

MARC Head Start Advisory Committee Meeting
Tuesday September 15th, 2026
Agenda

1. Meeting Called to Order / Establish Quorum Molly Merrigan
 - a. Quorum established at 12:02pm
2. Welcome and Introductions Lynette Fowler
 - a. Present in person: Kasey Lawson, Brady Konomos, Kaitee Brown, Alex Ellison, Larnell Smith, Susan Duffey, Daniela Rivera Morales, Lynette Fowler, Erika Benitez, Kennedy Dunker, Betty Choi, Molly Merrigan, Shalese Coleman, Larisha Turner
 - b. Present virtually: Katie Lawson, Tiffany Hunter
3. Information/ Training
 - MARC Audit Erika Benitez
 - Erika presented on MARC's single and annual audit highlights. The Head Start program makes up 58.2% of MARC's federal funding. There was only one finding, organization wide that was not in the Head Start program. Head Start audit came back clean.
 - Enrollment, Attendance, and Disability Betty Choi
 - August 2026 Enrollment (97% threshold)
 - All program options combined are at 100% enrollment
 - August 2026 Attendance (85% threshold)
 - All program options combined are at 91.41%
 - August 2026 Disabilities (10% threshold)
 - HS is at 6.30%, EHS is at 1.60% for a combined 7.90%
 - Betty stated that the numbers to reach the 10% goal starts over each school year, making this month lower than it was
 - Budget Report MARC Head Start Dashboard Kennedy Dunker
 - Kennedy shared that 50% of the grant is often spent within the last three months of the grant cycle which is right now.
 - 42240 HS/EHS Core Operating grant
 - \$20,832,669 spent with a total budget of \$33,125,391.
 - 48560 MO EHS Program grant
 - Only 8% spent of the \$1,626,169 budget. Grant received it on July 1 and state is slower to reimburse.
 - Katie Lawson asked about hardships at the state level. Kennedy elaborated that they are experiencing a lot of turnover and navigating changes on how they want to do things.
 - 46812 Parent Advisory Council (University of Missouri)
 - Has been spent 100% of \$15,114 budget

- Received next cycle of funding that we will see on next month of reporting
 - 41710 Stanley H. Durwood Foundation
 - Upgrade at Thomas Roque. Spent 100% of \$50,000 budget
 - 41750 HRSA MCHB (P4 Challenge)
 - Spending is at 8% - \$4,270 spent with \$16,208 remaining. \$20,000
 - 41700 Local Community Support
 - Spending is at 63% - \$41,093 spent of a \$65,346 total budget
 - 41650 MO department of transportation
 - 100% spent of a \$20,000 budget. Used for training and giving away car seats
- CACFP Report Kennedy Dunker
 - Render's Hope got approval and will be added next month. Operation Breakthrough's reporting was behind and will be reported next month.
 - June 2026
 - Tier 1 DSP meals served: 5,088
 - Tier 2 DSP meals served: 16,246
 - Tier 3 DSP meals served: 10,666
 - July 2026
 - Tier 1 DSP meals served: 4,348
 - Tier 2 DSP meals served: 15,172
 - Tier 3 DSP meals served: 3,924
- Credit Card Expenditures Kennedy Dunker
 - We will now be providing the bank statements as well as credit card reports for full transparency.
 - Expenses:
 - Susan Duffey: July 2026- \$3,837.88
 - Brady Konomos: July 2026- \$0
 - Kasey Lawson: July 2026- \$0
 - Daniela Rivera: July 2026- \$2,535.80
 - Toni Sturdivant: July 2026- \$628.77
 - Totaling \$7,002.45
- Legacy/Ambassador Application Lynette Fowler
 - Lynette led a discussion on asking Advisory members to review applications and help make selections for who to be legacy parents. New by-laws limit legacy parents to four per term to keep enrolled parents the majority in voting. New selections for the four legacy parents will happen later this fall.
 - Ambassadors are for those parents who have reached five years but still want to be involved in advocacy. Advisory will also help in the process of selecting these parents.

- Head Start Directors Report Kasey Lawson
 - Notice of Proposed Rule Making
 - Kasey went over the key changes from the NPRM and the letter MARC sent to our Missouri legislators addressing some concerns on how the changes would impact programs.
 - Katie Lawson asked who is proposing the new rule making. Kasey clarified that the Health and Human Services department proposed this at the federal level who administers the Head Start grant.
 - Molly asked about timeline of implementation. They don't put out a timeline until their final ruling.

Information will be shared during the discussion of each Action Item to ensure understanding prior to Policy Council approval of any item

1) Action Items to be approved and submitted to the Governing Body:

- Approval of Monthly Items: Molly Merrigan
 - i. June 2026 Advisory Committee Meeting Minutes
 - Alex Ellison motioned, Larisha Turner seconded
 - ii. August 2026 Shared Governance Meeting Minutes
 - Larnell Smith, Alex Ellison seconded
 - iii. Non-federal Share
 - Alex Ellison motioned, Katie Brown seconded
 - iv. Budget Modification
 - Alex Ellison motioned, Kaitee Lawson seconded

2) New Business Molly Merrigan

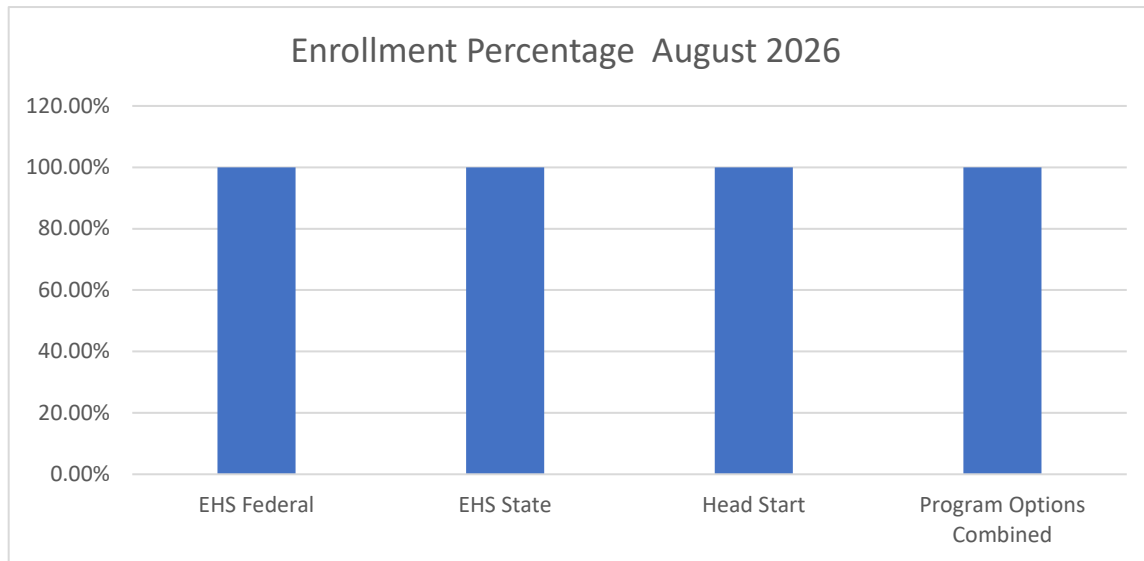
- a) Kaitee Brown speaking on stepping down from Advisory. We will honor Advisory members at our November meeting.

