



MARC Head Start Advisory Committee Meeting
Tuesday, January 13th, 2026
Agenda

1. Meeting Called to Order / Establish Quorum Molly Merrigan
 - a. Quorum established at 12:09pm
2. Welcome and Introductions Lynette Fowler
 - a. Present in person: Carol Bolz, Kasey Lawson, Brady Konomos, Kaitee Brown, Erika Benetez, Julia Mayo, Kennedy Dunker, Shalese Coleman, and Lynette Fowler
 - b. Online: Toni Sturdivant, Molly Merrigan, Alex Ellison, and Liz Meng
3. Information/ Training Betty Choi
 - Enrollment, Attendance, and Disability
 - o November enrollment combined was 96.24% with a goal of 97%. December enrollment combined was 96.66%.
 - o November attendance was a combined of 88.63% with a goal of 85%. December enrollment combined was 87.11%.
 - o Disabilities were 9.6% combined for November and 10.5% combined for December with a goal of 10%.
 - ERSEA Training Betty Choi
 - o Betty presented information
 - o Eligibility is based on 2025 Poverty Guidelines. There are qualifying factors that are based on need to determine a family's eligibility as well. A family is income eligible if the family income is \$26,650 or less for a family of three OR if the family receives state assistance such as SNAP, TANF, or SSI.
 - o Kaitee asked for clarification on TA eligibility but Betty clarified that TA is TANF for eligibility. There was also discussion on how often it is an issue that fraud on application happens. Kasey spoke on how this doesn't happen often and many times it is lack of understanding rather than intentional fraud on application.
 - Budget Report MARC Head Start Dashboard Fiscal Staff Member
 - o Liz provided an overview of MARC Head Start Financial Summary Report grant status as of November 30th, 2025.
 - o Our HS/EHS Core Operating grant FY2024-2025 has a total budget of \$32,918,852. There is \$3,238,994 remaining. This grant is currently in closeout and final invoices are being processed. The new HS/EHS Core Operating grant for FY2025-2026 is now open and only \$348,093 has been spent.
 - o Missouri EHS grant for FY 2025-2026 has a budget of \$1,642,600 and \$1,063,130 remains.
 - o Liz also went through our smaller grants like our Parent Advisory, MO Department of Transportation, Durwood, American Heart Association, HRSA P4 Challenge, and Local Community of Support grant.

- Kaitee asked about what is included in the budget line for other expense 5660. Kasey explained that it varies on content area but can be anything from printing to buying DRDP manuals.
- CACFP Report Fiscal Staff Member
 - Liz reported on the USDA/CACFP monthly report as of November 2025.
 - The grand total of meals served in November was 64,771. Mattie Rhodes and Renders Hope have a n/a note until they begin receiving these services.
- Credit Card Expenditures Fiscal Staff Member
 - Liz reviewed the credit card expenses from last month with the addition of Brady Konomos' October statement.
 - Brady spent \$30,894.96 in October, many purchases around kitchen supplies for programs. November and December statements for all credit card users will be presented at the next meeting.
- Head Start Directors Report Kasey Lawson
 - CLASS Review, Self-Assessment Overview, Federal Review feedback
 - Mattie Rhodes opened doors yesterday and Render's Hope opened mid-December.
 - MARC hasn't received the final report for FA2 but the review itself went smoothly. We feel confident that we will pass with flying colors. There were a couple of health and safety issues that were resolved during the week of the review. We haven't gotten feedback on background checks yet. It was an overall positive experience.
 - We received our CLASS review timeline to be expected January 19th through April 3rd. 30 classrooms within centers were selected for this review. We are preparing those teachers for their review videos.
 - Alex asked about how the videos will occur during the review. Kasey spoke on how Carol and her team are in charge of recording and facilitating the videos. The videos will be taken of the classrooms and submitted rather than federal reviewers coming in person. Head Start has sent guidelines of how long and when videos will need to be recorded. Training has been provided for the team so they know what to expect as far as quality.
 - Self-Assessment has come around once again. We will be evaluating our overall program, policies, and procedures. This will give us a scope of an internal view of services following our federal review.
- Child Outcomes / CLASS for PY1 Carol Bolz
 - Child Outcomes
 - Carol shared results of the Desired Results Developmental Profile (DRDP) measuring and rating system based on six levels to determine child outcomes.
 - Approaches to Learning/Self-Regulation: all children in EHS had a difference of 18.2% from fall 2024 to spring 2025. Head Start children had a difference of 24.5%

- Social and Emotional Development: all children in EHS had a difference of 17.8% from fall 2024 to spring 2025. Head Start children had a difference of 26.2%.
- Language and Literacy: all children in EHS had a difference of 18% from fall 2024 to spring 2025. Head Start children had a difference of about 24.5%.
- Cognitive (math, science, social studies) : all children had a difference of 15.7% from fall 2024 to spring 2025. Head Start children had a difference of 25% for math, 26% for science, and 20% for social studies.
- Physical Development and Health: all children in EHS had a difference of 17.1% from fall 2024 to spring 2025. Head Start children had a difference of 23.4%.
- CLASS for PY1
 - Split into three domains of emotional support, classroom organization, and Instructional Support.
 - Emotional support: positive and negative climate, teacher sensitivity, regard for student perspective. Total for this domain is 6 and above.
 - Classroom organization: productivity, instructional learning format. Total for this domain is 5.44.
 - Instructional support domain: concept development, quality of feedback, and language modeling. Total for this domain is 3.02.
 - Kaitee asked by instructional support domain is lower not just within MARC but on a national level. Carol explained that these are more sophisticated thinking materials and teaching. Also, it can be a challenge to fit in our schedule of the day.
- Kathy asked about the federal government holding childcare funding. Kasey assured that Missouri's money has been released for childcare subsidy. Providers should be paid this or next week for reimbursement. Other states may be affected but Missouri is getting paid.

Information will be shared during the discussion of each Action Item to ensure understanding prior to Policy Council approval of any item

1) Action Items to be approved and submitted to the Governing Body:

- Approval of Monthly Items: Molly Merrigan
 - i. Child Selection Criteria
 - Alex motioned, Kathy seconded
 - All ayes, no nays → motion passes
 - ii. September, November, and December 2025 Minutes
 - Kaitee motioned, Shalese seconded
 - All ayes, no nays → motion passes



- Alex motioned, Kaitee seconded
 - All ayes, no nays → motion passes
- Kathy motioned, Molly seconded
 - All ayes, no nays → motion passes

2) Adjournment Molly Merrigan

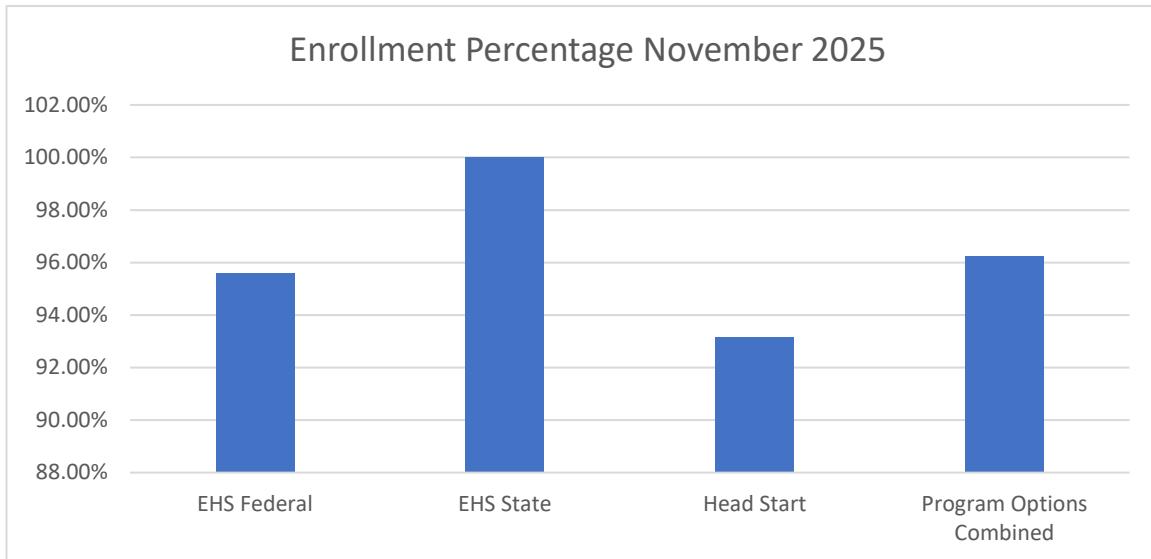
- a) Alex motioned, Kathy seconded → motion passed
- b) Adjournment 1:29pm

Next Shared Governance Meeting; February 9th, 2026

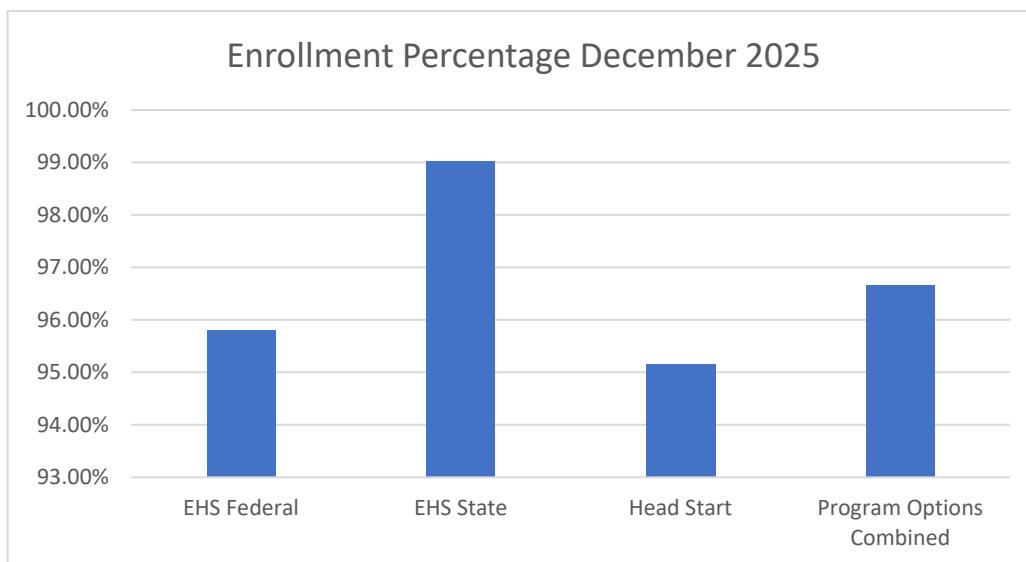
Next Policy Council Meeting; March 9th, 2026

Next Advisory Committee Meeting; March 10th, 2026

Program Option	Enrollment Percentage November 2025
EHS Federal	95.59%
EHS State	100.00%
Head Start	93.14%
Program Options Combined	96.24%

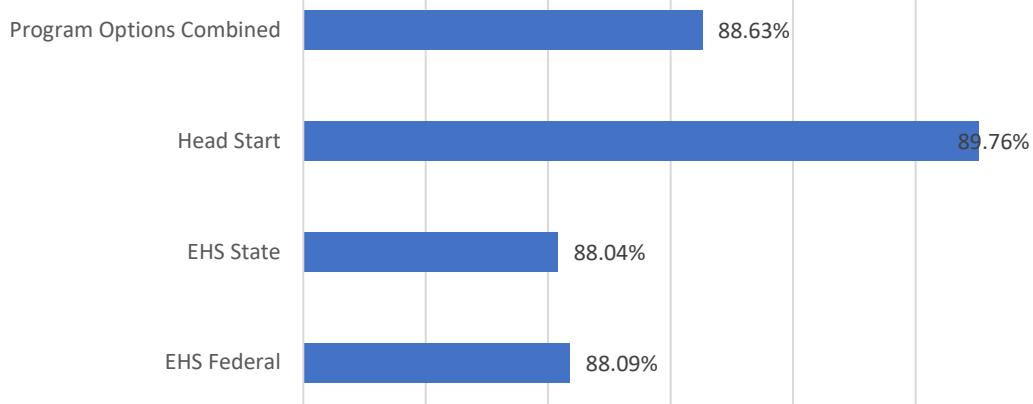


Program Option	Enrollment Percentage December 2025
EHS Federal	95.81%
EHS State	99.03%
Head Start	95.15%
Program Options Combined	96.66%



