MID-AMERICA REGIONAL COUNCIL

Board of Directors Meeting

April 28, 2026
12:00 – 1:30 p.m.
Attend in-person at the MARC Offices 600 Broadway Blvd Suite 200 Kansas City, MO 64105 or with a remote option via Zoom.
Members of the public who wish to participate in this meeting please email marcinfo@marc.org by 9:00 a.m. the day of the meeting for instructions to join the teleconference.

AGENDA

1. **Introductions and board sharing time**
   Board members are asked to introduce themselves and highlight notable matters occurring in their jurisdiction.
2. **Competitive Economy**
   a) REPORT: Opportunity Zone 2.0 Nomination Coordination Process
3. **Safe and Secure Communities**
   a) REPORT: Update on World Cup preparations
      i) VOTE: Authorize a contract with KC2026 for the Mid-America Regional Council to provide grant management, fiscal oversight, and compliance support services related to the World Cup.
4. **Efficient Transportation and Quality Places**
   a) REPORT: Smart Moves Transit Plan update
5. **Brief reports**
   a) REPORT: Introduction of the E-Mobility white paper to inform local decision making
   b) VOTE: Approve the regional Comprehensive Safety Action Plan
   c) REPORT: Executive Director search committee update
6. **Executive Director's report**
   The executive director will share brief updates
7. **Consent agenda**
   a) VOTE: Approve minutes of the Mar. 24, 2026, board meeting
   b) VOTE: Authorize a contract with the Olson Group, Ltd to support the update of the Regional Hazardous Materials Emergency Preparedness Plan and support a functional exercise.
   c) VOTE: Approve an agreement with Motorola Solutions for the 2026 annual VESTA 9-1-1 hardware refresh for remote Public Safety Answering Points.
   d) VOTE: Authorize contract extension with Iteris, Inc., for traffic signal timing and engineering support services.
   e) VOTE: Authorize a contract with Iteris, Inc., for a crowd sourcing and traffic signal analytics platform project.

f) VOTE: Approve the 2026 2nd quarter amendment to the 2026-2030 Transportation Improvement Program.
g) VOTE: Approve contractual agreement for playground renovations and upgrades to Thomas Roque Head Start facility to meet health and safety needs.
h) VOTE: Authorization to use MARC reserves to cover costs associated with the relocation to 801 Pennsylvania.
i) VOTE: Authorize contract amendment with Cambridge Systematics for On-Call Traffic Modeling Support Services.

8. **Other business**

9. **Adjournment**

Upcoming meeting
Tuesday, May 26, 2026

Special Accommodations
Please notify MARC at 816-474-4240 at least 48 hours in advance if you require special accommodation to attend this meeting (for example, qualified interpreter, large print materials, reader, hearing assistance). MARC programs are non-discriminatory as stated by Title VI of the Civil Rights Act of 1964. For more information or to obtain a Title VI Complaint Form, call 816-474-4240 or visit our Title VI information page.

MARC Board of Directors - Members and Alternates

Name	Jurisdiction	Title
Anderson, Jalen	Jackson County	County Legislator - Designee for County Exectuive Phil LeVota
Bacon, John	Olathe, KS	Mayor
Baird, Bill	Lee's Summit, MO	Mayor
Berberich, Allyson	Platte County	Commissioner - Designee for Presiding Commissioner Scott Fricker
Boley, Damien	Smithville, MO	Mayor
Bolon, Greg	MoDOT	District Engineer
Brewer, Julie	Johnson County	Commissioner
Bunch, Eric	Kansas City, MO	Councilmember
Carpenter, Jon	Clay County	Commissioner
Culbertson, Jeff	Leavenworth County	Commissioner
Dove, Willie	Leavenworth County	Commissioner
Duncan, Johnathan	Kansas City, MO	Councilmember
Fast, Becky	Johnson County	Commissioner - Designee for Commission Chair Mike Kelly
Fears, Jared	Independence, MO	Councilmember
Fricker, Scott	Platte County	Presiding Commissioner
Grummert, Holly	Overland Park, KS	Councilmember
Hanzlick, Janeé	Johnson County	Commissioner
Hardy, Jeff*	MoDOT	Asst. District Engineer
Heley, Logan	Overland Park, KS	Councilmember - Designee for Mayor Curt Skoog
Hill, Dr. Evelyn	Unified Government of WyCo/KCK	Commissioner
Hockemeier, Max	Ray County	Commissioner
Howard, Jermaine	Unified Government of WyCo/KCK	Commissioner
Hurlbert, Victor	Clay County	Auditor
Huston, Bob	Cass County	Commissioner
Jones, Leonard	Mayor	Grandview, MO
Kelly, Mike	Johnson County	Commission Chairman
LeVota, Phil	Jackson County	County Executive
Lopez, Beto	Lee's Summit, MO	Mayor Pro Tem – Designee for Mayor Bill Baird
Lucas, Quinton	Kansas City, MO	Mayor
McCandless, Bridget	Independence, MO	Councilmember – Designee for Mayor Rory Rowland
McDonough, Mike	Raytown, MO	Mayor
McGee, DaRon	Jackson County	Legislator
Mellott, Garrett	Edwardsville, KS	Council member
Mikkelson, Eric	Prairie Village, KS	Mayor
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Pogue, Randy	Kearney, MO	Mayor
Poppa, Michael	Johnson County municipalities	Mayor
Pretz, George	Miami County	Commission Chairman
Ramirez, Christian	Unified Government of WyCo/KCK	Commissioner
Rowland, Rory	Independence, MO	Mayor
Sandifer, Mickey	Shawnee, KS	Mayor
Skoog, Curt	Overland Park, KS	Mayor
Smith, Megan	Jackson County	Legislator
Smith, Mike	Leavenworth County	Commissioner
Stephens, Tom	Bonner Springs, KS	Mayor
Stieben, Mike	Leavenworth County	Commissioner
Tracy, Sheila	Ray County	Presiding Commissioner
Turnbow, Kristofer	Raymore, MO	Mayor
Vaughan, Tyler	Miami County	Commissioner
Wagner, Scott	Clay County	Commissioner
Walker, Rick	De Soto, KS	Mayor
Watson, Christal	Unified Government of WyCo/KCK	Mayor/CEO
White III, Frank**	KCATA	President/CEO
Willett, Nathan	Kansas City, MO	Council member
Wright, Chris	Platte County	Recorder of Deeds
Younis, Inas	Overland Park, KS	Council member

*Public Transit Representatives (Voting) **Public Transit Advisory Representatives (Non-Voting)

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 2a
Competitive Economy

REPORT: Opportunity Zone 2.0 Nomination Coordination Process

BACKGROUND
The One Big Beautiful Bill Act of 2025 included updates to the Opportunity Zone program, including changes to eligibility and the announcement of a new round of designations. Known as Opportunity Zones 2.0, nominations are open for new designations in Kansas and Missouri. These nominations are being accepted by the Kansas Department of Commerce until June 1 and the Missouri Department of Economic Development until May 17.

The Mid-America Regional Council (MARC) staff coordinated an initial information-sharing meeting early in April in conjunction with the Greater Kansas City Chamber of Commerce and the Civic Council of Greater Kansas City. On April 28, MARC will convene a workshop for member governments and interested parties to coordinate regional nominations to strengthen their competitiveness for the state selection processes.

A report will be given on the overall process as well as the direction of the coordination efforts at this meeting.

POLICY CONSIDERATIONS
Opportunity Zone 2.0 designations are relevant to regional planning work in housing, economic development and other areas.