3) Adjournment Molly Merrigan

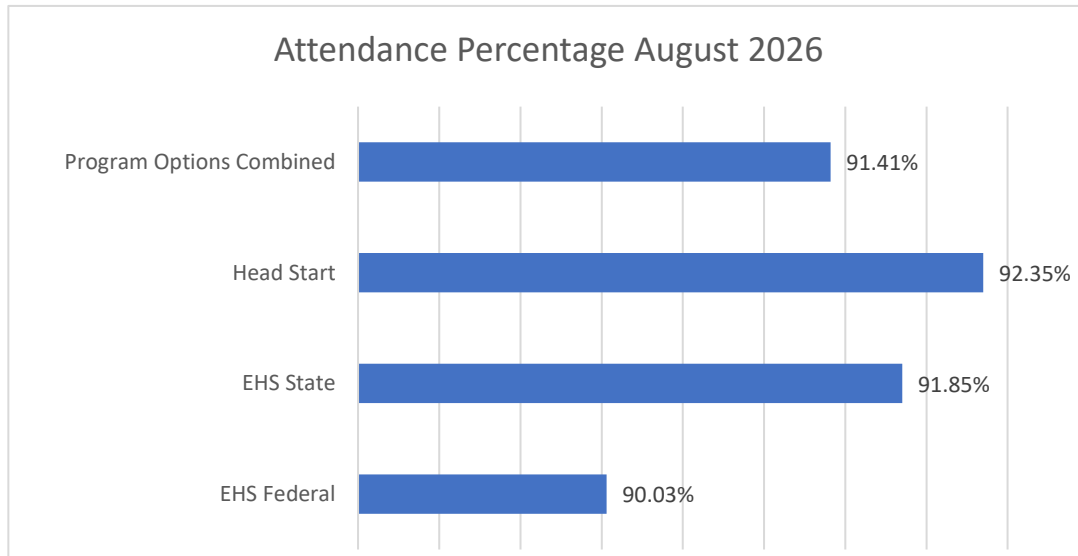
- a) Larisha motioned, Kaitee seconded
- b) Adjournment at 1:03pm

Open House: October 12, 2026
New Member Training: October 19, 2026
Next Policy Council Meeting: November 9, 2026
Next Advisory Committee Meeting: November 10, 2026

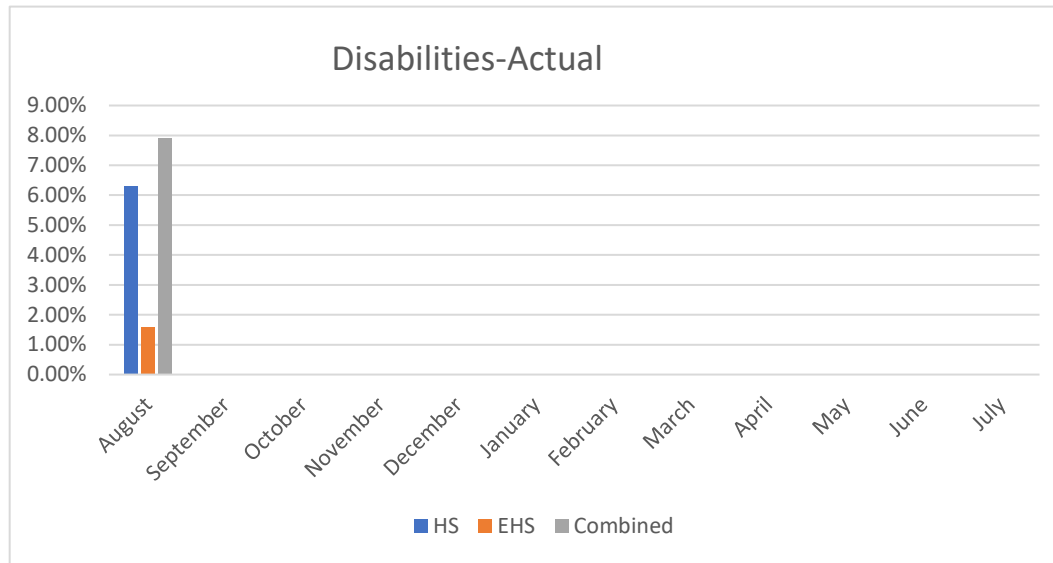
Program Option	Enrollment Percentage August 2026
EHS Federal	100.00%
EHS State	100.00%
Head Start	100.00%
Program Options Combined	100.00%



Program Option	Attendance Percentage August 2026
EHS Federal	90.03%
EHS State	91.85%
Head Start	92.35%
Program Options Combined	91.41%



	August	September	October	November	December	January	February	March	April	May	June	July
HS	6.30%											
EHS	1.60%											
Combined	7.90%											



Grant Status as of 07/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	33,125,391	
Amount Spent:	20,832,669	63% 75% 37%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4111-00000	Federal Grant Revenue	33,125,391	2,340,769	20,832,669	-	20,832,669	63%
4511-00000	Contributed Services	8,239,213	649,865	3,577,548	-	3,577,548	43%
Total Revenues		41,364,604	2,990,634	24,410,216	-	24,410,216	59%
Expenses							<u>Spent</u>
<u>Federal Subrecipients</u>							
5210-07800	» Independence Public Schools	3,783,828	564,569	2,687,056	1,035,595	3,722,651	71%
5210-08550	» Kansas City Public Schools	6,576,020	547,984	3,670,706	2,864,032	6,534,738	56%
5210-13205	» Operation Breakthrough	3,512,818	-	2,240,451	1,200,794	3,441,245	64%
<u>Tier 1 & 2s</u>							
5223-01690	» Tier 1 Blue Springs School	472,128	-	273,677	198,451	472,128	58%
5223-02370	» Tier 1 Grandview School District	678,656	56,199	449,595	224,797	674,392	66%
5223-05133	» Tier 1 Excelsior Springs	344,600	-	228,293	116,307	344,600	66%
5223-05391	» Tier 1 Front Porch Alliance	243,288	20,145	161,160	82,128	243,288	66%
5223-09516	» Tier 1 LEARN-A-LOT	1,241,837	102,833	822,665	411,332	1,233,997	66%
5223-09715	» Tier 1 Lee's Summit School District	521,690	-	322,322	230,230	552,552	62%
5223-14921	» Tier 1 Render's Hope	595,230	49,291	394,327	197,164	591,491	66%
5224-02565	» Tier 2 Raytown School District	786,591	-	521,074	265,517	786,591	66%
5224-03770	» Tier 2 Center School District	852,930	-	565,020	282,510	847,530	66%
5224-04923	» Tier 2 Emmanuel F&C Dev. Ctr	1,835,123	150,983	1,207,862	603,931	1,811,793	66%
5224-05515	» Tier 2 The Family Conservancy	1,027,080	85,050	680,400	346,680	1,027,080	66%
5224-06160	» Tier 2 Guadalupe Center Inc	1,372,062	113,617	908,932	463,130	1,372,062	66%
5224-10860	» Tier 2, Mattie Rhodes	1,573,182	130,269	1,042,148	531,034	1,573,182	66%
5224-18116	» Tier 2 United Inner City Services	892,985	71,983	575,864	287,932	863,796	64%
<u>Training Expenses</u>							
5760-01690	» Blue Springs School	10,924	-	341	10,583	10,924	3%
5760-02370	» Grandview School District	11,127	-	1,414	9,713	11,127	13%
5760-02565	» Raytown School District	12,446	-	1,194	11,252	12,446	10%
5760-03770	» Center School District	14,296	-	6,424	7,872	14,296	45%
5760-04923	» Emmanuel F&C Dev. Ctr	24,060	-	-	23,752	23,752	0%
5760-05133	» Excelsior Springs	6,718	-	5,420	1,298	6,718	81%
5760-05391	» Front Porch Alliance	2,933	-	-	2,933	2,933	0%
5760-05515	» The Family Conservancy	10,949	-	-	10,949	10,949	0%
5760-06160	» Guadalupe Center Inc	20,874	6,000	18,405	2,469	20,874	88%
5760-09516	» Learn A Lot	22,349	-	-	22,349	22,349	0%
5760-09715	» Lee's Summit School District	8,182	-	3,695	5,410	9,105	45%
5760-10860	» Mattie Rhodes	14,907	738	7,273	7,634	14,907	49%
5760-14921	» Render's Hope	6,438	-	-	6,438	6,438	0%
5760-18116	» United Inner City Services	15,567	-	3,884	11,067	14,951	25%
Total DSPs		26,491,816	1,899,659	16,799,601	9,475,284	26,274,885	63%
<u>Contracted Services</u>							
5220-00000	Contracted Service	304,161	30,458	91,048	22,206	113,253	30%
5220-02361	» Cultivating Potential LLC	72,970	5,273	44,047	28,923	72,970	60%