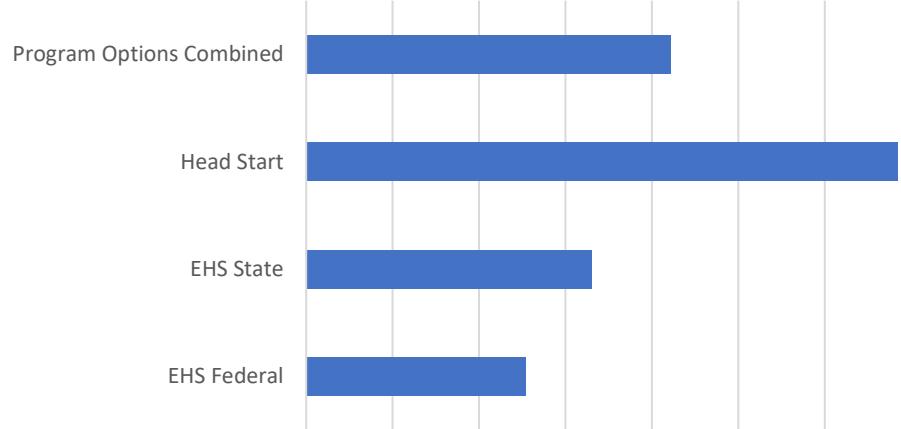
Program Option	Attendance Percentage November 2025
EHS Federal	88.09%
EHS State	88.04%
Head Start	89.76%
Program Options Combined	88.63%

Attendance Percentage November 2025

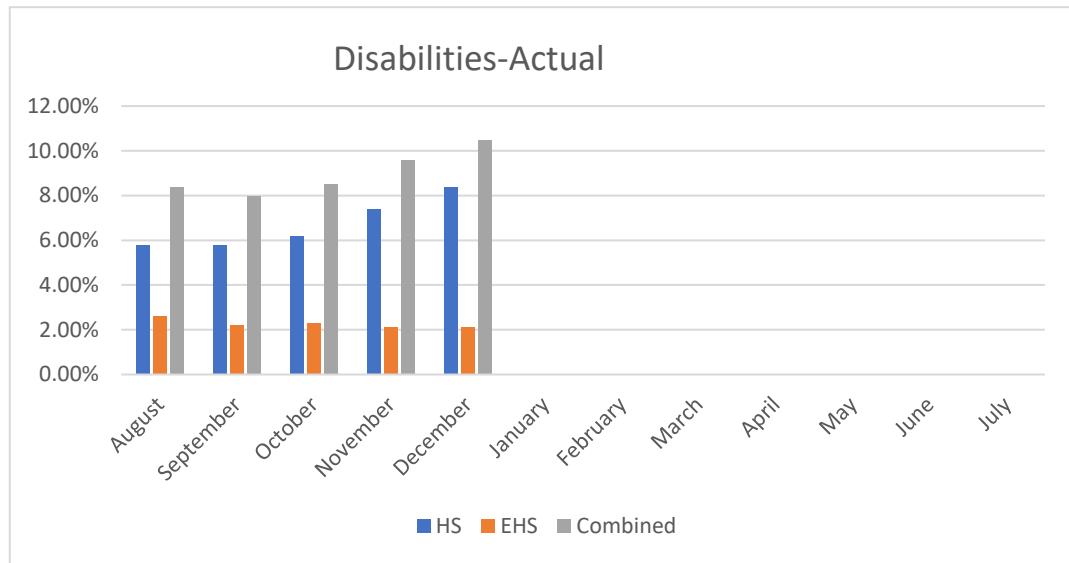


Program Option	Attendance Percentage December 2025
EHS Federal	86.27%
EHS State	86.65%
Head Start	88.42%
Program Options Combined	87.11%

Attendance Percentage December 2025



	August	September	October	November	December	January	February	March	April	May	June	July
HS	5.80%	5.80%	6.20%	7.40%	8.40%							
EHS	2.60%	2.20%	2.30%	2.10%	2.10%							
Combined	8.40%	8.00%	8.50%	9.60%	10.50%							

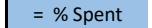
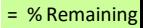


MARC Head Start

Mid-America Regional Council

Financial Summary Report

Grant Status as of November 30, 2025

key:  = % Spent  = % of Time Elapsed  = % Remaining

→ GRANTS IN CLOSEOUT (FY 2024-2025)

42230 - HS / EHS Core Operating

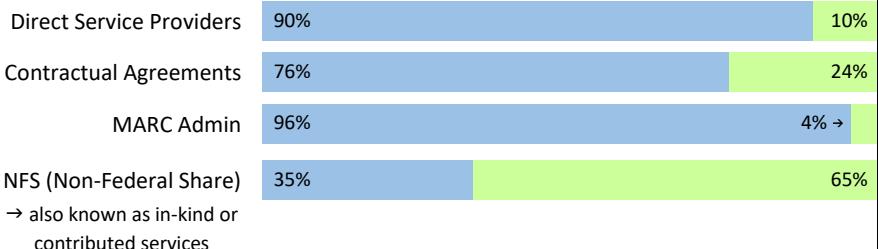
Grant Period: 11/01/2024 - 10/31/2025 (→ Nov 30, 2025 = 12/12, or 100%)

Total Budget: \$ 33,263,852 ← includes \$345K in Carryover funds

Amount Spent: \$ 30,024,858 Total % Spent/Remaining 90%

Amount Remaining: \$ 3,238,994

Notes: this grant is currently in closeout, with final invoices for services through 10/31/25 being recorded, processed, and paid; the final federal report (SF-425) is due 1/30/26; the non-federal share (NFS) bar graph indicates the percent collected and the remaining balance for this grant year; NFS for Tier 1/Tier 2 DSPs has been calculated but not yet added to the overall total -- it will be included as a final step in the closeout of this grant



→ OPEN GRANTS (FY 2025-2026)

42240 - HS / EHS Core Operating

Grant Period: 11/01/2025 - 10/31/2026 (→ Nov 30, 2025 = 1/12, or 8%)

Total Budget: \$ 32,918,852

Amount Spent: \$ 348,093 Total % Spent/Remaining ← 1%

Amount Remaining: \$ 32,570,759

Notes: this is the renewal of Grant 42230 and began on Nov 1, 2025; data here reflects the typical one-month lag

48560 - Missouri EHS Program

Grant Period: 7/01/2025 - 6/30/2026 (→ Nov 30, 2025 = 5/12, or 42%)

Total Budget: \$ 1,642,600

Amount Spent: \$ 579,470 Total % Spent/Remaining 35%

Amount Remaining: \$ 1,063,130

Notes: the vast majority (99%) of the Missouri EHS grant funds is passed through to two of MARC's providers: the Independence School District and Operation Breakthrough; the remaining 1% is retained by MARC to recoup costs to administer the grant; data here reflects the typical one-month lag

MARC Head Start

Mid-America Regional Council

Financial Summary Report

Grant Status as of November 30, 2025

key: = % Spent ▼ = % of Time Elapsed = % Remaining

46812 - Parent Advisory Council (University of Missouri)

Grant Period: 8/01/2025 - 7/31/2026 (→ Nov 30, 2025 = 4/12, or 33%)

Total Budget: \$ 15,114

Amount Spent: \$ 0

Amount Remaining: \$ 15,114

Total % Spent/Remaining ← 0%

▼ 33%

100%

Notes: Lynette Fowler, MARC's Family and Community Engagement Program Manager, obtained this funding from the Center for Excellence in Child Well-Being at the University of Missouri, through the MO Department of Social Services, Early Childhood Comprehensive Services

41650 - MO Dept of Transportation

Grant Period: 8/01/2025 - 7/31/2026 (→ Nov 30, 2025 = 4/12, or 33%)

Total Budget: \$ 20,000

Amount Spent: \$ 0

Amount Remaining: \$ 20,000

Total % Spent/Remaining ← 0%

▼ 33%

100%

Notes: this funding is for the purchase of car seats, as well as for the training of their installation

41710 - Stanley H. Durwood Foundation

Grant Period: 8/01/2025 - 7/31/2026 (→ Nov 30, 2025 = 4/12, or 33%)

Total Budget: \$ 50,000

Amount Spent: \$ 11,125

Amount Remaining: \$ 38,875

Total % Spent/Remaining 22%

▼ 33%

78%

Notes: this funding is for facilities upgrades at the Thomas Roque building (formerly used by YMCA of Greater Kansas City and now by Guadalupe Centers Inc.)

41755 - American Heart Assn (Advancing Maternal Health Initiative)

Grant Period: 9/01/2025 - 8/31/2028 (→ Nov 30, 2025 = 3/36, or 8%)

Total Budget: \$ 10,000

Amount Spent: \$ 0

Amount Remaining: \$ 10,000

Total % Spent/Remaining ← 0%

▼ 8%

100%

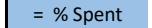
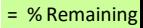
Notes: this funding is for post-partum care

MARC Head Start

Mid-America Regional Council

Financial Summary Report

Grant Status as of November 30, 2025

key:  = % Spent  = % of Time Elapsed  = % Remaining

→ OTHER FUNDS

41750 - HRSA MCHB (P4 Challenge) - restricted to Health-related

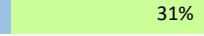
Grant Period: N/A

Total Budget:	\$	55,000	Total % Spent/Remaining	8%  92%
Amount Spent:	\$	4,270		
Amount Remaining:	\$	50,730		

Notes: Sandra Reece-Tinsley, MARC's Health and Nutrition Program Manager, obtained this funding in April 2021; it is primarily earmarked for the Excelsior Springs Health Clinic

41700 - Local Community Support - unrestricted

Grant Period: N/A

Total Budget:	\$	52,770	Total % Spent/Remaining	69%  31%
Amount Spent:	\$	36,562		
Amount Remaining:	\$	16,208		

Notes: these unrestricted funds result from program income not allowed by Head Start regulations, and provide a buffer should a vendor submit an invoice after a grant has closed and the liquidation period has passed, or the rare possibility that an expense submitted for federal reimbursement would be disallowed; the budget for this funding has been updated to reflect additional funding of \$18,000 from KC Blue COVID, as well as an additional \$2,000 from United HealthCare, but has not yet been updated for monthly payments that have been received from the University of Missouri for the ECHO contract

