



MARC Head Start Advisory Committee Meeting  
Tuesday March 10<sup>th</sup>, 2026  
Agenda

1. Meeting Called to Order / Establish Quorum Molly Merrigan
  - a. Quorum established at 12:01pm
2. Welcome and Introductions Lynette Fowler
  - a. In Person: Brady Konomos, Daniela Rivera, Shalese Coleman, Betty Choi, Kasey Lawson, Katiee Lawson, Kennedy Dunker, Julia Mayo, Larisha Turner, and Lynette Fowler
  - b. Virtual: Toni Sturdivant, Molly Merrigan, Alex Ellison, and Kaitee Brown
3. Information/ Training
  - Enrollment, Attendance, and Disability Betty Choi
    - February enrollment combined was 98.24% with a goal of 97%.
    - February attendance was a combined of 88.63% with a goal of 85%.
      - Winter months can have lower numbers. We also have new enrolled programs that will hit attendance in March.
    - Disabilities were 11% combined for February with a goal of 10%.
  - Budget Report MARC Head Start Dashboard Kennedy Dunker
    - Kennedy provided an overview of MARC Head Start Financial Summary Report grant status as of January 31<sup>st</sup>, 2026.
    - Kennedy shared that other expense were used in carry over funds for Learn A Lot playground, background screening, and recruitment ads.
    - Our HS/EHS Core Operating grant FY2025-2026 has a total budget of \$32,918,852. \$5,071,491 has been spent thus far.
    - Missouri EHS grant for FY 2025-2026 has a budget of \$1,642,600 and \$908,279 has been spent.
    - Kennedy also went through our smaller grants like our Parent Advisory, MO Department of Transportation, Durwood, American Heart Association, HRSA P4 Challenge, and Local Community of Support grant.
    - Alex asked about specific budget lines in the Local Community Support grant that were over budget. Kennedy explained that specific budget lines may be over budget but the overall grant is not. This is unrestricted funding that has built over since 2013.
  - CACFP Report Kennedy Dunker
    - Kennedy reported on the USDA/CACFP monthly report as of January 2026.
    - The grand total of meals served was 59,359 in December and 74,707 in January.
  - Credit Card Expenditures Kennedy Dunker
    - Kennedy reviewed the credit card expenses from January 2026. Susan Duffey spent \$4,688.69, Brady Konomos spent \$3,945.74, and Daniela Rivera spent \$2,148.49 for a total of \$10,782.92 spent.

- Head Start Directors Report Kasey Lawson
  - CLASS Review Update: Ended last Friday and provided 46 videos virtually and currently waiting on results from Office of Head Start
  - FA2 Review Update: Review was excellent and passed with flying colors. One item we are working through is our professional development plans for staff credentialing.
  - Self-Assessment meeting invite being sent out soon for April 9<sup>th</sup> from 9am-12pm at Independence District Building. Please come if you are able.
  - Hosted Laurie Todd Smith at Emmanuel Family Development Center. State and regional office staff and multiple parent representatives attended the tour. She stated how impressed she was with our Head Start site and wanted to advocate for Head Start.
  - MARC is moving offices to 801 Pennsylvania. We will meet virtually in June and August as we move to the new office space. September will be our first meeting in the new office space.
  - David Warm has announced his retirement as Executive Director of MARC. MARC is using OMNI to perform a local and national search for the new position.
  - Resource provided by Kaitee Brown: <https://www.kcmo.gov/city-hall/departments/municipal-court/about-municipal-court/walk-in-dockets>
- Advisory Committee Charter Lynette Fowler
  - Advisory Committee terms are one year with a total of five years. Please review the charter and email Kasey if you have any questions or concerns with the Charter. We will be voting on the charter in May.

*\*Information will be shared during the discussion of each Action Item to ensure understanding prior to Policy Council approval of any item\**

1) Action Items to be approved and submitted to the Governing Body:

- Approval of Monthly Items:
  - i. January 2026 Minutes Molly Merrigan
    - Alex motioned, Larisha seconded
    - All ayes, no nays → motion passes
  - ii. Carry Over Request
    - Alex motioned, Katiee seconded
    - All ayes, no nays → motion passes
  - iii. Change in Scope
    - Alex motioned, Molly seconded
    - All ayes, no nays → motion passes

4. New Business

Molly Merrigan

- a. Alex asked who contacts people and follows up with new potential Advisory Committee members. Kasey said she has been meeting with folks on zoom to discuss what Head



Start and Advisory Committee is and invite them to take part in a meeting. Alex is going to send Kasey a contact option to reach out to.

5. Important Takeaways

Lynette Fowler

- a. Please review the charter and send any recommendations to Kasey for the May vote.

6. Adjournment

Molly Merrigan

- a. Alex motioned, Larisha seconded.

