commissioner Becky Fast, Johnson County, Kan.  
Commissioner Doug Smith, Leavenworth County, Kan.  
Commissioner Jerry Nolte, Clay County, Mo.  
Mayor Rick Walker, City of DeSoto, Kan.  
Mayor Eric Mikkelsen, Prairie Village, Kan.  
Commission Chairman Rob Roberts, Miami County, Mo.  
Victor Hurlbert, Auditor, Clay County, Mo.  
Councilmember Daniel Hobart, Independence, Mo.  
Mayor Mike Boehm, City of Lenexa, Kan.  
Mayor Kristofer Turnbow, City of Raymore, Mo.  
Councilmember Bridgette McCandless, Independence, Mo.  
Brian McKiernan, Unified Government of Wyandotte/Kansas City, Kan.  
Councilmember Vernon Fields, City of Basehor

STAFF PRESENT

Executive Director David Warm and other MARC staff

OTHERS

Joe Johnson from Olson

INTRODUCTIONS AND BOARD SHARING TIME

Mayor Carson Ross called the meeting to order at 12:00 p.m. and welcomed attendees. Due to the meeting being held remotely, Mayor Ross provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the final vote.

Mayor Ross recognized Johnson County Commissioner Ed Eilert for his years of public service. MARC Board members shared their stories and thanks for Commissioner Eilert's experience and dedication.

Self-introductions were made, and members shared items of interest from their jurisdictions.

VOTE: Approve Revised 2022 and Proposed 2023 Budget

Joanne Bussinger, grant manager, presented the approved revised 2022 and proposed 2023 budget.

Last month, Carol Gonzales reviewed the financial highlights with the budget and Personnel committee and reviewed the 2023 work plans with this board. Today we went into more financial details with the Budget and Personnel Committee and we'd like to provide you a high level financial overview.

Our 2023 budget projects \$110.8 million in revenue. The largest revenue source is federal and state grants, followed by other local funds which support regional programs like Operation Green Light and 911. Private funds include \$3.7 million in grants from foundations. Local dues and fees from counties and cities account for \$2.7 million. Those funds include basic dues and matching dollars for emergency services and aging. Expenditures are totaled at \$109 million; these are allocated contractual services including payments to agencies to independent contractors and consultants for projects and communities across the region. In 2023, 74% of the funds that come through MARC will be passed to local governments and agencies for community projects and services.

As we mentioned last month, the 2023 \$109 million budget is a significant increase over 2022's \$85 million budget. Over the past year, the region has been very successful in bringing in some large dollar grants for projects in 2023. All of these have been on your board agendas over the last few months. The difference between 2022 approved and 2022 revised is primarily due to fluctuations in contributed services, which is our matched to grants. Some of our agencies had waived the requirement during COVID, so we didn't budget for them in the original 2022 budget, however as some of those requirements were reinstated, we have been tracking them and they are reflected in the budget.

A few other items of interest in 2023, the budget includes an average 4% salary adjustment, 9% for health and insurance renewals. We've budgeted 6 new full-time employees and our total staff budget is 179 employees including 165 full time and 14 part-time employees.

The Special Revenue Fund is where most of our transactions occur and the largest increase in revenues from 2022 to 2023. The increase in the general fund is primarily because of transportation fees for related projects and match which is billed every other year. The 2023 budget includes \$1.3 million in transportation fees. As mentioned, the difference between the approved 2022 budget and revised 2022 is primarily due to contributed services, which are reflected in the Special Revenue fund. The expenditures are just slightly less than revenues overall at \$109 million, a significant increase in the Special Revenue Fund. 911 has several large, planned expenditures for upgrades in 2023, so that budget is reflected higher as well.

Today we are asking for approval of the 2022 revised and 2023 budgets. The Budget and Personnel Committee reviewed this earlier in more detail and has recommended this for approval.

Mayor Turnbow asked: "Many of us have considered the cost of inflation in our own personal budgets. Did the committee consider any other adjustments for personnel other than the 4% that you mentioned a moment ago?"

David Warm answered: “We did some polling of increases among local governments in the metropolitan area and it's probably at the mid to low end of what the tenor of those increases are, and I'd be happy to share that data. It doesn't include every local government but includes many of them.”

Harold Johnson Jr. asked: “Is there a certain amount of attrition within the number as well?”

David Warm answered: “we do that in the context of the overall staff, but because there are position vacancies that occur, our total salary costs are reflective.”

**REPORT/DISCUSSION:** Preliminary review and input on the 2023 Federal Legislative Agenda  
Marlene Nagel, Director of Community Development presented the 2023 Federal Legislative Agenda.

Each year the MARC Board looks at federal policy issues and puts together a platform that we are then able to communicate with our area's congressional delegation and to share it with our local governments and other stakeholders across the region. Today we'd like your input on policies that we might include in that platform for this coming year. They are similar from year to year so these are priorities that we have heard come forward from committees and from the board's discussion.

Transportation federal policy agenda items include: continuing to promote efficient and safe transportation for all modes, to fully fund the Highway Trust fund, Reauthorization of the Federal Aviation Administration, reduction of freight and passenger train bottlenecks throughout the nation and support for the national rail passenger network and operation of the Southwest Chief Amtrak route, the Missouri River Runner, and the proposed Heartland Flyer, resources for planning, design, policy and infrastructure frameworks to address the expected and expanding use of connected and autonomous vehicles.

Climate Adaptation federal policy agenda items include: provide continued and new federal support for climate mitigation, adaptation and resilience initiatives tied to energy, transportation, infrastructure, agriculture and food systems, watershed management, innovation and finance, urban heat mitigation, green infrastructure and affordable housing, and support comprehensive federal policies and investments to mitigate or respond to climate change and encourage coordination across federal agencies and departments.

Economic development federal policy agenda items include support reauthorization of the Economic Development Administration (EDA) as an important federal agency helping communities and regions advance economic progress and address challenges limiting economic progress.

Public health federal policy agenda items include consider ongoing funds to support foundational capabilities for disease surveillance, epidemiology, and lab capacity; capacity to respond to all hazards' preparedness and response; and equity to end health disparities and promote optimal health.

Early education federal policy agenda items include support universal pre-K, increased funding for Head Start and Early Head Start to serve more eligible children with comprehensive services, and full funding for the Child Care and Development Grant Program to help low-income working households to remain in the labor force.

Older Adults federal policy agenda items include the need for home delivered meals, in-home services, and other supports are critical to address the needs of this large and growing population group, and as the nation's number and needs of older adults continue to increase, additional funding is needed to serve this population through the Older Americans Act.

Affordable housing federal policy agenda items include federal support is needed to expand the supply of affordable housing for persons and families and to encourage cross-jurisdictional collaboration and innovation for housing programs.

Workforce development federal policy agenda items include reauthorization of the Workforce

Innovation and Opportunities Act from 2014. Encourage modernization of provisions, invest in community college-business partnerships as part of Higher Education Act reauthorization. Modernize and expand apprenticeship programs and ensure sufficient funding for workforce systems to assist businesses in development and implementation of such programs, expand Pell grant eligibility to cover high quality short-term credential programs. Increase funding for Career and Technical Education (CTE) and Adult Basic Education.

Other environmental federal policy agenda items include water Quality, Stormwater Management and Green Infrastructure: Support for water and wastewater system resources and effective water resource management, Missouri River Management and Watershed Planning: authorization for flood control and watershed planning/projects in the Kansas City area (Water Resources and Development Act), Energy Conservation: Support for energy conservation and renewable energy sources are important to enhance our region's quality of life and lower costs for residents and businesses, and Rate Payer Assistance for Water, Sewer and Stormwater Charges: legislation that assists low-income households in covering their costs for water, sewer, and stormwater fees.

Other Federal Issues for the policy platform include homeland Security: Support continued designation as the Kansas City region as an Urban Area Security Initiative, reauthorization and modernization of the Federal Flood Insurance Program, federal health care programs should utilize the capacity of local EMS agencies to provide cost-effective emergency response, preventive care, and non-emergency services, 911 Telecommunicators - support H.R. 1629, the 911 SAVES Act, to reclassify public safety telecommunicators from clerical to a protective service occupation within the standard occupation classification system.

And then finally, an issue around the broadband funding that is coming out of the infrastructure investment and JOBS Act called the Broadband Funding. Congress has appropriated \$42 billion dollars for that program for infrastructure and digital equity needs. The states are right now in the process of developing 5-year plans for how they would spend the dollars that will be provided to them.

In mid-November the FCC has produced a map that includes broadband information on every house in the nation and information provided by the internet service providers about the quality of service. There is broad concern across the country at the state and local level about the quality of and accuracy of that map because the map will serve as the basis for how much money each state will receive for funding and will also influence what projects can be funded by the states with those federal dollars. The comment period for that map is ends on January the 13th.

We are asking for your support to send a communication to the FCC and our congressional delegates in partnership with many other organizations to ask them to extend the deadline for comments.

#### REPORT/DISCUSSION: New economic forecast showing recession in 2023

Frank Lenk, Director of Research Services presented a new economic forecast for 2023.

The research services team at MARC think there is going to be a recession coming in the coming year. The last forecast showed barely skirting a recession and we wanted to review why the forecast has changed.

The Fed was on the path to gradually lower the rate at which they increase the federal funds rate but now they will raise it higher than we were expecting a couple of months ago. For more details please see the graphs from the presentation.

MARC was searching for an alternative forecast that would be a little bit more realistic and has changed the vendor for our national forecast from Moodys to RSQ E. They are showing a more modest recession, which is more likely when the interest rates go up. And because the Moody's forecast is showing GDP flat and employment flat and really if GDP is flat,

employment typically would go down because of productivity. This modest recession does cause the unemployment rate to go up about a percent. Now Kansas City's unemployment rate right now is 2.7%. The economy is not crashing but we are going to suffer a period of stagnation or employment decline.

There is a new the new forecast for the federal funds rate showing it going up above 5% to about 5.5%. It won't be until 2024 before that begins to come down again, the so-called "neutral rate" of interest is about 2.5%. That's the rate at which the Fed believes it's neither expansionary nor contractionary, so we're about double. Meaning the forecast will be contractionary for a while but will gradually come back down to that rate over a period of a year or two. In all the forecasts, they all suggest that inflation is on its way down but it won't get to the 2% target of the Fed until 2024.

Unfortunately for KC locally, unlike the US, we didn't ever fully recover from the from the COVID recession. Our jobs are still ~11,000 short meaning 91% of the jobs we have recovered. This means it will take us even longer, based on these figures into 2026, before we finally get back to where we were in January of 2020. Looking at the forecast on a fourth quarter to fourth quarter basis, you can see that the economy was improving. It was beginning to accelerate a little bit, but now we're in a more contractionary restriction environment and we expect employment to decline by about 15,000 jobs with construction taking the hardest hit initially.

Mayor Turnbow asked: "I've heard talk among City Hall members about the bond market and how the recent Fed rate has influenced our ability to let bonds out for crucial projects. How do you see that fed rate affecting our ability to put bonds out there for these projects?"

Frank answered: "It is going to raise the cost of money for you to do that and so I expect it would restrict your ability to do so. You may have to scale back the project or delay it until interest rates come back down."