MID-AMERICA REGIONAL COUNCIL (MARC)
 42230 Federal Core HS/EHS FY24-25
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4111-00000	Federal Grant Revenue	\$33,263,852.00	\$1,458,609.05	\$30,024,858.05	\$0.00	\$30,024,858.05	90.3%
4511-00000	Contributed Services	8,315,963.00	0.00	2,869,606.20	0.00	2,869,606.20	34.5%
	Total Revenues	41,579,815.00	1,458,609.05	32,894,464.25	0.00	32,894,464.25	79.1%
<u>Expenses</u>							
5210-07800	Federal Subrecipient, Independence Public Schools	3,619,625.00	0.00	2,919,573.63	700,051.37	3,619,625.00	80.7%
5210-08550	Federal Subrecipient, Kansas City Public Schools	6,220,384.00	1,842.43	5,179,420.18	1,061,924.29	6,241,344.47	83.3%
5210-13205	Federal Subrecipient, Operation Breakthrough	3,441,167.00	0.00	2,883,196.23	557,970.77	3,441,167.00	83.8%
5210-20425	Federal Subrecipient, YMCA of Greater Kansas City	3,358,444.00	0.00	3,093,205.18	1,944,460.82	5,037,666.00	92.1%
5223-00009	Contracted Services - Tier 1, Ability KC	100,716.00	0.00	100,716.00	0.00	100,716.00	100.0%
5223-01690	Contracted Services - Tier 1, Blue Springs School District	469,160.00	39,096.63	469,160.00	0.00	469,160.00	100.0%
5223-02370	Contracted Services - Tier 1, Grandview School District	674,392.00	112,398.60	674,392.00	0.00	674,392.00	100.0%
5223-04923	Contracted Services - Tier 2, Emmanuel F&C Dev Ctr	1,011,847.00	150,983.29	1,011,847.00	0.00	1,011,847.00	100.0%
5223-05133	Contracted Services - Tier 1, Excelsior Springs School Dis	342,440.00	28,536.63	342,440.00	0.00	342,440.00	100.0%
5223-05391	Contracted Services - Tier 1, Front Porch Alliance	241,740.00	20,145.00	241,740.00	0.00	241,740.00	100.0%
5223-06160	Contracted Services - Tier 2, Guadalupe Center Inc	1,010,242.00	113,616.50	1,010,242.00	0.00	1,010,242.00	100.0%
5223-09516	Contracted Services - Tier 1, Learn A Lot Academy	1,233,997.00	102,833.12	1,233,997.00	0.00	1,233,997.00	100.0%
5223-09715	Contracted Services - Tier 1, Lee's Summit School District	552,552.00	46,046.00	552,552.00	0.00	552,552.00	100.0%
5223-14921	Contracted Services - Tier 1, Render's Hope	147,873.00	49,291.00	147,873.00	0.00	147,873.00	100.0%
5224-02565	Contracted Services - Tier 2, Raytown School District	781,611.00	65,134.25	781,611.00	0.00	781,611.00	100.0%
5224-03770	Contracted Services - Tier 2, Center School District	847,530.00	70,627.50	847,530.00	0.00	847,530.00	100.0%
5224-05515	Contracted Services - Tier 2, The Family Conservancy	1,020,600.00	85,050.00	1,020,600.00	0.00	1,020,600.00	100.0%
5224-10860	Contracted Services - Tier 2, Mattie Rhodes	390,806.00	130,268.66	390,806.00	0.00	390,806.00	100.0%
5224-18116	Contracted Services - Tier 2, EarlystART (UICS)	863,796.00	71,983.00	863,796.00	0.00	863,796.00	100.0%
5220-00000	Contracted Service	518,857.00	66,286.89	373,524.93	0.00	373,524.93	72.0%
5220-02361	Contracted Service, Cultivating Potential (Amy Thompson)	82,368.00	7,316.76	82,835.82	0.00	82,835.82	100.6%
5220-02590	Contracted Service, Cornerstones of Care	34,000.00	150.00	7,125.00	26,875.00	34,000.00	21.0%
5220-02937	Contracted Service, Marcos Castillo	5,000.00	0.00	3,628.60	1,371.40	5,000.00	72.6%
5220-03245	Contracted Service, Child Plus	64,168.00	0.00	64,168.00	0.00	64,168.00	100.0%
5220-03806	Contracted Service, Deb Bowman	37,500.00	3,954.30	26,572.50	10,927.50	37,500.00	70.9%
5220-04217	Contracted Service, Stephen Denny	7,521.00	1,552.50	6,900.00	621.00	7,521.00	91.7%
5220-05105	Contracted Service, Easter Seals Midwest	7,000.00	440.00	880.00	6,120.00	7,000.00	12.6%
5220-05515	Contracted Service, The Family Conservancy (MH + PD)	100,493.00	33,150.00	65,775.00	34,718.00	100,493.00	65.5%
5220-06037	Contracted Service, Suzanne Grace	59,981.00	6,713.52	60,461.28	0.00	60,461.28	100.8%
5220-06553	Contracted Service, Howk Consulting (MH + ERSEA)	18,974.00	5,060.88	10,695.96	8,278.04	18,974.00	56.4%

MID-AMERICA REGIONAL COUNCIL (MARC)
 42230 Federal Core HS/EHS FY24-25
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations	Cumulative Total	Actual % Spent
5220-07982	Contracted Service, Jewish Vocational Service	20,000.00	0.00	10,519.82	9,480.18	20,000.00	52.6%
5220-08753	Contracted Service, KVC	16,500.00	5,400.00	17,300.00	0.00	17,300.00	104.8%
5220-09503	Contracted Service, Angela Lanigan	5,280.00	897.60	1,887.60	3,392.40	5,280.00	35.8%
5220-10492	Contracted Service, Crystallynn Belt	10,560.00	1,944.54	10,518.72	41.28	10,560.00	99.6%
5220-10689	Contracted Service, Georgia Mueller	25,321.00	2,601.72	19,464.24	5,856.76	25,321.00	76.9%
5220-12606	Contracted Service, Natasha Symes	36,975.00	5,060.00	33,481.25	3,493.75	36,975.00	90.6%
5220-13247	Contracted Service, Karen Osborn	57,025.00	5,464.80	57,095.28	0.00	57,095.28	100.1%
5220-14545	Contracted Service, Propio Language Services	49,999.00	0.00	50,463.54	4,306.08	54,769.62	100.9%
5220-14906	Contracted Service, Reflect to Connect Psychology	8,524.00	250.00	2,875.00	5,649.00	8,524.00	33.7%
5220-15095	Contracted Service, Rejuvenate	12,000.00	0.00	5,852.00	6,148.00	12,000.00	48.8%
5220-15864	Contracted Service, Margaret (Pegi) Stamps	5,400.00	0.00	2,700.00	900.00	3,600.00	50.0%
5220-16089	Contracted Service, Social Work PRN	45,000.00	124.50	24,643.96	20,356.04	45,000.00	54.8%
5220-16926	Contracted Service, Partners in Play (Jill Smith)	42,028.00	0.00	21,991.20	20,036.80	42,028.00	52.3%
5220-17672	Contracted Service, 3 Degree Counseling	12,000.00	3,830.85	4,536.15	7,463.85	12,000.00	37.8%
5220-19303	Contracted Service, Kathy Waage	49,000.00	2,818.20	48,999.72	0.28	49,000.00	100.0%
5220-19542	Contracted Service, Rise & Shine (Pam Wine)	9,013.00	0.00	5,460.00	3,553.00	9,013.00	60.6%
5220-19660	Contracted Service, Kathi Winkler	11,464.00	0.00	7,539.84	3,924.16	11,464.00	65.8%
5230-00000	Legal Fees	2,500.00	0.00	4,722.80	0.00	4,722.80	188.9%
5240-00000	Service Agreements	29,684.00	0.00	32,379.46	0.00	32,379.46	109.1%
5240-18835	Service Agreements, Verizon Wireless	15,400.00	0.00	12,403.98	0.00	12,403.98	80.5%
5250-00000	Media Advertising	10,000.00	1,500.00	6,460.00	0.00	6,460.00	64.6%
5310-00000	Insurance	31,056.00	0.00	28,791.76	0.00	28,791.76	92.7%
5410-00000	In Region Travel	12,000.00	3,998.80	17,499.16	0.00	17,499.16	145.8%
5420-00000	Out of Region Travel	12,335.00	4,037.49	13,572.49	0.00	13,572.49	110.0%
5430-00000	Registration Fees	21,021.00	16,978.00	43,473.47	0.00	43,473.47	206.8%
5440-00000	Meeting	22,290.00	3,974.42	24,369.80	0.00	24,369.80	109.3%
5450-00000	Periodical & Subscriptions	1,830.00	0.00	1,595.00	0.00	1,595.00	87.2%
5450-20545	Periodical & Subscriptions, WIPFLI	995.00	0.00	0.00	0.00	0.00	0.0%
5460-00000	Professional Memberships	9,324.00	72.00	8,076.00	0.00	8,076.00	86.6%
5625-00000	Child Care Reimbursements	13,629.00	0.00	10,058.00	0.00	10,058.00	73.8%
5660-00000	Other Expense	351,890.00	180,473.09	341,866.46	0.00	341,866.46	97.2%
5680-99460	Reproduction Lease Konica	2,723.00	226.90	2,722.80	0.00	2,722.80	100.0%
5685-00000	Printing	5,000.00	0.00	0.00	0.00	0.00	0.0%
5700-00000	Supplies and General Expense	102,912.00	5,257.97	95,537.06	0.00	95,537.06	92.8%
5706-00000	Supplies - Equipment - <\$2,500	1,500.00	28.97	941.40	0.00	941.40	62.8%
5760-00000	Training Expense	40,822.00	0.00	27,168.61	0.00	27,168.61	66.6%
5760-00009	Training Expense, Ability KC	1,935.00	0.00	1,935.00	0.00	1,935.00	100.0%
5760-01690	Training Expense, Blue Springs School District	10,924.00	0.00	1,658.68	9,265.32	10,924.00	15.2%
5760-02370	Training Expense, Grandview School District	11,127.00	0.00	3,407.41	7,719.59	11,127.00	30.6%
5760-02565	Training Expense, Raytown School District	12,446.00	1,191.74	9,766.17	2,679.83	12,446.00	78.5%

MID-AMERICA REGIONAL COUNCIL (MARC)
 42230 Federal Core HS/EHS FY24-25
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations	Cumulative Total	Actual % Spent
5760-03770	Training Expense, Center School District	14,296.00	0.00	8,119.39	6,176.61	14,296.00	56.8%
5760-04923	Training Expense, Emmanuel F&C Dev Ctr	17,006.00	0.00	3,402.27	13,603.73	17,006.00	20.0%
5760-05133	Training Expense, Excelsior Springs School District	6,718.00	0.00	0.00	6,718.00	6,718.00	0.0%
5760-05391	Training Expense, Front Porch Alliance	2,933.00	0.00	0.00	2,933.00	2,933.00	0.0%
5760-05515	Training Expense, The Family Conservancy	10,949.00	0.00	0.00	10,949.00	10,949.00	0.0%
5760-06160	Training Expense, Guadalupe Center Inc	17,706.00	0.00	1,330.14	16,375.86	17,706.00	7.5%
5760-09516	Training Expense, Learn A Lot Academy	22,349.00	0.00	0.00	22,349.00	22,349.00	0.0%
5760-09715	Training Expense, Lee's Summit School District	9,105.00	0.00	0.00	9,105.00	9,105.00	0.0%
5760-10860	Training Expense, Mattie Rhodes	4,969.00	0.00	0.00	4,969.00	4,969.00	0.0%
5760-14921	Training Expense, Render's Hope	2,146.00	0.00	0.00	2,146.00	2,146.00	0.0%
5760-18116	Training Expense, EarlystART (UICS)	14,951.00	0.00	11,200.00	3,751.00	14,951.00	74.9%
6000-00000	Salaries - Regular - Direct	2,257,948.00	0.00	2,136,739.68	0.00	2,136,739.68	94.6%
6030-00000	Salaries - Intern - Direct	7,760.00	0.00	7,985.00	0.00	7,985.00	102.9%
6100-00000	Fr Benefits - Regular - Direct	1,192,197.00	0.00	1,137,410.45	0.00	1,137,410.45	95.4%
6110-00000	Fr Benefits - Intern - Direct	594.00	0.00	610.90	0.00	610.90	102.8%
6800-00000	Indirect Costs - Regular	1,152,348.00	0.00	1,138,301.27	0.00	1,138,301.27	98.8%
6810-00000	Indirect Costs - Intern	2,828.00	0.00	2,914.14	0.00	2,914.14	103.0%
6830-00000	Indirect Costs - Subsidy Trans	0.00	0.00	(6,462.58)	0.00	(6,462.58)	----
6910-00000	Rent - MARC Main Office Space	122,833.00	0.00	102,309.25	0.00	102,309.25	83.3%
Total Expenses		33,263,852.00	1,458,609.05	30,024,858.05	4,566,660.71	34,591,518.76	90.3%
						Balance / % Remaining	3,238,993.95 9.7%
7000-00000	Contributed Services, MARC + Tier 1 and Tier 2 DSPs	3,784,131.00	0.00	0.00	0.00	0.00	0.0%
7000-07800	Contributed Services, Independence Public Schools	896,321.00	0.00	1,297,197.45	0.00	1,297,197.45	144.7%
7000-08550	Contributed Services, Kansas City Public Schools	1,515,802.00	0.00	543,623.73	0.00	543,623.73	35.9%
7000-13205	Contributed Services, Operation Breakthrough	860,292.00	0.00	794,586.87	0.00	794,586.87	92.4%
7000-20425	Contributed Services, YMCA Of Greater Kansas City	1,259,417.00	0.00	234,198.15	0.00	234,198.15	18.6%
Total Contributed Services		8,315,963.00	0.00	2,869,606.20	0.00	2,869,606.20	34.5%
GRAND TOTAL		41,579,815.00	1,458,609.05	32,894,464.25	4,566,660.71	37,461,124.96	79.1%
DSPs		26,488,482.00		23,805,516.28		89.9%	
Contractual Agrmnts		1,351,951.00		1,027,895.41		76.0%	
MARC Admin		5,423,419.00		5,191,446.36		95.7%	
		33,263,852.00		30,024,858.05		90.3%	