		Cumulative	Current	Cumulative	Obligations	Cumulative	Actual
Account	Description	Budget	Month	Actual	Encumbrances	Total	% of Budget
5220-15864 » Margaret Stamps		5,400	-	3,600	1,800	5,400	67%
5220-16089 » Social Work		45,000	1,162	8,430	36,570	45,000	19%
5220-16926 » Partners in Play J. Smith		42,029	1,795	19,824	22,205	42,029	47%
5220-17315 » Maude Turner		20,000	475	2,548	27,452	30,000	13%
5220-17672 » 3 Degree Counseling		30,000	1,011	9,571	20,429	30,000	32%
5220-19303 » Kathy Waage		48,972	4,213	30,862	18,110	48,972	63%
5220-19542 » Pam Wine		11,500	1,120	3,360	8,140	11,500	29%
Total Contractual Agreements		1,238,631	95,271	541,119	519,719	1,060,838	44%
<u>MARC Admin</u>							
5230-00000 Legal Fees		2,800	-	-	-	-	0%
5240-00000 Service Agreements		33,991	2,702	27,390	-	27,390	81%
5240-18835 » Verizon Wireless		15,400	-	7,472	-	7,472	49%
5250-00000 Media Advertising (TV, Radio)		20,000	6,000	13,970	-	13,970	70%
5310-00000 Insurance		24,264	2,006	18,182	-	18,182	75%
5410-00000 In Region Travel		18,000	572	11,342	-	11,342	63%
5420-00000 Out of Region Travel		63,085	2,261	17,307	-	17,307	27%
5430-00000 Registration Fees		67,119	-	25,937	-	25,937	39%
5440-00000 Meeting		26,090	443	17,432	-	17,432	67%
5450-00000 Periodical & Subscriptions		1,830	-	420	-	420	23%
5450-20545 Periodical & Subscriptions, WIPFLI		995	-	-	-	-	0%
5460-00000 Professional Memberships		9,479	-	6,100	-	6,100	64%
5625-00000 Child Care Reimbursements		13,629	2,057	14,586	-	14,586	107%
5660-00000 Other Expense*		26,790	4,555	10,137	-	10,137	38%
5680-99460 Reproduction Lease Konica HS-EHS		1,815	227	2,042	-	2,042	112%
5685-00000 Printing		5,000	-	-	-	-	0%
5700-00000 Supplies and General Expense		9,730	510	5,279	-	5,279	54%
5706-00000 Supplies - Equipment - <\$2,000		1,500	-	-	-	-	0%
5760-00000 Training Expense		40,824	-	30,217	-	30,217	74%
6000-00000 Salaries - Regular - Direct		2,347,790	151,884	1,539,157	-	1,539,157	66%
6100-00000 Fr Benefits - Regular - Direct		1,259,589	81,486	825,758	-	825,758	66%
6800-00000 Indirect Costs - Regular		1,287,834	83,313	844,274	-	844,274	66%
6910-00000 Rent - MARC Main Office Space		117,389	7,825	74,946	-	74,946	64%
Total MARC Admin		5,394,943	345,839	3,491,948	-	3,491,948	65%
Total Expenses		33,125,391	2,340,769	20,832,669	9,995,003	30,827,671	63%
<u>Contributed Services</u>							
7000-00000 Contributed Services		4,792,563	317,163	1,690,735	-	1,690,735	35%
7000-07800 » Independence Public Schools		940,163	265,231	1,124,682	-	1,124,682	120%
7000-08550 » Kansas City Public Schools		1,633,685	67,471	202,037	-	202,037	12%
7000-13205 » Operation Breakthrough		872,802	-	560,093	-	560,093	64%
Total Contributed Services		8,239,213	649,865	3,577,548	-	3,577,548	43%
Grand Total		41,364,604	2,990,634	24,410,216	9,995,003	34,405,219	59%

*Other Expense Itemized	
Description	Total
Postage	34
Hearing machine calibration	1,720
Background/Fingerprint	328
FDC Credentialing Class	3,500
DRDP manuals and forms	4,555
Total	10,137

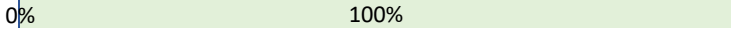
MID-AMERICA REGIONAL COUNCIL (MARC)

41755 American Heart Association

Grant Period: September 1, 2025 - August 31, 2028

Grant Status as of 07/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	20,000	
Amount Spent:	-	

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4360-00000	Nonprofit Grant Revenue	20,000	-	-	-	-	0%
	Total Revenues	20,000	-	-	-	-	0%
Expenses							<u>Spent</u>
5440-00000	Meeting	2,500	-	-	-	-	0%
5660-00000	Other Expense	14,500	-	-	-	-	0%
5685-00000	Printing	500	-	-	-	-	0%
5700-00000	Supplies and General Expense	2,500	-	-	-	-	0%
	Total Expenses	20,000	-	-	-	-	0%