Commissioner Becky Fast commented: "We're dealing with such a workforce crisis and you're saying recession with job loss where some people will be laid off. But then won't they be then gobbled up in other areas? I mean that if you're laid off, they can easily get in a job that's maybe not their background. It seems like we will all, even if a recession, have very low unemployment because losing the baby boomers to retirement and with Kansas graduation rates being so low (50% of Kansas kids are going to college)."

Frank answered: "There will be a mismatch between the people that are laid off and where the demand for jobs is."

Victor Hurlbert: "An issue with local governments, it's always kind of the lagging effect especially with things that come through the state. Several sectors are sales use tax dependent. I'll say I don't think we've really seen any of that yet so I really pay attention to that .5% figure you have. For us I think it was interesting just with 2021 and 2022, which we thought would have been declines were huge increases of historic scales."

Jerry Nolte commented: "One of the big problems, both in private and public employment, is indeed finding workers. I was interested in what you were saying that there was that mismatch there because I was hoping that there would be some relief for the for us as we search for applicants to fill positions, and I understand that we are facing a long-term issue just dictated by the demographics of the situation. So that is something you don't overcome in

in a quarter or in a year, that's a long-range issue, but could you expand a little bit more on that? Because I mean, the other option seems to be to just try to downsize our government where we consolidate and try to use fewer FTE's just to accommodate the need and the lack of supply."

Frank answered: "There's more of a desire on employers to keep people, even if it's not exactly productive for them to do so because they don't want to go through the trouble of trying to find them again. They were so hard to find this time around and so I expect there'll be some of that, and maybe that will modify these forecasts. Our model is not smart enough to know that that kind of nuance."

#### REPORT: Update on Regional Housing Partnership

Katie Killen, Housing Program Manager, updated the MARC Board on the Regional Housing Partnership.

I just wanted to provide you a bit of an update for the Regional Housing partnership as we come to the year end. The last time I was in front of you was in August and we had a longer in-depth discussion. There is an action item on the agenda that has already been in front of B&P today.

LISK is our partner in this work around the Regional Housing Partnership happy to report that LISK hired their counterpart to me, her name is Andrea Generaux. Just as a brief reminder the framework of the Regional Housing Partnership is set up as a strategy around the framework of these 7 elements that create an effective housing system: data and analysis, networked leadership, financing tools, production capacity, rental and homeowner resources, public policy, and public engagement. I would also share that the scope of the regional Housing partnership has been around increasing supply and preservation of affordable housing. Certainly, the discussions that we see increasingly around the region and the country around unhoused is something that influences and informs the work that we're doing.

There are a few updates on the different elements of this framework starting with Data Analysis. There are three data sets that are available on the data hub site. Two for ACS data that can give comparisons between 2015 and 2020, as well as data that's provided around Low-Income Housing Tax Credit properties (LIHTC). It is important as we're providing this data and visualization, that we're not just sharing data without an explanation of the story it is telling, so we have built data storytelling into the data hub.

In November we issued our second data story and to focus on preservation, looking at how many units of LIHTC unit we have in the region, and how much are we still producing? We have roughly 300 projects in the region under LIHTC, there are about 20,500 units and unfortunately in the next five years we will see 1/4 of those rolling off. That is important information for us to have as we continue to strategize how we are trying to produce and preserve housing that is affordable in our region.

As we enter 2023, we have been talking with stakeholders, we engaged Porch Light Insights, a local firm here in Kansas City to run focus groups with those who are the most aware of housing, wanting to use data for strategy, and trying to determine what data would be useful. We have worked over the last couple of months with the focus groups, getting into the study and building out what we will be doing in 2023 around the data hub.

Under network leadership, we have convened the first strategy committee in October. We hope to meet every other month in February, the Co-Chairs are Commissioner Janeé Hanzlick and Councilwoman Rayna Park Shaw from Kansas City, MO and Commissioner Fast sits on this committee.

In terms of financing tools, our Community Land Trust work continues to move forward in August, we selected our contractor to do this work, which was Marlborough Community Land

Trust, the Hoxy Collective and Screen Doors consulting. They led us through the first phase Community Land Trust was the shared equity model to explore a regional business plan. Now we are moving into a more in-depth community engagement strategy that will start in 2023 around 5 different areas of focus. One of those areas of focus are existing Community Land Trust, which is in the Unified Government of Wyandotte County and Kansas City, Kansas and with CHWC Mannheim as well in Kansas City, MO. The other areas are in the city of Independence with Inglewood Arts, Truman Habitat, the City of Excelsior Springs, Kansas City Habitat, Johnson County UCS, Johnson County government, and finally one in the northeast area of Kansas City, Jerusalem Farms.

They will be doing broad community engagement about what Community Land Trust is and how other communities could benefit from them and to build in a phased business plan. We have been working to convene partners as different federal or state dollars become available around housing opportunities. One of those became ready very recently with the Department of Economic Development Missouri Community Revitalization Grant, three different collaborative applications were advanced. One of those is led by the United Way of Greater Kansas City, focusing on continuing emergency rental assistance programming. Kansas City Habitat and Truman Habitat are leading a minor home repair application. And then finally there is an application that is targeted in the Northeast area of Kansas City, MO, led by Marlborough Community Land Trust, Jerusalem Farms, and Wacos Development.

Kansas City, MO included MARC in their selection process as they were reviewing proposals for a housing locator tool; they ultimately selected Emphasys Software. They proposed this could become a regional tool to lower the cost to bring more municipalities the service. MARC applied for and received funding from the Bloch Family Foundation to expand the housing locator tool beyond the Kansas City, MO contract.

Commissioner Fast asked: "Will people go to MARC for the housing locator tool or will they go to each individual municipality?"

Katie answered: "We don't know yet. That is a question we have posed to the first suburbs coalition to make sure we have a regional steering committee for the roll out."

Mayor Turnbow asked: "On the LIHTC projects, you said some would be rolling off. Is there an expiration for those?"

Katie answered: "Yes, there are 30-year affordability requirements on those units so after that time period, they no longer have to have those requirements for who they are renting to."

Commissioner Fast asked: "What it what do you see some of the strategies are for places like my northeast Johnson County districts losing 200 to 300 a year. I think we're going to have to do more than federal and state legislative advocacy."

Katie responded: "Inside of our data story we do lay out next steps around convening and making sure we have good data and then exploring those different types of strategies. The other part of this that is working against us is that not only are so many units rolling off, but we're also not producing as many units under that program which means we're not keeping up pace in terms of pipeline."

Mayor Turnbow asked: "Can they apply for a new allocation?"

Katie said: "Yes"



Harold Johnson asked: "Would be a correlation between the number of items that are rolling off versus increases in homelessness?"

Katie answered: "I can't predict directly from LIHTC, but I would say the more expensive housing becomes it's harder for folks to stay housed."

VOTE: Adopt the Regional Resource Sharing Agreement to allow sharing of emergency response resources across jurisdictions.

Jason White, Project Manager for Emergency Services, presented the regional resource sharing agreement. The Resource sharing agreement is similar to a mutual aid agreement, like a broad safety net. Right now throughout the region there are all kinds of police mutual aid agreements, fire mutual aid agreements, and EMS mutual aid agreements. But there are gaps in between them for a variety of resources. This effort is to create a safety net so that if you have need for resources that aren't covered, we have an established agreement between jurisdictions that have indicated willingness to share so we can facilitate that sharing.

This is also a foundation type document as we worked with our partners, we ended up working with a Regional Council around Washington DC they indicated the outcome of having this type of agreement as a foundation helped clarified some liability issues as well some basic process issues. This is a critical document that helps bring us together in our ability to share resources beyond the Midwestern hospitality of handshakes.

This is also a FEMA best practice document; in that it is written instead of reference back to the handshake that many of us share resources with today. We are asking you to endorse that document and we're also asking you to take it back with you to your jurisdictions. We will be providing it out to the jurisdictions and when it gets there, we'd ask you to endorse it and become a member of the resource sharing agreement. MARC will be the holder of the document and signatures.

#### BRIEF REPORTS:

VOTE: Approve the 2022 Comprehensive Economic Development Strategy Plan (CEDS) - Pandemic Economic Recovery and Resiliency Framework

Marlene Nagel, Director of Community Development presented that every five years MARC prepares a comprehensive economic development strategy plan as part of the requirement for us as an Economic Development District by the US Economic Development Administration. The board last adopted this plan in 2019 prior to the pandemic. Once the pandemic hit and we saw the economy have a substantial impact from it, the federal government, through the Economic Development Administration, provided some modest resources to us to update our plan to think about economic recovery and resiliency.

Over the last two years we have worked with our committees and community partners to think about how we might think about our economy and our community in ways that strengthen our position for the future. Whether it's pandemics or other disasters and how we ensure a strong economy and a recovery. The purpose of the plan is to update our information to make some decisions about short term and long-term policies and actions going forward from the pandemic and its recovery, providing some guidance, and then looking intently at equity while recognizing disparities for our workforce. Our process included a lot of economic data and analysis and talking to stakeholders around the region. We've tried to align the policies in this document with other regional plans and policies. We work closely with KC Rising and with the Climate Action Plan. We've reviewed it with regional groups and committees, and we did post it on our website for comments. We would like to encourage the board if you've not had a chance to look at it, the link to the full plan and some of the

appendices is on our website.

REPORT: 2022 Total Transportation Policy Committee suballocated funding recommendations  
Ron Achelpohl, Director of Transportation and Environment, presented the TTPC suballocated funding recommendations that committees have been doing over the year to allocate federal funds for transportation projects. It's been a major undertaking and has involved literally dozens of committees. In the evaluation of transportation projects for four different programs we are responsible for here at MARC. Earlier today, the total Transportation Policy Committee met and endorsed the project recommendations and endorsed sending those out for public review and comment.

Congestion mitigation air quality program, we funded \$9.9 million worth of projects. This one did require a little bit of work with the special work group to reallocate a portion of funding in Kansas and Missouri. There were some funds left over out of the bicycle and pedestrian category in Kansas and out of the transit category in Missouri that were reallocated to projects. This resulted in projects being funded in all of the eligible counties for the CMAQ program, which is limited to projects in the air quality planning boundary for the region. The Transportation Alternatives Program was different than the others because we saw a larger increase in the available funding for that program. As a result of the bipartisan infrastructure law, many of the projects were funded at levels higher than their actual funding request. This program typically has a cap on the on the project allocations, and so the committees were able to recommend exceeding the cap and funded most projects that applied.

The Kansas Surface Transportation Block Grant program we are recommending funding for \$33 million worth of projects and the majority of those received 83% of their request which is slightly higher than we may have seen in the past; there's a slight increase in the funding available for this program.

The Missouri Surface Transportation Block Grant program was the largest program in this cycle. We recommended \$64 million and once again the average project received 80% of its request. There are a few projects that received less than that. There was a lengthy discussion of the Missouri recommendations at TTPC this morning. There were questions about one of the projects in Platte County and how that related to the policy framework of the of the transportation plan. TTPC ultimately did recommend forwarding this on unanimously so the next steps in the process will be to send out for public review and comment.

REPORT: Appointment of nominating committee for 2023 board officers

Commissioner Harold Johnson informed the MARC Board that a nominating committee will be formed to determine the nominations for the 2023 MARC Board officers. MARC Board members that are interested in serving as an officer were told to contact Commissioner Johnson or David Warm.