BUDGET CONSIDERATIONS
None.

RELATED JURISDICTIONS
This item impacts all counties in the MARC region with census tracts eligible for Opportunity Zone 2.0 designation.

RECOMMENDATION
None. Information only.

STAFF CONTACTS
- Amanda Graor, Director of Data and Digital Services
- Frank Lenk, Director of the Office of Economic Research
- Ashley Hand, Director of Local Government Services

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 3a
Competitive Economy

REPORT: Update on World Cup preparations

BACKGROUND
Kansas City will host the World Cup in June 2026 with major activities being coordinated by the KC2026 host committee. The Mid-America Regional Council (MARC) continues to support the maintenance of shared awareness across all jurisdictions within the region by facilitating timely information sharing, coordinated planning, and consistent engagement among partners. Key areas of coordinated planning include communications, coordinated public information, health and medical preparedness and contingency planning.

By strengthening connectivity across local, regional, state, and federal jurisdictions, MARC helps ensure that resource needs, operational priorities, and emerging gaps are understood region-wide. This coordinated approach enhances the region's ability to align resources, support decision-making, and sustain effective multi-jurisdictional response and preparedness efforts for World Cup operations and other large-scale or complex incidents.

MARC staff will give an update on key regional World Cup emergency planning activities as well as solicit board approval of the following agenda item related to federal fund administration.

POLICY CONSIDERATIONS
MARC's long-standing leadership in regional emergency services coordination has helped build a strong foundation for collaboration across jurisdictions. The World Cup highlights the importance of this regional approach, enabling partners to enhance preparedness and safety and security capabilities even amid uncertainty surrounding future federal funding.

RELATED JURISDICTIONS
This item impacts all counties in the MARC region.

RECOMMENDATION
None. Information only.

STAFF CONTACTS
- Ashley Z. Hand, AIA, Director Local Government Services
- Erin Lynch, Emergency Services Program Director
- Dan Manley, Emergency Services Project Manager / Senior Planner
- Jennifer Sutherlin, Health and Medical Program Manager

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 3ai
Safe and Secure Communities

VOTE: Authorize a contract with KC2026 for the Mid-America Regional Council to provide grant management, fiscal oversight, and compliance support services related to the World Cup.

BACKGROUND
Kansas City has been selected as a host city for the FIFA World Cup 2026™, requiring extensive planning and coordination to ensure public safety and security for tournament events. To support host cities nationwide, the FIFA World Cup Grant Program (FWCGP) was established in 2025 to provide federal funding for safety, security, and preparedness activities associated with the 2026 World Cup.

The Missouri Department of Public Safety (DPS) was awarded FWCGP funds and, in accordance with program requirements, passed through 100 percent of the grant funding to KC2026, the nonprofit entity designated as the Kansas City Host City Committee Task Force, through a subaward agreement executed on March 19, 2026. As a subrecipient of federal grant funds, KC2026 must comply with all applicable federal, state, and program-specific requirements related to budgeting, procurement, financial controls, reimbursement, reporting, monitoring, and record retention.

KC2026 has determined that it does not have sufficient internal capacity to administer the full fiscal and compliance responsibilities associated with the FWCGP subaward. The Mid-America Regional Council (MARC) has extensive experience managing complex, multi-jurisdictional federal grants and providing fiscal oversight, compliance monitoring, and reimbursement administration on behalf of regional partners. KC2026 has requested that MARC provide grant management and fiscal support services to ensure compliance with all grant requirements and the appropriate stewardship of public funds. The proposed Grant Management Services Agreement authorizes MARC to provide these services for a fixed fee of $400,000. This arrangement allows KC2026 to meet its federal grant obligations while leveraging MARC's established financial systems, internal controls, and compliance expertise.

Scope of Work
Under the agreement, MARC will provide comprehensive fiscal management, grant administration, and compliance support services for the FWCGP award in close coordination with KC2026 and the Missouri Department of Public Safety. Services will be delivered by qualified MARC fiscal, grants, and emergency services staff, with administrative oversight provided by senior finance and departmental leadership. They will provide some support during normal schedules and because of the short timeframe will also work time in addition to normal work hours. It is possible that temporary assistance will be required.

Services will be performed in accordance with federal grant regulations, the subaward agreement, MARC's established financial policies, and commonly accepted professional standards. MARC will establish the grant within its financial systems and provide full lifecycle fiscal support, from initial budget setup through grant closeout.

(continued on next page)

Specific services include:

- Financial and Budget Administration
- Grant Management System Support
- Contracts and Subrecipient Administration
- Procurement Support
- Invoice and Payment Processing
- Reporting, Monitoring, and Closeout

POLICY CONSIDERATIONS

MARC is occasionally asked to provide fiscal custodial services for partners.

BUDGET CONSIDERATIONS

The FWCGP grant will be established in MARC's Fund 3 – the custodial fund. The agreement will establish that after proper approvals, all FWCGP reimbursements will be requested by MARC on behalf of KC2026. Reimbursements will be made to MARC, and payments will be made by MARC on behalf of KC2026. Staff at KC2026 is working with DPS to ensure quick reimbursement timeframes so as to ensure adequate cash flow for payees and for MARC. The funds that are paid to MARC per the agreement will be tracked through Fund 8, the enterprise fund which is where fee for service programs are managed.

REVENUES	
Amount	$400,000
Source	U.S. Department of Homeland Security pass through to MO Department of Public Safety/Office of Homeland Security funded by FIFA World Cup Grant Program (FWCGP)

PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	$400,000

COMMITTEE ACTION

None

RELATED JURISDICTIONS

Multiple jurisdictions within the Kansas City metropolitan area (Kansas City, MO; Kansas City, KS; Prairie Village, KS; Overland Park, KS; Independence, MO; North Kansas City, MO; Lawrence, KS; Riverside, MO; Kansas City Airport; Missouri DPS; Missouri SEMA; Missouri Highway Patrol; and KUPD) are supporting the work of this grant and will be receiving funding from this grant.

RECOMMENDATION

Authorize a Contract with KC2026 for MARC to Provide Fiscal Management and Compliance Services for the 2026 FIFA World Cup Safety and Security Grant in the amount of $400,000.

STAFF CONTACTS

- Carol Gonzales, Director of Finance and Administration
- Ashley Hand, Director of Local Government Services

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 4a
Efficient Transportation and Quality Places

REPORT: Smart Moves Transit Plan update

BACKGROUND
Enhanced transit services have long been desired in the Kansas City metropolitan area to meet multiple goals for quality development and access to opportunity for area residents and businesses. In 2017, the Mid-America Regional CouMARC and partners updated the region's Smart Moves public transportation vision plan. This plan included an integrated set of strategies and project proposals to improve transit services throughout the region.

While this plan has provided a framework for most of the region's recent high profile transit investments, the pace of implementation has been slow due to a variety of factors, particularly the lack of locally supported implementation plans and funding. Now there is a sense of urgency about public transportation in the context of rising needs and declining services in many parts of the region.

Through various transportation committees, MARC has advanced an update the Smart Moves plan with a particular focus on developing investible implementation strategies rooted in local priorities, served by a range of service types that are regionally connected. This update delivers major re-prioritized Smart Moves service recommendations, including anticipated capital and operational costs. Potential local funding mechanisms have also been identified. The work has also included a benefit cost analysis. MARC anticipates public outreach regarding the outcomes of this work in the late summer/early fall of 2026.

At the MARC Board meeting, staff will provide an overview of this ongoing plan update.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
Transit Technical Team have been engaged on this discussion. The Total Transportation Policy Committee took action on this item on April 21, 2026.