Grant Status as of 07/31/26

Total Budget:	15,114	
Amount Spent:	15,114	100%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4360-00000	Nonprofit Grant Revenue	15,114	1,376	15,114	-	15,114	100%
	Total Revenues	15,114	1,376	15,114	-	15,114	100%
Expenses							<u>Spent</u>
5220-00000	Contracted Service	3,560	75	2,137	-	2,137	60%
5420-00000	Out of Region Travel	1,230	-	549	-	549	45%
5440-00000	Meeting	2,500	1,301	3,465	-	3,465	139%
5625-00000	Child Care Reimbursements	7,324	-	8,896	-	8,896	121%
5670-00000	Postage	400	-	68	-	68	17%
5700-00000	Supplies and General Expense	100	-	-	-	-	0%
	Total Expenses	15,114	1,376	15,114	-	15,114	100%

MID-AMERICA REGIONAL COUNCIL (MARC)
41750 HRSA MCHB (P4 Challenge)
Grant Period: Unrestricted
Grant Status as of 07/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	55,000	
Amount Spent:	4,270	8% 92%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4390-00000	Program Income	55,000	-	4,270	-	4,270	8%
	Total Revenues	55,000	-	4,270	-	4,270	8%
Expenses							<u>Spent</u>
5660-00000	Other Expense	55,000	-	4,270	-	4,270	8%
	Total Expenses	55,000	-	4,270	-	4,270	8%

MID-AMERICA REGIONAL COUNCIL (MARC)
41710 Stanley H. Durwood Foundation

Grant Period: August 1, 2025 - July 31, 2026
Grant Status as of 07/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	50,000	
Amount Spent:	50,000	100%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4350-00000	Foundation Grant Revenue	50,000	-	50,000	-	50,000	100%
	Total Revenues	50,000	-	50,000	-	50,000	100%
Expenses							<u>Spent</u>
5110-00000	Equipment	19,375	-	19,375	-	19,375	100%
5220-00000	Contracted Service	30,625	-	30,625	-	30,625	100%
	Total Expenses	50,000	-	50,000	-	50,000	100%

MID-AMERICA REGIONAL COUNCIL (MARC)

41700 - Local Community Support

Grant Period: Unrestricted

Grant Status as of 07/31/26

 = \$ Spent
  = \$ Remaining
  = Time Elapsed

Total Budget:	\$65,346	
Amount Spent:	\$41,093	63%37%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4390-00000	Program Income	65,346	650	41,093	-	41,093	63%
	Total Revenues	65,346	650	41,093	-	41,093	63%
Expenses							<u>Spent</u>
5220-00000	Contracted Service	3,961	-	3,961	-	3,961	100%
5220-04795	» Carol Dietzschold	2,501	-	2,501	-	2,501	100%
5220-14545	» Proprio Language Services	803	-	803	-	803	100%
5420-00000	Out of Region Travel	447	-	447	-	447	100%
5431-00000	Registration Fees - Out Region	535	-	535	-	535	100%
5440-00000	Meeting	5,340	-	5,340	-	5,340	100%
5625-00000	Child Care Reimbursements	664	-	664	-	664	100%
5660-00000	Other Expense	45,778	650	21,525	-	21,525	47%
5685-00000	Printing	1,563	-	1,563	-	1,563	100%
5700-00000	Supplies and General Expense	805	-	805	-	805	100%
5760-00000	Training Expense	2,950	-	2,950	-	2,950	100%
	Total Expenses	65,346	650	41,093	-	41,093	63%

41650 Missouri Dept of Transportation

Grant Period: August 1, 2025 - July 31, 2026

Grant Status as of 07/31/26

 = \$ Spent  = \$ Remaining  = Time Elapsed

Total Budget:	20,000							
Amount Spent:	20,000							

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							<u>Received</u>
4211-00000	State Grant Revenue	20,000	-	20,000	-	20,000	100%
	Total Revenues	20,000	-	20,000	-	20,000	100%
Expenses							<u>Spent</u>
5700-00000	Supplies and General Expense	20,000	-	20,000	-	20,000	100%
	Total Expenses	20,000	-	20,000	-	20,000	100%

Total Budget:	1,626,169	
Amount Spent:	341	8%
		100%

Account	Description	Cumulative Budget	Current Month	Cumulative Actual	Obligations Encumbrances	Cumulative Total	Actual % of Budget
Revenues							Received
4211-00000	State Grant Revenue	1,626,169	341	341	-	341	0.0210%
	Total Revenues	1,626,169	341	341	-	341	0.0210%
Expenses							Spent
Contracted Services							
5220-07800	» Independence Public Schools	708,975	-	-	-	-	0%
5220-13205	» Operation Breakthrough Inc.	907,194	-	-	-	-	0%
MARC / Admin							
6000-00000	Salaries - Regular - Direct	4,662	159	159	-	159	3%
6100-00000	Fr Benefits - Regular - Direct	2,501	86	86	-	86	3%
6800-00000	Indirect Costs - Regular	2,557	87	87	-	87	3%
6910-00000	Rent - MARC Main Office Space	280	8	8	-	8	3%
	Total Expenses	1,626,169	341	341	-	341	0.0210%

MAHS
USDA/CACFP Monthly Report
May 2026 - July 2026

	May-26	Jun-26	Jul-26
	<i># of Meals Served</i>	<i># of Meals Served</i>	<i># of Meals Served</i>
Tier 1			
Blue Springs School District	1,941	1,652	-
Excelsior Springs School District	1,096	-	-
Grandview School District	4,331	600	460
Learn A Lot Academy	3,905	2,836	3,888
Lee's Summit School District	1,491	-	-
Render's Hope Day School	N/A	N/A	N/A
Tier 1 Subtotal	12,764	5,088	4,348
Tier 2			
Center	2,747	-	-
EarlyStart	4,175	3,051	2,676
Emmanuel Child & Family Development	6,192	7,206	6,536
Guadalupe Center Inc.	5,475	4,156	5,658
Mattie Rhodes	3,196	1,833	302
Raytown School District	2,024	-	-
Tier 2 Subtotal	23,809	16,246	15,172
Tier 3			
Independence School District	17,991	5,729	3,924
Kansas City Public Schools	15,034	-	-
Operation Breakthrough	10,224	4,937	PENDING DATA
Tier 3 Subtotal	43,249	10,666	3,924
Grand Total	79,822	32,000	23,444

Note:

N/A - DSP is not yet providing services

Zero values - No Head Start Services

Pending Data - Amounts will be presented at our next meeting

July 2026
Credit Card Statement Summary

	Head Start Expenses	Statement Total
Susan Duffey	\$ 3,837.88	\$ 4,983.88
Brady Konomos	\$ -	\$ -
Kasey Lawson	\$ -	\$ -
Daniela Rivera	\$ 2,535.80	\$ 2,535.80
Toni Sturdivant	\$ 628.77	\$ 1,318.22
Total	\$ 7,002.45	\$ 8,837.90

Head Start Expense Details

Susan Duffey	1,160.29	Monthly Verizon mifi charges
	2,109.40	Melissa Shelton, Carol Bolz, & Kimberly McKeithen Flight and Registration for NAEYC
	360.00	NAEYC Annual Membership Fees
	1,118.19	Parent Café - Supplies and Catering
	(1,000.00)	WIPFLI Hotel deposit credits Kennedy Dunker & Joy Edwards
	90.00	Identigo Fingerprinting
	3,837.88	
Daniela Rivera	2,399.95	EDECA license renewal and protocols TG
	135.85	Jackstack Lunch for Interviews
	2,535.80	
Toni Sturdivant	628.77	Toni Sturdivant Flight and Registration for NAEYC