MID-AMERICA REGIONAL COUNCIL (MARC)
 42240 Federal Core HS/EHS FY25-26
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4111-00000	Federal Grant Revenue	\$32,918,852.00	\$348,092.75	\$348,092.75	\$0.00	\$348,092.75	1.1%
4511-00000	Contributed Services	8,229,713.00	0.00	0.00	0.00	0.00	0.0%
	Total Revenues	41,148,565.00	348,092.75	348,092.75	0.00	348,092.75	0.8%
<u>Expenses</u>							
5210-07800	Federal Subrecipient, Independence Public Schools	3,722,651.00	0.00	0.00	0.00	0.00	0.0%
5210-08550	Federal Subrecipient, Kansas City Public Schools	6,534,738.00	0.00	0.00	0.00	0.00	0.0%
5210-13205	Federal Subrecipient, Operation Breakthrough	3,441,245.00	0.00	0.00	0.00	0.00	0.0%
5223-01690	Contracted Services - Tier 1, Blue Springs School District	469,160.00	0.00	0.00	0.00	0.00	0.0%
5223-02370	Contracted Services - Tier 1, Grandview School District	674,392.00	0.00	0.00	0.00	0.00	0.0%
5223-05133	Contracted Services - Tier 1, Excelsior Springs School Dis	342,440.00	0.00	0.00	0.00	0.00	0.0%
5223-05391	Contracted Services - Tier 1, Front Porch Alliance	241,740.00	0.00	0.00	0.00	0.00	0.0%
5223-09516	Contracted Services - Tier 1, Learn A Lot Academy	1,233,997.00	0.00	0.00	0.00	0.00	0.0%
5223-09715	Contracted Services - Tier 1, Lee's Summit School District	552,552.00	0.00	0.00	0.00	0.00	0.0%
5223-14921	Contracted Services - Tier 1, Render's Hope	591,491.00	0.00	0.00	0.00	0.00	0.0%
5224-02565	Contracted Services - Tier 2, Raytown School District	781,611.00	0.00	0.00	0.00	0.00	0.0%
5224-03770	Contracted Services - Tier 2, Center School District	847,530.00	0.00	0.00	0.00	0.00	0.0%
5224-04923	Contracted Services - Tier 2, Emmanuel F&C Dev Ctr	1,811,793.00	0.00	0.00	0.00	0.00	0.0%
5224-05515	Contracted Services - Tier 2, Futures First (TFC)	1,020,600.00	0.00	0.00	0.00	0.00	0.0%
5224-06160	Contracted Services - Tier 2, Guadalupe Center Inc	1,363,398.00	0.00	0.00	0.00	0.00	0.0%
5224-10860	Contracted Services - Tier 2, Mattie Rhodes	1,563,222.00	0.00	0.00	0.00	0.00	0.0%
5224-18116	Contracted Services - Tier 2, EarlystART (UICS)	863,796.00	0.00	0.00	0.00	0.00	0.0%
5220-00000	Contracted Service	341,849.00	3,360.00	3,360.00	0.00	3,360.00	1.0%
5220-02361	Contracted Service, Cultivating Potential (Amy Thompson)	72,970.00	0.00	0.00	0.00	0.00	0.0%
5220-02590	Contracted Service, Cornerstones of Care	34,000.00	0.00	0.00	0.00	0.00	0.0%
5220-02937	Contracted Service, Marcos Castillo	4,990.00	0.00	0.00	0.00	0.00	0.0%
5220-03245	Contracted Service, Child Plus	69,302.00	5,347.34	5,347.34	0.00	5,347.34	7.7%
5220-03806	Contracted Service, Deb Bowman	55,018.00	0.00	0.00	0.00	0.00	0.0%
5220-04217	Contracted Service, Stephen Denny	20,010.00	0.00	0.00	0.00	0.00	0.0%
5220-05105	Contracted Service, Easter Seals Midwest	9,028.00	0.00	0.00	0.00	0.00	0.0%
5220-05515	Contracted Service, Futures First (TFC) (MH + PD)	98,000.00	0.00	0.00	0.00	0.00	0.0%
5220-06037	Contracted Service, Suzanne Grace	68,957.00	0.00	0.00	0.00	0.00	0.0%
5220-06553	Contracted Service, Howk Consulting (MH + ERSEA)	69,009.00	0.00	0.00	0.00	0.00	0.0%
5220-07982	Contracted Service, Jewish Vocational Service	20,000.00	0.00	0.00	0.00	0.00	0.0%
5220-08753	Contracted Service, KVC	16,500.00	0.00	0.00	0.00	0.00	0.0%

MID-AMERICA REGIONAL COUNCIL (MARC)
 42240 Federal Core HS/EHS FY25-26
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations	Cumulative Total	Actual % Spent
5220-09503	Contracted Service, Angela Lanigan	5,280.00	0.00	0.00	0.00	0.00	0.0%
5220-10689	Contracted Service, Georgia Mueller	51,802.00	0.00	0.00	0.00	0.00	0.0%
5220-12606	Contracted Service, Natasha Symes	36,960.00	0.00	0.00	0.00	0.00	0.0%
5220-13247	Contracted Service, Karen Osborn	54,363.00	0.00	0.00	0.00	0.00	0.0%
5220-14545	Contracted Service, Propio Language Services	55,000.00	0.00	0.00	0.00	0.00	0.0%
5220-14906	Contracted Service, Reflect to Connect Psychology	7,498.00	0.00	0.00	0.00	0.00	0.0%
5220-15095	Contracted Service, Rejuvenate	9,975.00	0.00	0.00	0.00	0.00	0.0%
5220-15864	Contracted Service, Margaret (Pegi) Stamps	5,400.00	0.00	0.00	0.00	0.00	0.0%
5220-16089	Contracted Service, Social Work PRN	45,000.00	0.00	0.00	0.00	0.00	0.0%
5220-16926	Contracted Service, Partners in Play (Jill Smith)	42,029.00	0.00	0.00	0.00	0.00	0.0%
5220-17672	Contracted Service, 3 Degree Counseling	30,000.00	0.00	0.00	0.00	0.00	0.0%
5220-19303	Contracted Service, Kathy Waage	48,972.00	0.00	0.00	0.00	0.00	0.0%
5220-19542	Contracted Service, Rise & Shine (Pam Wine)	4,964.00	0.00	0.00	0.00	0.00	0.0%
5230-00000	Legal Fees	2,800.00	0.00	0.00	0.00	0.00	0.0%
5240-00000	Service Agreements	33,991.00	2,649.15	2,649.15	0.00	2,649.15	7.8%
5240-18835	Service Agreements, Verizon Wireless	15,400.00	0.00	0.00	0.00	0.00	0.0%
5250-00000	Media Advertising	20,000.00	0.00	0.00	0.00	0.00	0.0%
5310-00000	Insurance	24,264.00	2,022.00	2,022.00	0.00	2,022.00	8.3%
5410-00000	In Region Travel	18,000.00	0.00	0.00	0.00	0.00	0.0%
5420-00000	Out of Region Travel	63,085.00	0.00	0.00	0.00	0.00	0.0%
5430-00000	Registration Fees	47,119.00	0.00	0.00	0.00	0.00	0.0%
5440-00000	Meeting	26,090.00	0.00	0.00	0.00	0.00	0.0%
5450-00000	Periodical & Subscriptions	1,830.00	0.00	0.00	0.00	0.00	0.0%
5450-20545	Periodical & Subscriptions, WIPFLI	995.00	0.00	0.00	0.00	0.00	0.0%
5460-00000	Professional Memberships	9,479.00	0.00	0.00	0.00	0.00	0.0%
5625-00000	Child Care Reimbursements	13,629.00	0.00	0.00	0.00	0.00	0.0%
5660-00000	Other Expense	16,790.00	0.00	0.00	0.00	0.00	0.0%
5680-99460	Reproduction Lease Konica	2,723.00	0.00	0.00	0.00	0.00	0.0%
5685-00000	Printing	5,000.00	0.00	0.00	0.00	0.00	0.0%
5700-00000	Supplies and General Expense	47,730.00	0.00	0.00	0.00	0.00	0.0%
5706-00000	Supplies - Equipment - <\$2,500	1,500.00	0.00	0.00	0.00	0.00	0.0%
5760-00000	Training Expense	40,824.00	0.00	0.00	0.00	0.00	0.0%
5760-01690	Training Expense, Blue Springs School District	10,924.00	0.00	0.00	0.00	0.00	0.0%
5760-02370	Training Expense, Grandview School District	11,127.00	0.00	0.00	0.00	0.00	0.0%
5760-02565	Training Expense, Raytown School District	12,446.00	0.00	0.00	0.00	0.00	0.0%
5760-03770	Training Expense, Center School District	14,296.00	0.00	0.00	0.00	0.00	0.0%
5760-04923	Training Expense, Emmanuel F&C Dev Ctr	23,752.00	0.00	0.00	0.00	0.00	0.0%
5760-05133	Training Expense, Excelsior Springs School District	6,718.00	0.00	0.00	0.00	0.00	0.0%
5760-05391	Training Expense, Front Porch Alliance	2,933.00	0.00	0.00	0.00	0.00	0.0%
5760-05515	Training Expense, Futures First (TFC)	10,949.00	0.00	0.00	0.00	0.00	0.0%