RELATED JURISDICTIONS
This item impacts Cass, Clay, Jackson, and Platte counties in Missouri and Johnson, Leavenworth, and Wyandotte counties in Kansas.

RECOMMENDATION
None. This item is for information only.

STAFF CONTACTS
- Martin Rivarola, Transportation Planning Director

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 5a
Efficient Transportation and Quality Places

REPORT: Introduction of the E-Mobility white paper to inform local decision making.

BACKGROUND
The Kansas City metro area has seen increasing adoption of e-mobility devices (e-bikes, e-scooters, electric skateboards, electric unicycles and more) over the past several years. Local governments are concerned about the traffic safety implications of these devices, particularly for minors. Several local governments passed ordinances recently relating to e-mobility devices. As the safety and legislative landscape changes, the Mid-America Regional Council (MARC) seeks to provide member agencies with information to inform further conversations about e-mobility devices. MARC staff have written a draft white paper covering several topics regarding e-mobility devices:

- The distinction between e-bikes and "e-motos"
- A comparative city code review
- Principles for bicycle infrastructure that can also serve e-mobility devices
- Examples of educational resources that local governments and partner organizations have developed

The conclusions of this paper include:

- Electric mobility devices which should be considered electric mopeds or motorcycles (e-motos) are being confused with electric-assist bicycles (e-bikes). A first step in policy to better e-bike safety would be to recognize and regulate e-motos as motor vehicles.
- Cities in the Kansas City region have a variety of regulations related to e-mobility devices. They differ on topics such as the definition of an e-bike, whether e-scooters may operate on city streets, and what kinds of devices are allowed on trails. As cities pass more ordinances on this topic, regulations across the region will have an increasingly patchwork character.
- There is no specific infrastructure guidance around e-mobility devices; what makes for good bicycle infrastructure is likely what makes good e-mobility infrastructure.
- Educational efforts represent the best short-term intervention to improve e-bike safety. Police officers prefer to educate residents before punitively enforcing the law.

View the white paper here. MARC is collaborating with Johnson County, KS to gather interested city staff and elected officials for a workgroup to develop a model e-mobility policy for the region. This workgroup is scheduled for May 14.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
The Total Transportation Policy Committee was briefed on this item on April 21, 2026.

RELATED JURISDICTIONS
This item impacts all counties in the MARC region.

RECOMMENDATION
None. Information only.

STAFF CONTACTS

- Patrick Trouba, Transportation Planner

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 5b
Efficient Transportation and Quality Places

VOTE: Approve the regional Comprehensive Safety Action Plan

BACKGROUND
The Mid-America Regional Council (MARC) was awarded a fiscal year (FY) 2023 Safe Streets and Roads for All (SS4A) grant, on behalf of the Destination Safe Coalition, to develop a Comprehensive Safety Action Plan (CSAP) and conduct Supplemental Planning Activities. MARC's Destination Safe Coalition unites 13 counties in Greater Kansas City to improve transportation system safety for region. MARC collaborates with the Destination Safe Coalition and safety planning professional to maintain and improve the safety culture among transportation and public safety experts and the public.

The Destination Safe CSAP is a regional data-driven approach for understanding and addressing roadway related safety issues and behaviors within the region. The plan recommends safety strategies, countermeasures, initiatives, and programs through a Safe System Approach.

The US DOT SS4A Grant Program appropriated $5 billion in funds over 5 years, 2022-2026. To accommodate these anticipated changes MARC has adjusted and expedited the CSAP approval process. This adjustment is necessary for eligible jurisdictions within the Destination Safe Region that do not have an action plan and/or want to seek FY 2026 SS4A Implementation Grant using the Destination Safe CSAP. The FY 2026 SS4A NOFO was issued on March, 27, 2026 and has a 60-day application window, 30-days less than in previous years.

Adopting the Destination Safe CSAP requires committee recommendations for approval from the Destination Safe Coalition, Technical Advisory Committee (TAC), and Total Transportation Policy Committee (TTPC) before receiving final approval from the MARC Board. At the March TTPC meeting, MARC staff presented the CSAP's recommended actions and strategies, crash data dashboard (includes high-injury and high-risk networks), and plan framework. TTPC members voted to approve the presented components of the CSAP.

Due to the expedited approval process, MARC staff is sharing the Draft CSAP, posted on the MARC website, for committee review and recommendation of approval. A recommendation for approval of the Draft CSAP is with the understanding that non-substantive updates will occur throughout the remaining approval process until the Final Draft CSAP is presented to the MARC Board for adoption. Review the draft plan here.

POLICY CONSIDERATIONS
This plan updates the Destination Safe 2022-2027 Transportation Safety Plan into a Comprehensive Safety Action Plan as specified by the U.S.DOT FY 2023 Notice of Funding Opportunity (NOFO). MARC's suballocated Surface Transportation Block Grant Program (STBG) will prioritize CSAP recommendations through project safety scoring.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
The Technical Advisory Committee recommended approval for the draft plan on April 1, 2026. The Total Transportation Policy Committee took action on this item on April 21, 2026.

RELATED JURISDICTIONS
This item impacts the 13 counties of the Destination Safe region: Platte, Leavenworth, Wyandotte, Johnson (KS), Miami, Clay, Jackson, Cass, Ray, Lafayette, Johnson (MO), Saline, and Pettis.

RECOMMENDATION
Recommend approval of the Comprehensive Safety Action Plan to MARC's Board of Directors.

STAFF CONTACTS
- Alicia Hunter, Transportation Planner III / CSAP Project Manager

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 5c
Exemplary Core Capacities

REPORT: Executive Director search committee update

BACKGROUND
At the December Board meeting a search committee comprised of Mid-America Regional Council (MARC) board members was appointed. At the January Board meeting, OMNI was selected to manage the recruitment and hiring process. The search committee has met with OMNI February 6, March 6, and April 15. At the April 15 meeting, the committee reviewed candidate resumes and discussed the interview process – including scheduling, format, and questions that would elicit the most insightful information. First round interviews will be scheduled for early May.

At the April Board meeting, Commissioner Hanzlick will provide a brief update on the progress of the committee and next steps.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
The search committee will continue to meet with OMNI over the next few months and keep the board informed of the progress.

RELATED JURISDICTIONS
This item impacts all counties in the MARC region.

RECOMMENDATION
None. Information only.

CONTACTS
- Janeé Hanzlick, Past MARC Board Chair
- Carol Gonzales, Director of Finance and Administration
- Leah Beatty, Management Intern

April 2026
Item No. 6

REPORT: Executive Director's report

BACKGROUND
The executive director will share brief updates.

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7a

VOTE: Approve minutes of the Mar. 24, 2026, Board meeting

BACKGROUND:
The minutes of the Mar. 24, 2026, meeting are enclosed.

RECOMMENDATION:
Approve the minutes of the Mar. 24, 2026, meeting.