Summary of Account Activity

Total Activity	\$4,983.88
Credit Limit	\$35,000.00
Cash Advance Limit	\$3,500.00
Statement Closing Date	08/02/26
Days in Billing Cycle	32

**Not an invoice.
For your records only.**

Cardholder Name
SUSAN DUFFEY

Account Number
XXXX XXXX XXXX 6743

Page 1 of 4

Contact Us:

Lost/Stolen and
General Inquiries:888-494-5141
Alternate Number:816-843-2000

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Transaction Information - Notice Memo Item(s) Listed Below

Transaction Date	Posting Date	Reference Number	Description	Amount
06/30	07/02	24445006182500571639045	DOMINO'S 1695 816-886-0350 MO 5814: FAST FOOD RESTAURANTS 000064133	160.07
07/01	07/02	24000776182100039455111	NAEYC NATIONAL ASSOC WWW.NAEYC.ORGDC 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS 000020005	72.00
07/01	07/02	24000776182100044443110	NAEYC NATIONAL ASSOC WWW.NAEYC.ORGDC 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS 000020005	72.00
07/05	07/06	24000776186100012364914	NAEYC NATIONAL ASSOC WWW.NAEYC.ORGDC 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS 000020005	72.00
07/07	07/08	24013396188001491016654	NATIONAL ASSOCIATION FOR 202-2328777 DC 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS 000020005	295.00
07/08	07/09	24692166189405232344941	AMAZON MKTPL*ZI51A4XU3 Amzn.com/billWA 5942: BOOK STORES 000098109	53.35
07/10	07/12	24692166191407565535810	SQ *QUICKSILVER AIRPORT SPLATTE CITY MO	78.00



CARD CENTER
PO BOX 419734
KANSAS CITY MO 64141-6734

Account Number XXXX XXXX XXXX 6743
New Balance \$4,983.88
Statement Date 08/02/26

SUSAN DUFFEY
MID AMERICA
MARC
801 PENNSYLVANIA AVE
KANSAS CITY MO 64105

**Not an invoice.
For your records only.**

Cardholder Name: SUSAN DUFFEY

Account Number: XXXX XXXX XXXX 6743

Transaction Information - Notice Memo Item(s) Listed Below Continued

Transaction Date	Posting Date	Reference Number	Description	Amount
		4121: TAXICABS/LIMOUSINES 000064079		
07/10	07/12	24692166191407631620166	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064151		
07/10	07/12	24692166191407793541499	SQ *QUICKSILVER AIRPORT SKansas City MO	78.00
		4121: TAXICABS/LIMOUSINES 000064137		
07/10	07/12	24692166191407897693980	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064151		
07/12	07/13	24692166193409252683521	VZWRLSS*APOCC VISB 800-922-0204 FL	1,160.29
		4814: TELECOMMUNICATION SERV.INCLUD. LOCAL/L.DIST. CALLS,CR CARDCALLS 000032746		
07/12	07/13	24692166193409655461228	AMAZON MKTPL*8U9XO97F3 Amzn.com/biliWA	48.52
		5942: BOOK STORES 000098109		
07/14	07/16	24431066196468061206333	OLIVE GARDEN 0021170 KANSAS CITY MO	856.25
		5812: EATING PLACES, RESTAURANTS 000064155		
07/16	07/17	24000776197100037332646	NAEYC NATIONAL ASSOC WWW.NAEYC.ORGDC	72.00
		8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS 000020005		
07/17	07/19	24692166198404182253060	SQ *QUICKSILVER AIRPORT SKansas City MO	78.00
		4121: TAXICABS/LIMOUSINES 000064132		
07/17	07/19	24692166198404345493843	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064151		
07/17	07/19	24692166198404392609713	SQ *QUICKSILVER AIRPORT SKansas City MO	78.00
		4121: TAXICABS/LIMOUSINES 000064130		
07/17	07/19	24692166198404434671556	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064152		
07/17	07/19	24692166198404434709034	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064152		
07/17	07/19	24015146199171823151471	IDENTOGO - MO FINGERPRINTCCPROCESSING@MA	45.00
		9399: GOVERNMENT SERVICES NOT ELSEWHERE CLASSIFIED 000001730		
07/18	07/19	74943006199469915749006	CAESARS HOTEL & CASINO 8662094732 NV	-500.00
		3771: CAESARS HOTEL AND CASINO 000089109		
07/18	07/19	74943006199469915751747	CAESARS HOTEL & CASINO 8662094732 NV	-500.00
		3771: CAESARS HOTEL AND CASINO 000089109		
07/22	07/23	24015146204172893159967	IDENTOGO - MO FINGERPRINTCCPROCESSING@MA	45.00
		9399: GOVERNMENT SERVICES NOT ELSEWHERE CLASSIFIED 000001730		
07/24	07/26	24692166205400955012403	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064151		
07/24	07/27	24073146207900016083904	TEACHSTONE INC 866-9988352 VA	156.00
		8299: SCHOOLS AND EDUCATIONAL SERVICES NOT ELSEWHERE CLASSIFIED 000022911		
07/25	07/26	24692166206401874713872	SQ *QUICKSILVER SHUTTLE Kansas City MO	58.00
		4121: TAXICABS/LIMOUSINES 000064151		

Cardholder Name: SUSAN DUFFEY

Account Number: XXXX XXXX XXXX 6743

Transaction Information - Notice Memo Item(s) Listed Below Continued

Transaction Date	Posting Date	Reference Number	Description	Amount
07/28	07/30	24692166210405785238592 3066: SOUTHWEST AIRLINES	SOUTHWES 5262185363353800-435-9792 TX 000075235 NAME: SHELTON/MELISSA TICKET #: 5262185363353 LEG 1: FLIGHT #: 683 DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: 1527 DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	369.80
07/28	07/30	24692166210405785238618 3066: SOUTHWEST AIRLINES	SOUTHWES 5262185375848800-435-9792 TX 000075235 NAME: BOLZ/CAROL TICKET #: 5262185375848 LEG 1: FLIGHT #: 683 DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: 1527 DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	369.80
07/28	07/30	24692166210405785238600 3066: SOUTHWEST AIRLINES	SOUTHWES 5262185396937800-435-9792 TX 000075235 NAME: MCKEITHEN/KIMBERLY TICKET #: 5262185396937 LEG 1: FLIGHT #: 683 DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: 1527 DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	369.80
07/28	07/29	24013396209006523005158 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS	NATIONAL ASSOCIATION FOR 202-2328777 DC 000020005	295.00
07/28	07/29	24013396209006523005281 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS	NATIONAL ASSOCIATION FOR 202-2328777 DC 000020005	410.00
07/31	08/02	24692166212407555331480 4121: TAXICABS/LIMOUSINES	SQ *QUICKSILVER AIRPORT SPLATTE CITY MO 000064079	78.00
07/31	08/02	24692166212407812764499 4121: TAXICABS/LIMOUSINES	SQ *QUICKSILVER SHUTTLE Kansas City MO 000064151	58.00
07/31	08/02	24692166212407676979001 4121: TAXICABS/LIMOUSINES	SQ *QUICKSILVER SHUTTLE Kansas City MO 000064151	58.00
07/31	08/02	24692166212407832207289 4121: TAXICABS/LIMOUSINES	SQ *QUICKSILVER AIRPORT SPLATTE CITY MO 000064079	78.00
07/31	07/31	24000776212100018282860 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS	NAEYC NATIONAL ASSOC WWW.NAEYC.ORGDC 000020005	72.00