MID-AMERICA REGIONAL COUNCIL (MARC)
 42240 Federal Core HS/EHS FY25-26
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
5760-06160	Training Expense, Guadalupe Center Inc	20,874.00	0.00	0.00	0.00	0.00	0.0%
5760-09516	Training Expense, Learn A Lot Academy	22,349.00	0.00	0.00	0.00	0.00	0.0%
5760-09715	Training Expense, Lee's Summit School District	9,105.00	0.00	0.00	0.00	0.00	0.0%
5760-10860	Training Expense, Mattie Rhodes	14,907.00	0.00	0.00	0.00	0.00	0.0%
5760-14921	Training Expense, Render's Hope	6,438.00	0.00	0.00	0.00	0.00	0.0%
5760-18116	Training Expense, EarlystART (UICS)	14,951.00	0.00	0.00	0.00	0.00	0.0%
6000-00000	Salaries - Regular - Direct	2,347,790.00	156,141.84	156,141.84	0.00	156,141.84	6.7%
6100-00000	Fr Benefits - Regular - Direct	1,259,589.00	83,770.10	83,770.10	0.00	83,770.10	6.7%
6800-00000	Indirect Costs - Regular	1,287,834.00	85,648.56	85,648.56	0.00	85,648.56	6.7%
6910-00000	Rent - MARC Main Office Space	117,389.00	9,153.76	9,153.76	0.00	9,153.76	7.8%
Total Expenses		32,918,852.00	348,092.75	348,092.75	0.00	348,092.75	1.1%
						Balance / % Remaining	32,570,759.25 98.9%
7000-00000	Contributed Services, MARC + Tier 1 and Tier 2 DSPs	4,805,054.00	0.00	0.00	0.00	0.00	0.0%
7000-07800	Contributed Services, Independence Public Schools	930,663.00	0.00	0.00	0.00	0.00	0.0%
7000-08550	Contributed Services, Kansas City Public Schools	1,633,685.00	0.00	0.00	0.00	0.00	0.0%
7000-13205	Contributed Services, Operation Breakthrough	860,311.00	0.00	0.00	0.00	0.00	0.0%
Total Contributed Services		8,229,713.00	0.00	0.00	0.00	0.00	0.0%
GRAND TOTAL		41,148,565.00	348,092.75	348,092.75	0.00	348,092.75	0.8%
DSPs		26,238,125.00	-	-	-	-	0.0%
Contractual Agrmnts		1,276,876.00	8,707.34	8,707.34	0.00	0.00	0.7%
MARC Admin		5,403,851.00	339,385.41	339,385.41	0.00	0.00	6.3%
32,918,852.00				348,092.75	348,092.75	348,092.75	1.1%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4211-00000	State Grant Revenue	\$1,642,600.00	\$243,659.49	\$579,469.72	\$0.00	\$579,469.72	35.3%
	Total Revenues	<u>1,642,600.00</u>	<u>243,659.49</u>	<u>579,469.72</u>	<u>0.00</u>	<u>579,469.72</u>	<u>35.3%</u>
<u>Expenses</u>							
5220-07800	Contracted Service, Independence Public Schools	717,025.00	126,244.62	238,225.75	478,799.25	717,025.00	33.2%
5220-13205	Contracted Service, Operation Breakthrough	909,150.00	116,845.43	338,733.52	570,416.48	909,150.00	37.3%
6000-00000	Salaries - Regular - Direct	8,150.00	265.64	1,176.90	0.00	1,176.90	14.4%
6100-00000	Fr Benefits - Regular - Direct	4,189.00	142.52	631.42	0.00	631.42	15.1%
6800-00000	Indirect Costs - Regular	3,739.00	145.71	645.57	0.00	645.57	17.3%
6830-00000	Indirect Costs - Subsidy Trans	(111.00)	0.00	0.00	0.00	0.00	0.0%
6910-00000	Rent - MARC Main Office Space	458.00	15.57	56.56	0.00	56.56	12.3%
	Total Expenses	<u>1,642,600.00</u>	<u>243,659.49</u>	<u>579,469.72</u>	<u>1,049,215.73</u>	<u>1,628,685.45</u>	<u>35.3%</u>
				Balance / % Remaining		<u>1,063,130.28</u>	<u>64.7%</u>
GRAND TOTAL							
		<u>1,642,600.00</u>	<u>243,659.49</u>	<u>579,469.72</u>	<u>1,049,215.73</u>	<u>1,628,685.45</u>	<u>35.3%</u>

MID-AMERICA REGIONAL COUNCIL (MARC)
 46812 Parent Advisory Council FY25-26
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4360-00000	Nonprofit Grant Revenue	\$15,114.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
	Total Revenues	15,114.00	0.00	0.00	0.00	0.00	0.0%
<u>Expenses</u>							
5220-00000	Contracted Service	3,560.00	0.00	0.00	0.00	0.00	0.0%
5420-00000	Out of Region Travel	1,230.00	0.00	0.00	0.00	0.00	0.0%
5440-00000	Meeting	1,500.00	0.00	0.00	0.00	0.00	0.0%
5625-00000	Child Care Reimbursements	5,324.00	0.00	0.00	0.00	0.00	0.0%
5700-00000	Supplies and General Expense	1,500.00	0.00	0.00	0.00	0.00	0.0%
6000-00000	Salaries - Regular - Direct	937.00	0.00	0.00	0.00	0.00	0.0%
6100-00000	Fr Benefits - Regular - Direct	503.00	0.00	0.00	0.00	0.00	0.0%
6800-00000	Indirect Costs - Regular	514.00	0.00	0.00	0.00	0.00	0.0%
6910-00000	Rent - MARC Main Office Space	46.00	0.00	0.00	0.00	0.00	0.0%
	Total Expenses	15,114.00	0.00	0.00	0.00	0.00	0.0%
Balance / % Remaining							
GRAND TOTAL							
		15,114.00	0.00	0.00	0.00	0.00	0.0%

MID-AMERICA REGIONAL COUNCIL (MARC)
 41650 MoDOT HS/EHS FY25-26
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4211-00000	State Grant Revenue	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
	Total Revenues	20,000.00	0.00	0.00	0.00	0.00	0.0%
<u>Expenses</u>							
5700-00000	Supplies and General Expense	20,000.00	0.00	0.00	0.00	0.00	0.0%
	Total Expenses	20,000.00	0.00	0.00	0.00	0.00	0.0%
				Balance / % Remaining		20,000.00	100.0%
GRAND TOTAL							
		20,000.00	0.00	0.00	0.00	0.00	0.0%

MID-AMERICA REGIONAL COUNCIL (MARC)
 41710 Durwood Fndtn HS-EHS FY25-26
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4350-00000	Foundation Grant Revenue	\$50,000.00	\$0.00	\$11,125.38	\$0.00	\$11,125.38	22.3%
	Total Revenues	50,000.00	0.00	11,125.38	0.00	11,125.38	22.3%
<u>Expenses</u>							
5220-00000	Contracted Service	50,000.00	0.00	11,125.38	0.00	11,125.38	22.3%
	Total Expenses	50,000.00	0.00	11,125.38	0.00	11,125.38	22.3%
				Balance / % Remaining		38,874.62	77.7%
GRAND TOTAL		50,000.00	0.00	11,125.38	0.00	11,125.38	22.3%

MID-AMERICA REGIONAL COUNCIL (MARC)
 41755 AHA HS/EHS FY25-28
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4360-00000	Nonprofit Grant Revenue	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
	Total Revenues	10,000.00	0.00	0.00	0.00	0.00	0.0%
<u>Expenses</u>							
5440-00000	Meeting	2,500.00	0.00	0.00	0.00	0.00	0.0%
5660-00000	Other Expense	4,500.00	0.00	0.00	0.00	0.00	0.0%
5685-00000	Printing	500.00	0.00	0.00	0.00	0.00	0.0%
5700-00000	Supplies and General Expense	2,500.00	0.00	0.00	0.00	0.00	0.0%
	Total Expenses	10,000.00	0.00	0.00	0.00	0.00	0.0%
Balance / % Remaining						10,000.00	100.0%
GRAND TOTAL							
		10,000.00	0.00	0.00	0.00	0.00	0.0%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4390-00000	Program Income	\$55,000.00	\$0.00	\$4,270.44	\$0.00	\$4,270.44	7.8%
	Total Revenues	55,000.00	0.00	4,270.44	0.00	4,270.44	7.8%
<u>Expenses</u>							
5660-00000	Other Expense	55,000.00	0.00	4,270.44	0.00	4,270.44	7.8%
	Total Expenses	55,000.00	0.00	4,270.44	0.00	4,270.44	7.8%
				Balance / % Remaining	50,729.56	92.2%	
GRAND TOTAL							
		55,000.00	0.00	4,270.44	0.00	4,270.44	7.8%

MID-AMERICA REGIONAL COUNCIL (MARC)
 41700 HS Local Community Support
 Cumulative Activity Through November 30, 2025

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % Spent
<u>Revenues</u>							
4390-00000	Program Income	\$52,769.64	\$3,326.18	\$36,561.98	\$0.00	\$36,561.98	69.3%
	Total Revenues	52,769.64	3,326.18	36,561.98	0.00	36,561.98	69.3%
<u>Expenses</u>							
5220-00000	Contracted Service	1,460.50	0.00	3,960.50	0.00	3,960.50	271.2%
5220-04795	Contracted Service, Carol Dietzschold	2,500.80	0.00	2,500.80	0.00	2,500.80	100.0%
5220-14545	Contracted Service, Proprio Language Services	802.70	0.00	802.70	0.00	802.70	100.0%
5420-00000	Out of Region Travel	403.85	0.00	447.34	0.00	447.34	110.8%
5431-00000	Registration Fees	535.00	0.00	535.00	0.00	535.00	100.0%
5440-00000	Meeting	1,829.55	2,798.70	4,740.27	0.00	4,740.27	259.1%
5625-00000	Child Care Reimbursements	664.19	0.00	664.19	0.00	664.19	100.0%
5660-00000	Other Expense	33,561.30	527.48	17,593.42	0.00	17,593.42	52.4%
5685-00000	Printing	1,563.21	0.00	1,563.21	0.00	1,563.21	100.0%
5700-00000	Supplies and General Expense	6,826.54	0.00	804.80	0.00	804.80	11.8%
5760-00000	Training Expense	2,622.00	0.00	2,949.75	0.00	2,949.75	112.5%
	Total Expenses	52,769.64	3,326.18	36,561.98	0.00	36,561.98	69.3%
Balance / % Remaining							
GRAND TOTAL		52,769.64	3,326.18	36,561.98	0.00	36,561.98	69.3%

MAHS
USDA/CACFP Monthly Report
November 2025 - January 2026

	Nov-25	Dec-25	Jan-26
	<i># of Meals Served</i>	<i># of Meals Served</i>	<i># of Meals Served</i>
Tier 1			
Blue Springs School District	1,600		
Excelsior Springs School District	1,626		
Grandview School District	4,099		
Learn A Lot Academy	3,635		
Lee's Summit School District	1,574		
Render's Hope Day School	N/A		
Tier 1 Subtotal	12,534	-	-
Tier 2			
Center	2,742		
EarlyStart	4,335		
Emmanuel Child & Family Development	4,623		
Guadalupe Center Inc.	4,363		
Mattie Rhodes	N/A		
Raytown School District	2,052		
Tier 2 Subtotal	18,115	-	-
Tier 3			
Independence School District	8,954		
Kansas City Public Schools	14,492		
Operation Breakthrough	10,676		
Tier 3 Subtotal	34,122	-	-
Grand Total	64,771	-	-

Note: N/A values for November reflect the following:

- Two DSPs are new and had not yet begun providing services.

Credit Card Summary
Credit Card Expenses Oct 2025
Totals

Susan Duffey

October 2025 \$ 3,800.80

\$ 3,800.80

Brady Konomos

October 2025 \$ 30,894.96

\$ 30,894.96

Kasey Lawson

October 2025 \$ 800.00

\$ 800.00

Liz Meng

October 2025 \$ -

\$ -

Daniela Rivera

October 2025 \$ 2,884.61

\$ 2,884.61

Toni Sturdivant

October 2025 \$ -

\$ -

Total \$ 38,380.37

Notes: Brady's October charges are new. All other October charges were on the December PC report. November and December charges will appear on the February PC report.