STAFF CONTACT:
- David Warm, Executive Director
- McKenzie Neds, Executive Assistant

MARC Board of Directors Meeting Summary

March 24, 2026

BOARD MEMBER AND ALTERNATE ATTENDANCE

Mayor Pro Tem Beto Lopez, Lee's Summit, MO – Board Chair
Mayor Damien Boley, Smithville, MO – 1st Vice Chair
Council member Holly Grummert, Overland Park, KS – 2nd Vice Chair
Council member Bridget McCandless – Independence, MO – Treasurer
Mayor Eric Mikkelson, Prairie Village, KS - Secretary
Commissioner Julie Brewer, Johnson County, KS
Council member Eric Bunch, Kansas City, MO
Councilmember Jeff Creighton, Olathe, KS
Commissioner Becky Fast, Johnson County, KS
Council member Jared Fears, Independence, MO
Commissioner Janeé Hanzlick, Johnson County, KS
Council member Logan Heley, Overland Park, KS
Commissioner Dr. Evelyn Hill, Unified Government of Wyandotte County and Kansas City, KS
Victor Hurlbert, Auditor, Clay County, MO
Mayor Leonard Jones, Grandview, MO
County Executive Phil LeVota, Jackson County, MO
Mayor Mike McDonough, Raytown, MO
Legislator DaRon McGee, Jackson County, MO
Council member Garrett Mellott, Edwardsville, KS
Commissioner Jerry Nolte, Clay County, MO
Commissioner Mike Stieben, Leavenworth County, KS
Mayor Rick Walker, De Soto, KS
Mayor/CEO Christal Watson, Unified Government of Wyandotte County and Kansas City,
Councilmember Inas Younis, Overland Park, KS

STAFF PRESENT

Executive Director David Warm and other MARC staff

OTHERS IN ATTENDANCE

David Rowe, Enterprise KC

AGENDA

Item 1 Introductions and board sharing time

Mayor Pro Tem Beto Lopez called the meeting to order at 12:10 p.m. and welcomed attendees. Due to the meeting being held remotely and in-person, Mayor Pro Tem Lopez provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items and the consent agenda at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the vote.

David Warm, MARC's Executive Director, gave an updated about the recent solid waste management district legislation that is currently moving through the Missouri House and Senate.

Item 2a REPORT: Update about the ReLoop KC regional plan for material recovery

Dr. Dianna Bryant, Solid Waste Management Program Manager, provided an update about the ReLoop KC Regional Plan for Material Recovery. The plan reframes solid waste management as an economic development opportunity focused on reclaiming, reusing, and locally reinvesting materials for community benefit. Developed over two years of regional engagement, the plan is grounded in a vision and mission established by the Solid Waste Management District (SWMD) Management Council in April 2024 to shift the region's approach from disposal toward material recovery and reuse. An Executive Roundtable of elected officials and ongoing collaboration among the SWMD Executive Board and Management Council helped elevate reuse, recovery, and energy extraction as key drivers of future regional economic growth.

The plan identifies twelve prioritized strategies to guide collective action over the next decade, with a focus on high-impact opportunities such as organics management and construction and demolition waste diversion. These strategies intersect with multiple regional priorities, including housing, transportation, emergency planning, food systems, environmental quality, and economic development, highlighting the need for integration across planning efforts. The SWMD Executive Board has approved a $176,000 budget for plan implementation using existing district funds and affirmed the plan in March 2026, aligning it with the District Solid Waste Management Plan adopted in November 2025.

A regional material flow study estimates that 3 million tons of material are generated annually, with approximately $250 million in recoverable value currently being landfilled, representing a major missed opportunity. The initiative positions material recovery as a potential $1 billion industry cluster supporting an estimated 5,000 jobs, underscoring its relevance to both environmental and economic goals.

Dr. Bryant also outlined guiding principles and implementation strategies to help local governments and partners increase landfill diversion while maintaining material value. Key principles include reclaiming materials at their highest value, strengthening community partnerships, reducing health impacts, and prioritizing local economic benefit. Strategies span extended use and repair, reuse markets (especially clothing and furnishings), food waste reduction through partnerships, rebuilding with lower-carbon materials, and energy recovery. MARC's role centers on enabling impact through data, sector playbooks, pilot projects, and local government tools—such as community reuse hubs, repair and maker spaces, and innovative infrastructure approaches—while encouraging partners to help amplify and carry this message region-wide.

Commissioner Hanzlick asked where the greatest impact for change is: consumer or producer level? Dr. Bryant gave several examples of commercial and industrial waste streams that have big opportunities to become more efficient but also mentioned that households and restaurants can reduce their landfill footprint by composting and food reclamation partnerships.

Commissioner Watson clarified that this project is not just a collaboration with the Missouri side and wanted to ensure that Kansas was also involved in the planning. Dr. Bryant confirmed that Kansas reps have been involved and active in the planning.

Mr. Hurlbert asked if the funding for SWMD is dissolved, what the other option would be for the program. Mr. Warm answered that all programing would be state funding rather than locally funded and implemented.

Item 2b VOTE: Approve 2026 air quality season outreach media purchases and overview of outreach plan

Karen Clawson, Air and Mobility Programs Manager, requested approval of the 2026 air quality outreach media purchases ahead of the ozone season for the MARC region. Air quality remains a critical public health, environmental, and economic issue in the Kansas City region, with ground-level ozone and fine particulate matter posing the greatest concern. These pollutants contribute to serious health impacts, including respiratory and cardiovascular conditions, and disproportionately affect vulnerable populations such as children, older adults, outdoor workers, and low-income and minority communities. In addition to health risks, sustained violations of federal ozone standards can result in nonattainment designations that impose stricter regulatory requirements and create economic challenges for the region. While the region previously achieved and maintained compliance, it has violated the more stringent 2015 federal ozone standard for the past three consecutive years.

MARC continues to serve as the region's lead coordinating agency for air quality planning, working with state and local partners to implement forecasting, ozone alerts, emissions reduction initiatives, and public outreach. Because more than half of ozone-forming emissions come from everyday activities such as driving, refueling, and using gas-powered equipment, public education is a central strategy for preventing exceedances. MARC's outreach campaign emphasizes practical behavior changes that residents can take during ozone season and prioritizes hard-to-reach communities through targeted advertising, including Spanish-language media and outreach in areas with higher exposure. Campaign effectiveness is evaluated through detailed media metrics and annual public awareness surveys, allowing ongoing refinement of messaging and media placement.

To support this work, staff request approval for $245,000 in media purchases for the 2026 ozone season, using a multi-channel approach that includes online video, television, audio, billboards, sponsorships, social media, and print. Approximately 20 percent of the campaign budget will be dedicated to targeted outreach for low-income and minority populations. Costs are estimates based on prior campaigns and reflect anticipated market impacts from the 2026 World Cup. Approval will authorize the executive director to enter into advertising and promotion agreements to ensure timely, effective communication during ozone season across all counties in the MARC region.

Commissioner Mike Stieben asked if data center energy usage (i.e. diesel fuel) effect air quality and emissions. Ms. Clawson answered that we don't have enough data yet to determine the exact impact of these energy uses but they are being monitored for long-term impacts.

Mr. Hurlbert asked what the large drop in the design value data was from. Ms. Clawson said that there was a rise in clean energy during that time and several decommissioned power plants around the region. Mr. Warm also added that there was a large civic effort to make the regional air quality healthier because violating the standards can threaten the way the region can use transportation dollars.

Commissioner Brewer asked if the changes in environmental standards during this administration has impacted the air quality standards at all. Ms. Clawson indicated that there has been a slowdown of activity with the EPA and that in 2025 they decided to forgo their 5-year cycle of reviewing the ozone standard. There remains uncertainty about the standards actually changing in the future.

Item 3a VOTE: REPORT: Updates on recent changes in local government services

Ashley Z. Hand, Director of Local Government Services, provided an update on the Local Government Services team which is a group of approximately 35. The team supports MARC member governments through a wide range of shared services, regional programs, and convenings. Key service areas include plan reviews, cooperative purchasing, emergency services, public safety communications, housing, workforce, and economic development, as well as facilitation of multiple coalitions and policy groups. In 2025, LGS experienced notable staffing changes, including targeted hires to strengthen emergency services and housing capacity, along with a reorganization to enhance member engagement and partnership development. The department also reflected on lessons learned, noting the importance of clearly communicating member value, managing a diverse portfolio of programs, anticipating upcoming grant and contract expirations, and identifying opportunities to improve efficiency—particularly through the use of artificial intelligence.