Summary of Account Activity

Total Activity	\$2,535.80
Credit Limit	\$20,000.00
Cash Advance Limit	\$3,500.00
Statement Closing Date	08/02/26
Days in Billing Cycle	32

**Not an invoice.
For your records only.**

Cardholder Name
DANIELA RIVERA MORALES

Account Number
XXXX XXXX XXXX 1584

Page 1 of 4

Contact Us:

Lost/Stolen and
General Inquiries:888-494-5141
Alternate Number:816-843-2000

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Transaction Information - Notice Memo Item(s) Listed Below

Transaction Date	Posting Date	Reference Number	Description	Amount
07/21	07/22	24073146202900016128621	KAPLAN EARLY LEARNING COM800-3342014 NC	2,399.95
		8299: SCHOOLS AND EDUCATIONAL SERVICES NOT ELSEWHERE CLASSIFIED 000027023		
07/24	07/26	24622756206001862844367	JACK STACK BBQ PLAZA KANSAS CITY MO	135.85
		5812: EATING PLACES, RESTAURANTS 000064112		



CARD CENTER
PO BOX 419734
KANSAS CITY MO 64141-6734

Account Number XXXX XXXX XXXX 1584
New Balance \$2,535.80
Statement Date 08/02/26

DANIELA RIVERA MORALES
MID AMERICA
MARC
801 PENNSYLVANIA AVE
KANSAS CITY MO 64105

**Not an invoice.
For your records only.**



Summary of Account Activity

Total Activity	\$1,318.22
Credit Limit	\$25,000.00
Cash Advance Limit	\$3,500.00
Statement Closing Date	08/02/26
Days in Billing Cycle	32

**Not an invoice.
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Cardholder Name
TONI STURDIVANT

Account Number
XXXX XXXX XXXX 7753

Page 1 of 4

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General Inquiries:888-494-5141
Alternate Number:816-843-2000

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Transaction Information - Notice Memo Item(s) Listed Below

Transaction Date	Posting Date	Reference Number	Description	Amount
07/01	07/02	24013396182000210007222	NATIONAL ASSOCIATION FOR 202-2328777 DC 8398: CHARITABLE AND SOCIAL SERVICE ORGANIZATIONS 000020005	295.00
07/27	07/28	24053456208475351089010	AMERICAN AIR0014205036822FORT WORTH TX 3001: AMERICAN AIRLINES 000076155 NAME: STURDIVANT/TONI TICKET #: 0014205036822 LEG 1: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	45.00
07/27	07/28	24053456208475351089051	AMERICAN AIR0014205036823FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	45.00



CARD CENTER
PO BOX 419734
KANSAS CITY MO 64141-6734

Account Number XXXX XXXX XXXX 7753
New Balance \$1,318.22
Statement Date 08/02/26

TONI STURDIVANT
MID AMERICA
MARC
801 PENNSYLVANIA AVE
KANSAS CITY MO 64105

**Not an invoice.
For your records only.**

Cardholder Name: TONI STURDIVANT

Account Number: XXXX XXXX XXXX 7753

Transaction Information - Notice Memo Item(s) Listed Below Continued

Transaction Date	Posting Date	Reference Number	Description	Amount
			NAME: STURDIVANT/TONI TICKET #: 0014205036823 LEG 1: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	
07/27	07/28	24053456208475351089085	AMERICAN AIR0012363396318FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	386.81
			NAME: STURDIVANT/TONI TICKET #: 0012363396318 LEG 1: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	
07/27	07/28	24053456208475351105782	AMERICAN AIR0014205040480FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	45.00
			NAME: STURDIVANT/TONI TICKET #: 0014205040480 LEG 1: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: SAN ORIGINATION: DFW LEG 3: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: SAN	
07/27	07/28	24053456208475351105808	AMERICAN AIR0012363404987FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	456.41
			NAME: STURDIVANT/TONI TICKET #: 0012363404987 LEG 1: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: SAN ORIGINATION: DFW LEG 3: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: SAN	

Cardholder Name: TONI STURDIVANT

Account Number: XXXX XXXX XXXX 7753

Transaction Information - Notice Memo Item(s) Listed Below Continued

Transaction Date	Posting Date	Reference Number	Description	Amount
07/27	07/28	24053456208475351105816	AMERICAN AIR0014205040479FORT WORTH TX 3001: AMERICAN AIRLINES 000076155 NAME: STURDIVANT/TONI TICKET #: 0014205040479 LEG 1: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: SAN ORIGINATION: DFW LEG 3: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: SAN	45.00



Summary of Account Activity

Total Activity	\$2,535.80
Credit Limit	\$20,000.00
Cash Advance Limit	\$3,500.00
Statement Closing Date	08/02/26
Days in Billing Cycle	32

**Not an invoice.
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Cardholder Name
DANIELA RIVERA MORALES

Account Number
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Page 1 of 4

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		8299: SCHOOLS AND EDUCATIONAL SERVICES NOT ELSEWHERE CLASSIFIED 000027023		
07/24	07/26	24622756206001862844367	JACK STACK BBQ PLAZA KANSAS CITY MO	135.85
		5812: EATING PLACES, RESTAURANTS 000064112		



CARD CENTER
PO BOX 419734
KANSAS CITY MO 64141-6734

Account Number XXXX XXXX XXXX 1584
New Balance \$2,535.80
Statement Date 08/02/26

DANIELA RIVERA MORALES
MID AMERICA
MARC
801 PENNSYLVANIA AVE
KANSAS CITY MO 64105

**Not an invoice.
For your records only.**



Summary of Account Activity

Total Activity	\$1,318.22
Credit Limit	\$25,000.00
Cash Advance Limit	\$3,500.00
Statement Closing Date	08/02/26
Days in Billing Cycle	32

**Not an invoice.
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Cardholder Name
TONI STURDIVANT

Account Number
XXXX XXXX XXXX 7753

Page 1 of 4

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07/27	07/28	24053456208475351089010	AMERICAN AIR0014205036822FORT WORTH TX 3001: AMERICAN AIRLINES 000076155 NAME: STURDIVANT/TONI TICKET #: 0014205036822 LEG 1: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	45.00
07/27	07/28	24053456208475351089051	AMERICAN AIR0014205036823FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	45.00



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Account Number XXXX XXXX XXXX 7753
New Balance \$1,318.22
Statement Date 08/02/26