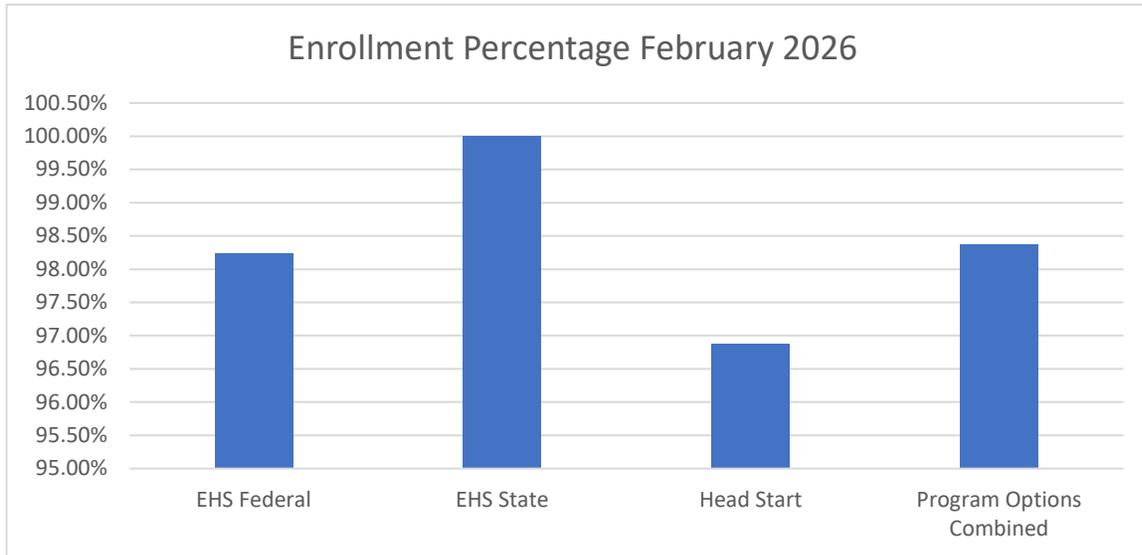
- b. Adjournment at 12:54pm

Next Shared Governance Meeting Date: April 13<sup>th</sup>, 2026

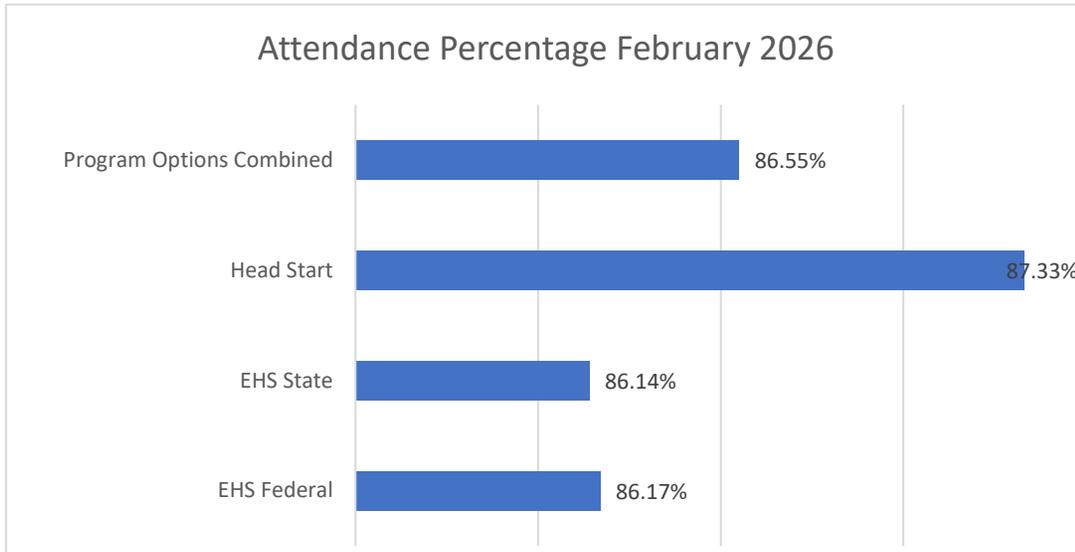
Next Policy Council Meeting; May 11<sup>th</sup>, 2026

Next Advisory Committee Meeting; May 12<sup>th</sup>, 2026

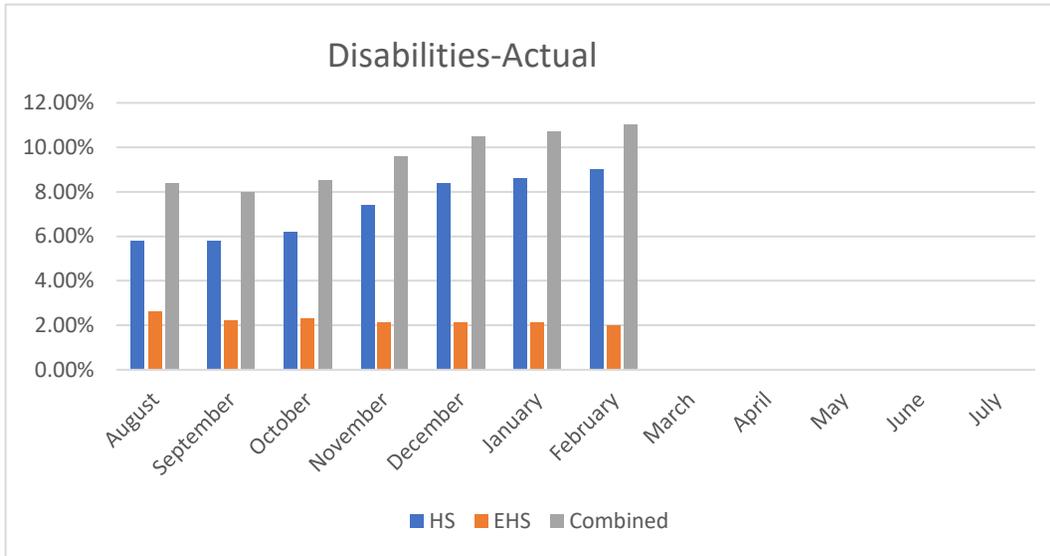
Program Option	Enrollment Percentage February 2026
EHS Federal	98.24%
EHS State	100.00%
Head Start	96.88%
Program Options Combined	98.37%



Program Option	Attendance Percentage February 2026
EHS Federal	86.17%
EHS State	86.14%
Head Start	87.33%
Program Options Combined	86.55%



	August	September	October	November	December	January	February	March
HS	5.80%	5.80%	6.20%	7.40%	8.40%	8.60%	9.00%	
EHS	2.60%	2.20%	2.30%	2.10%	2.10%	2.10%	2.00%	
Combined	8.40%	8.00%	8.50%	9.60%	10.50%	10.70%	11.00%	



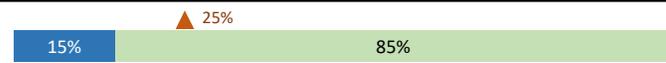
MID-AMERICA REGIONAL COUNCIL (MARC)

42240 Federal HS EHS FY25/26

Grant Period: November 1, 2025 - October 31, 2026

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	32,918,852	
Amount Spent:	5,071,491	