#### EXECUTIVE DIRECTORS REPORT

Mr. Warm announced the KC Urban Stormwater conference is occurring end of January / 1st day of February. This is a conference held in partnership with the Missouri and Kansas Water Environment Associations and includes national speakers. A notice will be sent out about the event.

#### CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda

- a. Approve Minutes of the November 22, 2022 Board Meeting
- b. Authorize Federal Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grant and local matching funds for the Bi-State Sustainable Reinvestment Corridor
- c. Authorize consultant agreements for two Bike/Ped Highway Barrier Removal Plan projects in Kansas City, Mo and the Berkley Riverfront Connectivity Study for Port KC.
- d. Authorize a professional services agreement with Erin Cardwell for data analytics and project management services for 988 mobile crisis response and the Regional Housing Partnership
- e. Authorize grant agreements with the Health Forward Foundation and REACH Healthcare Foundation for local match for the U.S. Department of Health Human Services Substance Abuse and Mental Health Services Administration (SAMHSA) federal award project to enhance mental health mobile crisis response
- f. Authorize contract amendment with Vireo LLC to support regional digital equity planning and with Assel Grant Services for grant preparation support.

MOTION: Mayor Carson Ross moved for approval of all agenda items and the consent agenda. Victor Hurlbert seconded the motion. Commissioner Johnson asked if any member wanted to abstain or object to any of the agenda items. The motion passed.

OTHER BUSINESS

ADJOURNMENT

The meeting was adjourned at 1:26 p.m.

MEETING SUMMARY APPROVED:

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Commissioner Harold Johnson, Chair

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Date

## AGENDA REPORT

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### MARC Board of Directors

January 2023

Item No. 7b

Thriving Older Adults and Communities

#### **ISSUE:**

**VOTE:** Approve State Fiscal Year 2023-2024 contracts and rate increases for Aging and Adult Services partners.

#### **BACKGROUND:**

The Mid-America Regional Council (MARC) competitively procures partners to deliver services, however, for high performing service lines, or when there is little opportunity to improve the existing model, MARC seeks renewal of contracts for up to three years before seeking partners through the RFP process.

For State Fiscal Year (SFY) 2023, several service lines were due for the regular-cycle RFP release. Each proposal was scored by a review panel of MARC staff, members of the Commission on Aging, and community experts. For Community Center Services, no responses to the RFP were received for Platte County. MARC staff worked closely with the Platte County Senior Fund to identify a capable partner organization to deliver services in the county. The Senior Fund issued an RFP and identified Parkville Living Center (Parkville, MO) as a successful respondent.

MARC staff met with Parkville Living Center (PLC) leadership and toured the facility. PLC is prepared to deliver services and meet MARC standards. Some initial facility improvements are needed to better serve participants, and the list of projects and dollar amounts are included in this item.

This item recommends a partnership contract and rates for Community Center Services in Platte County for the remainder of SFY 2023 and SFY 2024, as well as an amendment to MARC's community center caterer, Don Bosco, to provide Parkville Living Center with the option to cater meals should on-site preparation become a barrier to service provision.

To maintain service for SFY 2023, one partner, KC Shepherd's Center, is recommended for a significant contract ceiling increase of \$312,000, due to strong home-delivered meal performance and an inaccurate estimate of service volumes in the original SFY 2023 approvals. MARC has adequate Title IIIC.2 Home-Delivered Meals funding, under the Older Americans Act, to accommodate this ceiling increase.

Similar ceiling increases are needed for two Aging Contract Assessors, Kathryn Schwenk (to a ceiling of \$50,000) and Ashley Graffam-Fizer (to a ceiling of \$100,000), to continue services for SFY 2023.

#### **BUDGET CONSIDERATIONS:**

The appended proposed contracts list delineates funding sources, contract amounts, and service rates for SFY 2023 and SFY 2024. Contracts funded by Older Americans Act funding are included in MARC's Area Plan and submitted for approval to the Missouri Department of Health and Senior Services.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **COMMITTEE ACTION:**

The MARC Commission on Aging recommended approval of one SFY 2023 contract ceiling increase and one SFY 2023-2024 contract amounts and rates for selected Aging and Adult Services partners.

#### **RELATED JURISDICTIONS:**

Services are primarily delivered in Cass, Clay, Jackson, Platte, and Ray counties.

#### **EXHIBITS:**

Selected SYF 2023 contract amendment and SYF 2024 contract and rates.

#### **RECOMMENDATION:**

Approve State Fiscal Year 2023-2024 contracts and rate increases for selected Aging and Adult Services partners.

#### **STAFF CONTACT:**

Melody Elston  
Bethany Reyna

**SELECTED SFY 2023 CONTRACT AMENDMENT AND SFY 2024 CONTRACT AND RATES  
DEPARTMENT OF AGING AND ADULT SERVICES**

**COMMUNITY CENTER SERVICES**

**Title III C.1:**

Each center provides an array of services within each contract, but specifics may vary from contract to contract. Unit-based costs are estimated only, based upon historical performance (i.e., units delivered) of the contractor.

Cost containment, cooperative purchasing, and collaboration on shared resources and approaches is needed to promote healthy financial stewardship.

MARC staff recommend requiring all relevant parties to accept individual food and supply items under SeniorAge's purchasing process wherever cost efficiencies can be realized.

These services include the delivery of group-based disease prevention and health promotion courses. The courses are licensed by entities approved by the Administration for Community Living and are known to improve health and other outcomes among participants. Awards include the following compensation rates, specific to evidence-based programs.

Evidence-based PHP program facilitation at \$50-100/completer

Evidence-based PHP program training at \$500/Leader Training

Assessment compensation is at the same rate posted in the Aging Assessor RFQ. The most recent rate table is below:

### Budget and Reimbursement Schedule

Aging Assessor rate updates are contained in the table below:

Compensation: The MARC Aging and Adult Services Assessor will be compensated based upon the following reimbursement schedule

Activity	Description	Rate	Unit
Orientation Training	Training with brief testing (in-person and online); shadow an existing assessor in the field; training reimbursement is payable upon completion of the first submitted assessment to MARC	\$27	Hour
Older Americans Act (OAA) Assessment	For services such as home-delivered meals	\$50	Assessment
Telephonic Assessment	Assessment conducted remotely (telephonic or video), for Older Americans Act or integrated care initiatives	\$30	Assessment
In-depth Assessment	Deeper assessment of client characteristics, functional status, etc., including Arizona Self-Sufficiency Matrix, or similar.	\$65	Assessment
Medicaid Re-Assessments	Testing period, before anticipated value-based contract	\$75*	Assessment
	After anticipated value-based contract	\$92*	Assessment
	Rate if value-based quality scores are attained	\$128*	Assessment
Care Management/Community Support/Options Counseling	Initial and Renewal Veterans Directed Care (VDC) in-home visit, FMS enrollment, assessment, and options counseling; initial integrated care in-home visit and care plan development	\$300	Per client/per first or renewal month
Ongoing care management, community support, or options counseling	Including self-directed services assessment and enrollment	\$190	Per client/per ongoing month
Miscellaneous	At discretion of program manager, reimbursement may be available for extra duties performed by the assessor at a mutually agreed upon rate	\$27	Per hour, unless otherwise specified

\*Medicaid re-assessment rate is dependent upon State funding, MARC's value-based contract, and attainment of quality scores

### **Parkville Living Center, One-Time Facility Improvements, 819 Main St, STE 304B, Parkville, MO**

Heat pump replacements (3 units) .....	23,750
Plumbing repairs (kitchen, restrooms, and drinking fountain) .....	12,500
Interior refinishing (wall repairs and painting, floor covering, and "Scout room" update) ..	32,500
Exterior concrete and parking lot repairs .....	27,000
Touch-screen service kiosk and technology updates .....	12,500
<b>Total Value of Improvements .....</b>	<b>\$108,250</b>

**Parkville Living Center – 819 Main St, STE 304B, Parkville, MO**

Transportation services to and from the center, unit rate \$6.25/one-way trip.....	12,500
Preparation of congregate meals, unit rate \$5.35 .....	25,000
Home delivered meals reassessments.....	3,000
Evidence-based DPHP programs.....	10,000
Administration of the center.....	33,000
<b>Total Value of Contract .....</b>	<b>\$83,500</b>

**SFY 2023 Amendment to Contract Ceiling**

**Kansas City Shepherd's Center – 9200 Ward Parkway, STE 200 Kansas City, MO**

Delivery of home delivered meals, unit rate \$1.65, ceiling increase.....	312,000
<b>Total Value of Contract .....</b>	<b>\$347,000</b>

**CATERED MEALS:**

**Don Bosco Community Center**

Amending to add Parkville Living Center at a unit rate of \$7.22 for a **total value of \$14,440.**

**MARC staff recommend requiring all relevant parties to accept individual food and supply items under SeniorAge's purchasing process wherever cost efficiencies can be realized.**

**AGING CONTRACT ASSESSORS:**

**Ashley Graffam-Fizer**

Contract increase .....	25,000
<b>Total Value of Contract .....</b>	<b>\$100,000</b>

**Kathryn Schwenk**

Contract increase .....	25,000
<b>Total Value of Contract .....</b>	<b>\$50,000</b>



## AGENDA REPORT

### MARC Board of Directors

January 2023

Item No. 7c

Efficient Transportation and Quality Places

#### ISSUE:

VOTE: Authorize consultant agreements for two Planning Sustainable Places projects, one in Grandview, Mo., and one in Kansas City, Mo.

#### BACKGROUND:

For projects funded through Planning Sustainable Places (PSP), MARC will hold the contracts on individual projects, although the project leads and local match will be provided by the local sponsors. Details for two projects, one sponsored by the City of Grandview and one by the City of Kansas City, both in Missouri, are provided below. A qualifications-based competitive selection process was used in the selection of all consulting teams.

##### 1: City of Grandview, Mo. - Harry Truman Drive and Presidential Trail Enhancement.

This study will assess the study area and create a strategy to implementing enhancement that improve connectivity, health, safety, equity, environmental sustainability, and livability for residents and visitors. Key components of the plan include:

- Promote active living lifestyles
- Improve safety and comfort for all users of the corridor
- Create stronger connections to surrounding destinations
- Design an environment that lives up to The Presidential Trail name

The team of Burns & McDonnell and Parson + Associates, was selected for this project.

##### 2. Kansas City, MO - Vine Street with Greenline Connector Transportation Plan.

The objective of the Vine Street Transportation Plan is to transform the corridor from a wide, five-lane section into a Complete Street that is enhanced by trees, streetscaping, and sidewalks. Key components of the plan include:

- Connect the neighborhoods to Blues, Troost Lake, and Spring Valley Parks
- Improve stormwater run-off and water quality
- Provide a better pedestrian environment and promote better non-motorized access to 18<sup>th</sup> and Vine
- Reduce impervious surface and calm traffic along the study corridor

The team of Phronesis, Parson + Associates, and Taliaferro & Browne was selected for the project.

#### BUDGET CONSIDERATIONS:

The projects will use Planning Sustainable Places (Federal STP) funding with a required local match as follows:

1. City of Grandview, Mo.: Planning Sustainable Places (Federal STP) funding (\$56,000) with the required local match of \$30,000 provided by the City of Grandview.