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MID AMERICA
MARC
801 PENNSYLVANIA AVE
KANSAS CITY MO 64105

**Not an invoice.
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Cardholder Name: TONI STURDIVANT

Account Number: XXXX XXXX XXXX 7753

Transaction Information - Notice Memo Item(s) Listed Below Continued

Transaction Date	Posting Date	Reference Number	Description	Amount
			NAME: STURDIVANT/TONI TICKET #: 0014205036823 LEG 1: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	
07/27	07/28	24053456208475351089085	AMERICAN AIR0012363396318FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	386.81
			NAME: STURDIVANT/TONI TICKET #: 0012363396318 LEG 1: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DCA ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 12/04/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: MCI ORIGINATION: DCA	
07/27	07/28	24053456208475351105782	AMERICAN AIR0014205040480FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	45.00
			NAME: STURDIVANT/TONI TICKET #: 0014205040480 LEG 1: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: SAN ORIGINATION: DFW LEG 3: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: SAN	
07/27	07/28	24053456208475351105808	AMERICAN AIR0012363404987FORT WORTH TX 3001: AMERICAN AIRLINES 000076155	456.41
			NAME: STURDIVANT/TONI TICKET #: 0012363404987 LEG 1: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: SAN ORIGINATION: DFW LEG 3: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: SAN	

Cardholder Name: TONI STURDIVANT

Account Number: XXXX XXXX XXXX 7753

Transaction Information - Notice Memo Item(s) Listed Below Continued

Transaction Date	Posting Date	Reference Number	Description	Amount
07/27	07/28	24053456208475351105816	AMERICAN AIR0014205040479FORT WORTH TX 3001: AMERICAN AIRLINES 000076155 NAME: STURDIVANT/TONI TICKET #: 0014205040479 LEG 1: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: MCI LEG 2: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: SAN ORIGINATION: DFW LEG 3: FLIGHT #: DATE: 09/14/2026 DEPARTURE TIME: 00:00 ARR TIME: 00:00 DEST: DFW ORIGINATION: SAN	45.00

Mid-America Head Start Advisory Committee Meeting
Tuesday, June 9, 2026
Meeting Minutes

1. Meeting Called to Order / Establish Quorum Molly Merrigan
 - Meeting was called to order at 12:01 p.m. and a quorum was established.
2. Attendees- Toni Sturdivant, Alex Ellison, Molly Merrigan, Katie Lawson, Larnell Smith, LaTasha Jacobs, Kaitee Brown, Tiffany Hunter, Larisha Turner, Lynette Fowler, Kasey Lawson, Betty Choi, Kennedy Dunker, Susan Duffey
3. Information/ Training
 - Enrollment, Attendance, and Disability Betty Choi
 - Betty provided an update on enrollment, attendance and disability for the month of May.
 - Enrollment is a combined 94.43% with a goal of 97%. We are a little under. We have one program that is not fully staffed to be able to open all their classrooms.
 - Attendance for May is 86.01% combined with a goal of 85%.
 - Disabilities- 12.10% combined for May, with a goal of 10%.
 - Budget Report MARC Head Start Dashboard Kennedy Dunker
 - Kennedy provided an overview of MARC Head Start Financial Summary Report grant status as of April 30, 2026
 - The HS/EHS Core Operating grant FY2025-2026 has a total budget of \$32,918,852. With \$13,103,112 spent as of 04/30/26. 40% has been spent down.
 - Kennedy also went through the smaller grants like the Parent Advisory, MO Department of Transportation, Durwood, American Heart Association, HRSA P4 Challenge, and Local Community of Support grant.
 - CACFP Report Kennedy Dunker
 - Kennedy reported on the USDA/CACFP monthly report as of April 2026.
 - The grand total of meals served was 80,393 for April.
 - OBI's count is blank because their reports were not received in time to include in the monthly reports.
 - Credit Card Expenditures Kennedy Dunker
 - Kennedy reviewed the credit card expenses for April 2026. Susan Duffey spent \$23,642.48. This increased amount is due to the purchase of car seats for the MODOT grant. Daniela Rivera spent \$2,614.80 for a total of \$26,257.28.
 - Alex asked about a credit on Susan Duffey's credit card report. The credit was for taxes charged on catering and later refunded by the vendor.
 - Head Start Directors Report Kasey Lawson

MARC is moving offices in July to 801 Pennsylvania and will have an open house in August. All Advisory Committee members will be invited when there is a date confirmed.

Information will be shared during the discussion of each Action Item to ensure understanding prior to Advisory Committee approval of any item

1) Action Items to be approved and submitted to the Governing Body:

- Approval of Monthly Items: Molly Merrigan
 - i. May 2026 Minutes- Alex Ellison made a motion to approve, Larisha Turner seconded the motion. All ayes, no nays → motion passes.
 - ii. New Advisory Committee Members- Kasey welcomed LaTasha Jacobs, executive director of Pathway Financial Education and Larnell Smith, Director of Accounting Controller for Cornerstones of Care. Both provided a brief introduction. Alex motioned, Larisha Turner seconded the motion. All ayes, no nays → motion passes.
 - iii. COLA Award-
This is a vote to accept funds. This is a .653% increase.
Larisha Turner, motioned, Alex Ellison seconded, all ayes, no nays → motion passes, Abstention: Tiffany Hunter abstained from voting.
 - iv. CORE Year 4 Award- motion to approve Alex Ellison, seconded by Larisha Turner, all ayes, no nays → motion passes, Tiffany Hunter abstained from voting.
 - v. Contracts over \$50,000 for CORE YR 4
Alex asked how contractors are selected. Kasey responded that a Request for Qualifications is done periodically.
 - Alex Ellison motioned, Larisha Turner seconded, All ayes, no nays → motion passes.
 - vi. Advisory Committee Charter-
 - The Advisory Committee Charter mirrors the Policy Council term limits and establishes responsibilities for the committee. During the meetings program information is shared, training is provided and some meetings are just business meetings. The charter will be reviewed annually.
 - Kaitee Brown provided formatting suggestions. The vote will be tabled until the changes have been made and reviewed. The clarification for when terms begin in November will also be added.

2) New Business

Molly Merrigan

There was no new business

3) Adjournment

- a) Alex Ellison motioned, Kaitee Brown seconded
 - i) All ayes, no nays → motion passes
 - ii) Adjournment at 12:52 pm