Looking ahead, the department has outlined four primary goals for 2026: being responsive to member needs, strengthening effective services while fixing underperforming ones, improving impact measurement, and supporting staff through a collaborative and innovative culture. Planned strategies include launching a comprehensive member services plan, enhancing shared services as reliable and accessible revenue sources, expanding engagement and education efforts, and piloting new tools such as a regional salary survey and alternative cooperative purchasing models. The department also plans to define public-sector workforce priorities, pursue additional funding, and apply artificial intelligence to streamline day-to-day program management. Collectively, these actions are intended to better align services with member priorities, demonstrate measurable regional impact, and position LGS for the launch of a formal member services program in 2027.

Councilmember Heley asked there were any analysis on fractional services that LGS will be offering to smaller communities and he mentioned that IBTS provides some through building safety. Ms. Hand said that those services are critical and MARC is interested in making sure that whatever needs the cities have, can be met. She encouraged staff to stay in contact as needs arise.

Item 4a VOTE: Authorize an agreement with ICF Incorporated L.L.C. for the Regional Housing and Transportation Coordination Plan

Cy Splichal, Planner II, requested approval for a contract with ICF to develop a regional housing and transportation plan in an amount not to exceed $300,000. This plan will build on recent updates to regional transportation goals and explicitly links housing affordability and attainability with access to transportation, activity centers, and employment. The overarching objective is to reduce combined housing and transportation cost burdens while improving livability by better aligning land use, transportation investments, and housing strategies across the region.

The plan will include analysis of existing conditions, stakeholder engagement through a temporary Housing and Transportation Advisory Committee, and development of actionable strategies and technical resources for local governments. Areas of focus include identifying opportunity areas, integrating housing considerations into transportation planning, addressing displacement risks, and improving access to daily needs, employment, and transit options. Deliverables are expected to support local implementation through best practices, policy tools, improved data and mapping resources, and planning toolkits. The recommended action before the Board is to approve an agreement with ICF Incorporated L.L.C. to complete this

work, advancing MARC's role in coordinating regional approaches that strengthen housing affordability, transportation efficiency, and long-term economic outcomes.

Commissioner Hanzlick asked if housing developers were a part of the HTAC committee. Mr. Splichal confirmed they are.

Item 5a REPORT: Update on World Cup preparations

Ashley Z. Hand, Director of Local Government Services, provided an update on MARC's coordination and preparedness efforts related to the 2026 World Cup, emphasizing support for local jurisdictions, event planning, and regional safety and security. MARC is assisting with information sharing, travel demand management, solid waste services for events, and enhanced emergency communications, including upgraded regional 911 capabilities. The organization is convening and supporting multiple trainings, forums, and tabletop and full-scale exercises to strengthen readiness across jurisdictions and partners ahead of major events. Central to these efforts is the Regional Coordination Center (RCC), which will serve as a hub for multi-jurisdictional coordination, situational awareness, and information sharing among local, state, federal, and event partners. Collectively, these activities position MARC to play a critical coordinating role in ensuring safe, well-managed events while helping local governments prepare for increased activity and visitor demand associated with World Cup events.

Item 5b REPORT: Executive Director search committee update

Janeé Hanzlick, Commissioner of Johnson County, KS and past board chair, reminded the Board that the search committee continues to meet and discuss the process for MARC's next Executive Director. The committee is hopeful to have a candidate ready for approval at the June Board meeting.

Item 6 Executive Director's Report

Executive Director Warm did not make further comments.

Item 7 VOTE: Approve consent agenda items

a. VOTE: Approve minutes of the Feb. 24, 2026, board meeting
b. VOTE: Authorize acceptance and administration of Hazardous Materials Emergency Preparedness subgrant funds for planning, training, and exercise activities.
c. VOTE: Authorize a contract with the Missouri Local Emergency Planning District for hazardous materials planning, training and exercise, and administrative services.
d. VOTE: Approve a five-year agreement with Segra in the amount of $59,700 for Ethernet Local Area Network services to provide network connectivity at the new MARC office.
e. VOTE: Ratify approval to submit SFY 2027 budget and accept grant funds from Missouri Department of Health and Senior Services for community health worker training and blood pressure self-management.
f. VOTE: Authorize submission of the SFY 2026 Area Agency on Aging Amendment #2
g. VOTE: Approve lease of kitchen space at the 1218 Swift building to Guadalupe Centers, Inc.
h. VOTE: Authorize submission of grant and if awarded accept funds from the Patterson Family Foundation for Community Health Worker Training and

Technical Services.

i. VOTE: Authorize contract increase with Burns and McDonnell to develop and deliver training programs for the recently updated regional stormwater engineering standards.
j. VOTE: Authorize grant submission to EPA for the Wetland Program Development Grant program to support the adoption and implementation of the updated regional stormwater engineering standards.
k. VOTE: Approve a contract with Agile Mile, Inc. to provide a web-based software tool for ride-matching/trip planning services for the WAY TO GO program.
l. VOTE: Authorize an agreement with WSP USA Inc. to complete a travel pattern after action assessment.
m. VOTE: Approve Mid-America Regional Council Head Start program federal carryover funds request.
n. VOTE: Approve Head Start's proposal to complete a change in scope for Head Start enrollment for the 2026-2027 program year for three Head Start partners.
o. VOTE: Approve actions taken at the March 10, 2026, Head Start Advisory Committee Meeting.
p. VOTE: Approve changes to employee fringe benefit package effective July 1, 2026.

Motion: Mayor Mikkelson moved for approval of the consent agenda and other voting items and Mayor McDonough seconded. Mayor Pro Tem Lopez asked if any member wanted to abstain or object to any of the agenda items.

Commissioner Brewer abstained from item 7a VOTE: Approve minutes of the Feb. 24, 2026, board meeting.

The motion passed.

Item 8 Other Business

There was no other business.

Item 9 Adjournment

The meeting was adjourned at 1:31 p.m.

NEXT/UPCOMING MEETING

Tuesday, April 28, 2026 | MARC Offices 600 Broadway Blvd Suite 200 Kansas City, MO 64105

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7b
Safe and Secure Communities

VOTE: Authorize a contract with the Olson Group, Ltd to support the update of the Regional Hazardous Materials Emergency Preparedness Plan and support a functional exercise.

BACKGROUND
The Emergency Services and Homeland Security program seeks approval to enter into a professional services agreement with The Olson Group, Ltd. to support the update of the Regional Hazardous Materials Emergency Preparedness (HMEP) Plan and to design, conduct, and evaluate a multi-day regional hazardous materials functional exercise. The updated plan will ensure continued compliance with applicable federal and state requirements and reflect current operational realities, while the exercise will provide hands-on, scenario-based training for regional hazmat response teams and partner agencies.

The scope of work includes a comprehensive review and revision of the existing plan, stakeholder engagement and planning workshops, development of exercise materials consistent with Homeland Security Exercise and Evaluation Program (HSEEP) standards, execution of a three-day functional exercise in August 2026, and delivery of an After-Action Report and Improvement Plan. The project will be completed by September 18, 2026.