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
<b>Revenues</b>							
<u>Received</u>							
4111-00000	Federal Grant Revenue	32,918,852	308,854	5,063,829	-	5,063,829	15%
4511-00000	Contributed Services	8,229,713	-	429,322	-	429,322	5%
<b>Total Revenues</b>		<b>41,148,565</b>	<b>308,854</b>	<b>5,493,151</b>	<b>-</b>	<b>5,493,151</b>	<b>13%</b>
<b>Expenses</b>							
<u>Spent</u>							
<u>Federal Subrecipients</u>							
5210-07800	» Independence Public Schools	3,722,651	-	586,740	3,135,911	3,722,651	16%
5210-08550	» Kansas City Public Schools	6,534,738	-	695,285	5,839,453	6,534,738	11%
5210-13205	» Operation Breakthrough	3,441,245	-	611,804	2,829,441	3,441,245	18%
<u>Tier 1 &amp; 2s</u>							
5223-01690	» Tier 1 Blue Springs School	469,160	-	78,193	390,967	469,160	17%
5223-02370	» Tier 1 Grandview School District	674,392	-	112,399	561,993	674,392	17%
5223-05133	» Tier 1 Excelsior Springs	342,440	-	57,073	285,367	342,440	17%
5223-05391	» Tier 1 Front Porch Alliance	241,740	-	40,290	201,450	241,740	17%
5223-09516	» Tier 1 LEARN-A-LOT	1,233,997	-	205,666	1,028,331	1,233,997	17%
5223-09715	» Tier 1 Lee's Summit School District	552,552	-	92,092	460,460	552,552	17%
5223-14921	» Tier 1 Render's Hope	591,491	-	98,582	492,909	591,491	17%
5224-02565	» Tier 2 Raytown School District	781,611	-	130,269	651,343	781,611	17%
5224-03770	» Tier 2 Center School District	847,530	-	141,255	706,275	847,530	17%
5224-04923	» Tier 2 Emmanuel F&C Dev. Ctr	1,811,793	-	301,966	1,509,828	1,811,793	17%
5224-05515	» Tier 2 The Family Conservancy	1,020,600	-	170,100	850,500	1,020,600	17%
5224-06160	» Tier 2 Guadalupe Center Inc	1,363,398	-	227,233	1,136,165	1,363,398	17%
5224-10860	» Tier 2, Mattie Rhodes	1,563,222	-	260,537	1,302,685	1,563,222	17%
5224-18116	» Tier 2 United Inner City Services	863,796	-	143,966	719,830	863,796	17%
<u>Training Expenses</u>							
5760-01690	» Blue Springs School	10,924	-	-	10,924	10,924	0%
5760-02370	» Grandview School District	11,127	-	-	11,127	11,127	0%
5760-02565	» Raytown School District	12,446	-	200	12,246	12,446	2%
5760-03770	» Center School District	14,296	-	-	14,296	14,296	0%
5760-04923	» Emmanuel F&C Dev. Ctr	23,752	-	-	23,752	23,752	0%
5760-05133	» Excelsior Springs	6,718	-	5,420	1,298	6,718	81%
5760-05391	» Front Porch Alliance	2,933	-	-	2,933	2,933	0%
5760-05515	» The Family Conservancy	10,949	-	-	10,949	10,949	0%
5760-06160	» Guadalupe Center Inc	20,874	-	-	20,874	20,874	0%
5760-09516	» Learn A Lot	22,349	-	-	22,349	22,349	0%
5760-09715	» Lee's Summit School District	9,105	-	-	9,105	9,105	0%
5760-10860	» Mattie Rhodes	14,907	-	85	14,822	14,907	1%
5760-14921	» Render's Hope	6,438	-	-	6,438	6,438	0%
5760-18116	» United Inner City Services	14,951	-	-	14,951	14,951	0%
<b>Total DSPs</b>		<b>26,238,125</b>	<b>-</b>	<b>3,959,154</b>	<b>22,278,971</b>	<b>26,238,125</b>	<b>15%</b>
<u>Contracted Services</u>							
5220-00000	Contracted Service	311,849	3,360	12,287	-	12,287	4%
5220-02361	» Cultivating Potential LLC	72,970	-	7,716	65,254	72,970	11%
5220-02590	» Cornerstones of Care	34,000	-	675	33,325	34,000	2%
5220-02937	» Marcos Castillo	4,990	-	106	4,884	4,990	2%
5220-03245	» Child Plus	69,302	5,347	16,042	-	16,042	23%
5220-03806	» D Bowman	55,018	-	4,963	50,055	55,018	9%
5220-04217	» Stephen Denny	20,010	-	-	20,010	20,010	0%
5220-05105	» Easter Seals Midwest	9,028	-	1,100	7,928	9,028	12%
5220-05515	» The Family Conservancy	98,000	-	1,400	96,600	98,000	1%
5220-06037	» Suzanne Grace	68,957	-	2,954	66,003	68,957	4%
5220-06553	» Howk Consulting (ERSEA)	69,009	-	4,122	64,887	69,009	6%
5220-07982	» Jewish Vocational Service	20,000	-	-	20,000	20,000	0%
5220-08753	» KVC	16,500	-	2,200	14,300	16,500	13%
5220-09503	» Angela Lanigan	5,280	-	383	4,897	5,280	7%
5220-10689	» Georgia Mueller	51,802	-	1,212	47,788	49,000	2%
5220-12606	» N Symes	36,960	-	7,560	29,400	36,960	20%
5220-13247	» Karen Osborn	54,363	-	5,108	49,255	54,363	9%
5220-14545	» Proprio Language Services	55,000	-	5,667	49,333	55,000	10%
5220-14906	» Reflect to Connect Psychology	7,498	-	-	7,498	7,498	0%
5220-15095	» Rejuvenate	9,975	-	-	9,975	9,975	0%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
5220-15864 » Margaret Stamps		5,400	-	-	5,400	5,400	0%
5220-16089 » Social Work		45,000	-	1,536	43,465	45,000	3%
5220-16926 » Partners in Play J. Smith		42,029	-	2,244	39,785	42,029	5%
5220-17315 » Maude Turner		30,000	-	-	30,000	30,000	0%
5220-17672 » 3 Degree Counseling		30,000	-	1,890	28,110	30,000	6%
5220-19303 » Kathy Waage		48,972	-	6,283	42,689	48,972	13%
5220-19542 » Pam Wine		4,964	-	140	4,824	4,964	3%
<b>Total Contractual Agreements</b>		<b>1,276,876</b>	<b>8,707</b>	<b>85,588</b>	<b>835,664</b>	<b>921,252</b>	<b>7%</b>
<u>MARC Admin</u>							
5230-00000 Legal Fees		2,800	-	-	-	-	0%
5240-00000 Service Agreements		33,991	2,655	9,330	-	9,330	27%
5240-18835 » Verizon Wireless		15,400	-	-	-	-	0%
5250-00000 Media Advertising (TV, Radio)		20,000	-	-	-	-	0%
5310-00000 Insurance		24,264	2,022	6,066	-	6,066	25%
5410-00000 In Region Travel		18,000	-	2,577	-	2,577	14%
5420-00000 Out of Region Travel		63,085	-	2,393	-	2,393	4%
5430-00000 Registration Fees		47,119	-	2,150	-	2,150	5%
5440-00000 Meeting		26,090	-	1,747	-	1,747	7%
5450-00000 Periodical & Subscriptions		1,830	-	-	-	-	0%
5450-20545 Periodical & Subscriptions, WIPFLI		995	-	-	-	-	0%
5460-00000 Professional Memberships		9,479	-	-	-	-	0%
5625-00000 Child Care Reimbursements		13,629	-	-	-	-	0%
5660-00000 Other Expense*		16,790	-	34	-	34	0%
5680-99460 Reproduction Lease Konica HS-EHS		2,723	454	681	-	681	25%
5685-00000 Printing		5,000	-	-	-	-	0%
5700-00000 Supplies and General Expense		47,730	-	624	-	624	1%
5706-00000 Supplies - Equipment - <\$2,000		1,500	-	-	-	-	0%
5760-00000 Training Expense		40,824	-	-	-	-	0%
6000-00000 Salaries - Regular - Direct		2,347,790	137,892	467,583	-	467,583	20%
6030-00000 Salaries - Intern - Direct		-	49	49	-	49	
6100-00000 Fr Benefits - Regular - Direct		1,259,589	73,979	250,858	-	250,858	20%
6110-00000 Fr Benefits - Intern - Direct		-	4	4	-	4	
6800-00000 Indirect Costs - Regular		1,287,834	75,638	256,483	-	256,483	20%
6810-00000 Indirect Costs - Intern		-	19	19	-	19	
6910-00000 Rent - MARC Main Office Space		117,389	7,436	26,152	-	26,152	22%
<b>Total MARC Admin</b>		<b>5,403,851</b>	<b>300,146</b>	<b>1,026,749</b>	<b>-</b>	<b>1,026,749</b>	<b>19%</b>
<b>Total Expenses</b>		<b>32,918,852</b>	<b>308,854</b>	<b>5,071,491</b>	<b>23,114,635</b>	<b>28,186,126</b>	<b>15%</b>
<u>Contributed Services</u>							
7000-00000 Contributed Services		4,805,054	-	-	-	-	0%
7000-07800 » Independence Public Schools		930,663	-	240,223	-	240,223	26%
7000-08550 » Kansas City Public Schools		1,633,685	-	27,811	-	27,811	2%
7000-13205 » Operation Breakthrough		860,311	-	161,287	-	161,287	19%
<b>Total Contributed Services</b>		<b>8,229,713</b>	<b>-</b>	<b>429,322</b>	<b>-</b>	<b>429,322</b>	<b>5%</b>
<b>Grand Total</b>		<b>41,148,565</b>	<b>308,854</b>	<b>5,500,813</b>	<b>23,114,635</b>	<b>28,615,448</b>	<b>13%</b>