Next Shared Governance Meeting Date: August 10, 2026

Next Policy Council Meeting: September 14, 2026

Next Advisory Committee Meeting: September 15, 2026

MARC Head Start Shared Governance Meeting
Monday, August 10th, 2026
Agenda

1. Meeting Called to Order / Establish Quorum Shalese Coleman
 - a. 6:04pm quorum established
2. Welcome and Introductions Lynette Fowler
 - a. Cameron Wilson, Brady Konomos, Betty Choi, Kennedy Dunker, Larnell Smith, Stephanie Conyers, Shalese Coleman, Phyllis Larimore, Lynette Fowler, Donna Martin, Kasey Lawson, Avionne Davis, Tiffany Hunter, Toni Sturdivant, LaTasha Jacobs, LaQuishia Woods, Jerome Banks, Chilah Wheeler-Harris, Essence Prince Lewis, Jazmyne Jones, Erica Estes, Kamri Owens, Fahima Osman, Yakira Moore, Neshaa Shears, Lacie Northland, Larisha Turner, Heather Nelson, Molly Merrigan, Bonita Powell, and Angelica Mattingly
3. Information/ Training
 - Double Up Food Bucks Donna Martin
 - Donna shared her presentation on this program that assist families to get healthy food. Double up food buck tokens are given as a match for SNAP tokens to buy any fresh vegetables and fruits at the market. There is a 50% discount off the total for these healthy items.
 - For further questions about this program please contact Donna at dmartin@marc.org
 - Enrollment, Attendance, and Disability Betty Choi
 - Enrollment for June had a combined of 94.26% and July had a combined of 95.79%
 - Attendance for June reached a 91.18% for combined and July had a combined of 89.48%
 - Disabilities for June reached 12.10% and was 11.4% in July
 - Budget Report MARC Head Start Dashboard Kennedy Dunker
 - 42240 HS/EHS Core Operating grant
 - Spending is at 45% \$14,652,864 spent with a budget total of \$32,918,852.
 - 48560 MO EHS Program grant
 - Spending is at 96% - \$1,642,600 spent with a budget total of \$1,578,707
 - 46812 Parent Advisory Council (University of Missouri)
 - Spending is at 75% - \$11,213 spent with a budget total of \$15,114.
 - 41700 Unrestricted funds, Local Community Support
 - Spending is at 62% -\$40,541 spent with remaining and a budget total of \$65,409.
 - 41750 HRSA MCHB (P4 Challenge)
 - Spending is at 8% - \$4,270 spent with a budget total of \$55,000.

- 41710 Stanley H. Durwood
 - 100% spent- \$30,625
 - 41650 MO Department of Transportation
 - 100% spent- \$20,000
- CACFP Report Kennedy Dunker
 - May 2026
 - Tier 1 DSP meals served: 12,764
 - Tier 2 DSP meals served: 23,809
 - Tier 3 DSP meals served: 43,249
 - June 2026
 - Tier 1 DSP meals served: 5,088
 - Tier 2 DSP meals served: 16,246
 - Tier 3 DSP meals served: 10,666
- Credit Card Expenditures Kennedy Dunker
 - Kennedy noted that credit card statements will now be included in the packets for cross examination and transparency.
 - Toni clarified that Susan and Toni also spend money on credit cards for other grants so those charges will appear on their statements but not the Policy Council report. Only Head Start related charges are reported.
 - Can coordinate gift card pick up at new office next week at 801 Penn. Please contact Kennedy to do so. kdunker@marc.org
 - Expense totals for May and June 2026:
 - Susan Duffey: May \$15,248.22, June \$4,822.54
 - Brady Konomos: \$0
 - Kasey Lawson: \$0
 - Daniela Rivera: May \$1,864.66, June \$2,135.45
 - Toni Sturdivant: \$0
 - Totaling \$24,070.87
- Head Start Directors Report Kasey Lawson
 - 801 Penn Move as of next week, no longer at 600 Broadway
 - Information Memorandum for enrollment reduction
 - Notice for proposed performance standards highlights
 - Elimination of parent committees at the site level while keeping Policy Council
 - Admin cap change from 15% to 5% which would change the MARC Head Start budget
 - Health changes, determining homelessness in eligibility
 - New funding applied for Children's Service Funds, looking optimistic for MARC to receive funding. Updates on this to come.
- Planning for Policy Council Open House Lynette Fowler

- Essence shared that highlighting the work Policy Council members have done in advocacy in trips to Jefferson City and the opportunities Policy Council brings parents
- Testimonials from parents on how Head Start and being a part of Policy Council impacted them
- “Life after Legacy Parents” – how can legacy parents still be a part of programs and advocacy?

- 1) New Business Shalese Coleman
- 2) Important Takeaways Lynette Fowler
 - a) Great ideas on how to get people involved and staying involved in Policy Council from parents
 - b) Huge progress made to spend down our various grants
 - c) Taking time to unpack NPRM to share with parents on how they can advocate
- 3) Adjournment Shalese Coleman
 - a) Motioned by Essence, seconded by Yakira
 - b) Adjourned at 7:00pm

Next Policy Council Meeting; September 14th, 2026

Next Advisory Committee Meeting; September 15th, 2026

MARC HEAD START / MID-AMERICA REGIONAL COUNCIL
Policy Council/Advisory Committee

**Agenda Item: Request for Approval
In-Kind Waiver
September 2026**

ISSUE:

VOTE to authorize an application to the Administration for Children and Families for a waiver of remaining match funds for FY26 for grant 07CH012381, Mid-America Regional Council Head Start Federal Grant.

BACKGROUND:

The Administration of Child and Families (ACF) funds 80 percent of the total operating costs of Head Start Preschool and Early Head Start grants. The remaining 20 percent must come from in-kind donations or funds from the community. These contributions must come from non-federal sources and must support necessary, reasonable and allowable costs for operating the program to be counted toward the 20 percent match. Head Start non-federal share contributions generally come in the form of volunteer services, donated or loaned equipment or space, donated supplies, land, or buildings.

The required federal match for the Head Start grant ending October 31, 2026, is \$8,281,348. MARC has identified contributions totaling \$4,901,948.23 leaving a balance due of \$3,327,764.77. MARC Head Start therefore is seeking a waiver from ACF not to exceed the remaining balance of \$3,327,764.77. Staff are confident in identifying additional in-kind funds but wish to be fiscally conservative in our projections. The waiver will only be submitted in the event that we do not identify the remaining balance before the end of the grant period.

BUDGET CONSIDERATIONS:

None

RELATED JURISDICTIONS:

Clay, Jackson and Platte counties will be impacted by this request.

RECOMMENDATION:

Approve MARC Head Start's request to apply for a waiver from the Administration for Children and Families for the remaining balance of the required non-federal match for the 2025-2026 Head Start grant.

STAFF CONTACT:

Kasey Lawson, Head Start Director

MARC HEAD START / MID-AMERICA REGIONAL COUNCIL
Policy Council/Advisory Committee

Agenda Item: Request for Approval
Budget Revision
September 2026

ISSUE:

VOTE: Approve Mid-America Head Start budget modification.

BACKGROUND:

The administration for Children and Families (ACF), Office of Head Start (OHS) awarded \$32,918,852 to the MARC Head Start program for the 2024-2025 grant year. \$1,034,132.26 went unspent due to a short window to encumber funds left over as the result of the YMCA closure and projects not being completed by the end of the grant year, October 31, 2025.

In March of 2026, the MARC board approved MARC Head Start to submit a request to ACF's OHS to carry over \$253,553 of the unspent funds into the 2025-2026 grant year for playground repairs and upgrades.

In response to the submission, the OHS requested that MARC Head Start, first, submit a budget modification to move funds from the contractual services line to the equipment line to support the playground work described in the carry-over request. A budget revision is required when re-budgeting across cost categories exceeds 10 percent in any single direct-cost category. The budget modification must be approved before the OHS can decide on the previous board-approved carry-over request.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$99,152
Source	Administration for Children and Families
PROJECTED EXPENSES	
Contractual (Reduction)	\$(99,152)
Equipment	\$99,152

RELATED JURISDICTIONS:

Jackson county will be impacted by this request.

RECOMMENDATION:

Approve MARC Head Start budget revision for the 2025-2026 grant year award not to exceed \$99,152.

STAFF CONTACT:

Kasey Lawson, Head Start Director