The agreement is structured as a firm fixed-price contract not to exceed $89,029.05 and is funded with federal homeland security grant funds, subject to all applicable federal and state terms and conditions. Approval of this contract will allow MARC to maintain regulatory compliance, strengthen regional preparedness, and enhance coordination and operational readiness for hazardous materials incidents.

The Olson Group, Ltd was selected through a competitive Request for Proposal process.

POLICY CONSIDERATIONS
Approval affirms MARC's responsibility to comply with all applicable federal HMEP grant requirements, including eligible use of funds for planning and exercises, performance reporting, audit readiness, and record retention.

BUDGET CONSIDERATIONS

REVENUES	
Amount	$89,025.05
Source	U.S. Department of Transportation, Pipeline and Hazardous Materials Safety Administration (PHMSA) Hazardous Materials Emergency Preparedness (HMEP) Grant Program, administered as a pass-through award by the Kansas Adjutant General's Department.

PROJECTED EXPENSES	
Contractual	$89,025.05

COMMITTEE ACTION
The HMEP Application was presented for approval at the May 8, 2025, LEPC Meeting which included activity details for the Plan Update and Exercise.

RELATED JURISDICTIONS
The related jurisdictions tied directly to the grant funding are the three Kansas counties: Leavenworth, Wyandotte, and Johnson. The planning & exercise work also encompasses Cass, Clay, Jackson, Platte, and Ray counties in Missouri.

RECOMMENDATION
Authorize a contract between MARC and the Olson Group to support hazardous materials planning and exercise support not to exceed $89,025.05.

STAFF CONTACTS
- Erin Lynch, Emergency Services Director
- John Davis, Emergency Services Fiscal Administrator

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7c
Safe and Secure Communities

VOTE: Approve an agreement with Motorola Solutions for the 2026 annual VESTA 9-1-1 hardware refresh for remote Public Safety Answering Points

BACKGROUND
The Mid-America Regional Council (MARC) regional 911 system is a complex, mission-critical network supporting call handling operations across multiple Public Safety Answering Points (PSAPs) in the 11-county region. To maintain system reliability, performance, and consistency, MARC implements a structured hardware refresh cycle for VESTA 9-1-1 equipment.

Motorola Solutions has submitted a proposal for the 2026 hardware refresh, replacing workstation hardware and associated components that are approaching end-of-life. The upgrade ensures continued compatibility with the existing VESTA system while supporting current E911 requirements and future NG911 capabilities.

Motorola Solutions is the sole source provider for VESTA 9-1-1 equipment due to the proprietary nature of the system and the need to maintain compatibility with MARC's existing 911 call handling infrastructure, maintenance structure, and support model.

This annual refresh aligns with MARC's ongoing strategy to proactively replace aging equipment, reduce failure risk, and ensure uninterrupted emergency communications service across the region.

POLICY CONSIDERATIONS
This action supports Connected KC 2050 by maintaining resilient, reliable, and high-performing public safety communications infrastructure critical to emergency response across the region.

BUDGET CONSIDERATIONS
The Motorola proposal provides a total estimated cost of $469,278.91 for the replacement of 67 workstations at 14 PSAPs for the 2026 hardware refresh.

Funding for this project is included in the 2026 Regional 911/Capital Equipment Budget, previously approved by the Public Safety Communications Board.

REVENUES	
Amount	$469,278.91
Source	911 Allocation Budget (Capital Projects)

PROJECTED EXPENSES	
Contractual	$469,278.91

COMMITTEE ACTION
The Public Safety Communications Board approved the use of these funds with the 2026 Regional 911 Budget, at the November 19, 2025, meeting.

RELATED JURISDICTIONS

This project supports the MARC regional 911 system and benefits multiple PSAPs across the 11-county region, however, specifically:

- Atchinson County 911 Center
- Blue Springs Police Department
- Fort Leavenworth Provost Marshal
- Independence Police Department
- Jackson County Sheriff's Office
- Kansas City MO Fire Department
- Leavenworth County Sheriff's Office
- Leavenworth Police Department
- Lee's Summit Fire Department
- Lee's Summit Joint Comm Center
- Linn County Sheriff's Office
- Miami County Sheriff's Office
- Platte County Sheriff's Office
- Platte County Sheriff's Office Back Up

RECOMMENDATION

Approve an agreement with Motorola Solutions in an amount not to exceed $469,278.91 for the 2026 VESTA 9-1-1 hardware refresh to replace scheduled equipment at the 14 regional PSAPs and maintain system reliability and performance.

STAFF CONTACTS

- Eric Winebrenner, Public Safety Program Director

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7d
Efficient Transportation and Quality Places

VOTE: Authorize contract extension with Iteris, Inc., for traffic signal timing and engineering support services

BACKGROUND
Operation Green Light (OGL) is a regional traffic signal coordination and operations program involving local governments and the State Departments of Transportation in Kansas and Missouri. This initiative improves regional traffic flow, air quality and fuel consumption. As a key part of this work, OGL develops and implements traffic signal timing plans in cooperation with participating state and local governments and monitors real-time operations on roadway intersections in the program. Continued traffic signal timing and engineering support services will be integral to the successful operation of the OGL program. These services are needed to continue efforts to keep signal timing at its peak level of performance at the over 750 traffic signals that OGL currently supports for 28 agencies and over 1500 traffic signals supported by the regional software.

The Mid-America Regional Council (MARC) contracted with Iteris in April 2023 after a solicitation process. The first two-year term expired in April 2025 and a supplemental was executed that expires at the end of April 2026. The recommendation is to approve a one-year extension of the contract.

BUDGET CONSIDERATIONS
Funds for this purchase are included in the Operation Green Light operations budget. This procurement will be funded through Federal Grants administered by the Kansas and Missouri Departments of Transportation. Participating local governments provide matching funds for this grant.

REVENUES	
Amount	$36,000
Source	Federal STBG - Kansas
Amount	$84,000
Source	Federal STBG - Missouri
Amount	$30,000
Source	Local Agency Matching Funds

PROJECTED EXPENSES	
Contractual	$150,000

COMMITTEE ACTION
The Operation Green Light Steering Committee will meet on April 27, 2026, to vote to recommend the approval of a one-year extension not to exceed $150,000 per contract.

RELATED JURISDICTIONS
Missouri Department of Transportation, the cities of Belton, Blue Springs, Gladstone, Grandview, Independence, Kansas City, Lee's Summit, Liberty, MoDOT, North Kansas City, Raymore and Raytown in Missouri and the jurisdiction of the Kansas Department of Transportation, the cities of Bonner Springs, Fairway, Lansing, Leavenworth, Leawood,

Lenexa, Merriam, Mission, Mission Woods, Olathe, Overland Park, Prairie Village, Roeland Park, Shawnee, Westwood and the Unified Government of Wyandotte County/Kansas City in Kansas.

RECOMMENDATION

Authorize the Executive Director to enter into a one-year supplemental extension with Iteris for signal timing and engineering support through April 30, 2027.

STAFF CONTACTS

- Ron Achepohl, Director of Transportation and Environment
- Ray M. Webb, Traffic Operations Director

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7e
Efficient Transportation and Quality Places

VOTE: Authorize a contract with Iteris, Inc., for a crowd sourcing and traffic signal analytics platform project.

BACKGROUND
Operation Green Light (OGL) is a regional traffic signal coordination and operations program involving local governments and the State Departments of Transportation in Kansas and Missouri. This initiative improves regional traffic flow, air quality and fuel consumption. As a key part of this work, OGL develops and implements traffic signal timing plans in cooperation with participating state and local governments and monitors real-time operations on roadway intersections in the program. Continued traffic signal timing and engineering support services are integral to the successful operation of the OGL program. These services are needed to continue efforts to keep signal timing at its peak level of performance at the over 750 traffic signals that OGL currently supports for 28 agencies and over 1500 traffic signals supported by the regional software.