2. City of Kansas City, MO: Planning Sustainable Places (Federal STP) funding (\$135,000) with the required local match of \$50,000 provided by the City of Kansas City, Missouri.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **COMMITTEE ACTION:**

The MARC Board authorized the award of the PSP funds to the two projects and the receipt of their local match on September 27, 2022.

#### **RELATED JURISDICTIONS:**

The consultant contracts involve the jurisdictions of Grandview, Mo. and Kansas City, Mo.

#### **EXHIBITS:**

None.

#### **RECOMMENDATION:**

Authorize consultant agreements for two Planning Sustainable Places projects, one in Grandview, Mo., and one in Kansas City, Mo.

#### **STAFF CONTACT:**

Beth Dawson  
Martin Rivarola  
Ron Achelpohl

## AGENDA REPORT

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MARC Board of Directors

January 2023

Item No. 7d

Efficient Transportation and Quality Places

### ISSUE:

VOTE: Approve 2023 1<sup>st</sup> Quarter Amendment to the 2022-2026 Transportation Improvement Program

### BACKGROUND:

The Transportation Improvement Program (TIP) is the region's short-range program, identifying projects to receive federal funds and projects of regional significance to be implemented over the next three-to-five-year period. The Mid-America Regional Council (MARC) amends the TIP on both a quarterly cycle and as needed to accommodate changes to projects in the TIP.

The proposed 2023 1<sup>st</sup> Quarter Amendment to the 2022-26 Transportation Improvement Programs includes 133 projects:

72 new projects recommended to receive FFY 2025-2026 funding through the following programs:

- Kansas and Missouri Surface Transportation Block Grant Program (STBG) funding
- Kansas and Missouri Congestion Mitigation/Air Quality Program (CMAQ) funding
- Kansas and Missouri Surface Transportation Block Grant Program - Set Aside (TAP) funding

49 new projects funded through other sources

12 modified projects, including 6 recommended to receive FFY 2025-2026 funding through the programs noted above.

MARC's Public Involvement Plan requires that proposed amendments to the TIP be released for public review and comment prior to adoption. No comments from the public were received.

### BUDGET CONSIDERATIONS:

None.

### COMMITTEE ACTION:

TTPC approved this item on January 17, 2023.

### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

### EXHIBITS:

Details of these projects are available for review [here](#).

### RECOMMENDATION:

Approve 2023 1<sup>st</sup> Quarter Amendment to the 2022-2026 Transportation Improvement Program

### STAFF CONTACT:

Marc Hansen

## **AGENDA REPORT**

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MARC Board of Directors

January 2023

Item No. 7e

Efficient Transportation and Quality Places

### **ISSUE:**

VOTE: Approve 2023 Unified Planning Work Program - Amendment #1

### **BACKGROUND:**

The Unified Planning Work Program (UPWP) 1) describes the transportation planning activities MARC and other agencies will undertake during the year; 2) documents the proposed expenditures of federal, state, and local funds in support of applications for various planning grants; and 3) provides a management tool for MARC and the funding agencies in scheduling major transportation planning activities, milestones and products.

The proposed 2023 UPWP Amendment #1 will make the following modifications:

- Add two new tasks funded through the Missouri Traffic Engineering Assistance Program (TEAP) to the Appendix F - Related Activities
  - Noland Road and 35th Street Intersection Safety and Operational Analysis - Lead Agency: City of Independence, Missouri
  - US 69 Highway North Intersection Safety and Operational Analysis- Lead Agency: City of Excelsior Springs, Missouri
- Revise Appendix D - Funding Summary as necessary to account for the inclusion of these activities.

These revisions add federally funded activities to the UPWP and were released for public review and comment. No comments from the public were received.

### **BUDGET CONSIDERATIONS:**

The activities being added are funded through the Traffic Engineering Assistance Program.

### **COMMITTEE ACTION:**

TTPC approved this item on January 17, 2023.

### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

### **EXHIBITS:**

The revisions are detailed at: [www.marc.org/UPWP](http://www.marc.org/UPWP)

### **RECOMMENDATION:**

Approve 2023 Unified Planning Work Program - Amendment #1

### **STAFF CONTACT:**

Marc Hansen

## AGENDA REPORT

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MARC Board of Directors

January 2023

Item No. 7f

Efficient Transportation and Quality Places

### ISSUE:

VOTE: Authorize receipt of FFY 2025-2026 Congestion Mitigation/Air Quality program (CMAQ) and Surface Transportation Block Grant program (STBG) funds for Mid-America Regional Council's transportation programs.

### BACKGROUND:

One of the Mid-America Regional Council's (MARC) fundamental roles as Metropolitan Planning Organization is to provide a forum and facilitate processes for cooperative decision-making about the use of federal transportation dollars for projects and programs in the Kansas City area.

In January 2023, the MARC Board is scheduled to approve programming recommendations that include 2025-2026 CMAQ and STBG funding for MARC's Active Transportation, Air Quality Public Education, RIDESHARE, Operation Greenlight, Planning Sustainable Places, and Regional Electric Vehicle projects/programs. MARC staff is seeking authorization to enter into the agreements necessary to secure funding to support these projects as detailed below:

- Active Transportation  
This program includes three components: public outreach to educate and encourage human-powered transportation, monitoring to evaluate shifts in active transportation traffic counts and focused technical assistance for walking and bicycling programs.
- Air Quality Public Education  
MARC provides information to the region regarding ground level ozone pollution and transportation-related strategies that businesses, local governments and residents can take to improve air quality.
- RIDESHARE  
This program provides information to employers and commuters about alternatives to driving alone and provides free ride-matching services to area residents who wish to carpool for some of their trips as a strategy to reduce ozone precursor emissions.
- Operation Green Light Arterial Traffic Management System (ATMS) Operations  
The Operation Green Light Program (OGL) assists state and local governments that own and operate traffic signals on regional arterial roadways to coordinate traffic signal timing and operation oversight to improve traffic flow, reduce excessive fuel consumption and reduce emissions throughout the region. MARC's OGL program staff provides traffic signal timing operations support, maintains its regional communications network and oversees the advanced traffic management system software that allows for real-time traffic signal operations.
- Operation Green Light Arterial Traffic Signal Performance Measures System  
This project will utilize crowd, probe, and traffic signal data sources, depending on the system, to provide key performance measures including historical trends that will lead to improved performance of the arterials and awareness of key arterial performance trends currently not available.

## AGENDA REPORT

### MARC Board of Directors

- **Planning Sustainable Places**

The Planning Sustainable Places Program (PSP) provides local governments and agencies with financial support to advance detailed local planning and project development activities in direct support of the Creating Sustainable Places (CSP) Initiative, Connected KC 2050's (CKC2050) Activity Centers and Corridors framework, and the MARC Board's policy on regional land use direction.

- **Regional Electric Vehicles (EV) and EV Infrastructure Expansion**

This project includes electric vehicles and charging station infrastructure to expand the current regional fleet and network. Charging stations will be installed in areas of the region where there are significant gaps in the charging network today.

#### BUDGET CONSIDERATIONS:

The funds detailed in the table below will be added to the MARC budget.

Project/Program	Kansas		Missouri		Match Required
	CMAQ	STBG	CMAQ	STBG	
Active Transportation	\$ 72,000		\$ 72,000		\$ 36,000
Air Quality Public Education	\$ 555,000		\$ 555,000		\$ 277,500
Rideshare <sup>1</sup>	\$ 300,000		\$ 300,000		\$ -
OGL ATMS Operations		\$ 500,000		\$ 1,200,000	\$ 1,700,000
OGL Arterial Performance Measures System			\$ 421,680		\$ 105,420
Planning Sustainable Places <sup>2</sup>		\$ 720,000		\$ 720,000	\$ 360,000
Regional Electric Vehicles and Infrastructure	\$ 150,000		\$ 150,000		\$ 75,000

<sup>1</sup> No matching funds are required for this project

<sup>2</sup> Historically, each funding round of the Planning Sustainable Places program has exceeded the 20% local match requirement. The number shown here represents the 20% local match minimum. The actual amount may be greater.

#### COMMITTEE ACTION:

The MARC Board of Directors is scheduled to approve funding recommendations including these programs/projects in January 2023 as part of the 2023 First Quarter Amendment to the 2022-2026 Transportation Improvement Program.

#### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

#### EXHIBITS:

None.

#### RECOMMENDATION:

VOTE: Authorize receipt of FFY 2025-2026 Congestion Mitigation/Air Quality program (CMAQ) and Surface Transportation Block Grant program (STBG) funds for Mid-America Regional Council's transportation programs.

#### STAFF CONTACT:

Ron Achelpohl  
Beth Dawson  
Karen Clawson  
Patrick Trouba  
Ray Webb

## AGENDA REPORT

### MARC Board of Directors

January 2023

Item No. 7g

Efficient Transportation & Quality Places

#### ISSUE:

VOTE: Approve contracts with consulting firms Olsson and Iteris, Inc. for traffic signal timing and engineering support services for MARC's Operation Green Light program.

#### BACKGROUND:

Operation Green Light (OGL) is a regional traffic signal coordination and operations program involving local governments and the State Departments of Transportation in Kansas and Missouri. This initiative improves regional traffic flow, air quality, and fuel consumption. As a key part of this work, OGL develops and implements traffic signal timing plans in cooperation with participating state and local governments and monitors real-time operations on roadway intersections in the program. Continued traffic signal timing and engineering support services will be integral to the successful operation of the OGL program.

MARC issued a request for qualifications (RFQ) that was open from November 10, 2022, to December 12, 2022. The services requested are needed to keep signal timing at its peak level of performance at the 750+ traffic signals that OGL currently supports for 27 agencies and over 1500 traffic signals supported by the regional software. A selection committee comprised of key OGL partners agencies reviewed the proposal submissions from firms: Olsson, HDR, CBB, and Iteris, Inc. and selected two firms, Olsson and Iteris, Inc. based on the advertised selection criteria.

Both Olsson and Iteris, Inc. have current contracts with MARC to perform key work for the OGL program. The Olsson contract began in 2019 and expires in March 2023. The Iteris Inc. contract began in 2019 and expires in June 2023. These two firms give the region capability to respond to peak needs for signal timing and engineering capacity.

#### BUDGET CONSIDERATIONS:

Funds for this purchase are included in the Operation Green Light operations budget which has a revenue to \$1,304,000. This procurement will be funded through Federal Grants administered by the Kansas and Missouri Departments of Transportation. Participating local governments provide matching funds for this grant.

REVENUES	
Amount	\$600,000.00
Source	Missouri and Kansas STBG Funds
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	\$600,000.00
Pass-Through	
Other (supplies, printing, etc.)	

#### COMMITTEE ACTION:

The Operation Green Light Steering Committee will meet on January 23, 2023, to vote to recommend the selection of Olsson and Iteris, Inc. for two-year contracts not to exceed \$300,000 per contract.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **RELATED JURISDICTIONS:**

Missouri Department of Transportation, the Cities of Belton, Blue Springs, Gladstone, Grandview, Independence, Kansas City, Lee's Summit, Liberty, North Kansas City, Raymore in Missouri

Kansas Department of Transportation: the Cities of Bonner Springs, Fairway, Lansing, Leavenworth, Leawood, Lenexa, Merriam, Mission, Mission Woods, Olathe, Overland Park, Prairie Village, Roeland Park, Shawnee, Westwood and the Unified Government of Wyandotte County/Kansas City in Kansas.