<b>*Other Expense Itemized</b>	
<b>Core Year 2 - 42230 - Other Expense category itemized:</b>	
<b>Description</b>	<b>Total</b>
Background/Fingerprint	341
Building Improvements	331,524
Professional Development	10,206
Recruitment Ads	448
<b>Total</b>	<b>342,519</b>
<b>Core Year 3 - 42240 - Other Expense category itemized:</b>	
<b>Description</b>	<b>Total</b>
Background/Fingerprint	34
<b>Total</b>	<b>34</b>

MID-AMERICA REGIONAL COUNCIL (MARC)

48560 MO Early Head Start FY25/26

Grant Period: July 1, 2025 - June 30, 2026

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	1,642,600	
Amount Spent:	908,279	

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
<b>Revenues</b>							<u>Received</u>
4211-00000	State Grant Revenue	1,642,600	578	908,275	-	908,275	55%
	Total Revenues	1,642,600	578	908,275	-	908,275	55%
<b>Expenses</b>							<u>Spent</u>
<u>Contracted Services</u>							
5220-07800	» Independence Public Schools	717,025	-	381,844	335,182	717,025	53%
5220-13205	» Operation Breakthrough Inc.	909,150	-	522,864	386,286	909,150	58%
<u>MARC / Admin</u>							
6000-00000	Salaries - Regular - Direct	8,150	270	1,673	-	1,673	21%
6100-00000	Fr Benefits - Regular - Direct	4,189	145	898	-	898	21%
6800-00000	Indirect Costs - Regular	3,739	148	918	-	918	25%
6830-00000	Indirect Costs - Subsidy Trans	(111)	-	-	-	-	0%
6910-00000	Rent - MARC Main Office Space	458	15	84	-	84	18%
	Total Expenses	1,642,600	578	908,279	721,468	1,629,747	55%

MID-AMERICA REGIONAL COUNCIL (MARC)  
**46812 Parent Advisory Council (University of Missouri)**

Grant Period: August 1, 2025 - July 31, 2026

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	15,114		
Amount Spent:	4,804	 32%	 68%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget Received
<b>Revenues</b>							
4360-00000	Nonprofit Grant Revenue	15,114	-	3,721	-	3,721	25%
	<b>Total Revenues</b>	<b>15,114</b>	<b>-</b>	<b>3,721</b>	<b>-</b>	<b>3,721</b>	<b>25%</b>
<b>Expenses</b>							
5220-00000	Contracted Service	3,560	-	700	-	700	20%
5420-00000	Out of Region Travel	1,230	-	201	-	201	16%
5440-00000	Meeting	1,500	-	1,083	-	1,083	72%
5625-00000	Child Care Reimbursements	5,324	-	2,820	-	2,820	53%
5700-00000	Supplies and General Expense	1,500	-	-	-	-	0%
6000-00000	Salaries - Regular - Direct	937	-	-	-	-	0%
6100-00000	Fr Benefits - Regular - Direct	503	-	-	-	-	0%
6800-00000	Indirect Costs - Regular	514	-	-	-	-	0%
6910-00000	Rent - MARC Main Office Space	46	-	-	-	-	0%
	<b>Total Expenses</b>	<b>15,114</b>	<b>-</b>	<b>4,804</b>	<b>-</b>	<b>4,804</b>	<b>32%</b>

MID-AMERICA REGIONAL COUNCIL (MARC)

**41710 Stanley H. Durwood Foundation**

Grant Period: August 1, 2025 - July 31, 2026

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	50,000						
Amount Spent:	11,125		22%		78%		50%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget Received
<b>Revenues</b>							
4350-00000	Foundation Grant Revenue	50,000	-	11,125	-	11,125	22%
	<b>Total Revenues</b>	<b>50,000</b>	<b>-</b>	<b>11,125</b>	<b>-</b>	<b>11,125</b>	<b>22%</b>
<b>Expenses</b>							
5220-00000	Contracted Service	50,000	-	11,125	-	11,125	22%
	<b>Total Expenses</b>	<b>50,000</b>	<b>-</b>	<b>11,125</b>	<b>-</b>	<b>11,125</b>	<b>22%</b>

MID-AMERICA REGIONAL COUNCIL (MARC)

**41750 HRSA MCHB (P4 Challenge)**

Grant Period: Unrestricted

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	55,000	
Amount Spent:	4,270	

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
<b>Revenues</b>							<u>Received</u>
4390-00000	Program Income	55,000	-	4,270	-	4,270	8%
	Total Revenues	55,000	-	4,270	-	4,270	8%
<b>Expenses</b>							<u>Spent</u>
5660-00000	Other Expense	55,000	-	4,270	-	4,270	8%
	Total Expenses	55,000	-	4,270	-	4,270	8%

MID-AMERICA REGIONAL COUNCIL (MARC)

**41650 Missouri Dept of Transportation**

Grant Period: August 1, 2025 - July 31, 2026

Grant Status as of 01/31/26

■ = \$ Spent    ■ = \$ Remaining    ▲ = Time Elapsed



Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget Received
<b>Revenues</b>							
4211-00000	State Grant Revenue	20,000	-	-	-	-	0%
	<b>Total Revenues</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>
<b>Expenses</b>							
5700-00000	Supplies and General Expense	20,000	-	-	-	-	0%
	<b>Total Expenses</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>