November 2025 STATEMENT FOR THE MONTH Ending October 31

Expense Account	Federal Cost Category	Date of Transaction	MARC Employee	Vendor	Date of Statement	Amount	Description
5420 Out of Region Travel							
		10/10/2025	Susan Duffey	Caesar's Hotel & Casin	11/2/2025	(\$339.61)	Graves Hotel credit to attend Child Plus Conf
		10/11/2025	Susan Duffey	Caesar's Hotel & Casin	11/2/2025	(\$325.54)	Halterman hotel credit to attend Child Plus conf.
		10/11/2025	Susan Duffey	Caesar's Hotel & Casin	11/2/2025	(\$400.00)	Howell hotel credit to attend Child Plus conf.
		10/11/2025	Susan Duffey	Caesar's Hotel & Casin	11/2/2025	(\$333.12)	Leighton-Floyd hotel credit to attend Child Plus conf.
		10/17/2025	Susan Duffey	Caesar's Hotel & Casin	11/2/2025	\$39.61	Caesar's Palace hotel T.Graves to attend Child Plus Conf.
					Total	<u>-\$1,358.66</u>	
5440 Meeting							
		10/15/2025	Susan Duffey	Hyvee Mission	11/2/2025	\$420.00	Catering for ECC Coaches 10/15/25
					Total	<u>\$420.00</u>	
5460 Professional Membership							
		10/23/2025	Susan Duffey	NAEYC	11/2/2025	\$72.00	NAEYC membership renewal for Lacy Butler
					Total	<u>\$72.00</u>	
5700 Supplies & General Expenses							
		10/16/2025	Susan Duffey	Amazon	11/2/2025	\$28.97	supplies for Render's Hope to pass licensing
		10/22/2025	Susan Duffey	HighScope	11/2/2025	\$4,502.99	curriculum kits for Render's Hope
		10/27/2025	Susan Duffey	Amazon	11/2/2025	\$135.50	office supplies for Education staff
					Total	<u>\$4,667.46</u>	
TOTAL							
						<u>\$3,800.80</u>	

November 2025 STATEMENT FOR THE MONTH Ending October 31st

Expense Account	Federal Cost Category	Date of Transaction	MARC Employee	Vendor	Date of Statement	Amount	Description
5220	Contracted Services						
		10/7/2025	Brady Konomos	Katom Restaurant	11/1/2025	\$4,529.62	Emmanuel Dishwasher
		10/7/2025	Brady Konomos	Katom Restaurant	11/1/2025	\$1,509.87	Emmanuel Dishwasher
		10/7/2025	Brady Konomos	Webstaurant	11/1/2025	\$4,793.99	Mattie Rhodes Kitchen Supplies
		10/7/2025	Brady Konomos	Webstaurant	11/1/2025	\$1,598.00	Mattie Rhodes Kitchen Supplies
		10/7/2025	Brady Konomos	IKEA	11/1/2025	\$95.91	Render's Hope Kitchen Supplies
		10/7/2025	Brady Konomos	IKEA	11/1/2025	\$31.97	Render's Hope Kitchen Supplies
		10/14/2025	Brady Konomos	Webstaurant	11/1/2025	\$3,558.65	Render's Hope Kitchen Supplies
		10/14/2025	Brady Konomos	Webstaurant	11/1/2025	\$1,186.22	Render's Hope Kitchen Supplies
		10/27/2025	Brady Konomos	Webstaurant	11/1/2025	\$1,878.00	Render's Hope Kitchen Supplies
		10/27/2025	Brady Konomos	Webstaurant	11/1/2025	\$626.00	Render Hope Ice Machine
					Total	\$19,808.23	Render Hope Ice Machine
5240	Service Agreements						
		10/15/2025	Brady Konomos	Verizon Wireless	11/1/2025	\$930.33	Head Start MiFi Monthly Charge
		10/15/2025	Brady Konomos	Verizon Wireless	11/1/2025	\$310.11	Head Start MiFi Monthly Charge
					Total	\$1,240.44	
5420	Out of Region Travel						
		10/7/2025	Brady Konomos	Hampton Inns	11/1/2025	\$307.86	Zero to Three Conf- Cchollet hotel
		10/7/2025	Brady Konomos	Hampton Inns	11/1/2025	\$102.62	Zero to Three Conf- Cchollet hotel
			Brady Konomos		Total	\$410.48	
5430	Registration Fees						
		10/15/2025	Brady Konomos	National Grants Management Assoc	11/1/2025	\$249.75	Jedwards Grants Management Training
		10/15/2025	Brady Konomos	National Grants Management Assoc	11/1/2025	\$83.25	Jedwards Grants Management Training
					Total	\$333.00	
5440	Meeting						
		10/7/2025	Brady Konomos	EzCater	11/1/2025	\$670.38	Policy Council Open House Food
		10/7/2025	Brady Konomos	EzCater	11/1/2025	\$223.46	Policy Council Open House Food
		10/9/2025	Brady Konomos	EzCater	11/1/2025	\$843.75	Head Start Directors Meeting Food
		10/9/2025	Brady Konomos	EzCater	11/1/2025	\$281.25	Head Start Directors Meeting Food
		10/16/2025	Brady Konomos	The Russell	11/1/2025	\$551.25	FDC Course Introduction Food
		10/16/2025	Brady Konomos	The Russell	11/1/2025	\$183.75	FDC Course Introduction Food
		10/21/2025	Brady Konomos	EzCater	11/1/2025	\$268.31	Policy Council New Member Training Food
		10/21/2025	Brady Konomos		11/1/2025	\$89.44	Policy Council New Member Training Food
					Total	\$3,111.59	
5660	Other Expense						
		10/1/2025	Brady Konomos	Identogo	11/1/2025	\$33.40	Ckneece background check fingerprinting
		10/1/2025	Brady Konomos	Identogo	11/1/2025	\$11.10	Ckneece background check fingerprinting
			Brady Konomos	Identogo	11/1/2025	\$33.40	Adrake background check fingerprinting
			Brady Konomos	Identogo	11/1/2025	\$11.10	Adrake background check fingerprinting
			Brady Konomos	Identogo	11/1/2025	\$33.40	Dparker background check fingerprinting

Brady Konomos	IdentGo	11/1/2025	\$11.10	Dparker background check fingerprinting	
Brady Konomos	IdentGo	11/1/2025	\$33.40	Jmayo background check fingerprinting	
Brady Konomos	IdentGo	11/1/2025	\$11.10	Jmayo background check fingerprinting	
		Total	\$178.00		
5700 Supplies and General Expense					
10/1/2025	Brady Konomos	Amazon	11/1/2025	\$541.03	Parent Café Supplies
10/1/2025	Brady Konomos	Amazon	11/1/2025	\$180.34	Parent Café Supplies
10/2/2025	Brady Konomos	Amazon	11/1/2025	\$50.39	Policy Council Open House Trifolds
10/2/2025	Brady Konomos	Amazon	11/1/2025	\$16.80	Policy Council Open House Trifolds
10/3/2025	Brady Konomos	Amazon	11/1/2025	\$404.78	Policy Council Binders
10/3/2025	Brady Konomos	Amazon	11/1/2025	\$134.93	Policy Council Binders
10/24/2025	Brady Konomos	Conscious Discipline	11/1/2025	\$1,787.99	Social Emotional yearly supplies
10/24/2025	Brady Konomos	Conscious Discipline	11/1/2025	\$596.00	Social Emotional yearly supplies
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$36.74	Mental health staff backpack
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$12.25	Mental health staff backpack
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$58.50	Thomas Roque Storage bins
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$19.50	Thomas Roque Storage bins
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$89.93	Policy Council supplies
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$29.97	Policy Council supplies
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$60.30	Policy Council Binders
10/21/2025	Brady Konomos	Amazon	11/1/2025	\$20.10	Policy Council Binders
10/13/2025	Brady Konomos	iKEA	11/1/2025	\$89.55	Renders Hope kitchen supplies
10/13/2025	Brady Konomos	iKEA	11/1/2025	\$29.85	Renders Hope kitchen supplies
10/13/2025	Brady Konomos	Webstaurant	11/1/2025	\$76.13	Renders Hope kitchen supplies
10/13/2025	Brady Konomos	Webstaurant	11/1/2025	\$25.37	Renders Hope kitchen supplies
10/22/2025	Brady Konomos	Amazon	11/1/2025	\$43.34	Bhalterman supplies- health
10/22/2025	Brady Konomos	Amazon	11/1/2025	\$14.44	Bhalterman supplies- health
10/22/2025	Brady Konomos	Amazon	11/1/2025	\$11.47	Bhalterman supplies- health
10/22/2025	Brady Konomos	Amazon	11/1/2025	\$3.82	Bhalterman supplies- health
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$206.83	FDC portfolio supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$68.94	FDC portfolio supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$26.04	Parent Café Supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$8.68	Parent Café Supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$64.69	Parent Café Supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$21.56	Parent Café Supplies
10/22/2025	Brady Konomos	Amazon	11/1/2025	\$22.01	Mattie Rhodes Eye Wash station
10/22/2025	Brady Konomos	Amazon	11/1/2025	\$7.34	Mattie Rhodes Eye Wash station
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$583.29	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$194.43	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$52.49	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$17.50	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$107.48	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$35.82	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$46.95	Renders Hope kitchen supplies
10/27/2025	Brady Konomos	Amazon	11/1/2025	\$15.65	Renders Hope kitchen supplies
		Total	\$5,813.22		

TOTAL

\$30,894.96

November 2025 STATEMENT FOR THE MONTH October 31st

Expense Account	Federal Cost Category	Date of Transaction	MARC Employee	Vendor	Date of Statement	Amount	Description
5220	Contracted Service	10/27/2025	Kasey Lawson	Way Up LLC	11/1/2025	\$600.00	KL- Mooving Expenses
		10/27/2025	Kasey Lawson	Way Up LLC	11/1/2025	\$200.00	KL- Mooving Expenses
Total						<u>\$800.00</u>	
TOTAL						<u>\$800.00</u>	

November 2025 STATEMENT FOR THE MONTH October 31st

Expense Account	Federal Cost Category	Date of Transaction	MARC Employee	Vendor	Date of Statement	Amount	Description
5700	Supplies & General Expense	10/1/2025	Daniela Rivera	Amazon	11/1/2025	\$37.49	PK- Team Supplies
		10/1/2025	Daniela Rivera	Amazon	11/1/2025	\$12.50	PK- Team Supplies
		10/23/2025	Daniela Rivera	Amazon	11/1/2025	\$175.40	BC - Team Supplies
		10/23/2025	Daniela Rivera	Amazon	11/1/2025	\$58.47	BC - Team Supplies
		10/26/2025	Daniela Rivera	Amazon	11/1/2025	\$406.76	BC - Team Supplies
		10/26/2025	Daniela Rivera	Amazon	11/1/2025	\$135.58	BC - Team Supplies
		10/30/2025	Daniela Rivera	Amazon	11/1/2025	\$125.99	PK- Team Supplies
		10/30/2025	Daniela Rivera	Amazon	11/1/2025	\$42.00	PK- Team Supplies
		Total				\$994.19	
5440	Meeting	10/2/2025	Daniela Rivera	Panera Bread	11/1/2025	\$124.08	KL New Directors Onboarding Meeting
		10/2/2025	Daniela Rivera	Panera Bread	11/1/2025	\$41.36	KL New Directors Onboarding Meeting
		10/15/2025	Daniela Rivera	EZ Cater- Home Grown	11/1/2025	\$433.88	KL Independent Contractor Meeting
		10/15/2025	Daniela Rivera	EZ Cater- Home Grown	11/1/2025	\$144.62	KL Independent Contractor Meeting
		10/27/2025	Daniela Rivera	Costco	11/1/2025	\$153.36	KL CP Online Training
		10/27/2025	Daniela Rivera	Costco	11/1/2025	\$51.12	KL CP Online Training
		10/28/2025	Daniela Rivera	Catrina's Tacos and Teq	11/1/2025	\$652.50	KL CP Online Training
		10/28/2025	Daniela Rivera	Catrina's Tacos and Teq	11/1/2025	\$217.50	KL CP Online Training
		Total				\$1,818.42	
5430	Registration Fees	10/22/2025	Daniela Rivera	NAEYC	11/1/2025	\$54.00	NAEYC Membership
		10/22/2025	Daniela Rivera	NAEYC	11/1/2025	\$18.00	NAEYC Membership
		Total				\$72.00	
		TOTAL				\$2,884.61	