#### **EXHIBITS:**

None

#### **RECOMMENDATION:**

Approve contracts with consulting firms Olsson and Iteris, Inc. for traffic signal timing and engineering support services for MARC's Operation Green Light program.

#### **STAFF CONTACT:**

Ron Achelpohl  
Ray M. Webb



## AGENDA REPORT

MARC Board of Directors

January 2023  
Item No. 7h  
Quality Early Learning

**ISSUE:**

VOTE: Approve contract with The Family Conservancy to provide professional development services for Head Start and Early Head Start staff.

**BACKGROUND:**

MARC has contracted with The Family Conservancy since 2018 to provide professional development services for the Head Start and Early Head Start staff at fourteen Direct Service Provider agencies. Services include a large group pre-service for up to 200 participants and a spring conference for up to 100 participants. Costs are based on per-person registration and participants are estimated based on training needs identified by each of the fourteen providers. The total maximum amount of this contract for the twelve-month period of November 1, 2022 through October 31, 2023 is \$55,000.

**BUDGET CONSIDERATIONS:**

Funding for this contract was included in the Mid-America Head Start budget. The total grant amount is \$27,886,444.

REVENUES	
Amount budgeted	\$55,000.00
Source	Administration for Children and Families
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	\$55,000.00
Pass-Through	
Other (supplies, printing, etc.)	

**RELATED JURISDICTIONS:**

Clay, Platte, and Jackson Counties in Missouri are impacted by this item.

**EXHIBITS:**

None.

**RECOMMENDATION:**

Approve contract with The Family Conservancy to provide professional development services for Head Start and Early Head Start staff.

**STAFF CONTACT:**

Jovanna Rohs  
Tamara Graves

## AGENDA REPORT

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### MARC Board of Directors

January 2023  
Item No. 7i  
Competitive Economy

#### **ISSUE:**

**VOTE:** Authorize the submission of a grant application to the US Department of Energy with three school district partners - Kansas City, Kansas Public Schools, Kansas City, Missouri Public Schools and the Independence School District, and accept funds if awarded.

#### **BACKGROUND:**

The Grants for Energy Efficiency and Renewable Energy Improvements at Public School Facilities Program is designed to provide competitive grants to make energy efficiency, renewable energy, and alternative fueled vehicle upgrades and improvements at public schools. Department of Energy (DOE) aims to facilitate substantial additional investment, prioritize schools with high needs, minimize administrative burden, and build enduring capacity in local educational agencies (LEAs) and the states to maximize impact equitably and efficiently. DOE has allocated \$80 million for FY22 grants from Section 40541 of the Infrastructure Investment and Jobs Act.

The three school districts are identifying facilities within and around the Bistate Sustainable Reinvestment Corridor, the subject of a recently awarded US Department of Transportation planning grant to MARC and partners. The three school districts have conducted recent facility energy efficiency assessments and identified those facilities that would benefit from federally supported investments. DOE is directed to give priority to school districts that have renovation, repair, and improvement funding needs; serve a high percentage of students who are eligible for a free or reduced-price lunch (FRPL) or whose partnering LEA is designated with a rural school district locale code; and that leverages private sector investment through energy-related performance contracting.

MARC Community Services Corporation (MARC's 501c3) will serve as the applicant and the three school districts as sub-recipients. The three districts will provide the necessary five (5) percent match for the projects (depending on dollar request, between \$25,000 to \$750,000). A Concept Paper is due on January 26, 2023, and the full application is due April 21, 2023.

DOE is directed to consider the potential energy efficiency, health, and safety benefits from the proposed energy improvements. Energy improvements include school improvements, repairs, or renovations that reduce energy costs or improve teacher and student health and achieve energy savings.

#### **BUDGET CONSIDERATIONS:**

The full application will include a complete budget, including the requested federal funds for each of the three school districts and their matching share, as well any funds designated for MARC administrative costs or for community, workforce, or training expenses. The grant allows for applications of up to \$15 million with a 5 percent match.

#### **RELATED JURISDICTIONS:**

The project will include three school districts serving Kansas City, Missouri; Independence, Missouri; and Kansas City, Kansas.

#### **EXHIBITS:**

None.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **RECOMMENDATION:**

Authorize the submission of a grant application to the US Department of Energy with three school district partners - Kansas City, Kansas Public Schools, Kansas City, Missouri Public Schools, and the Independence School District, and accept funds if awarded.

#### **STAFF CONTACT:**

Marlene Nagel  
Selina Zapata Bur

## AGENDA REPORT

### MARC Board of Directors

January 2023

Item No. 7j

Safe and Secure Communities

#### ISSUE:

VOTE: Approve an agreement with Motorola Solutions to purchase VESTA 911 upgrades for nine regional Public Safety Answering Points.

#### BACKGROUND:

The MARC 911 system is comprised of four VESTA® call processing hosts, each host supports several regional Public Safety Answering Points (PSAP). Due to the critical nature of the system, the VESTA 911 equipment is refreshed on a four-year cycle. This contract will support refreshing equipment at nine PSAPs approved by the Public Safety Communications Board. The Public Safety program's contract with Motorola recognizes MARC as a direct customer, which allows purchasing direct from the manufacturer, for a cost savings. This distinction was the result of the Public Safety Communications Board's approval to move to MARC maintenance instead of contracted maintenance.

#### BUDGET CONSIDERATIONS:

The Motorola quote estimates a cost of \$407,349.19. Due to the complex design of the 911 network, Motorola is the sole source vendor for consistency and compatibility with existing infrastructure, maintenance, and support.

Funding for the replacement of the VESTA equipment for the nine PSAPs, is contained in the 2023 911 Allocation Budget/Capital Projects.

REVENUES	
Amount	\$407,349.19
Source	911 Allocation Budget (Capital Projects)
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	\$407,349.19
Pass-Through	
Other (supplies, printing, etc.)	

#### COMMITTEE ACTION:

This work is a typical expense anticipated in the 911 system capital projects budget, which was approved by the Public Safety Communication Board on October 26, 2022.

#### RELATED JURISDICTIONS:

This request supports the 11-county MARC regional 911 network and will specifically serve PSAPs connected to the South Patrol host.

- American Medical Response
- Clay County Sheriff's Office
- Excelsior Springs Police Department
- Gladstone Public Safety
- Kansas City Kansas Fire Department
- Kansas City Kansas Police Department
- Liberty Police Department
- Overland Park Police Department
- Ray County Sheriff's Office

## **AGENDA REPORT**

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MARC Board of Directors

### **EXHIBITS:**

[VESTA 911 Hardware Refresh](#)

### **RECOMMENDATION:**

Approve an agreement with Motorola Solutions to purchase VESTA 911 upgrades for nine regional Public Safety Answering Points.

### **STAFF CONTACT:**

Hassan Al-Rubaie

## AGENDA REPORT

MARC Board of Directors

January 2023

Item No. 7k

Safe and Secure Communities

### ISSUE:

VOTE: Approve agreement with AT&T to purchase RapidDeploy Eclipse Analytics for the regional 911 network.

### BACKGROUND:

Emergency call statistics are critical to Public Safety Answering Point (PSAP) operations, and currently MARC public safety program staff are responsible for collecting this data and generating reports. Eclipse Analytics is an easy-to-use cloud-based analytics solution. It provides critical reporting to PSAPs to drive operational efficiency and state-required reporting on demand. The Eclipse Analytics solution is compatible and would connect directly to the regional 911 system, capturing traditional Automatic Number Identification (ANI) and Automatic Location Identification (ALI) data along with supplemental mobile caller location data. This solution is user friendly, and users can quickly understand call volumes, answer times and process times and can assist in training, staffing and overall PSAP operations.

Key features of Eclipse Analytics are Insights on-demand, which allows report building by using plain language and an easy-to-use search feature, Dynamic data filters for advanced report customization, a staffing module which allows agency leadership to define staffing minimums based on day and time, historical call lookup and personalized access management.

### BUDGET CONSIDERATIONS:

The RapidDeploy Eclipse Analytics is quoted for a cost of \$1,029,600.00.

Due to the customization and complexity of the regional 911 system, analytics solutions are limited. At the time of inquiry, ECaTS, RapidDeploy and Motorola offered 911 call-taking analytics applications. Motorola's analytics product was in development and not yet available, ECaTS was cost prohibitive and exceeded the quote from RapidDeploy therefore, RapidDeploy was selected. Additionally, the state of Kansas is currently a user of the RapidDeploy product line.

Funding for the purchase of RapidDeploy Analytics, is included in the 2023 911 Allocation Budget/911 Maintenance, \$17,160.00 paid monthly for the 60-month period ( $\$17,160.00 \times 60 = \$1,029,600.00$ ).

REVENUES	
Amount	\$1,029,600.00
Source	911 Allocation Budget (911 Maintenance)
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	\$1,029,600.00
Pass-Through	
Other (supplies, printing, etc.)	

### COMMITTEE ACTION:

The Public Safety Communications Board approved the use of these funds with the 2023 Regional 911 Budget, at the October 26, 2022 meeting.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

2022 REV2 MARC Rapid Deploy Quote

#### **RECOMMENDATION:**

Approve agreement with AT&T to purchase RapidDeploy Eclipse Analytics for the regional 911 network.

#### **STAFF CONTACT:**

Hassan Al-Rubaie



AT&T Proprietary

Proposal and Quotation

Quote # ATTMARC02092022

A Quotation for			Quotation Information					
Name: MARC RapidDeploy		<div>Project Name</div> <div>MARC RadiusPlus Mappin and Eclipse Analytics</div> <div>60 Month Term</div>	Quote Date : 5/9/2022					
			Expiration Date: 4/9/2023					
			9-1-1 Specialist: Justin Vaughn					
			Design Engineer: Shawn Harris					
Line #	Part #	Description	Qty.	Monthly	Qty.	Monthly	Qty.	Monthly
1	ATTRDSPLS	RadiusPlus Mapping	120	\$ 31,200.00				
2	ATTCLPS	RapidDeploy Eclipse Analytics			120	\$ 17,160.00		
3	ATTRDBNDL	RadiusPlus/Eclipse Bundle					120	\$ 45,240.00



## AGENDA REPORT

MARC Board of Directors

January 2023

Item No. 7I

Safe and Secure Communities

### ISSUE:

VOTE: Approve purchase of cybersecurity monitoring and risk assessment services through Seculore Solutions for the MARC 911 regional system.

### BACKGROUND:

Seculore Overwatch offers next level monitoring by implementing behavioral-based cybersecurity that is customized specifically for public safety and is designed to identify threats that are often missed by other layers of security. Seculore Overwatch includes a dedicated cyber analyst, daily network checks, weekly cybersecurity reports and automated cybersecurity alerts.

Seculore Cyberbenchmark is the only cybersecurity risk assessment built specifically for public safety and based upon Federal Communications Commission (FCC) Association of Public Safety Communications Officials (APCO) Department of Homeland Security (DHS) and National Institute of Standards and Technology (NIST) best practices. Seculore will provide passive data capture, in-depth data analysis, reporting such as Cyberbenchmark, vulnerability, NIST risk analysis checklist, key cybersecurity policies, cyber incident response plan and a master IP list.

### BUDGET CONSIDERATIONS:

The Seculore service for 2023 is a cost of \$138,000.00.