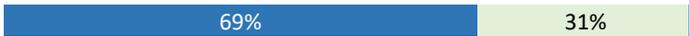
MID-AMERICA REGIONAL COUNCIL (MARC)

**41700 - Local Community Support**

Grant Period: Unrestricted

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	\$58,177	
Amount Spent:	\$40,216	

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget Received
<b>Revenues</b>							
4390-00000	Program Income	58,177	-	40,216	-	40,216	69%
	<b>Total Revenues</b>	<b>58,177</b>	<b>-</b>	<b>40,216</b>	<b>-</b>	<b>40,216</b>	<b>69%</b>
<b>Expenses</b>							
5220-00000	Contracted Service	1,461	-	3,961	-	3,961	271%
5220-04795	» Carol Dietzschold	2,501	-	2,501	-	2,501	100%
5220-14545	» Proprio Language Services	803	-	803	-	803	100%
5420-00000	Out of Region Travel	404	-	447	-	447	111%
5431-00000	Registration Fees - Out Region	535	-	535	-	535	100%
5440-00000	Meeting	1,830	-	5,327	-	5,327	291%
5625-00000	Child Care Reimbursements	664	-	664	-	664	100%
5660-00000	Other Expense	38,968	-	20,661	-	20,661	53%
5685-00000	Printing	1,563	-	1,563	-	1,563	100%
5700-00000	Supplies and General Expense	6,827	-	805	-	805	12%
5760-00000	Training Expense	2,622	-	2,950	-	2,950	113%
	<b>Total Expenses</b>	<b>58,177</b>	<b>-</b>	<b>40,216</b>	<b>-</b>	<b>40,216</b>	<b>69%</b>

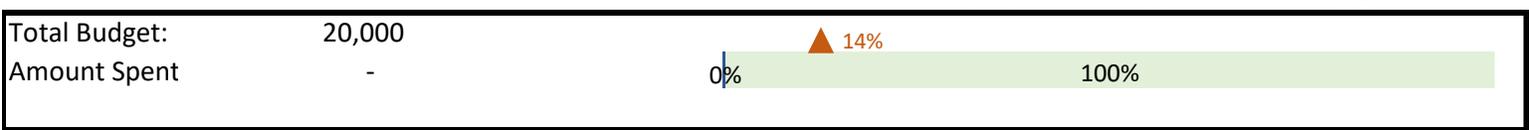
MID-AMERICA REGIONAL COUNCIL (MARC)

41755 American Heart Association

Grant Period: September 1, 2025 - August 31, 2028

Grant Status as of 01/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed



Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget Received
<b>Revenues</b>							
Nonprofit Grant							
4360-00000	Revenue	20,000	-	-	-	-	0%
	<b>Total Revenues</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>
<b>Expenses</b>							
5440-00000	Meeting	2,500	-	-	-	-	0%
5660-00000	Other Expense	14,500	-	-	-	-	0%
5685-00000	Printing	500	-	-	-	-	0%
5700-00000	Supplies and General Expense	2,500	-	-	-	-	0%
	<b>Total Expenses</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>

**MAHS**  
**USDA/CACFP Monthly Report**  
**November 2025 - January 2026**

	Nov-25	Dec-25	Jan-26
	<i># of Meals Served</i>	<i># of Meals Served</i>	<i># of Meals Served</i>
<b>Tier 1</b>			
Blue Springs School District	1,600	1,093	1,633
Excelsior Springs School District	1,626	1,257	1,476
Grandview School District	4,099	3,375	3,996
Learn A Lot Academy	3,635	2,280	2,406
Lee's Summit School District	1,574	1,307	1,572
Render's Hope Day School	N/A	N/A	N/A
<b>Tier 1 Subtotal</b>	<b>12,534</b>	<b>9,312</b>	<b>11,083</b>
<b>Tier 2</b>			
Center	2,742	2,355	2,553
EarlyStart	4,335	3,332	4,168
Emmanuel Child & Family Development	4,623	4,326	5,802
Guadalupe Center Inc.	4,363	3,523	4,416
Mattie Rhodes	N/A	N/A	N/A
Raytown School District	2,052	1,785	2,162
<b>Tier 2 Subtotal</b>	<b>18,115</b>	<b>15,321</b>	<b>19,101</b>
<b>Tier 3</b>			
Independence School District	8,954	13,828	18,658
Kansas City Public Schools	14,492	12,144	15,409
Operation Breakthrough	10,676	8,754	10,456
<b>Tier 3 Subtotal</b>	<b>34,122</b>	<b>34,726</b>	<b>44,523</b>
<b>Grand Total</b>	<b>64,771</b>	<b>59,359</b>	<b>74,707</b>

**Note:** N/A values for November, December, & January reflect the following:

- Two DSPs that are new and not yet enrolled in a CACFP or USDA meal reimbursement program.

Credit Card Summary  
Credit Card Expenses Jan 2026  
Totals

**Susan Duffey**

January 2026                   \$ 4,688.69

**\$ 4,688.69**

**Brady Konomos**

January 2026                   \$ 3,945.74

**\$ 3,945.74**

**Kasey Lawson**

January 2026                   \$ -

**\$ -**

**Daniela Rivera**

January 2026                   \$ 2,148.49

**\$ 2,148.49**

**Toni Sturdivant**

January 2026                   \$ -

**\$ -**

**Total                   \$ 10,782.92**

**February 2026 STATEMENT FOR THE MONTH Ending January 31**

<b>Expense Account</b>	<b>Federal Cost Category</b>	<b>Date of Transaction</b>	<b>MARC Employee</b>	<b>Vendor</b>	<b>Date of Statement</b>	<b>Amount</b>	<b>Description</b>
<b>5430</b>	<b>Registration Fees</b>						
		1/5/2026	Susan Duffey	R7HSA	2/1/2026	\$1,396.00	Registration for staff to attend Head Start Fiscal Institute
		1/31/2026	Susan Duffey	High Scope	2/1/2026	\$750.00	registration for Melissa Shelton to attend High Scope training
		1/29/2026	Susan Duffey	Johnson County CC	2/1/2026	\$825.00	Three Ed Coordinator Coaches to attend Midwest Summit on Coaching
					<b>Total</b>	<b>\$2,971.00</b>	
<b>5440</b>	<b>Meeting</b>						
		1/22/2026	Susan Duffey	Meddy's	2/1/2026	\$471.73	Catering for ECC Coaches meeting
		1/15/2026	Susan Duffey	Costco	2/1/2026	\$95.96	candy for Education trainings
					<b>Total</b>	<b>\$567.69</b>	
<b>5700</b>	<b>Supplies</b>						
		1/13/2026	Susan Duffey	Teacher's College Pres	2/1/2026	\$1,233.72	Young Investigator books for training
					<b>Total</b>	<b>\$1,233.72</b>	
	<b>Prepaid</b>						
		1/11/2026	Susan Duffey	QuikTrip	2/1/2026	\$1,150.00	gift cards for Policy Council & Advisory Committee
					<b>Total</b>	<b>\$1,150.00</b>	
	<b>TOTAL</b>					<b>\$4,688.69</b>	