MARC Head Start – Selection Criteria 2026-2027

Child Name: _____ Program Option: _____ Date: _____

Site: _____ Worksheet (Form 5050) Total Points: _____ ChildPlus Total Points: _____

MARC Head Start –Selection Criteria Worksheet (Form 5050)

Requirements	
Federal and State	Income: Age: Early Head Start Head Start Disability: Service Area: Non-Restrictive Requirements: Immunizations: Physical Exam Physical & Dental Exams
	Based on Federal poverty guidelines and HSPPS requirements Age 0 – 3 years, pregnant woman Age 3 by Public School Cutoff date or prior to Enrollment Diagnosed/verified Jackson, Clay and Platte County Zip Codes According to State of Missouri guidelines; immunizations at or before time of enrollment <i>Satisfactory written evidence that the child has begun the process of, or is exempt from immunizations.</i> Physical Exam within 30 days following entry into program (State licensed facilities); Physical and Dental Exams within 90 days following entry into program (Federal guidelines)
Age & Income	Age Eligibility: Child is Age Eligible for Early Head Start [Points determined by ChildPlus] Child is Age Eligible for Head Start [Points determined by ChildPlus]
	Income Eligibility: <i>(circle only one)</i> <i>*Documentation must be present within the file</i> Child/Family is Income Eligible* [Points determined by ChildPlus] Child/Family is Over-Income* [Points determined by ChildPlus] TANF/SNAP [Income Status in ChildPlus as Public Assistance] * SSI [Income Status in ChildPlus as Public Assistance] * Homelessness [Income Status in ChildPlus as Homeless] * Foster Child [Income Status in ChildPlus as Foster Child]*
	Special Needs Eligibility Criteria: (circle all that apply) <i>*Documentation must be present within the file</i> Child with Diagnosed Special Needs [Current IEP or IFSP; Mental Health Diagnosis] * Medically Fragile* Developmental Screening Results* Suspected Needs/Parent Concerns
	Parent Eligibility: <i>(circle only one)</i> EHS ONLY: Pregnant Woman Applying for Unborn Child Non-parental [Guardian/Grandparent/Relative/Kinship Care/Traditional Foster Care] One Parent Two Parent
	High Social Service Need Eligibility: <i>(circle all that apply)</i> Domestic Violence Diagnosis of Disability/Mental Health/Substance Abuse of Parent/Guardian/Sibling Emerging Populations Family in Transition Family in Crisis Incarcerated Parent(s)/Probation & Parole
	Circumstances Affecting Families Eligibility: <i>(circle all that apply)</i> Referral by Health/Medical, Educational, Social Service, or other Resource Agency Non-completion of Secondary Education, GED or HiSET Primary Language in Home Other than English Currently in Active-Duty Military
	Employment/Training Eligibility: <i>(circle all that apply)</i> Parents are employed through a Head Start Program. All Parents are Currently Working Full-Time/Part-Time All Parent are Currently Enrolled in Post-Secondary School/ Training
	Continuity of Care Eligibility: <i>(circle all that apply)</i> Child Transitioning from EHS to HS Sibling Group

Selection Criteria Clarifications and Definition:

Age Eligibility:

***Age Eligible for Early Head Start:** Applicant is a child between the ages of birth to 3 years old or a pregnant teen/woman

***Age Eligible for Head Start:** Applicant is a child between the ages of 3 to 5 years old by the Public-School Cutoff date or prior to enrollment

Income Eligibility: *[Documentation must be present within the file for all the following criterion]

***Income Eligible:** Applicant's family gross annual income is at or below 100% of the federal poverty guidelines.

***Over Income:** Family's total gross annual income is greater than 100% of the federal poverty guidelines. Refer to ERSEA Policy, Procedure and Form 5030 for further guidelines.

***TANF/SNAP/SSI:** Child's family is eligible or, in the absence of childcare, would potentially be eligible for TANF, SNAP or Supplemental Security Income (SSI).

***Homelessness:** Family is currently homeless according to the McKinney-Vento definition of homelessness.

***Foster Child:** Child enrolling is a foster child. Foster care is a 24-hour substitute care for children placed away from their parents or guardians and for whom the state agency has placement and care responsibility. This includes but is not limited to placements in foster family homes, foster homes of relatives, group homes, emergency shelters, and state assigned pre-adoptive homes.

Special Needs Eligibility Criteria: *[Documentation must be present within the file for all criterion except for Suspected Needs/Parent Concern]

***Child with Diagnosed Special Needs:** Diagnosed disability - child has an IFSP through First Steps or IEP through the school district; Child with a mental health diagnosis through a qualified mental health professional.

***Medically Fragile:** Child has a diagnosed health condition that requires a provider specially trained to meet his/her needs; a diagnosed health condition that severely impairs his/her ability to participate in routine activities throughout the day; a child that requires appliance/equipment for breathing, eating or drainage; or a child that is dependent on mechanical support (wheelchair, walker, etc.) for mobility. **This does not include: Diabetes, Asthma, or Food Allergies. When in doubt, consult with your Health and Disabilities Coordinator.**

***Developmental Screening Results:** One area of delay as defined by a standardized screening tool.

Suspected Needs/Parent Concern: Developmental, social/emotional, mental health, or behavioral needs suspected/parent or agency has concerns

Parent Eligibility Criteria:

***EHS ONLY Pregnant Woman:** Applicant is pregnant.

***Non-Parental:** Child is under the informal and/or legal care of a Guardian, Grandparent, Relative, is in Kinship Care or Foster Care.

***One Parent:** Parent/Guardian of child applying does not share the parenting responsibilities with another person at home who meets the HSPPS definition for "Family".

***Two Parent:** Parents/Guardians of child applying who share the parenting responsibilities with each other at home and meet the HSPPS definition for "Family".

High Social Service Need Eligibility Criteria:

***Domestic Violence:** Parent/guardian reports there has been a domestic violence history within the home of the applying child.

***Diagnosis of Disability/Mental Health/Substance Abuse of Family Member:** Family member [excluding applicant] is diagnosed with a disability, serious illness, mental health diagnosis, or family reports there is a substance abuse history within the home of the applying child.

***Emerging Populations:** Family of applicant has relocated to the United States.

***Family in Transition:** Parent/guardian reports a change in life that requires some sort of adjustment in the family's life. (e.g. change in custody or placement of enrolling applicant, getting married; changing jobs/loss of employment; divorce, a teen parent under the age of 20, separation from parents; applicant has recently moved or relocated, etc.)

***Family in Crisis:** Parent/guardian reports a sudden disruptive event that has caused a major change within the family (e.g. sudden loss by death/terminal illness of an immediate family member; victim/witness of a violent crime; victim/witness of emotional, physical, or sexual trauma, recent diagnosis of a health issue, utility shut off notice, eviction notice, etc.)

***Incarcerated Parent(s)/Probation & Parole:** Parent/guardian is currently residing within a local/state or federal jail/prison, is currently on parole or probation or has a history of incarceration.

Circumstances Affecting Families Eligibility:

***Referral from Another Resource Agency:** Applicant was referred by an outside professional agency or health provider in support of a concern or circumstance listed on the MAHS selection criteria. (e.g. Parents As Teachers, Drug/Alcohol treatment center, WIC, DSS-Children's Division, and KCPD Victim's Advocate Unit, LEA, Health Facility, etc.)

***Non-completion of Secondary Education, GED, or HiSET:** Adult parent/guardian has not earned a High School diploma; GED; HiSet.

***Primary Language in Home Other than English:** The primary language used in the home is not English.

***Currently in Active-Duty Military:** Parent(s) are currently not living within the home due to serving in an active-duty regiment of the USA armed forces.

Employment/Training Eligibility Criteria:

***Parents are employed through a Head Start Program:** A parent is currently employed at a Head Start Program. Verification of employment is required for parents who work outside of the MARC Head Start network.

***Currently Working Full-Time/Part-Time:** All parent(s)/guardians are currently working at time of application and require care for the child to maintain their employment status.

***Currently Enrolled in Post-Secondary School/Training:** All parent(s)/guardians are currently in school or receiving training at time of application and require care for the child to maintain their enrollment in school/training status.

Continuity of Care Eligibility Criteria:

***Child Transitioning from EHS to HS:** Child is transitioning from EHS to HS.

***Sibling Group:** Applicant is a sibling or part of a sibling group that is enrolled or eligible for enrollment.



Mid-America Head Start Advisory Committee Meeting
Tuesday, September 9th, 2025
Agenda

1. Meeting Called to Order / Establish Quorum Molly Merrigan
 - Quorum established at 12:01pm
2. Welcome and Introductions Molly Merrigan
 - Present: Kasey Lawson, Pam Kabrick, Betty Choi, Lacie Lapee, Heather Ross, Lynette Fowler, Liz Meng, Brady Konomos, Alex Ellison, Molly Chavez, and Molly Merrigan
3. Information/ Training Betty Choi
 - Enrollment, Attendance, and Disability
 - i. February enrollment combined was 100% with a goal of 97%. Attendance was a combined of 93.73% with a goal of 85%.
 - ii. Disabilities were 5.8% for Head Start, 2.6% for EHS, and 8.40% for combined in April
 - Budget Report MARC Head Start Dashboard Liz Meng
 - i. Liz provided an overview of MARC Head Start Financial Summary Report grant status as of June 30th, 2025.
 - ii. Our HS/EHS Core Operating grant FY2024-2025 has a total budget of \$32,918,852. There is \$14,036,159 remaining.
 - iii. Missouri EHS grant for FY 2024-2025 has been completely spent.
 - Credit Card Expenditures Liz Meng
 - i. Liz reviewed the credit card expenses as of July 2025.
 - ii. Susan Duffey spent a total of \$3,157.32, Brady Konomos spent a total of \$18,599.62, and Daniela Rivera spent a total of \$519.38.
 - CACFP Report Liz Meng
 - i. Liz reported on the USDA/CACFP monthly report as of July 2025.
 - ii. The grand total of meals served in May was 74,029, the amount reimbursed was \$196,328.26. In June 22,251 meals were served and the amount reimbursed was \$62,323.20. In July 17,317 meals were served and the amount reimbursed was \$50,479.03
 - Program Information Report PY2 Pam Kabrick/Molly Chavez
 - i. This report is completed each program year in August on all children, families, and staff in MARC Head Start for that year.
 - ii. Section A: attendance, demographics, and program options
 - 1. 1,999 center-based slots, 176 home based slots for enrollment. The majority of the ages served were 3-4 year olds.
 - iii. Section B: staff qualifications

1. 48% of Head Start teachers have their bachelor's degree, 42% of teacher assistants have their CDAs, and 36% of Early Head Start teachers have their CDAs.
 - iv. Section C: health services, disabilities, education, and community partnerships.
 - v. Section D: intensive coaching and formal agreements for collaboration.
- Head Start Directors Report Kasey Lawson
 - i. Mattie Rhodes put on a job fair last week where new staff and former YMCA staff attended. Interviews are currently happening, and some are in the hiring process.
 - ii. Render's Hope also had a job fair with an employee council. Their site will be under construction to get sinks and bathrooms up to par with guidelines. Services should start in October.
 - iii. Guadalupe Centers got fully licensed, and much work has been done on the Thomas Roque building to get ready to serve children and families.
 - iv. KCPS got a signed lease for the location of Columbus Park. In the meantime, that classroom got moved to Woodland until the Columbus Park location is up and running.
 - v. Kasey will meet with each member of Advisory Committee over the next couple of months to see if members would like to continue or step away. New members will be transitioned in November.