Funding for the Seculore Overwatch service is contained in the 2023 911 Allocation Budget/Cybersecurity Budget. The discounts on this service are provided using the Houston/Galveston Area Cooperative Purchasing contract.

REVENUES	
Amount	\$138,000.00
Source	911 Allocation Budget (Cybersecurity)
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	\$138,000.00
Pass-Through	
Other (supplies, printing, etc.)	

### COMMITTEE ACTION:

The Public Safety Communications Board approved the use of these funds with the 2023 Regional 911 Budget, at the October 26, 2022 meeting.

### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

### EXHIBITS:

Seculore Solutions Quote

## **AGENDA REPORT**

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MARC Board of Directors

**RECOMMENDATION:**

Approve purchase of cybersecurity monitoring and risk assessment services through Seculore Solutions for the MARC 911 regional system.

**STAFF CONTACT:**

Hassan Al-Rubaie



SecuLore Solutions  
2288 Blue Water Blvd Suite #329  
Odenton, MD 21113

## QUOTE

Date	Expires
1/5/2023	2/4/2023

Customer
Mid-America Regional Council Mike Daniels 600 Broadway, Suite 200 Kansas City, MO. 64105

End User
MARC

Quote # QT-DM-1523-MARC-MO-OWW-RENEW-HGAC

Item	Description	Units	U/M	Term	Rate	Amount
PAL-OW-HG	Paladin Overwatch Includes Paladin Watcher Monthly on-site monitoring Provides information for internal IT personnel  Network Tap (as needed) Placed in-line in front of firewall for data mirroring (in cases where Firewall cannot mirror data directly) Overwatch includes 24x7x365 remote monitoring for critical issues by cyber experts, email alerts and weekly touching base for review and investigations with local IT and Emergency Services personnel	1	Annual	1	\$30,000.00	\$30,000.00
PAL-OW-HG+24x7	24x7 Option for an additional Paladin in Overwatch providing additional traffic information for single report	6	Annual	1	\$18,000.00	\$108,000.00
	SecuLore Overwatch Service Renewal Invoiced Quarterly \$34,500.00 per Quarter HGACBuy contract number EC07-20					
					Subtotal	\$138,000.00
	David McSpadden SecuLore Solutions 512-772-6273 (mobile) david.mcspadden@seculore.com					
v.9.21.21	All prices USD				Total	\$138,000.00

## AGENDA REPORT

### MARC Board of Directors

January 2023  
Item No. 7m  
Core Competencies

#### ISSUE:

VOTE: Approve Local Government Dues for 2024

#### BACKGROUND:

In December 2021, the Board approved local government dues for 2023. Typically, we bring these to the Board in December a year in advance to give local governments time to include them in their budgets, however, 2022 was the year we made the adjustment for the decennial census.

We are now getting back on schedule and are bringing our recommendation for the 2024 local dues. Dues and voluntary contributions provide general support to MARC operations. Although they are less than 3% of MARC's overall budget, they are unrestricted funds that provide a foundation for a broad range of regional programs and initiatives, and they can be used as matching funds to leverage federal, state and private grants.

The nine counties and six largest cities in the region (named as incorporating members in MARC's bylaws) pay annual dues calculated on a per-capita basis. The five counties on the Missouri side of the region and the cities of Independence and Kansas City, Missouri, also pay an annual match (calculated per capita) as part of MARC's Area Agency on Aging. Other cities in the MARC region are asked to pay basic dues based on population. In addition, all communities are asked to make program-specific voluntary contributions to Emergency Services (calculated per capita) the Government Training Institute (based on number of employees) and the Government Innovations Forum (calculated per capita).

It has generally been our practice to request a 2% increase each year, which is what we are recommending for 2024. The activities supported by these funds increase in cost, and in some years, 2% is slightly more than inflation, in other years (such as this year) it is less.

#### BUDGET CONSIDERATIONS:

Below is a summary schedule showing history of these dues.

2024 MARC LOCAL DUES SUMMARY	Actual 2018	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Budget 2023	Proposed 2024
Members' Dues	\$ 397,682	\$ 405,643	\$ 413,763	\$ 422,046	\$ 431,001	\$ 439,629	\$ 448,430
Aging Local Match - Missouri	72,703	73,637	76,731	78,265	79,830	81,427	83,055
Voluntary Dues	68,159	69,435	70,709	71,984	80,309	81,715	83,107
Government Innovations Forum	137,390	141,634	147,945	150,907	170,859	189,337	193,115
Government Training Institute	75,803	79,829	78,925	79,332	83,242	92,632	94,479
Subtotal	751,737	770,178	788,073	802,534	845,241	884,740	902,186
Emergency Services	387,176	423,214	365,919	437,189	442,335	448,335	454,455
Total	\$ 1,138,913	\$ 1,193,392	\$ 1,153,992	\$ 1,239,723	\$ 1,287,576	\$ 1,333,075	\$ 1,356,641
Summary of Increases	2%	2%	2%	2%	2%	2%	2%

Note to Emergency Services 2019 and 2020 - 2019 billings were not written off until 2020, thus the actuals for those two years are overstated and understated respectively.

Attached are detailed schedules showing the information by agency and program. Staff sends invoices early in the year, with a goal of receiving payment by the end of March. Invoices for the 2023 dues will be sent out soon.

## **AGENDA REPORT**

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### **MARC Board of Directors**

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

Proposed Local 2024 Dues

#### **RECOMMENDATION:**

Approve Local Government Dues for 2024

#### **STAFF CONTACT:**

Carol Gonzales

Darlene Pickett

Summary of Emergency Services Local Contributions  
Funding Strategy for Regional Emergency Services Program  
January 1 to December 31, 2024

2024

	Breakdown of 2024 Contributions						
	2023 General	2024 Increase	General	MARCER	MERS	MOHAKCA	Total Invoiced
	#12800		#12800	#12810	#12820	#12830	
Cities and Counties							
City of Belton	1,727.00	35.00	1,762.00	350.00	100.00	0.00	2,212.00
City of Blue Springs	4,962.00	99.00	5,061.00	0.00	100.00	0.00	5,161.00
City of Claycomo	56.00	1.00	57.00	350.00	0.00	0.00	407.00
City of Edwardsville	394.00	8.00	402.00	350.00	0.00	0.00	752.00
City of Excelsior Springs	573.00	11.00	584.00	350.00	100.00	0.00	1,034.00
City of Gardner	1,945.00	39.00	1,984.00	0.00	0.00	0.00	1,984.00
City of Gladstone	1,428.00	29.00	1,457.00	835.00	100.00	0.00	2,392.00
City of Grandview	1,303.00	26.00	1,329.00	835.00	100.00	0.00	2,264.00
City of Independence	9,497.00	190.00	9,687.00	835.00	100.00	0.00	10,622.00
City of Kansas City, Mo	42,492.00	850.00	43,342.00	835.00	100.00	800.00	45,077.00
City of Leavenworth	3,428.00	69.00	3,497.00	0.00	0.00	0.00	3,497.00
City of Leawood	2,062.00	41.00	2,103.00	835.00	100.00	0.00	3,038.00
City of Lee's Summit	7,799.00	156.00	7,955.00	835.00	100.00	0.00	8,890.00
City of Lenexa	3,676.00	74.00	3,750.00	835.00	100.00	0.00	4,685.00
City of Liberty	1,801.00	36.00	1,837.00	835.00	100.00	0.00	2,772.00
City of North Kansas City	1,182.00	24.00	1,206.00	350.00	100.00	0.00	1,656.00
City of Olathe	11,508.00	230.00	11,738.00	835.00	0.00	0.00	12,573.00
City of Overland Park	16,073.00	321.00	16,394.00	835.00	100.00	0.00	17,329.00
City of Prairie Village	1,971.00	39.00	2,010.00	0.00	100.00	0.00	2,110.00
City of Raymore	1,760.00	35.00	1,795.00	0.00	100.00	0.00	1,895.00
City of Raytown	1,772.00	35.00	1,807.00	835.00	100.00	0.00	2,742.00
City of Riverside	563.00	11.00	574.00	350.00	100.00	0.00	1,024.00
City of Shawnee	5,168.00	103.00	5,271.00	835.00	0.00	0.00	6,106.00
Cass County	4,862.00	97.00	4,959.00	0.00	0.00	400.00	5,359.00
Clay County	11,932.00	239.00	12,171.00	0.00	100.00	0.00	12,271.00
Jackson County	35,740.00	715.00	36,455.00	0.00	100.00	0.00	36,555.00
Johnson County, Kan.	27,570.00	551.00	28,121.00	835.00	200.00	800.00	29,956.00
Leavenworth County	2,610.00	52.00	2,662.00	835.00	100.00	400.00	3,997.00
Platte County	4,761.00	95.00	4,856.00	0.00	100.00	0.00	4,956.00
Wyandotte County	13,391.00	268.00	13,659.00	835.00	200.00	600.00	15,294.00
GRAND TOTAL FOR AREA CITIES & COUNTIES	224,006.00	4,479.00	228,485.00	14,625.00	2,500.00	3,000.00	248,610.00
MARCER SPECIAL DISTRICTS - EMS AGENCIES IN-REGION							
Bonner Springs Ambulance District	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bonner Springs Fire and EMS	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Central Cass County FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Central Jackson Co FPD	1,200.00	24.00	1,224.00	835.00	100.00	0.00	2,159.00
Consolidated Fire District #2 (Johnson County)	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Fort Osage FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Garden City FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Harrisonville Emergency Services	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Holt FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Inter-City FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
John Knox Village Ambulance	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Johnson Co FD #2	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Johnson Co FD #1	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Kearney Fire and Rescue	281.00	6.00	287.00	350.00	100.00	0.00	737.00
Lawson Fire and Rescue	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Lone Jack FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Northland Regional Ambulance District	1,312.00	26.00	1,338.00	835.00	0.00	0.00	2,173.00
Northwest Consolidated Fire District (Johnson County)	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Pleasant Hill Fire Protection District	281.00	6.00	287.00	350.00	100.00	0.00	737.00
Pleasant Valley Fire Dept	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Ray Co Ambulance District	749.00	15.00	764.00	835.00	0.00	0.00	1,599.00
Raytown FPD	0.00	0.00	0.00	835.00	0.00	0.00	835.00
Smithville Area FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Sni Valley FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
South Metro Fire District	394.00	8.00	402.00	350.00	0.00	0.00	752.00
South Platte FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Southern Jackson Co Fire Protection District	394.00	8.00	402.00	350.00	0.00	0.00	752.00
West Peculiar FPD	281.00	6.00	287.00	350.00	100.00	0.00	737.00
West Platte FPD	394.00	8.00	402.00	350.00	0.00	0.00	752.00
Subtotal for MARCER members (in-region)	12,378.00	251.00	12,629.00	11,740.00	400.00	0.00	24,769.00

Summary of Emergency Services Local Contributions  
Funding Strategy for Regional Emergency Services Program  
January 1 to December 31, 2024