**February 2026 STATEMENT FOR THE MONTH Ending January 31st**

<b>Expense Account</b>	<b>Federal Cost Category</b>	<b>Date of Transaction</b>	<b>MARC Employee</b>	<b>Vendor</b>	<b>Date of Statement</b>	<b>Amount</b>	<b>Description</b>
<b>5240</b>	<b>Service Agreements</b>	1/15/2026	Brady Konomos	Verizon Wireless	2/1/2026	\$1,916.71	Head Start MiFi Monthly Charge
		1/15/2026	Brady Konomos	Verizon Wireless	2/1/2026	\$605.28	Head Start MiFi Monthly Charge
					<b>Total</b>	<b>\$ 2,521.99</b>	
<b>5440</b>	<b>Meeting</b>	1/13/2026	Brady Konomos	EzCater	2/1/2026	\$253.08	Mental Health Conscious Discipline Training
		1/13/2026	Brady Konomos	EzCater	2/1/2026	\$79.92	Mental Health Conscious Discipline Training
		1/13/2026	Brady Konomos	Jack Stack	2/1/2026	\$492.10	Policy Council Meeting food
		1/13/2026	Brady Konomos	Jack Stack	2/1/2026	\$155.40	Policy Council Meeting food
		1/14/2026	Brady Konomos	EzCater	2/1/2026	\$169.62	Advisory Committee food
		1/14/2026	Brady Konomos	EzCater	2/1/2026	\$53.57	Advisory Committee food
					<b>Total</b>	<b>\$1,203.69</b>	
<b>5660</b>	<b>Other Expense</b>	1/5/2026		IdentoGO	2/1/2026	\$33.82	Kdunker fingerprinting
		1/5/2026		IdentoGO	2/1/2026	\$10.68	Kdunker fingerprinting
					<b>Total</b>	<b>\$44.50</b>	
<b>5700</b>	<b>Supplies and General Expense</b>	1/2/2026	Brady Konomos	School Health	2/1/2026	\$133.43	Hearing probes for programs
		1/2/2026	Brady Konomos	School Health	2/1/2026	\$42.13	Hearing probes for programs
					<b>Total</b>	<b>\$175.56</b>	
	<b>TOTAL</b>					<b>\$3,945.74</b>	

**January 2026 STATEMENT FOR THE MONTH December 31st, 2025**

<b>Expense Account</b>	<b>Federal Cost Category</b>	<b>Date of Transaction</b>	<b>MARC Employee</b>	<b>Vendor</b>	<b>Date of Statement</b>	<b>Amount</b>	<b>Description</b>
1580	Prepaid Gift Cards	1/11/2026	Daniela Rivera	Tractor Supply Company	2/1/2026	\$1,678.50	KL Policy Council
	<b>Total</b>					<b>\$1,678.50</b>	
5460	Professional Membership	1/1/2026	Daniela Rivera	SHRM	2/1/2026	\$227.24	Membership for Human Resources- PK
		1/1/2026	Daniela Rivera	SHRM	2/1/2026	\$71.76	Membership for Human Resources- PK
	<b>Total</b>					<b>\$299.00</b>	
5760	Continuing Education	1/7/2026	Daniela Rivera	High Scope Education	2/1/2026	\$129.95	Books- PK
		1/7/2026	Daniela Rivera	High Scope Education	2/1/2026	\$41.04	Books- PK
	<b>Total</b>					<b>\$170.99</b>	
	<b>TOTAL</b>					<b>\$2,148.49</b>	

## **Mid-America Regional Council Head Start**

### **Advisory Committee Charter**

(March 1, 2025)

#### **I. Statement of Purpose**

The Advisory Committee (Committee) shall serve as an independent group of informed community advisors of the MARC Head Start program (Program). Committee members oversee program governance and program improvement including the review and approval of the program's major policies, financial audits, fiscal operations, grant applications, and the results of monitoring and follow-up activities on behalf of the MARC Board of Directors (Board).

The Advisory Committee was established under the Policy Clarification from the Office of Head Start regarding the Information Memorandum OHS-PC-E-024, revised September 18, 2008. The governing body may form an Advisory committee (sub-board) to oversee responsibilities related to program governance, provided advisory committee (or sub-board) does not supplant the governing body's legal and fiscal responsibilities related to program governance. The Advisory Committee serves in parallel with the Head Start Policy Council, both operating as cooperating, but independent bodies overseeing the Program and making recommendations to the Board.

#### **II. Organization**

##### *A. Charter*

At least annually, this charter shall be reviewed and reassessed by the Advisory Committee and any proposed changes shall be submitted to the Board for approval.

##### *B. Members*

The Advisory Committee shall consist of no less than five (5) and no more than fifteen (15) members who shall serve one (1) year terms. Members may serve a maximum of five (5) terms. Each member shall have expertise in either early childhood, law, accounting or serve via vote by the members of the Policy Council. Members shall be appointed by the Board or members of the advisory committee, each year, as necessary.

Members of the Advisory Committee shall elect a chair at the beginning of each program year in which the past chair is either ineligible to continue serving or has decided to no longer serve. The Chairperson of the Committee shall be a member who has served a term of at least one (1) year on the Committee before assuming office.

##### *C. Meetings*

Meetings will occur ten (10) times per year. The meetings will consist of Advisory Committee meetings that will take place six (6) times a year, with the opportunity to attend Shared Governance meetings four (4) times per year. Shared Governance is an opportunity for Policy Council and the Advisory Committee to come together for training.

##### *D. Quorum and Voting*

The quorum necessary for the transaction of business at Advisory Committee meetings will be a simple majority of the members of the Committee. All determinations of the Advisory Committee must be approved by at least the number of members required to constitute a quorum.

*E. Agenda, Summaries and Reports*

An agenda, together with materials relating to the subject matter of each meeting, shall be sent to members of the Committee prior to each meeting. Minutes for all meetings of the Advisory Committee shall be prepared to document the Committee's activities. The minutes shall be considered and approved by the Advisory Committee. The Board will be updated via a report about any Committee actions taken at the Board's next scheduled meeting date following the Committee meeting.