Crowdsourcing is a FHWA Everyday Counts Initiative to increase use of crowdsource technologies in operations. Crowdsource data is large data and anonymized so that no personally identifiable data (PID) is included in any data product procured with the grant. This data will help the performance measures and real-time operations of the signalized arterials. Mid-America Regional Council (MARC) staff applied and received funds for the regional congestion mitigation air quality (CMAQ) program in Missouri to help fund this work. The objectives of this project are to better manage the area arterials using real-time alerts and arterial performance measures with available probe data that comes from a variety of sources.

BUDGET CONSIDERATIONS
Funds for this purchase are included in the Operation Green Light operations budget. This procurement will be funded through Federal Grants administered by the Kansas Department of Transportation. Participating local governments provide matching funds for this grant.

REVENUES	
Amount	$421,700
Source	Federal CMAQ - Missouri
Amount	$105,400
Source	Local Agency Matching Funds

PROJECTED EXPENSES	
Contractual	$527,100

COMMITTEE ACTION
The Operation Green Light Steering Committee will meet on April 27, 2026, to vote on the contract with Iteris, Inc.

AGENDA REPORT

MARC Board of Directors

RELATED JURISDICTIONS

Missouri Department of Transportation, the cities of Belton, Blue Springs, Gladstone, Grandview, Independence, Kansas City, Lee's Summit, Liberty, MoDOT, North Kansas City, Raymore, and Raytown in Missouri.

RECOMMENDATION

Authorize the Executive Director to enter into a contract with Iteris, Inc for an arterial performance measures analytics platform.

STAFF CONTACTS

- Ron Achepohl, Director of Transportation and Environment
- Ray M. Webb, Traffic Operations Director

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7f
Efficient Transportation and Quality Places

VOTE: Approve the 2026 2nd quarter amendment to the 2026-2030 Transportation Improvement Program

BACKGROUND
The Transportation Improvement Program (TIP) is the region's short-range program, identifying projects to receive federal funds and projects of regional significance to be implemented over the next three to five-year period. The Mid-America Regional Council (MARC) amends the TIP on both a quarterly cycle and as needed to accommodate changes to projects in the TIP.

The proposed 2026 2nd Quarter Amendment to the 2026-2030 Transportation Improvement Program includes 17 projects:
11 new projects to be added, including but not limited to:

- #282019 – KDOT – Replace overhead sign truss structures and lighting at the K-5/I-435 interchange
- #380252 – KDOT – Construction of a new interchange at K-10 & Lone Elm Rd.
- #490265 - MoDOT – IS 635: Add interchange lighting at Rte. 9 in Riverside.
- #868002 – Paola – Intersections of S. Hospital Dr. & E. Peoria St. and Hedge Ln. & W 299th St.

6 existing projects with modifications to the scope, schedule, or budget, including but not limited to:

- #180080 – KDOT – Addition of the construction phase to the Centennial Bridge replacement in Leavenworth County

Details of these projects are available for review at: www.marc.org/TIP

POLICY CONSIDERATIONS
MARC's Public Involvement Plan requires that amendments to the TIP be released for public review and comment prior to adoption. Three comments from the public were received during the comment period. The comments and proposed responses from MARC are included.

BUDGET CONSIDERATIONS
None.

COMMITTEE ACTION
The Total Transportation Policy Committee took action on this item on April 21, 2026.

RELATED JURISDICTIONS
This item impacts all counties in the MARC region.

RECOMMENDATION
Approve the 2026 2nd Quarter Amendment to the 2026-2030 Transportation Improvement Program.

STAFF CONTACTS

- Marc Hansen, Transportation Programs Manager

2026-2030 Transportation Improvement Program
2026 2nd Quarter Amendment
PUBLIC COMMENTS AND RESPONSES

Comment #1 – Centennial Bridge
"Centennial bridge across Missouri River needs priority. Condition continues to deteriorate. 2 lanes in each direction are needed. I see this as top priority of all the list."

Response to Comment #1
Thank you for your recent comment regarding the proposed 2026 1st Quarter Amendment to the 2026-2030 Transportation Improvement Program. We shared your comments with the Kansas Department of Transportation, the MARC Total Transportation Policy Committee and the MARC Board of Directors for their consideration on the proposed amendment.

We appreciate your support and interest in this project. As noted in the proposed amendment, funding for the construction of the new Centennial Bridge has been committed and project development and design for this important regional connection continues to move forward. A website for the project is available at https://www.ksdot.gov/projects/northeast-kansas-projects/centennial-bridge and provides additional information including timelines, public meeting information and exhibits, and contact information for the project team.

We look forward to your continued participation in the regional transportation planning process and encourage you to review the Guide to Transportation Decision Making. This guide is designed to help area residents understand the complex process of transportation decision making and learn how they can more effectively provide input.

Sincerely,

Marc Hansen, AICP
Transportation Programs Manager
Mid-America Regional Council

Comment #2 – Road Diets
"Stop lane diet changes. Please. BTW, I am a cyclist."

Response to Comment #2
Thank you for your recent comment regarding the proposed 2026 1st Quarter Amendment to the 2026-2030 Transportation Improvement Program. We shared your comments with the MARC Total Transportation Policy Committee and the MARC Board of Directors for their consideration on the proposed amendment. Additionally, your comment was forwarded to the project sponsor, Johnson County Transit. Their response is enclosed for your convenience.

Transportation safety and expanded transportation options are key goals of the region's transportation plans, and two efforts nearing completion highlight this. MARC was awarded a 2023 FHWA Safe Streets & Roads for All (SS4A) Grant to develop a Comprehensive Safety Action Plan (CSAP) and conduct supplemental planning activities to improve transportation system safety for region. The CSAP will include action steps and strategies aimed at improving transportation safety and reducing fatal and serious injury crashes. These strategies will incorporate engineering, enforcement, education, and policy solutions. The CSAP can be reviewed at https://www.marc.org/safety-action-plan.

Also In 2026, MARC will be adopting an update to the Greater Kansas City Regional Bikeway Plan. The primary goal of this work, begun in January 2025, is to better facilitate the implementation of safe and low-stress bicycle facilities in the MARC region, while prioritizing interjurisdictional connections. The bikeway plan update is available for review at https://www.marc.org/transportation/plans-and-studies/regional-bikeway-plan.

We look forward to your continued participation in the regional transportation planning process and encourage you to review the Guide to Transportation Decision Making. This guide is designed to help area residents understand the complex process of transportation decision making and learn how they can more effectively provide input.

Sincerely,

Marc Hansen, AICP
Transportation Programs Manager
Mid-America Regional Council

Comment #3 – Trails
"Cycling is becoming more and more popular. It is a great way to get a sedentary society off the couch and outside. Although I am a competent cyclist, I prefer to not (will not) go on roads where there are not marked bike paths. My absolute preference is to bike on trails like Gary Haller, Indian Creek, Longview Lake, or Legacy Park Loop. If we could connect more of these trails and smooth out the ones that have been neglected then I believe we could make cycling safer and better for the entire community. "

Response to Comment #3
Thank you for your recent comment regarding the proposed 2026 1st Quarter Amendment to the 2026-2030 Transportation Improvement Program. We shared your comments with the MARC Total Transportation Policy Committee and the MARC Board of Directors for their consideration on the proposed amendment.