2024			Breakdown of 2024 Contributions					
		2023 General	2024 Increase	General	MARCER	MERS	MOHAKCA	Total Invoiced
		#12800		#12800	#12810	#12820	#12830	
Special Districts Outside Metro (EMS agencies involved with MARCER)								
Air Evac Lifeteam - Sedalia		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Air Methods/Mercy Med Flight		168.00	3.00	171.00	350.00	0.00	0.00	521.00
American Medical Response		1,312.00	26.00	1,338.00	835.00	0.00	0.00	2,173.00
Buchanan County EMS		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Cox Air Care		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Franklin Co Ambulance		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Golden Valley Memorial Healthcare EMS		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Higginsville EMS		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Johnson Co, Mo. Ambulance District		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Jefferson County KS Emergency Services		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Lawrence-Douglas Co Fire & Medical		1,312.00	26.00	1,338.00	835.00	0.00	0.00	2,173.00
Lexington Fire & Rescue		168.00	3.00	171.00	350.00	0.00	0.00	521.00
LifeFlight Eagle		1,312.00	26.00	1,338.00	835.00	0.00	0.00	2,173.00
LifeTeam Air MD (Air Methods)		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Med Trans		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Mercy Emergency Services Comm Ctr		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Miami Co EMS		1,312.00	26.00	1,338.00	835.00	0.00	0.00	2,173.00
Midwest Medical		1,312.00	26.00	1,338.00	835.00	0.00	0.00	2,173.00
Odessa Fire & Rescue Protection District		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Pettis Co Ambulance District		467.00	9.00	476.00	835.00	0.00	0.00	1,311.00
RSI, Crisis Intervention Center		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Tri-County Ambulance District		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Wellington-Napoleon FPD		168.00	3.00	171.00	350.00	0.00	0.00	521.00
Subtotal for Special Districts Outside Metro		9,883.00	190.00	10,073.00	10,960.00	0.00	0.00	21,033.00
PUBLIC HEALTH DISTRICTS								
Clay County Health Center		337.00	7.00	344.00	0.00	0.00	600.00	944.00
Jackson County Health Dept		337.00	7.00	344.00	0.00	0.00	600.00	944.00
Platte County Health		281.00	6.00	287.00	0.00	0.00	400.00	687.00
Ray County Health		168.00	3.00	171.00	0.00	0.00	200.00	371.00
Subtotal for Public Health Districts		1,123.00	23.00	1,146.00	0.00	0.00	1,800.00	2,946.00
Hospitals (involved with MARCER)								
Belton Regional Medical Center	HCA	1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Centerpoint Medical Center	HCA	1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Lee's Summit Medical Center	HCA	1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Menorah Medical Center	HCA	1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Overland Park Regional	HCA	1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
OPR-ER of Olathe	HCA	1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
OPR-ER Shawnee	HCA	1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
OPR-Pediatric ER of Overland Park	HCA	1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Research Medical Center	HCA	2,252.00	45.00	2,297.00	2,500.00	0.00	0.00	4,797.00
Research Medical Center - Brookside Campus	HCA	1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Cass Regional Medical Center		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Children's Mercy Hospital		2,252.00	45.00	2,297.00	2,500.00	0.00	0.00	4,797.00
Children's Mercy Hospital Kansas		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Lawrence Memorial Hospital		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Liberty Hospital		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Miami County Medical Center		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
North Kansas City Hospital		2,252.00	45.00	2,297.00	2,500.00	0.00	0.00	4,797.00
Olathe Medical Center		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Providence Medical Center		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Saint John Hospital		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Saint Luke's Community Hospital - Legends		1,104.00	22.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Saint Luke's Community Hospital - Leawood		1,104.00	22.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Saint Luke's Community Hospital - Roeland Park		1,104.00	22.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Saint Luke's Community Hospital - Olathe		1,104.00	22.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Saint Luke's Community Hospital - Shawnee		1,104.00	22.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Saint Luke's East Hospital		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Saint Luke's Hospital of Kansas City		2,252.00	45.00	2,297.00	2,500.00	0.00	0.00	4,797.00
Saint Luke's North Hospital - Barry Road		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Saint Luke's South		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Shawnee Mission Medical Center		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Shawnee Mission Health - Lenexa		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
Shawnee Mission Health - Overland Park		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
St. Joseph Medical Center		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
St. Mary's Medical Center		1,126.00	23.00	1,149.00	2,500.00	0.00	0.00	3,649.00
University Health/Truman Medical Center - Hospital Hill		2,252.00	45.00	2,297.00	2,500.00	0.00	0.00	4,797.00
University Health/Truman Medical Center Lakewood		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
University of Kansas Hospital		2,252.00	45.00	2,297.00	2,500.00	0.00	0.00	4,797.00
VA Eastern Kansas Health Care System		1,104.00	22.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Veterans Administration Hospital		1,689.00	34.00	1,723.00	2,500.00	0.00	0.00	4,223.00
Subtotal for Hospitals		58,420.00	1,177.00	59,597.00	97,500.00	0.00	0.00	157,097.00

Summary of Emergency Services Local Contributions  
Funding Strategy for Regional Emergency Services Program  
January 1 to December 31, 2024

2024

			Breakdown of 2024 Contributions				
	2023 General	2024 Increase	General	MARCER	MERS	MOHAKCA	Total Invoiced
	#12800		#12800	#12810	#12820	#12830	
PRIVATE INDUSTRY (Involved with LEPC and MEMC)							
KCPL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Missouri Gas Energy	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Clay Platte Electric	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Kansas Gas	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Kansas City Southern RR	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Burlington Northern RR	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Union Pacific RR	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Williams Pipeline Company	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bayer	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Brenntag	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Exxon Mobile	0.00	0.00	0.00	0.00	0.00	0.00	0.00
National Starch	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Vendors (e.g., Grainger)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal for Private Industries	0.00	0.00	0.00	0.00	0.00	0.00	0.00
GRAND TOTAL ALL SOURCES	305,810.00	6,120.00	311,930.00	134,825.00	2,900.00	4,800.00	454,455.00



Proposed 2024 MARC Local Dues Combined

Entity Name	2024 Basic Local Dues	2024 Voluntary Dues	2024 GIF Dues Requested	2024 GTI Dues Requested	2024 Aging Local Dues	2024 Combined Total	2023 Combined Total	Change
Cass County	21,313		5,999	808	1,698	29,818	29,229	589
Clay County	31,887		9,000	3,230	3,401	47,518	46,580	938
Independence	16,221		7,498	4,844	3,401	31,964	31,333	631
Platte County	14,073		5,999	1,614	1,698	23,384	22,922	462
Ray County	5,000		2,997	371	1,698	10,066	9,967	99
Jackson County	83,910		9,000	6,460	30,401	129,771	127,206	2,565
Kansas City, MO	66,999		11,250	16,151	40,758	135,158	132,490	2,668
Johnson County	94,619		9,000	8,073		111,692	109,481	2,211
Kansas City, KS	20,651					20,651	20,241	410
Wyandotte County	12,825		7,498	6,460		26,783	26,255	528
Leavenworth County	16,196		4,500	2,424		23,120	22,662	458
Miami County	6,763		2,997	1,614		11,374	11,149	225
Overland Park	26,009		7,498	4,038		37,545	36,802	743
Lee's Summit	18,631		7,498	3,230		29,359	28,779	580
Olathe	13,333		7,498	4,038		24,869	24,378	491

Total Member's Dues	\$448,430	\$0	\$98,232	\$63,355	\$83,055	\$693,072	\$679,474	\$13,598
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Basehor		821	751	371		1,943	1,907	36
Belton		2,850	3,752	808		7,410	7,273	137
Blue Springs		6,974	5,999	1,614		14,587	14,320	267
Bonner Springs		933	751	371		2,055	2,017	38
Buckner		350	375	371		1,096	1,077	19
Claycomo		160	368	371		899	889	10
De Soto		728	751	371		1,850	1,816	34
Edgerton		208	375	371		954	937	17
Edwardsville		561	375	371		1,307	1,284	23
Excelsior Springs		1,256	2,249	371		3,876	3,804	72
Fairway		496	375	371		1,242	1,220	22
Garden City		194	375	371		940	923	17
Gardner		2,771	3,752	808		7,331	7,195	136
Gladstone		3,220	4,500	808		8,528	8,370	158
Grain Valley		1,860	3,752	371		5,983	5,870	113
Grandview		3,119	4,500	808		8,427	8,270	157
Greenwood		716	751	0		1,467	1,440	27
Harrisonville		1,204	2,249	808		4,261	4,181	80
Kearney		1,238	2,249	371		3,858	3,786	72
Lake Lotawana		275	375	371		1,021	1,002	19
Lansing		1,337	2,249	371		3,957	3,884	73
Lawson		302	375	371		1,048	1,029	19
Leavenworth		4,445	4,500	1,614		10,559	10,364	195
Leawood		4,034	4,500	1,614		10,148	9,961	187
Lenexa		6,835	5,999	2,424		15,258	14,977	281
Liberty		3,590	4,500	808		8,898	8,734	164
Louisburg		591	375	371		1,337	1,313	24
Merriam		1,321	2,249	808		4,378	4,295	83
Mission		1,185	751	371		2,307	2,265	42
Mission Hills		428	375	371		1,174	1,152	22
North Kansas City		532	375	808		1,715	1,683	32
Oak Grove		971	751	371		2,093	2,054	39
Osawatomie		506	375	371		1,252	1,230	22
Paola		686	751	371		1,808	1,775	33
Parkville		847	751	371		1,969	1,933	36
Peculiar		669	751	371		1,791	1,758	33
Platte City		569	375	371		1,315	1,292	23
Pleasant Hill		1,044	751	371		2,166	2,127	39
Pleasant Valley		326	375	371		1,072	1,053	19
Prairie Village		2,732	3,752	808		7,292	7,156	136
Raymore		2,730	3,752	808		7,290	7,154	136
Raytown		3,571	4,500	808		8,879	8,715	164
Richmond		716	751	371		1,838	1,804	34
Riverside		478	375	371		1,224	1,202	22
Roeland Park		818	751	371		1,940	1,904	36
Shawnee		8,010	5,999	1,614		15,623	15,338	285
Smithville		1,238	2,249	371		3,858	3,787	71
Spring Hill		946	751	371		2,068	2,030	38
Sugar Creek		389	375	371		1,135	1,115	20
Tonganoxie		663	751	371		1,785	1,752	33
Weatherby Lake		247	375	371		993	975	18
Weston		209	375	371		955	937	18
Westwood		208	375	371		954	937	17
Adjustments/Credit Memos						-	-	-
Total Voluntary Dues	\$0	\$83,107	\$94,883	\$31,124	\$0	\$209,114	\$205,266	\$3,848
Grand Total Local Dues	\$448,430	\$83,107	\$193,115	\$94,479	\$83,055	\$902,186	\$884,740	\$17,446

## AGENDA REPORT

### MARC Board of Directors

January 2023  
Item No. 7n  
Core Competencies

#### ISSUE:

VOTE: Authorize an agreement with RubinBrown for the 2022 audit and review the Audit Plan for the 2022 Audit.

#### BACKGROUND:

In March of 2022, the Board approved extending the audit agreement with Rubin Brown for annual audit services through 2024, with the understanding that the Board would reaffirm each engagement on an annual basis. We are ready to begin the 2022 audit, so it is time to officially engage RubinBrown. Below is a history and projection of fees.