### **III. Responsibilities**

- Provide the MARC Board with copies of the Head Start Advisory Committee meeting minutes,
- Have a member of the Advisory Committee meet with the Policy Council no less than quarterly.
- Attend required training and technical assistance meetings to ensure that members understand the information they receive, can provide effective oversight, make appropriate decisions, and participate in programs of the Head Start agency,
- Review and approve all of the program's major policies including Self-Assessment and personnel, financial audits, fiscal operations, grant applications, and the results of monitoring and follow-up activities,
- Make recommendations based on information or reports about program planning and program operations, including:
  - Monthly financial statements including credit card expenditures,
  - Monthly program information summaries,
  - Program Enrollment Reports, including attendance reports for children whose care is partially subsidized by another public agency,
  - Monthly reports on meals and snacks provided through USDA programs,
  - Financial audit,
  - Annual Self-Assessment, including any findings related to such assessment,
  - Community wide strategic planning and needs assessment (Community Assessment),
  - Communication and Guidance from the Secretary (HHS),
  - Program Information Reports (PIRs), and
  - Program Information Summaries.

#### *Establishment of "Whistleblower"*

The Advisory Committee shall follow Mid-America Regional Council's Whistleblower Policy that is intended to encourage individuals to bring ethical and legal violations to the attention of an internal or external authority so that action can be taken to resolve the problem. Establish guidance and procedures for staff (paid and volunteer) or others to report illegal, unethical or inappropriate behaviors or practices, in good faith, without fear of retribution. To provide constructive process for individuals to report issues of concern. And emphasize the importance of adherence to MARC Head

Start's standards of conduct.

*Reporting Problems*

The Committee shall review Mid-America Regional Council's procedures for reporting problems and monitor any such reports. In addition to the Whistleblower noted above, the Advisory Committee shall also review and monitor the Conflict of Interest and Inurement Prohibition Policy, and the Complaints Regarding Board Conduct Policy, as well as all other policies and procedures related to internal controls or the discovery of errors or illegal acts.

*Other Delegated Responsibilities*

The Committee shall also carry out such other duties as may be delegated to it by the MARC Board of Director's from time to time to the extent permitted by law.

*Committee Performance Evaluation*

The Committee shall annually review its own performance.



MARC Head Start Advisory Committee Meeting  
Tuesday, January 13<sup>th</sup>, 2026  
Agenda

1. Meeting Called to Order / Establish Quorum Molly Merrigan
  - a. Quorum established at 12:09pm
2. Welcome and Introductions Lynette Fowler
  - a. Present in person: Carol Bolz, Kasey Lawson, Brady Konomos, Kaitee Brown, Erika Benitez, Julia Mayo, Kennedy Dunker, Shalese Coleman, and Lynette Fowler
  - b. Online: Toni Sturdivant, Molly Merrigan, Alex Ellison, and Liz Meng
3. Information/ Training
  - Enrollment, Attendance, and Disability Betty Choi
    - November enrollment combined was 96.24% with a goal of 97%. December enrollment combined was 96.66%.
    - November attendance was a combined of 88.63% with a goal of 85%. December enrollment combined was 87.11%.
    - Disabilities were 9.6% combined for November and 10.5% combined for December with a goal of 10%.
  - ERSEA Training Betty Choi
    - Betty presented information
    - Eligibility is based on 2025 Poverty Guidelines. There are qualifying factors that are based on need to determine a family's eligibility as well. A family is income eligible if the family income is \$26,650 or less for a family of three OR if the family receives state assistance such as SNAP, TANF, or SSI.
    - Kaitee asked for clarification on TA eligibility but Betty clarified that TA is TANF for eligibility. There was also discussion on how often it is an issue that fraud on application happens. Kasey spoke on how this doesn't happen often and many times it is lack of understanding rather than intentional fraud on application.
  - Budget Report MARC Head Start Dashboard Fiscal Staff Member
    - Liz provided an overview of MARC Head Start Financial Summary Report grant status as of November 30<sup>th</sup>, 2025.
    - Our HS/EHS Core Operating grant FY2024-2025 has a total budget of \$32,918,852. There is \$3,238,994 remaining. This grant is currently in closeout and final invoices are being processed. The new HS/EHS Core Operating grant for FY2025-2026 is now open and only \$348,093 has been spent.
    - Missouri EHS grant for FY 2025-2026 has a budget of \$1,642,600 and \$1,063,130 remains.
    - Liz also went through our smaller grants like our Parent Advisory, MO Department of Transportation, Durwood, American Heart Association, HRSA P4 Challenge, and Local Community of Support grant.

- Kaitee asked about what is included in the budget line for other expense 5660. Kasey explained that it varies on content area but can be anything from printing to buying DRDP manuals.
- CACFP Report Fiscal Staff Member
  - Liz reported on the USDA/CACFP monthly report as of November 2025.
  - The grand total of meals served in November was 64,771. Mattie Rhodes and Renders Hope have a n/a note until they begin receiving these services.
- Credit Card Expenditures Fiscal Staff Member
  - Liz reviewed the credit card expenses from last month with the addition of Brady Konomos' October statement.
  - Brady spent \$30,894.96 in October, many purchases around kitchen supplies for programs. November and December statements for all credit card users will be presented at the next meeting.
- Head Start Directors Report Kasey Lawson
  - CLASS Review, Self-Assessment Overview, Federal Review feedback
  - Mattie Rhodes opened doors yesterday and Render's Hope opened mid-December.
  - MARC hasn't received the final report for FA2 but the review itself went smoothly. We feel confident that we will pass with flying colors. There were a couple of health and safety issues that were resolved during the week of the review. We haven't gotten feedback on background checks yet. It was an overall positive experience.
  - We received our CLASS review timeline to be expected January 19<sup>th</sup> through April 3<sup>rd</sup>. 30 classrooms within centers were selected for this review. We are preparing those teachers for their review videos.
    - Alex asked about how the videos will occur during the review. Kasey spoke on how Carol and her team are in charge of recording and facilitating the videos. The videos will be taken of the classrooms and submitted rather than federal reviewers coming in person. Head Start has sent guidelines of how long and when videos will need to be recorded. Training has been provided for the team so they know what to expect as far as quality.
  - Self-Assessment has come around once again. We will be evaluating our overall program, policies, and procedures. This will give us a scope of an internal view of services following our federal review.
- Child Outcomes / CLASS for PY1 Carol Bolz
  - Child Outcomes
    - Carol shared results of the Desired Results Developmental Profile (DRDP) measuring and rating system based on six levels to determine child outcomes.
    - Approaches to Learning/Self-Regulation: all children in EHS had a difference of 18.2% from fall 2024 to spring 2025. Head Start children had a difference of 24.5%

- Social and Emotional Development: all children in EHS had a difference of 17.8% from fall 2024 to spring 2025. Head Start children had a difference of 26.2%.
- Language and Literacy: all children in EHS had a difference of 18% from fall 2024 to spring 2025. Head Start children had a difference of about 24.5%.
- Cognitive (math, science, social studies) : all children had a difference of 15.7% from fall 2024 to spring 2025. Head Start children had a difference of 25% for math, 26% for science, and 20% for social studies.
- Physical Development and Health: all children in EHS had a difference of 17.1% from fall 2024 to spring 2025. Head Start children had a difference of 23.4%.
- CLASS for PY1
  - Split into three domains of emotional support, classroom organization, and Instructional Support.
  - Emotional support: positive and negative climate, teacher sensitivity, regard for student perspective. Total for this domain is 6 and above.
  - Classroom organization: productivity, instructional learning format. Total for this domain is 5.44.
  - Instructional support domain: concept development, quality of feedback, and language modeling. Total for this domain is 3.02.
    - Kaitee asked by instructional support domain is lower not just within MARC but on a national level. Carol explained that these are more sophisticated thinking materials and teaching. Also, it can be a challenge to fit in our schedule of the day.
- Kathy asked about the federal government holding childcare funding. Kasey assured that Missouri’s money has been released for childcare subsidy. Providers should be paid this or next week for reimbursement. Other states may be affected but Missouri is getting paid.