Information will be shared during the discussion of each Action Item to ensure understanding prior to Policy Council approval of any item

- 1) Action Items to be approved and submitted to the Governing Body:
 - Approval of Monthly Items:
 - i. Shared Governance Meeting Minutes- August
 - Heather motioned, Lacie seconded → motion passes
 - ii. Non-federal Share
 - Lacie motioned, Alex seconded → motion passes
- 2) Important Takeaways Lynette Fowler
- 3) Adjournment Molly Merrigan
 - a) Alex motioned, Heather seconded → passed
 - b) Adjournment at 12:36pm

MARC Head Start Advisory Committee Meeting
Tuesday, November 4th, 2025
Minutes

1. Meeting Called to Order / Establish Quorum Molly Merrigan
 Meeting called to order/Quorum established at 12:01 pm
 - Attendance
 - Fully virtual meeting: Brady Konomos, Kasey Lawson, Lynette Fowler, Betty Choi, Molly Merrigan, Alex Ellison, Liz Meng, Lacie Lapee, Melissa Ameku, Kaitee Brown, and Toni Sturdivant
2. Welcome and Introductions Betty Choi
3. Information / Training Liz Meng
 - Enrollment, Attendance, and Disability
 - Sept 2025 Attendance Percentages
 - EHS Fed: 87.56%
 - EHS State: 88.50%
 - HS: 91.89%
 - Program Options Combined: 89.32%
 - Sept 2025 Enrollment Percentages
 - EHS Fed: 90.53%
 - EHS State: 100%
 - HS: 86.61%
 - Program Options Combined: 92.38%
 - Sept 2025 Disabilities Percentages
 - HS: 5.80%
 - EHS: 2.20%
 - Combined: 8.00%
 - Budget Report / MARC Head Start Dashboard
 - 42230 HS/EHS Core Operating grant is at 75% spent
 - Total budget: \$32,918,852
 - \$24,924,844 spent with \$8,339,008 remaining
 - 46811 Parent Advisory Council (University of Missouri) is at 63% spent
 - Liz noted that in-kind items need to be entered into the Non-Federal Share which will be reflected on next month's budget.

- Total budget: \$14,685
\$9,216 spent with \$5,469 remaining
- Liz noted that the final invoice was just entered and this grant will be closed out. The new fund will be set to start on 8/1.
- 48560 Missouri EHS Program Grant is at 13% spent
 - Total budget: \$1,642,600
\$213,456 spent with \$1,429,144 remaining
- 41650 MO Dept of Transportation is at 0% spent
 - Total budget: \$20,000, \$0 spent
 - This is new funding for car seats
- 41710 Stanley H. Durwood Foundation is at 22% spent
 - Total budget: \$50,000
\$11,125 spent with \$38,875 remaining.
 - This is new funding. Some has been spent to reimburse Guadalupe Center for expenses related to offering Head Start services.
- 41755 American Heart Assn (Advancing Maternal Health Initiative) is at 0% spent
 - Total budget: \$10,000
\$0 spent with \$10,000 remaining.
 - This is new funding.
- 41750 HRSA MCHB (P4 Challenge) is at 8% spent
 - Total budget: \$55,000
\$4,270 spent with \$50,730 remaining.
- 41700 Local Community Support Unrestricted Fund is at 99% spent
 - Total budget: \$32,770
\$32,577 spent with \$192 remaining
 - Liz noted that this will update with \$8,000 added.

Liz gave the room time to read through the Revenues and Expenses Cumulative Activity through August 31, 2025. There were no comments or questions.

- USDA/CACFP Report Liz Meng
 - Mattie Rhodes & Render's Hope have not started service yet.
 - USDA/CACFP Report, August 2025
 - Tier 1 DSP meals served: 5,481
 - Tier 2 DSP meals served: 8,405
 - Tier 3 DSP meals served: 21,048
 - Total for August: 34,934
 - USDA/CACFP Report, September 2025

- Tier 1 DSP meals served: 13,741
- Tier 2 DSP meals served: 19,509
- Tier 3 DSP meals served: 40,538
- Total for September: 73,788

- Credit Card Expenditures Liz Meng
 - August & September 2025 credit card expenses totaled \$37,902.22
 - Expenses were reported from Susan Duffey, Brady Konomos, Kasey Lawson, and Daniela Rivera.
 - Liz read transaction details aloud.
 - Kasey noted that there is a spike in expenses toward the end of the fiscal year as we spend down the grant and get everything entered.
- Head Start Directors Report Kasey Lawson
 - Re: Federal Government shutdown impacts: MARC HS is working closely with DSPs during this time.
 - All DSPs are staying open of their own accord. MARC cannot currently disperse any funds.
 - Many HS parents have been participating in interviews and sharing their experiences with the program.
 - The MARC board has voted to keep all HS staff on through November.
 - MARC HS is pressing forward and preparing for a Focus Area 2 Review.
 - The review will take place during the week of 12/08/2025.
 - Reviewers will more than likely be present at our December meeting.
 - Re: OHS memorandum on Addressing Vacant Slot Due to Chronic Absenteeism in HS Programs
 - This memo clarifies policy guidance on vacant slots in HS programs with a focus on vacant slots due to chronic absenteeism.
 - OHS requires a program to report a slot as vacant as soon as the family or guardian communicates that the child is not returning to the program. The program must consider a slot vacant after a child has not attended for a maximum of 30 days to be counted as 30 consecutive calendar days.

- 1) Action Items to be approved and submitted to the Governing Body:
 - a) Approval of Monthly Items:
 - (1) September 2025 Minutes
 - (a) Some details need to be edited. Action item tabled for next Advisory Meeting.
- 2) Recognition of Advisory Committee Service Lynette Fowler
 - a) Lynette recognized how much the members of this committee have provided to MARC Head Start as we transition into new members this coming program.
- 3) Adjournment Molly Merrigan
 - a) Molly moves to adjourn the meeting.
 - i) Kaitee motions, Lacie seconds the motion.
 - ii) Meeting adjourned at 12:55pm

MARC Head Start Shared Governance Meeting

 Monday, December 8th, 2025

Agenda

1. Meeting Called to Order / Establish Quorum Shalese Coleman
 - Quorum established at 6:03pm
2. Welcome and Introductions Shalese Coleman
 - Present in person: Essence Prince, Fahima Osman, Angelica Mattingly, Chelawnta Lewis, Kasey Lawson, Sammantha LaMont, Betty Choi, Jerome Banks, Laquishia Jomson, Shalese Coleman, Lacie LapeeMickell Davis, Brady Konomos, Chilah Harris-Wheeler, Kamri Owens, Larishia Turner, Heather Ross, Danielle Sandefur, Megan Osborn, Ebony Lee, Yakira Moore, Shelby McCollum, Whitney Parker, Camron Wilson, Laura Elliott, and Erica Estes.
 - Present online: Kathy Fuger, Molly Merrigan, Phyllis Larimore, Jazmyne Jones, Meika Gibson, Avionne Davis
3. Information/ Training
 - Child Abuse and Neglect Training Nancy Heathman
 - i. Mandated reporters are people required by law to report child abuse and neglect if they hear or see anything.
 - ii. Of the reported cases in Missouri in 2024, only 1% came from day care or childcare workers.
 - iii. Nancy facilitated through questions around reports of emotional abuse specifically in reporting. She pushed on the importance of reporting and advocacy to legislatures on funding with reporting programs
 - iv. The five categories of child maltreatment are: physical, sexual, emotional, neglect, and other.
 - v. Arrival and dismissal is vital in communication with adults and observing the child for possible risks.
 - vi. When you call you must know the identity of the child, child's parents, alleged perpetrator, and where child is located.
 - Enrollment, Attendance, and Disability Betty Choi
 - i. Enrollment Combined for October 2025: 94.75% Two programs are in the process of opening, Render's Hope and Mattie Rhodes.
 - ii. Attendance Combined for October 2025: 88.82%
 - iii. Disabilities Combined for October 2025: 8.50%
 - Budget Report MARC Head Start Dashboard Liz Meng
 - i. 42230 HS/EHS Core Operating grant
 - 1. Spending is at 100% - \$28,566,249 spent with \$4,697,306 remaining.
 - ii. 48550 MO EHS Program grant
 - 1. Spending is at 33% - \$225,810 spent with \$1,306,790 remaining.
 - iii. 46811 Parent Advisory Council (University of Missouri)
 - 1. Spending is at 100% - \$11,139 spent with \$3,546 remaining.
 - iv. 41700 Unrestricted funds, Local Community Support

1. Spending is at 101% - There will be an entry put into this grant next month that has not yet hit the account. This will show a remaining balance in the grant.
 - v. 41750 HRSA MCHB (P4 Challenge)
 1. Spending is at 8% - \$4,270 spent with \$50,730 remaining.
- CACFP Report Liz Meng
 - i. August 2025
 1. Tier 1 DSP meals served: 5,481
 2. Tier 2 DSP meals served: 8,405
 3. Tier 3 DSP meals served: 21,048
 - ii. September 2025
 1. Tier 1 DSP meals served: 13,741
 2. Tier 2 DSP meals served: 19,509
 3. Tier 3 DSP meals served: 40,538
 - iii. October 2025
 1. Tier 1 DSP meals served: 15,784
 2. Tier 2 DSP meals served: 19,509
 3. Tier 3 DSP meals served: 46,243
- Credit Card Expenditures Liz Meng
 1. Susan Duffey: October \$3,800.80
 2. Kasey Lawson: October \$800.00
 3. Liz Meng: \$0
 4. Daniela Rivera: October \$2,884.61
 5. Toni Sturdivant: \$0

Totaling \$7,485.41
- Head Start Directors Report Kasey Lawson
 - i. Parents Unite for Head Start: [Parents Unite 2026 - NHSA](#)
 1. Register to stay informed on Parents Unite and use it as a resource to share your story.
 - ii. Notice of Award (NOA)
 1. MARC Head Start received 100% of our funding on Thanksgiving morning dating back to November 1st, 2025.
 - iii. Focus Area 2 Review
 1. Federal reviewers will be in MARC programs and with MARC leadership over the course of this week. We expect to receive our final report 30-40 days after the review.
 2. Kathy asked the parents during the federal shutdown how they were doing- parents shared how they leaned on each other during that time to



be their community. She also connected with Metro Lutheran Ministries as a resource.

1) New Business	Shalese Coleman
a) Chelawnta Lewis did an interview over how amazing Head Start services really is and the impact it has made on her family	
b) Erica posed the question of why her program is allowed to put children in cars without car seats. Lynette and Phyllis touched on the funding recently obtained to advocate and educate for car seats. Advocacy and education is at the core of this issue. There will be parent cafes to certify CPST so programs can receive car seats and have someone certified on staff to install for parents.	
2) Important Takeaways	Lynette Fowler
3) Adjournment	Shalese Coleman
a) Akiera motioned, Essence seconded → all ayes, no nays	
b) Adjournment at 7:26pm	

Next Policy Council Meeting; January 12, 2026

Next Advisory Committee Meeting; January 13, 2026