			Base and	Each Addl'	
Fiscal	Base	Report	Report Prep	Major	Combined
Year	Fees*	Prep	Fees Billed	Program**	Fees Billed
2021	\$ 77,300	\$ 8,500	\$ 85,800	\$ -	\$ 85,800
2022	70,000	4,200	74,200	5,500	79,700
2023	72,800	4,400	77,200	5,720	82,920
2024	75,800	4,600	80,400	5,955	86,355
<i>*proposed, base fee includes one major program</i>					
<i>** only if needed, adjusted annually at same rate increase as the base fee</i>					

RubinBrown is beginning the planning process for the FY 2022 audit. At this point in time, we anticipate that the audit firm will have to audit one major program, resulting in an estimated fee of approximately \$74,200. If additional programs required audit procedures, each additional program's fee will be \$5,500.

Kaleb Lilly, Partner, will discuss the planning process at the meeting, covering the following items, and answer any questions about the upcoming audit.

- 2022 Scope of Services
- Engagement Timeline
- Financial Statement Risk Assessment
- Required Discussion Items

#### BUDGET CONSIDERATIONS:

Funding for the annual audit fees is included as an Indirect Cost in the Clearing Fund budget.

#### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

#### EXHIBITS:

None.

#### RECOMMENDATION:

Authorize an agreement with RubinBrown for the 2022 audit and review the Audit Plan for the 2022 Audit.

## **AGENDA REPORT**

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MARC Board of Directors

### **STAFF CONTACT:**

Carol Gonzales

Darlene Pickett

Lisa Santa Maria

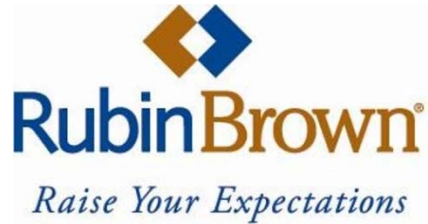
# **Audit Planning Discussion**

## Mid-America Regional Council

January 24, 2023

## Mid-America Regional Council

- ❖ 2022 Scope of Services
- ❖ Engagement Timeline
- ❖ Financial Statement Risk Assessment
- ❖ Required Discussion Items



# 2022 Scope Of Services

## Mid-America Regional Council

- ◆ Audit of MARC's Financial Statements including Preparation of Financial Statements (expanded services in FY21)
- ◆ Single Audit
- ◆ Audit of SWMD's Financial Statements
- ◆ 990 for Mid-America Regional Council Community Services Corporation
- ◆ Management Letter (If necessary)
- ◆ Auditor Communication Letter

# Engagement Timeline

## Mid-America Regional Council

- |                                                                                                                |                                                  |
|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| ◆ Audit Planning Meeting                                                                                       | January 24, 2023                                 |
| ◆ Interim Fieldwork                                                                                            | December 5 - 16, 2022                            |
| ◆ Year-end Financial and Single Audit Compliance Fieldwork                                                     | March 13 – May 5, 2023                           |
| ◆ Issuance of Draft Financial Statements and Uniform Guidance Reports and Auditor Communication Letter         | Week of May 8, 2023                              |
| ◆ Year-end Meeting with Budget and Personnel Committee and/or Board to Discuss Financial and Compliance Audits | May 23, 2023                                     |
| ◆ Preparation of 990                                                                                           | Extension will be prepared Prior to May 15, 2023 |

# Financial Statement Risk Assessment

Mid-America Regional Council

Preliminary Assessment Of Risk	2022
High Risk Area	<ul style="list-style-type: none"> <li>◆ Federal financial assistance</li> <li>◆ Compliance with federal programs</li> </ul>
Moderate Risk Area	<ul style="list-style-type: none"> <li>◆ Contributed services</li> </ul>
Low Risk Area	<ul style="list-style-type: none"> <li>◆ Cash and investments</li> <li>◆ Capital assets</li> <li>◆ Other assets</li> <li>◆ Cash disbursements, purchasing and current liabilities</li> <li>◆ Payroll and employee benefits</li> <li>◆ Net position / Fund balance</li> </ul>





# Required Discussion Items

## Mid-America Regional Council

- ◆◆ Effectiveness of controls in place to mitigate fraud risks
- ◆◆ Communication of control structure by Management to those charged with oversight
- ◆◆ Reports (if any) communicated through whistleblower process
- ◆◆ Any allegations, suspicions or known instances of fraud during the current year
- ◆◆ Compliance with laws, regulations, and provisions of contracts and grant agreements
- ◆◆ Opportunity to discuss matters independent of management

Kaleb Lilly, Partner

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Jessica Schmitz, Engagement Manager

816-859-7948

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***MID-AMERICA REGIONAL COUNCIL  
AND MID-AMERICA REGIONAL COUNCIL SOLID  
WASTE MANAGEMENT DISTRICT  
AUDITOR PLANNING COMMUNICATIONS  
DECEMBER 31, 2022***

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CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

Board of Directors  
Mid-America Regional Council and  
Mid-America Regional Council Solid Waste Management District  
Kansas City, Missouri

This letter is provided in connection with our engagement to audit the financial statements and to audit compliance over major federal award programs of Mid-America Regional Council (MARC) and the Mid-America Regional Council Solid Waste Management District (SWMD) (collectively the Company) as of and for the year ended December 31, 2022. Professional standards require that we communicate with you certain items including our responsibilities with regard to the financial statement audit, the compliance audit and the planned scope and timing of our audit, including significant risks we have identified.

## **Responsibilities**

As stated in our engagement letter dated January 20, 2023, we are responsible for conducting our audit in accordance with auditing standards generally accepted in the United States of America (GAAS), *Government Auditing Standards* of the Comptroller General of the United States of America, the requirements of the Single Audit Act, as amended; and the provisions of the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), for the purpose of forming and expressing opinions on the financial statements, and on major federal award program compliance. Our audits do not relieve you or management of your respective responsibilities.

Our responsibility as it relates to the schedule of expenditures of federal awards is to evaluate its presentation for the purpose of forming and expressing an opinion as to whether it is presented fairly in all material respects in relation to the financial statements as a whole.

Our responsibility for the supplementary information accompanying the financial statements, as described by professional standards, is to evaluate the presentation of the supplementary information in relation to the financial statements as a whole and to report on whether the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Our responsibility for the required supplementary information accompanying the financial statements, as described by professional standards, is to apply limited procedures in accordance with generally accepted auditing standards, which consist of inquiries of management about methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtain during our audit. We will not express an opinion or provide any assurance on the information because these limited procedures will not provide us with sufficient evidence to provide any assurance.

Our responsibility relating to other information, whether financial or nonfinancial information (other than financial statements and the auditors' report thereon), included in MARC's annual comprehensive financial report includes only the information identified in our report. We have no responsibility for determining whether the introductory or statistical sections are properly stated. We require that we receive the final version of the annual comprehensive financial report (including all the documents that, together, comprise the annual comprehensive financial report) in a timely manner prior to the date of the auditors' report, or if that is not possible, as soon as practicable and, in any case, prior to MARC's issuance of such information.

### **Audit Strategy And Planned Scope**

Our audit will include examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. Our audit procedures will also include determining major federal programs and performing the applicable procedures described in the U.S. Office of Management and Budget *OMB Compliance Supplement* for the types of compliance requirements that could have a direct and material effect on each of MARC's major programs. Our audit is designed to provide reasonable, but not absolute, assurance about whether the financial statements as a whole are free of material misstatement, whether due to error, fraudulent financial reporting, misappropriation of assets, or violations of laws or governmental regulations. Because of this concept of reasonable assurance and because we will not examine all transactions, there is a risk that material misstatements or material noncompliance may exist and not be detected by us.

We focus on areas with higher risk of material misstatement (whether due to error or fraud). Our audit strategy includes consideration of:

- a) Prior year audit results together with current year preliminary analytical review, including discussions with management and those charged with governance regarding the Company's operations;
- b) Inherent risk over financial reporting within the Company;

- c) Recent developments within the industry, regulatory environment and general economic conditions;
- d) Recently issued and effective accounting and financial reporting guidance;
- e) The Company's significant accounting policies and procedures, including those requiring significant management judgments and estimates and those related to significant unusual transactions;
- f) The control environment and the possibility that the control system and procedures may fail to prevent or detect a material error or fraud;
- g) Information about systems and the computer environment in which the related systems operate; and
- h) A continual assessment of materiality thresholds based upon qualitative and quantitative factors affecting the Company.

The areas indicated below relate to significant risks identified during our initial risk assessment procedures:

- Management override of controls
- Grant revenues are not properly recorded (MARC only)
- Grant expenditures are not properly accrued for at year end (MARC only)

Our audit will include obtaining an understanding of the entity and its environment, including its internal control, sufficient to assess the risks of material misstatement of the financial statements and as a basis for designing the nature, timing, and extent of further audit procedures, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. However, we will communicate to you at the conclusion of our audit any material weaknesses or significant deficiencies identified. We will also communicate to you:

- Any violation of laws or regulations that comes to our attention;
- Our views relating to qualitative aspects of the entity's significant accounting practices, including accounting policies, accounting estimates, and financial statement disclosures;
- Significant difficulties, if any, encountered during the audit;
- Disagreements with management, if any, encountered during the audit;
- Significant unusual transactions, if any;
- The potential effects of uncorrected misstatements on future-period financial statements; and
- Other significant matters that are relevant to your responsibilities in overseeing the financial reporting process.

The anticipated timing of our audit is as follows:

	<i>Begin</i>	<i>Complete</i>
Perform interim audit procedures	December 2022	December 2022
Perform year-end audit procedures	March 2023	April 2023
Issue audit report	June 2023	June 2023

This information is intended solely for the information and use of Board of Directors and management and is not intended to be and should not be used by anyone other than these specified parties.

*RubinBrown LLP*

January 24, 2023

## AGENDA REPORT

### MARC Board of Directors

January 2023  
Item No. 7o  
Quality Early Learning

**ISSUE:**

VOTE: Authorize submission of the Notice of Bid application to support continued services for the Early Head Start State program.

**BACKGROUND:**

On December 8, 2023, the State of Missouri issued a bid opportunity in the MissouriBUYS Statewide eProcurement System the completion of the bid application for the upcoming budget period of 7/1/2023 - 3/30/2028 for MARC's Early Head State Grant. MARC proposes to continue funding for the 103 enrollment slots in the Early Head Start State Program and pass through most of the funding (99%) to the following direct service providers: Independence School District and Operation Breakthrough.

**BUDGET CONSIDERATIONS:**

The total amount of annual funding available is \$1,642,850.00. Included in this total is \$16,340 in funds to support program operations and training and technical assistance. The chart below describes the allocation of funding and slots for each agency.

REVENUES	
Amount	\$1,642,850
Source	State of Missouri

**Early Head Start State Budget 2023 - 2024**

Partner Agencies	EHS State Slots	EHS FY 23/24 Program Budget
Independence School District	Sunshine Center-22 Truman High School-24	810,050
Operation Breakthrough	Operation Breakthrough-57	816,370
Partner Sub-Total	103	1,626,420
MARC		16,340
Grand Total	103	1,642,760

**COMMITTEE ACTION:**

MARC's Head Start Policy Council approved this submission at their meeting January 9, 2023.

**RELATED JURISDICTIONS:**

Jackson County in Missouri is impacted by this item.

**EXHIBITS:**

None.

**RECOMMENDATION:**

Authorize submission of the Notice of Bid application to support continued services for the Early Head Start State program.

## **AGENDA REPORT**

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MARC Board of Directors

### **STAFF CONTACT:**

Jovanna Rohs

Kasey Lawson