*\*Information will be shared during the discussion of each Action Item to ensure understanding prior to Policy Council approval of any item\**

1) Action Items to be approved and submitted to the Governing Body:

- Approval of Monthly Items: Molly Merrigan
  - i. Child Selection Criteria
    - Alex motioned, Kathy seconded
    - All ayes, no nays → motion passes
  - ii. September, November, and December 2025 Minutes
    - Kaitee motioned, Shalese seconded
      - All ayes, no nays → motion passes



- Alex motioned, Kaitee seconded
  - All ayes, no nays → motion passes
- Kathy motioned, Molly seconded
  - All ayes, no nays → motion passes

2) Adjournment

Molly Merrigan

- a) Alex motioned, Kathy seconded → motion passed
- b) Adjournment 1:29pm

Next Shared Governance Meeting; February 9<sup>th</sup>, 2026

Next Policy Council Meeting; March 9<sup>th</sup>, 2026

Next Advisory Committee Meeting; March 10<sup>th</sup>, 2026

**Mid-America Head Start/Mid-America Regional Council  
Policy Council/Advisory Committee  
Request for Approval  
March 2026**

**ISSUE:**

VOTE: Approve Mid America Head Start carryover funds request.

**BACKGROUND:**

The administration for Children and Families (ACF) awarded \$32,918,852 to the Head Start program. Of that amount, \$1,034,132.26 went unspent due to a short window to encumber the additional funds due to the YMCA closure and projects not being able to be completed by October 31, 2025. For this reason, MARC would like to request to carry over \$253,553 of the unspent funds to complete needed projects. If approved this amount will be added to the CORE Yr 3 grant ending October 31, 2026.

We are requesting the following renovations and upgrades to facilities:

- Guadalupe Centers at Thomas Roque
  - 2 Preschool playgrounds equipment and surface cost \$243,553.000.

All these renovations will support the health and safety needs of children. Three bids have been provided for each project to ensure they meet MARC's Procurement Policy and the requisite purchasing protocols of our providers, including complying with the Davis-Bacon Act for prevailing wages.

We are also requesting \$10,000 to support ongoing work with Head Start Program Directors for all Tier's leadership training and materials through Gallup. This support will increase program leadership wellness as well as identify program strengths and areas for growth opportunities.

**BUDGET CONSIDERATIONS:**

The costs of these projects are allowable expenses within the Head Start grant through the Administration of Children and Families.

REVENUES	
Amount	\$253,553
Source	Administration for Children and Families
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	
Contractual	\$248,553
Pass-Through	
Other (supplies, printing, etc.)	\$5,000

**RELATED JURISDICTIONS:**

Clay, Jackson and Platte counties will be impacted by this request.

**RECOMMENDATION:**

Approve MARC Head Start's Carryover request from program year 2 to complete the listed projects that were unable to be completed during the period in the amount of \$253,553.

**Staff Contact:**

Kasey Lawson, MARC Head Start Director  
Toni Sturdivant, Director of Early Learning

**Mid-America Head Start/Mid-America Regional Council  
Policy Council/Advisory Committee  
Request for Approval  
March 2026**

**ISSUE:**

VOTE: Approve Mid America Head Start's proposal to complete a change in scope for Head Start enrollment for the 2026-2027 program year to accommodate Lee's Summit School District to offer full day services for Head Start Preschool children and additional contract amendments to support the proposed changes.

**BACKGROUND:**

In January 2026 Lee's Summit School District notified MARC Head Start that they would like to move to full day services for Head Start Preschool from part day services. As part of the annual enrollment planning process, each of MARC's Direct Service Providers (DSP) are asked to submit their requests for changes in enrollment and program options by January 30, 2026. Programs were asked to consider if changes were needed in program hours, length of day, number of days per year, and number of Head Start Preschool or Early Head Start slots to be served. DSP agencies were asked to include data such as the previous year's enrollment and waitlist information and community data that would support the need for the proposed changes.

MARC is recommending approval of changes in enrollment for the following DSP agencies:

- Lee's Summit School District- reduce Head Start enrollment to accommodate full day Head Start Preschool Services.
- Emmanuel Family and Child Development Center- increase Head Start Preschool enrollment to better meet the community needs.
- EarlystART- increase Head Start Preschool enrollment to better meet the community needs.

This change in scope would reduce MARC Head Starts overall enrollment by 19 Head Start preschool slots. We will request to keep our allotted funding amount due to the cost difference to operate a full day vs. a part-day classroom.

**BUDGET CONSIDERATIONS:**

Contracts for individual agencies will be revised based on these changes. See the below documents for the details of changes in slots and contract amounts.

**MARC ENROLLMENT 2025-2026 Enrollment Proposed Changes**

AGENCY	HS Full Day Before	HS Full Day After	HS Part Day Before	HS Part Day After	HS Home Base	HS Total Before	HS Proposed Change	HS Total After	HS Training Before	HS Proposed Change	HS Training After
<b>Tier 1</b>											
Lee's Summit SD		34	68	0		426,972.00	(34,161.50)	392,810.50	7,386.00	(923.25)	6,462.75
<b>Tier 2</b>											
Early Start St. Mark	68	78				640,356.00	23,542.50	663,898.50	11,194.00	615.50	11,809.50
Emmanuel	73	78				687,441.00	11,771.25	699,212.25	10,608.00	307.75	10,915.75
<b>Current Total Enrollment</b>	1,695		68		30						
<b>New Proposed Enrollment</b>		1,744		0	30						
<b>HS enrollment reduction of 19 - new total 1774</b>											

**RELATED JURISDICTIONS:**

Clay, Jackson and Platte counties will be impacted by this request.

**RECOMMENDATION:**

Approve MARC Head Start's change in scope request for Head Start preschool programming for the 2026-2027 program year and approve proposed contract changes for the three impacted locations.

**Staff Contact:**

Kasey Lawson, MARC Head Start Director

Toni Sturdivant, Director, Early Learning