Expanded transportation options and connections are a key goal of the region's transportation plans, and an effort nearing completion highlights this. In spring 2026, MARC will be adopting an update to the Greater Kansas City Regional Bikeway Plan. The primary goal of this work, begun in January 2025, is to better facilitate the implementation of safe and low-stress bicycle facilities in the MARC region, while prioritizing interjurisdictional connections. The bikeway plan update is available for review at https://www.marc.org/transportation/plans-and-studies/regional-bikeway-plan.

We look forward to your continued participation in the regional transportation planning process and encourage you to review the Guide to Transportation Decision Making. This guide is designed to help area residents understand the complex process of transportation decision making and learn how they can more effectively provide input.
Sincerely,

Marc Hansen, AICP
Transportation Programs Manager
Mid-America Regional Council

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7g
Quality Early Learning

VOTE: Approve contract for playground renovations and upgrades to Thomas Roque Head Start facility to meet health and safety needs.

BACKGROUND
Thomas Roque building was previously an Early Head Start facility only. During the transition from the YMCA to Guadalupe Centers the facility has become both Head Start Preschool and Early Head Start. By adding the Head Start Preschool playground it will allow for developmentally appropriate structures for the children.

We are in the process of reviewing the three bids submitted for each project to ensure they meet MARC's Procurement Policy and the requisite purchasing protocols of our providers, including complying with the Davis-Bacon Act for prevailing wages. The total cost of this project is anticipated to be no more than $76,574.

BUDGET CONSIDERATIONS
The costs of the playground renovations and upgrades are allowable expenses within the Head Start grant through the Administration for Children and Families. All spending will be completed by the end of the grant year October 31, 2026.

REVENUES	
Amount	$76,574
Source	Administration for Children and Families Head Start Grant

PROJECTED EXPENSES	
Contractual	$76,574

RELATED JURISDICTIONS
This item impacts Jackson County, Missouri.

RECOMMENDATION
Authorize MARC Head Start to enter into contractual agreements with the approved vendor to complete the playground project at Guadalupe Centers at Thomas Roque for a total cost not to exceed $76,574.

STAFF CONTACTS
- Kasey Lawson, Head Start Director
- Dr. Toni Sturdivant, Director of Early Learning

April 2026
Item No. 7h
Exemplary Core Capacities

VOTE: Authorization to use MARC reserves to cover costs associated with the relocation to 801 Pennsylvania.

BACKGROUND
At the August 2025 meeting, the Board approved execution of a lease with Penn Seven, L.L.C. for space at 801 Pennsylvania. A preliminary budget indicated that most costs would be covered by the tenant improvement allowance. In recent months, staff—working through the MC Realty project manager with Slattery Architects and Haren Construction—have developed a remodel and furniture plan to support an attractive, functional workspace. As the project has progressed, bids and proposals have been issued and received, enabling staff to evaluate and prioritize functionality and operational needs. The budget has been updated to reflect more accurate cost estimates. Cost increases relative to the original estimates include the following:

HVAC work not identified in the initial plans.
Cabling and audio-visual scope. MARC staff will complete as much work as practicable; however, certain tasks are more efficiently performed by contractors in coordination with other construction activities, and professional installation is required for select equipment to preserve warranties.
Dismantling and removal of existing furniture (the current landlord is not retaining the furniture).
Internal technology requirements, including installation of a card access system; relocation of copiers; network switch moves; and phone system cutover.
Server room air handling and other 9-1-1 equipment requirements (9-1-1 has funding available to cover costs associated with operational needs).

As summarized below, these adjustments are expected to require up to $500,000 beyond the amounts budgeted through the tenant improvement allowance and 9-1-1 funds allocated for this purpose. Because the majority of MARC's funding is restricted, funding available for general operations is limited. Operational costs are charged to Indirect and the General Fund; however, both budgets are limited and largely committed. MARC maintains a Long-Term Contingency reserve fund that may be used for specific purposes, including equipment- and facility-related purchases, to address unexpected needs.

The Long-Term Contingency is recalculated as part of the year-end closeout process. Due to increased interest revenue, a larger transfer than in prior years was made to this reserve, and continued performance at similar levels is projected. As of 12/31/2025, MARC's Long-Term Contingency balance is $2,129,921. If transfers continue at recent levels, the balance could be restored within approximately two to three years.

(continued on next page)

BUDGET CONSIDERATIONS

REVENUES	Preliminary Budget	Current Budget
Tenant Improvement Allowance	2,431,150	2,424,650
General Fund/Reserves		500,000
911 Funds		164,522
Total	2,431,150	3,089,172

PROJECTED EXPENSES		
Moving Costs	150,000	120,000
Furniture	875,000	773,852
Signage	35,000	
Architectural/MEP Services		181,000
Audio Visual /Cabling and Data		125,000
Operational Tech		49,500
Construction*	1,128,155*	1,589,610
911 Construction		164,522
Project Fees	33,845	87,706
Contingency	242,995	
Total	2,464,995	3,091,190

*Architectural services were included in preliminary construction budget

RECOMMENDATION

Authorize expenditure of up to $500,000 from MARC reserves, as necessary, to cover costs associated with the relocation and the new facility.

STAFF CONTACTS

- Amanda Graor, Director of Data and Digital Services
- Carol Gonzales, Director of Finance and Administration

AGENDA REPORT

MARC Board of Directors

April 2026
Item No. 7i
Efficient Transportation and Quality Places

VOTE: Authorize contract amendment with Cambridge Systematics for On-Call Traffic Modeling Support Services

BACKGROUND
The Mid-America Regional Council (MARC) maintains the regional travel demand model for the bi-state, nine county metropolitan planning area. The current MARC model is an enhanced four-step trip-based model that focuses on daily travel patterns. Travel modeling is a key tool for developing long-range transportation plans and aids in making decisions that shape our transportation system.

Although MARC has strengthened its in-house modeling capabilities, the complexity of the work still requires specialized expertise. Maintaining on-call access to a top-tier model developer ensures we can obtain advanced technical support as needed. This service includes:

1. Supporting MARC in maintaining, updating, and refining the existing trip-based regional travel demand models as well as the upcoming ABM.
2. Identifying travel model issues and implement solutions to those issues.
3. Conducting modeling analyses to support the MTP, TIP, and other transportation planning efforts.
4. Assisting MARC staff in responding to model data requests.
5. Supporting MARC in performing MOVES emissions analyses.
6. Assisting with multimodal travel forecasting through research, model improvements, and model post-processing.

MARC's Board approved a transportation modeling on-call service agreement with Cambridge Systematics (CS) in 2025. The maximum compensation paid by MARC for services for the first year of the contract was not to exceed $50,000 with two optional one-year contract renewals.

This amendment represents the first one-year renewal of the on-call services agreement. The requested authorization for on-call transportation modeling support under this amendment is an amount not to exceed $50,000.

BUDGET CONSIDERATIONS
This contract amendment will be funded using the 2026 programmed CPG funds, with total expenditures not to exceed $50,000 for calendar year 2026. The total contract including this amendment will be $100,000.

REVENUES	
Amount	$50,000
Source	2026 Consolidated Planning Grant funds

PROJECTED EXPENSES	
Contractual	$50,000

RELATED JURISDICTIONS
This item impacts all counties in the MARC region.

RECOMMENDATION

Authorize the Executive Director to execute the contract amendment with Cambridge Systematics for On-Call Traffic Modeling Support Services, in amount not to exceed $50,000.

STAFF CONTACT

Eileen Yang, Transportation Modeling Manager
Martin Rivarola, Transportation Planning Director